Introducing

TIMKEN STEEL

Investor presentation

Investor Day

June 19, 2014

Forward-looking statements and non-GAAP financial information

The information provided today will include forward-looking statements relating to our goals and estimates for future years, including statements about expected sales, operating earnings per share, cash flow, segment margins, our worldwide markets, our anticipated effective income tax rate, and others. These statements should be used with caution and are subject to various risks and uncertainties, many of which are outside the company's control. The following factors could cause actual results to differ, perhaps materially, from those anticipated in the forward-looking statements: unanticipated changes in the markets for the company's business segments; unanticipated downturns in business relationships with customers or their purchases from us; competitive pressures on sales and pricing; increases in the cost of material and other production costs, or unexpected costs that cannot be recouped in product pricing; the introduction of competing technologies; unexpected technical or marketing difficulties; unexpected claims, charges, litigation or dispute resolutions; new laws and governmental regulations; interest rate changes; changes in currency exchange rates; stock market fluctuations; unanticipated deterioration of economic and financial conditions in the United States and around the world; the amount and timing of any dividends and share repurchases; and the risks identified in the company's registration statement on Form 10 filed with the SEC. We do not assume any obligation to update these forward-looking statements.

The unaudited pro forma consolidated financial data in this presentation is subject to assumptions and adjustments described in the company's registration statement on Form 10. TimkenSteel Corporation's ("TimkenSteel") management believes these assumptions and adjustments are reasonable under the circumstances and given the information available at this time. However, these adjustments are subject to change as The Timken Company and TimkenSteel finalize the terms of the spinoff, including the separation and distribution agreement and related transaction agreements. The unaudited pro forma consolidated financial data does not purport to represent what TimkenSteel's financial position and results of operations actually would have been had the spinoff occurred on the dates indicated, or to project TimkenSteel's financial performance for any future period following the spinoff.

This presentation includes certain non-GAAP financial measures as defined by SEC rules. A reconciliation of those measures to the most directly comparable GAAP equivalent is contained in your packet.

Agenda

Presenter		Topic
	**Tina Beskid** Director - Investor Relations	Introduction
	**Tim Timken** Chairman, CEO and President	TimkenSteel overview
	**Tom Moline** Executive Vice President – Manufacturing	Process differentiation
	**Shawn Seanor** Executive Vice President – Energy & Distribution	Energy & Distribution Segment review
	**Bob Keeler** Executive Vice President – Industrial & Mobile	Industrial & Mobile Segment review
	**Chris Holding** Executive Vice President & Chief Financial Officer	Financial performance review and guidance
Q&A / Break		
Cocktail Reception		

Transaction overview

Overview	
Ticker	• TMST
Exchange	• NYSE
Distribution ratio	• 1 share of TimkenSteel for every 2 shares of Timken
Expected number of shares	• 45.4 mm
June 19	• Anticipated “when issued” trading date
June 23	• Record date
June 30	• Distribution date
July 1	• First day of “regular-way” trading

- *Form 10 Registration Statement for TimkenSteel declared effective by SEC on June 10*

TIMKEN STEEL

A new steel company …like no other

Ward J. "Tim" Timken, Jr.

Chairman, CEO and President

TimkenSteel strategy creates value

Our Mission:

- We help customers push the bounds of what's possible by creating steel products and services to overcome their toughest challenges

Our strategy to generate customer and shareholder value:

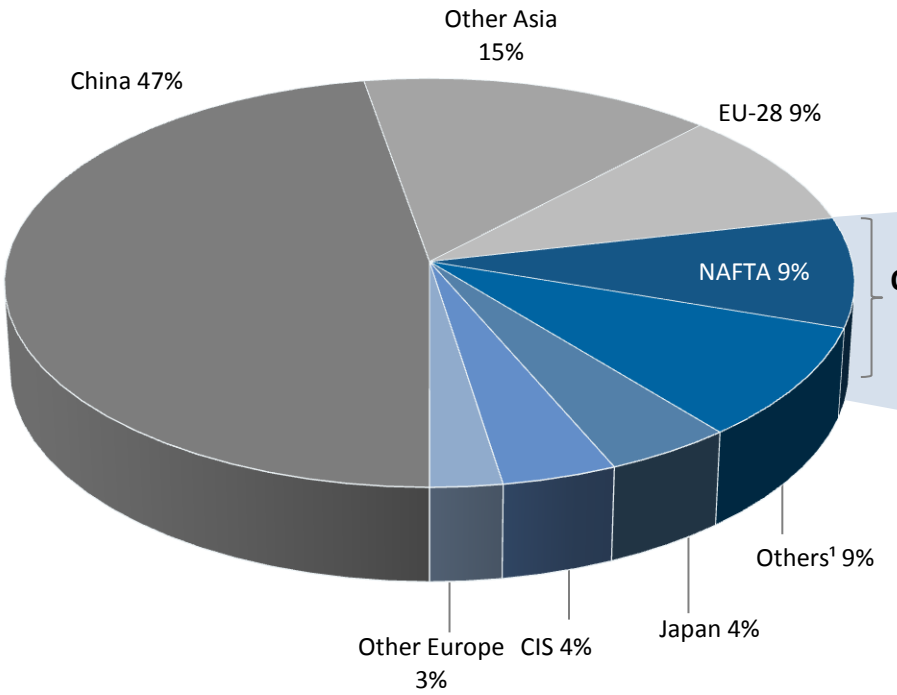
- Our goal is to expand our leadership position in profitable niche market spaces in the specialized steel industry, serving customers that value high performance products in critical and demanding applications. We drive operational excellence through flexible, efficient and quality processes. Our reputation is built on our ability to innovate, creating tailored special bar quality (SBQ) solutions and providing integrated supply chain services, which provides a solid foundation for future growth

Our values:

- Ethics & Integrity | Quality | Innovation | Independence

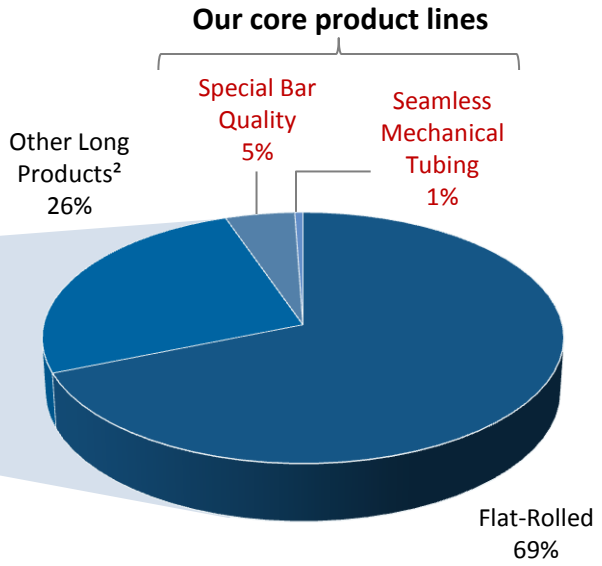
Focused in niche market sectors where we have competitive strength

Global finished steel products



World: 1,633 mm tons

USA finished steel products



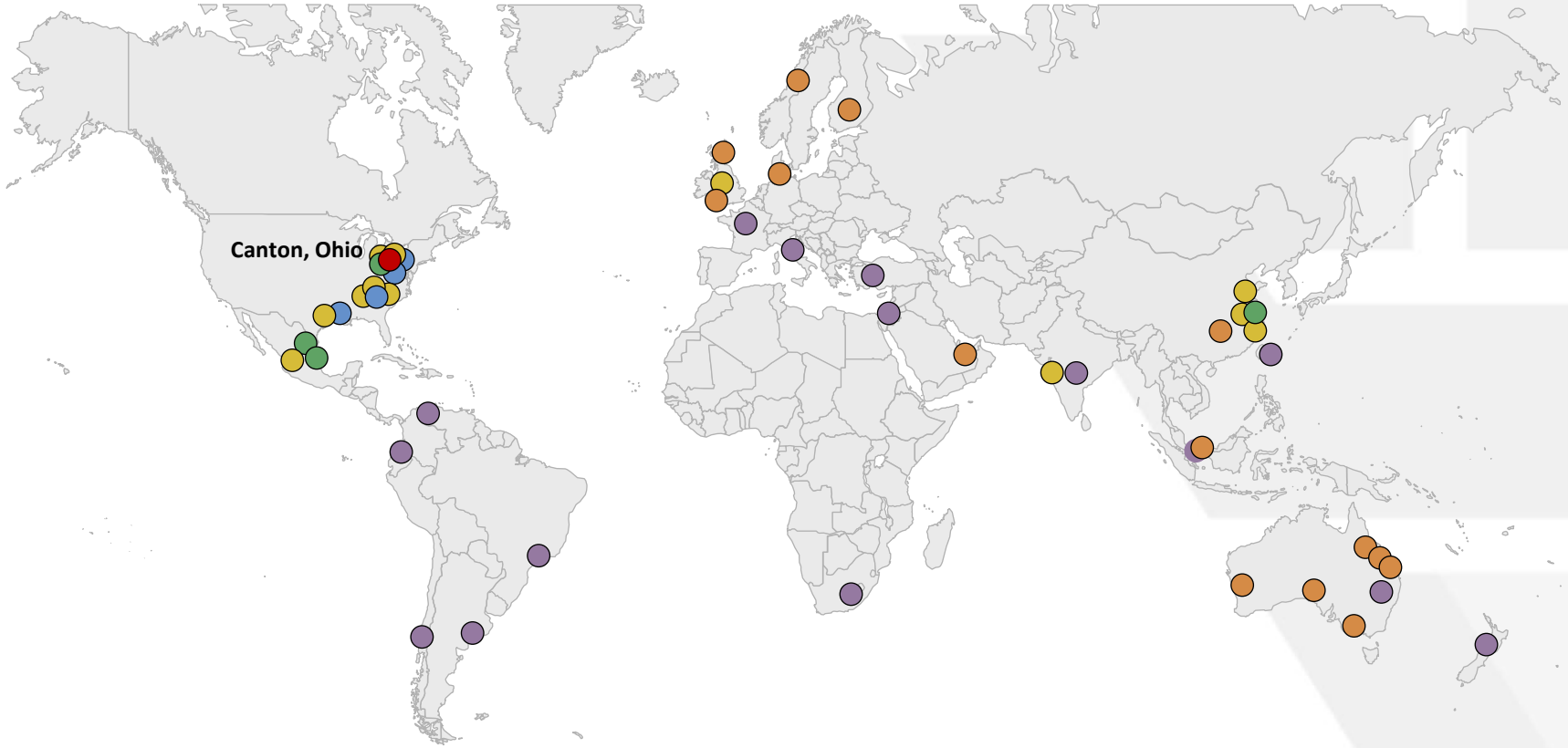
USA: 107 mm tons

Source: World Steel Association; American Iron and Steel Institute

[1] Others: Middle East 3.2%, Central & South America 3.3%, Africa 2.0%, Australia & New Zealand 0.4%

[2] Other Long Products: Light Shapes, Reinforcing Bars, Merchant Bars, Wire, Pipe & Tubing

Global presence to support a multi-national customer base



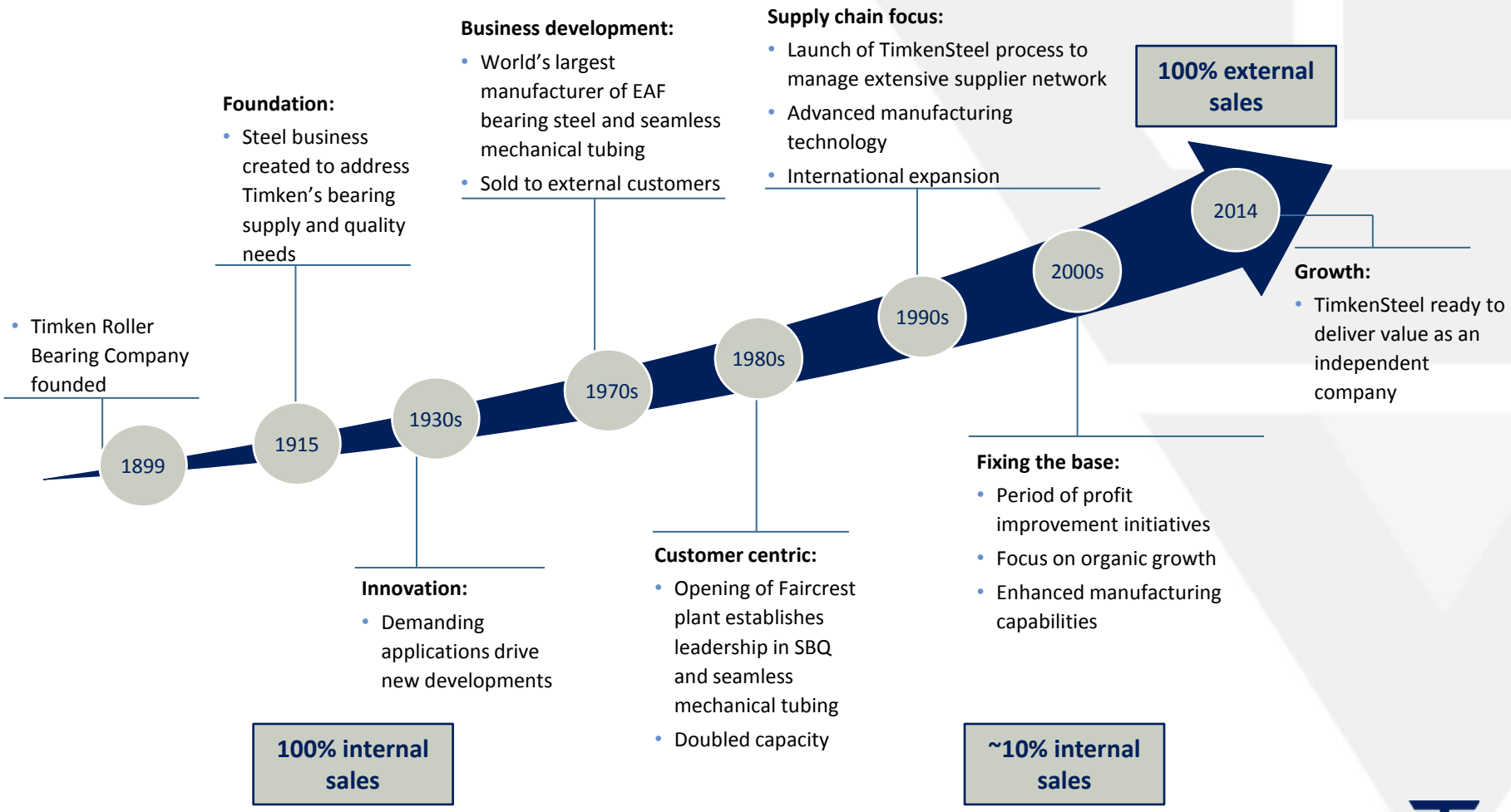
- 87% of sales in the U.S.[1]
- 7 manufacturing plants
- 4 warehouses
- Operations in 6 countries
- Approximately 3,000 employees

Source: TimkenSteel

[1] Based on direct Steel segment sales to international customers in 2013

History of delivering value through focus on customer needs

History and milestones



A market leader in products and services - *at volumes and cost levels we believe cannot be competitively replicated*

450 grades of steel

400,000 bar configurations

9,000 customer specifications

600 customers

A market leader in products and services - *at volumes and cost levels we believe cannot be competitively replicated*

100% made to order

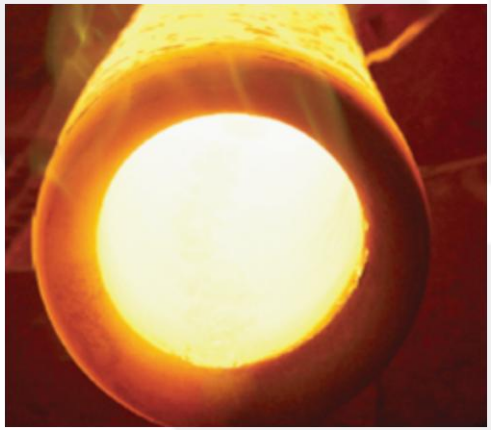
25-ton average order size

A leading manufacturer of engineered steel products and value-added services

59% Alloy steel bars (SBQ)

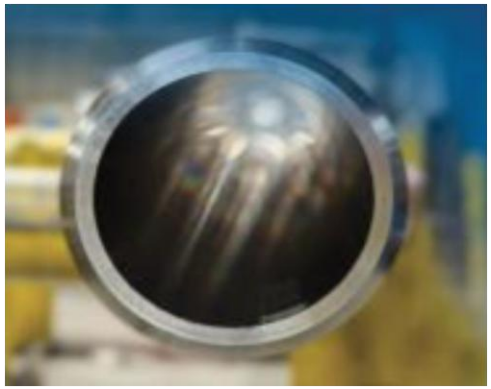


20% Seamless mechanical tubing



21% Value-added solutions

Machining, honing & drilling



Supply chain



Components



Our unique business model delivers value



Innovative team of experts driving custom and tailored solutions

- Institutional expertise developed over 100 years
- Deep technical knowledge of processes and applications
  - ~46% of supervisors running mill operations are degreed
  - ~40% of salaried workforce have an engineering degree
  - Superior execution driving continuous improvement
- ~30% of our product offerings are less than 5 years old



DEMANDING APPLICATIONS

require our unique product and process capabilities

2



5 miles under the ocean's surface, through corrosive environments

DEMANDING APPLICATIONS

require our unique product and process capabilities

2

250 feet in the air facing extreme torque in one of the most demanding applications – a bearing



Emphasis on high-end value-added products

TimkenSteel Applications

Bearings
Fuel injectors
Gun barrels
Crankshafts
Tri-Cone bits
Percussion bits
Energy CRA
Production
CV joints
Gears

Non TimkenSteel Applications

Fasteners
Hand tools
Leaf springs
Shopping carts
Table legs
Reinforcing bar



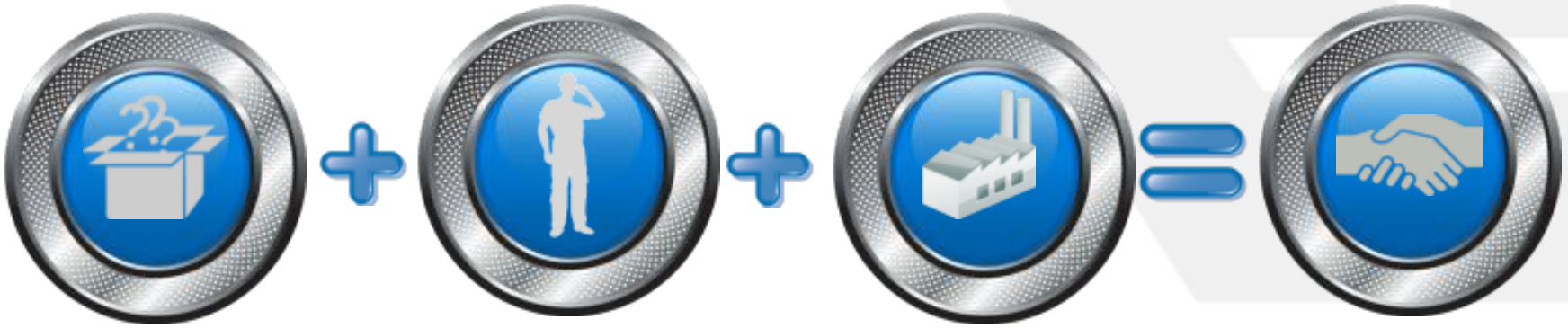






Research and development is part of our daily work out in the field with our customers

Continuous innovation system creates ongoing opportunity for growth



Understand customer need

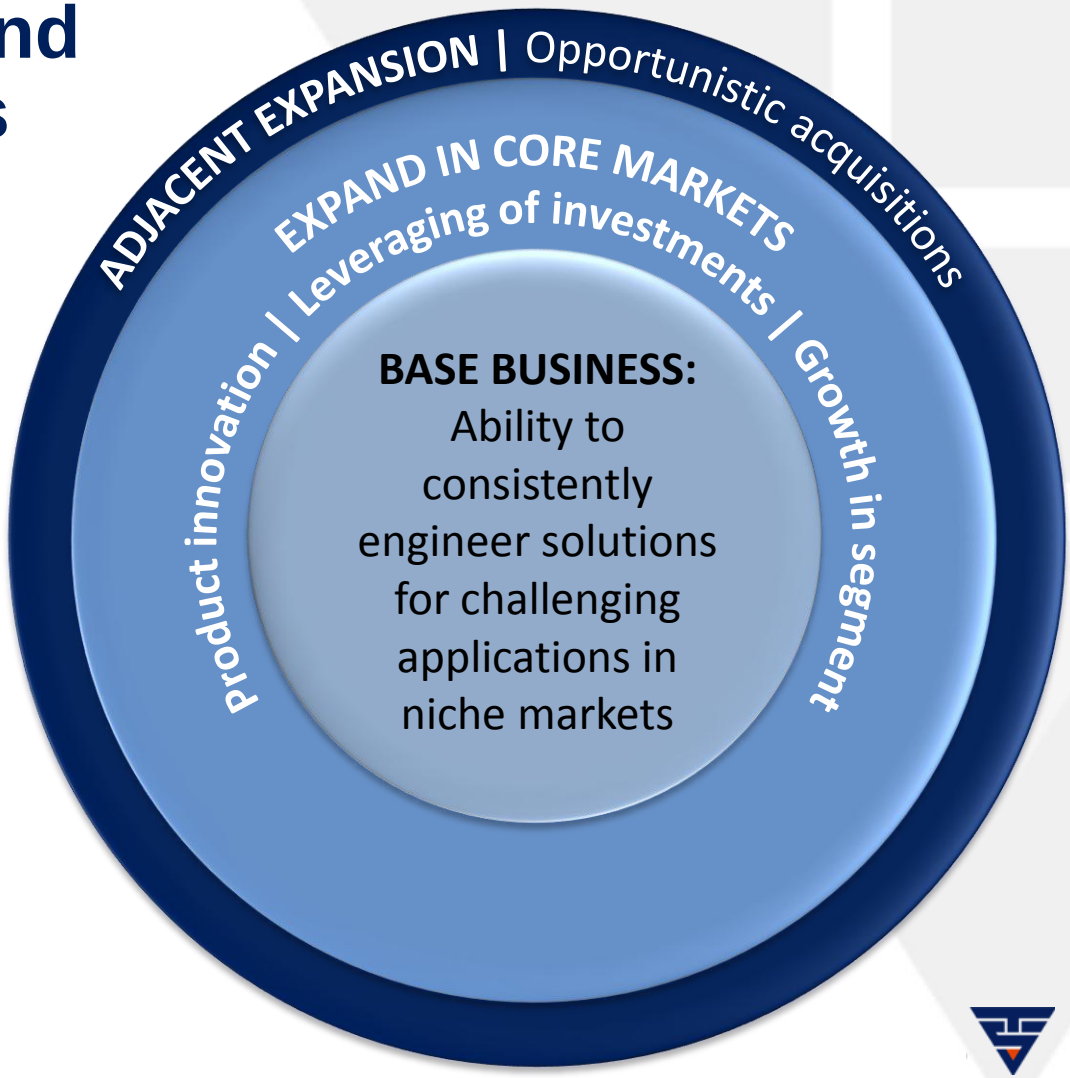
Experienced engineers

Unique set of assets

Trust yields additional opportunities

Unique ability to engineer a solution and then consistently deliver it

Strategy focused on selected high-end products and high-growth markets



Leadership team with experience and vision

Veteran business executives, career steel pros



Tim Timken
Chairman, CEO
and President



Bill Bryan
Supply Chain & IT



Frank DiPiero
General Counsel
Secretary



Ray Fryan
Technology
& Quality



Jim Gresh
Strategy &
International



Chris Holding
Chief Financial
Officer



Bob Keeler
Industrial &
Mobile



Tom Moline
Manufacturing



Elaine Russell Reolfi
Communications &
Community Relations



Shawn Seanor
Energy & Distribution



Amanda Sterling
Corporate Controller



Don Walker
HR & Organizational
Advancement

Strong Board leadership



Tim Timken
Chairman, CEO and President



John P. Reilly
Lead Independent Director
Chair of Nominating and Corporate Governance Committee
Retired Chairman, President & CEO Figgie International



Diane C. Creel
Chair of Compensation Committee
Retired Chairman, CEO and President
Ecovation



Donald T. Misheff
Chair of Audit Committee
Retired Managing Partner – NE Ohio
Ernst & Young



Joseph A. Carrabba
Retired Chairman, President and CEO
Cliffs Natural Resources



Phillip P. Cox
President & CEO
Cox Financial Corporation



Randall A. Wotring
Corporate VP and President
Federal Services Division, URS Corp.

TimkenSteel priorities to create shareholder value

PROFIT

+ CASH FLOW

+ GROWTH

+ COMMUNICATIONS

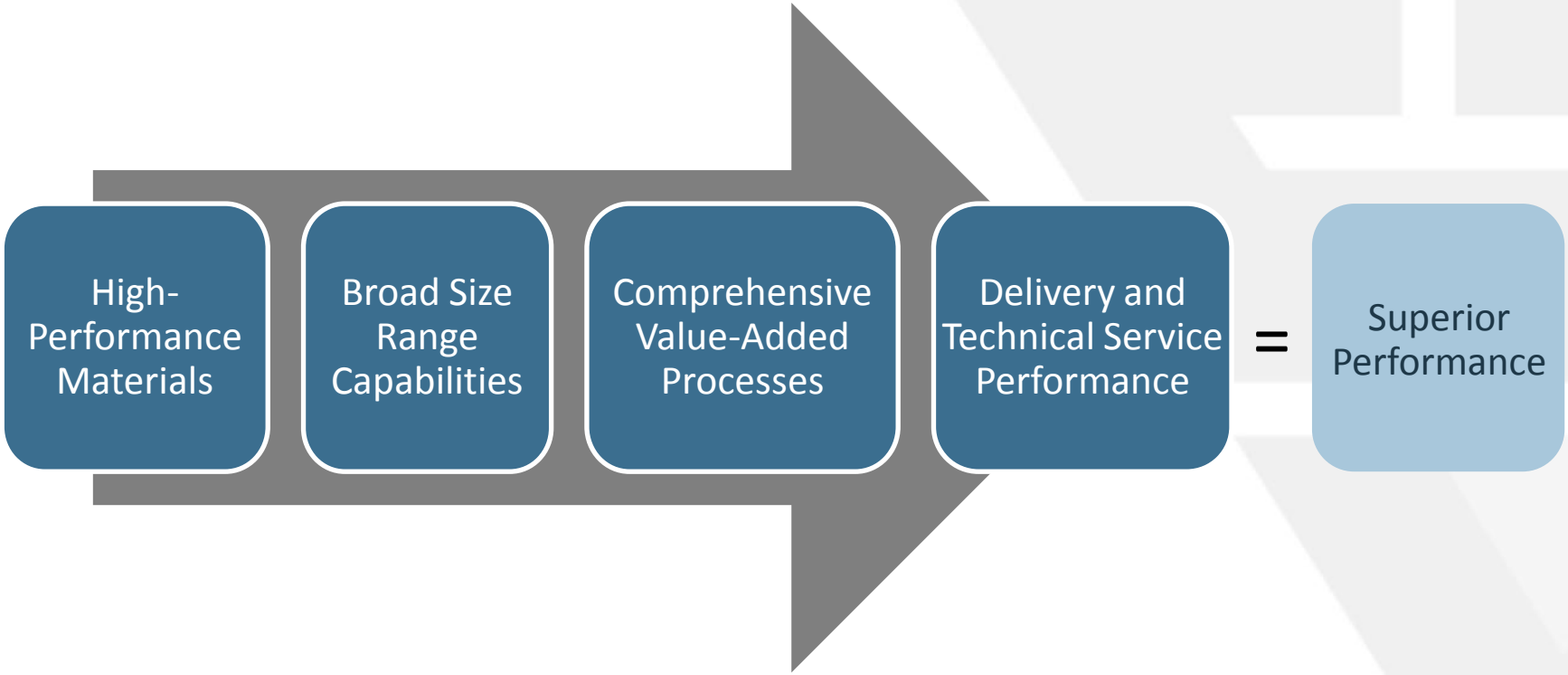
VALUE CREATION & INDEPENDENCE

Process differentiation

Tom Moline

Executive Vice President - Manufacturing

Superior manufacturing and process capabilities drive performance



Consistent, cost-effective engineered product solutions for the superior performance our customers count on in demanding applications

Unique combination of processes, experienced engineering and systems drive operational excellence

Institutional application and process knowledge



Sophisticated raw material systems



Unique process capabilities

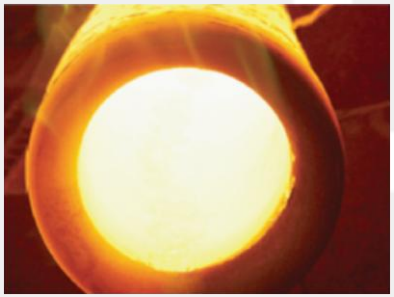


Bars

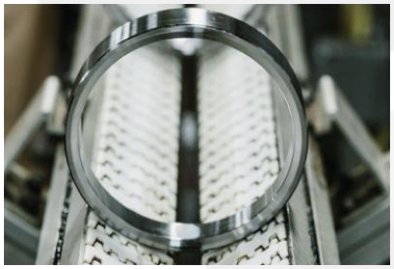


Value-added products

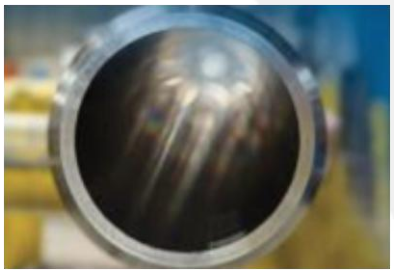
Seamless tubes



Components

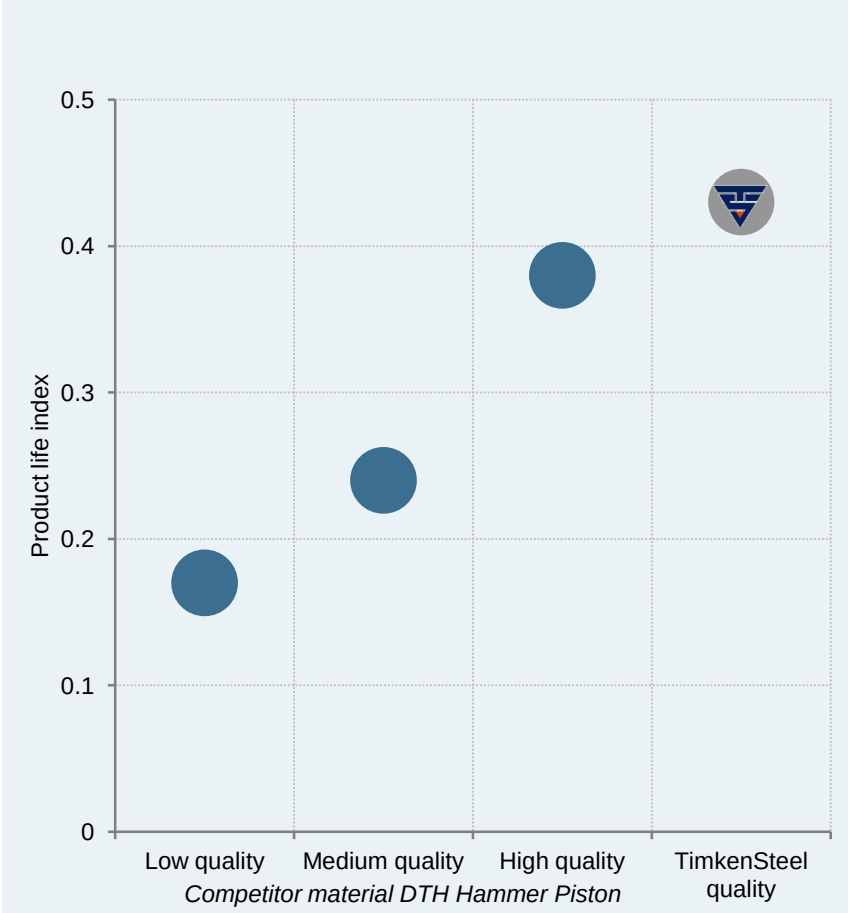


Machining & drilling

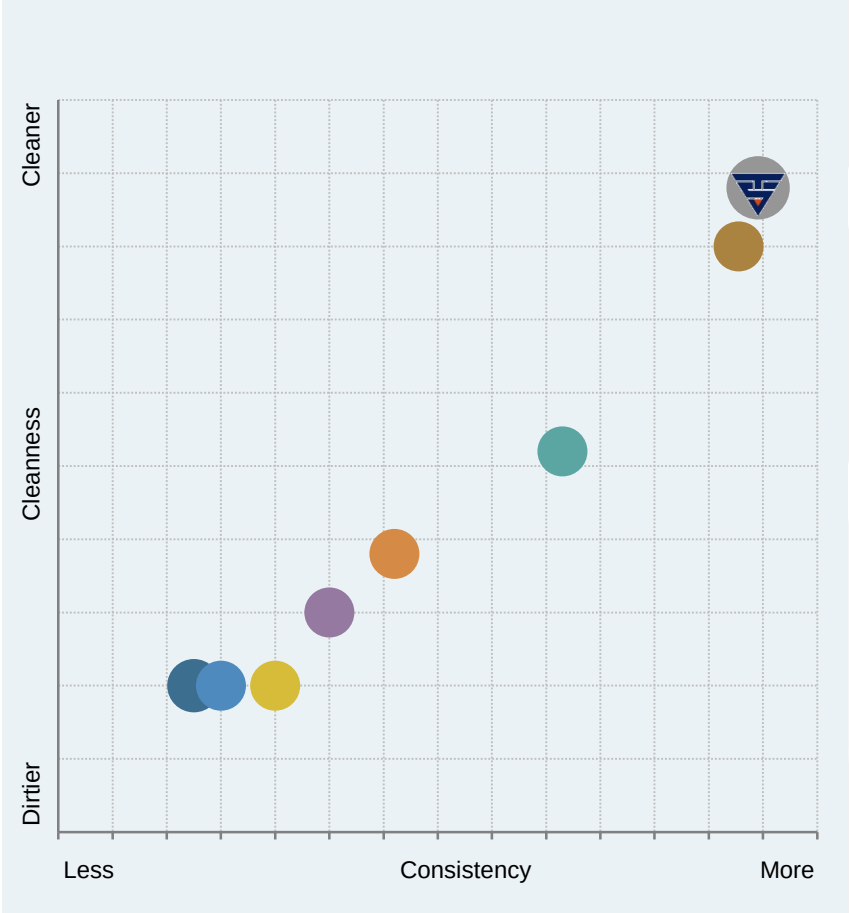


High-quality, reliable steel our customers value

Effect of steel cleanness on fatigue performance

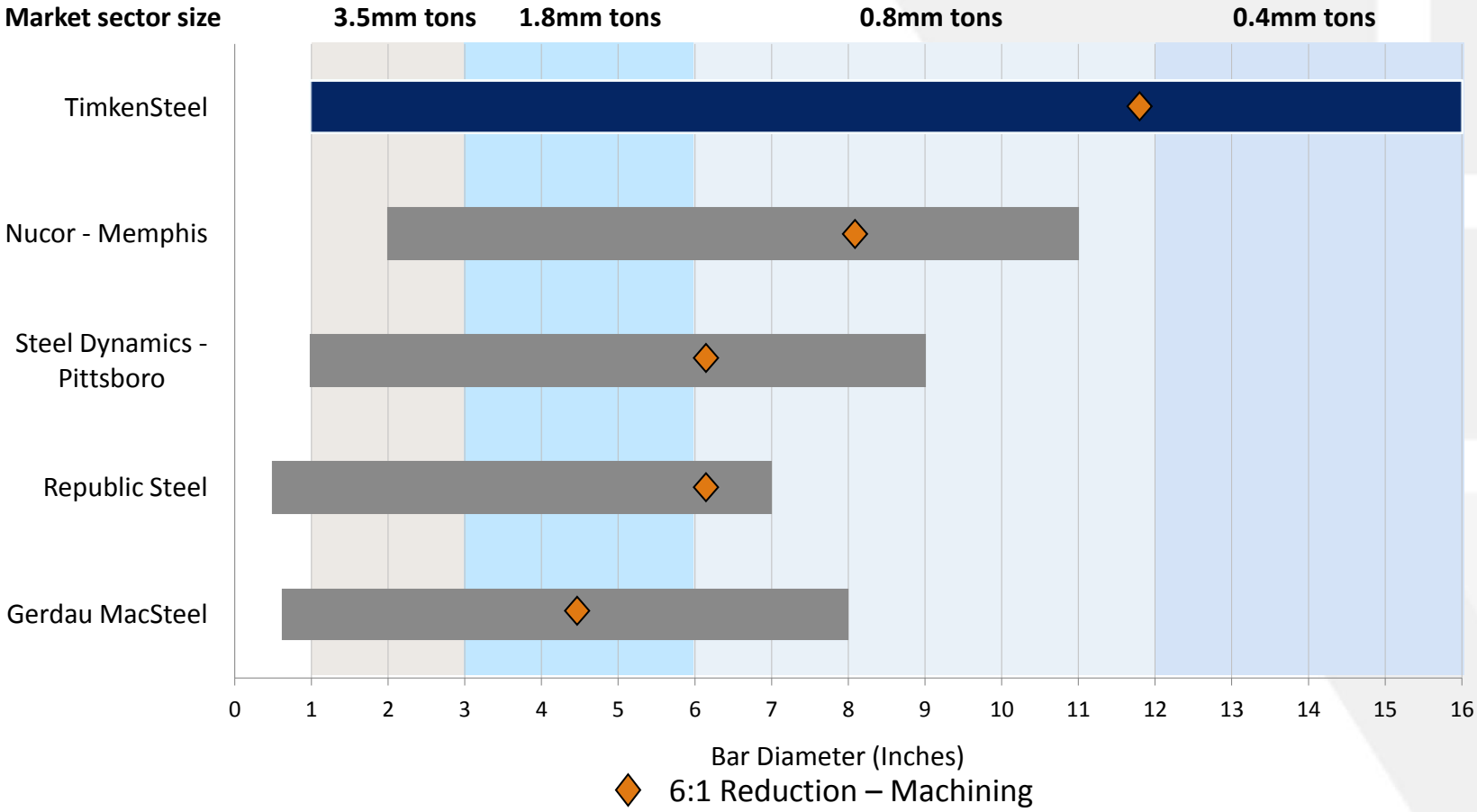


Cleanness and consistency



Source: TimkenSteel

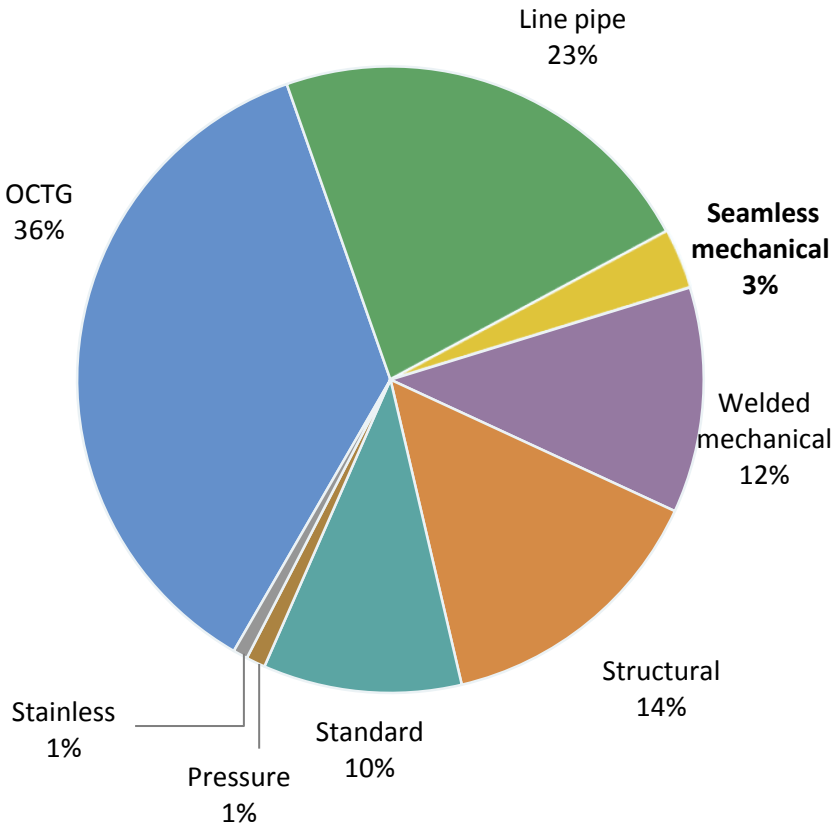
Broad size range strengthens our competitive position



Source: TimkenSteel internal estimates as of 12/31/2013

A leading producer of seamless mechanical tubing

19.4mm annual tons - welded and seamless



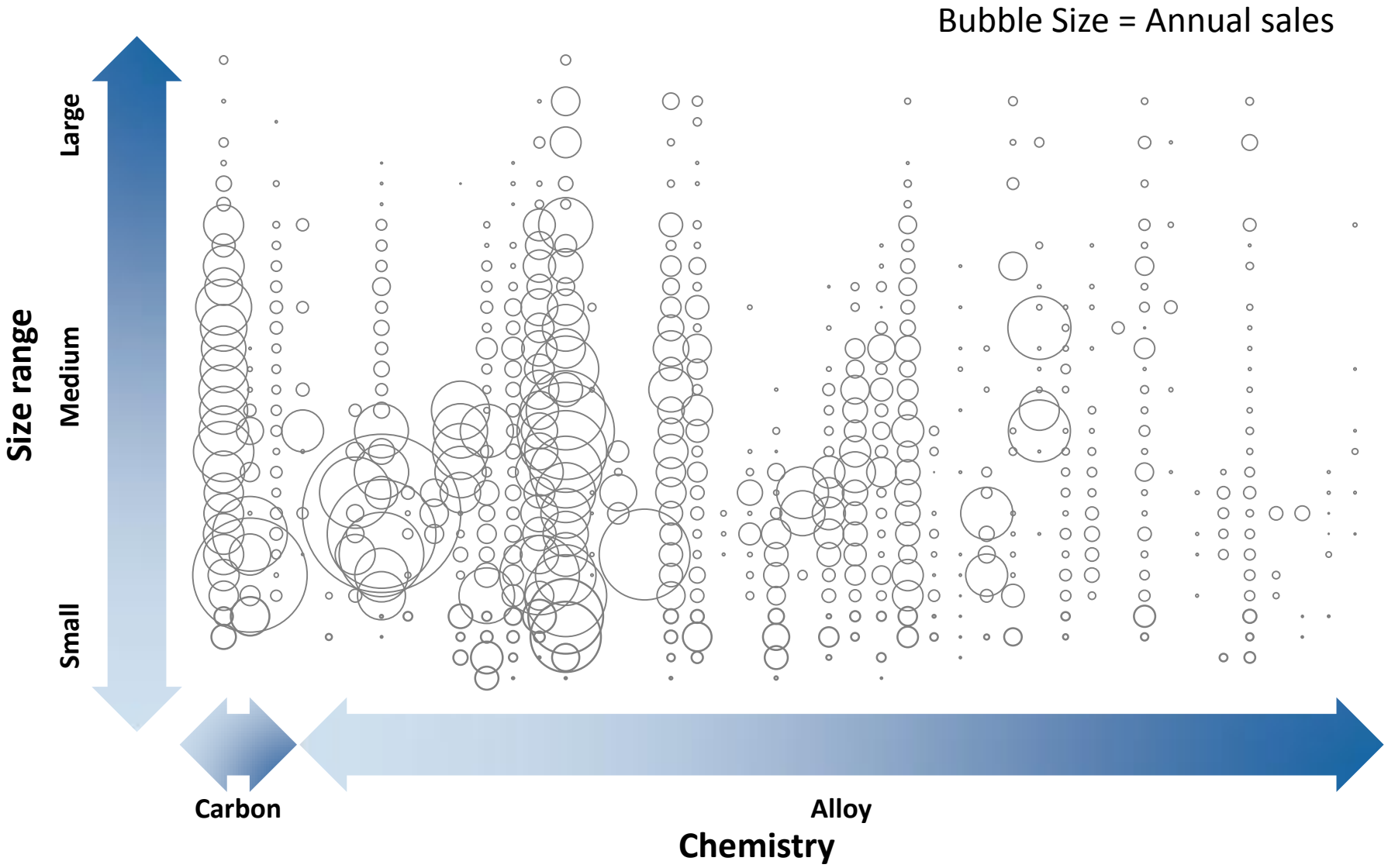
Source: 2013 Preston Pipe and Tube Report

Differentiation

- Largest domestic capacity
- Broadest size range
  - 1.875” to 13.0”
- Consistency in our application
- Higher value – added niche volume and alloy grade categories
- Leading producer of quench and tempered capability

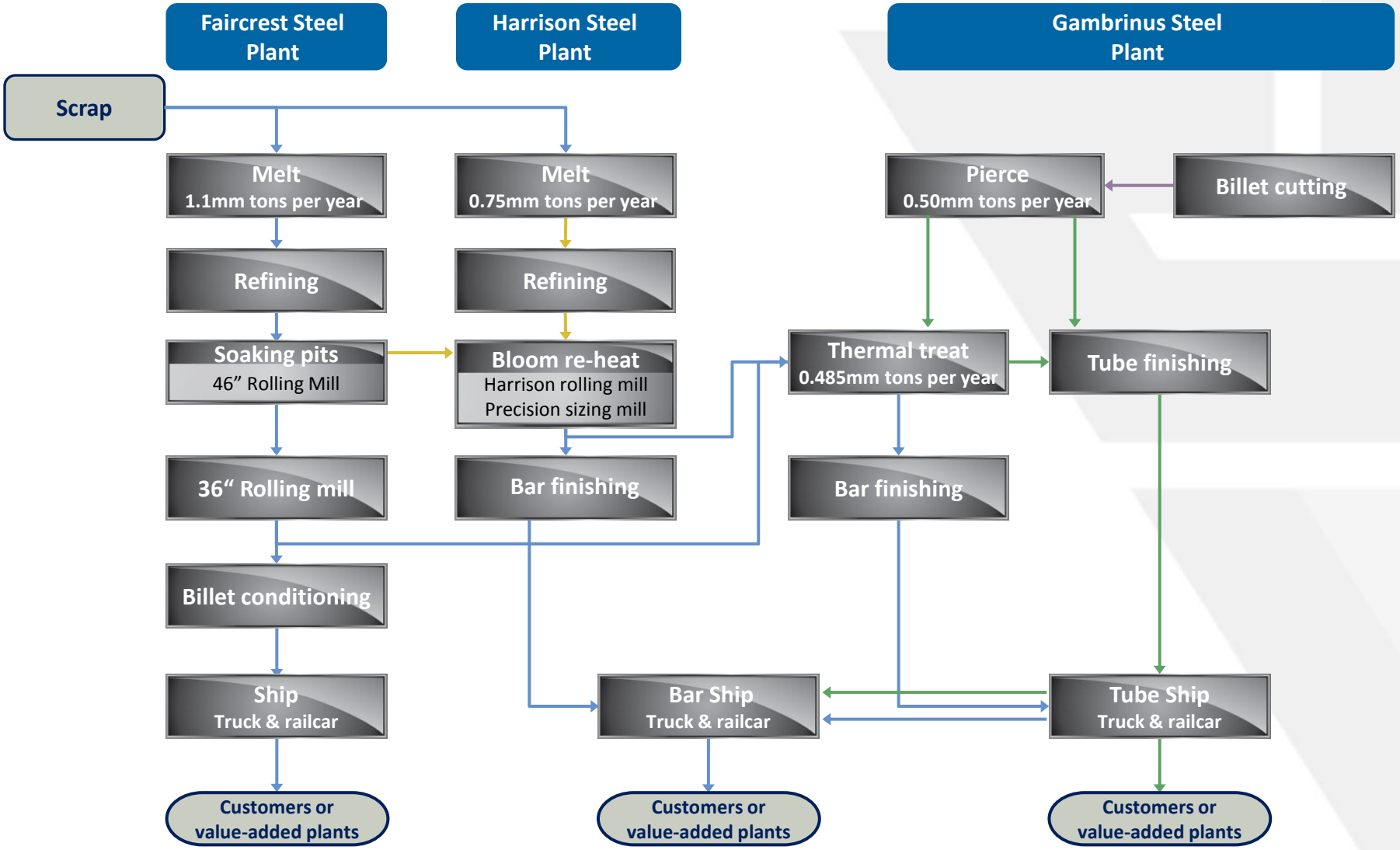
Source: TimkenSteel

Operating model that delivers to a complex order book



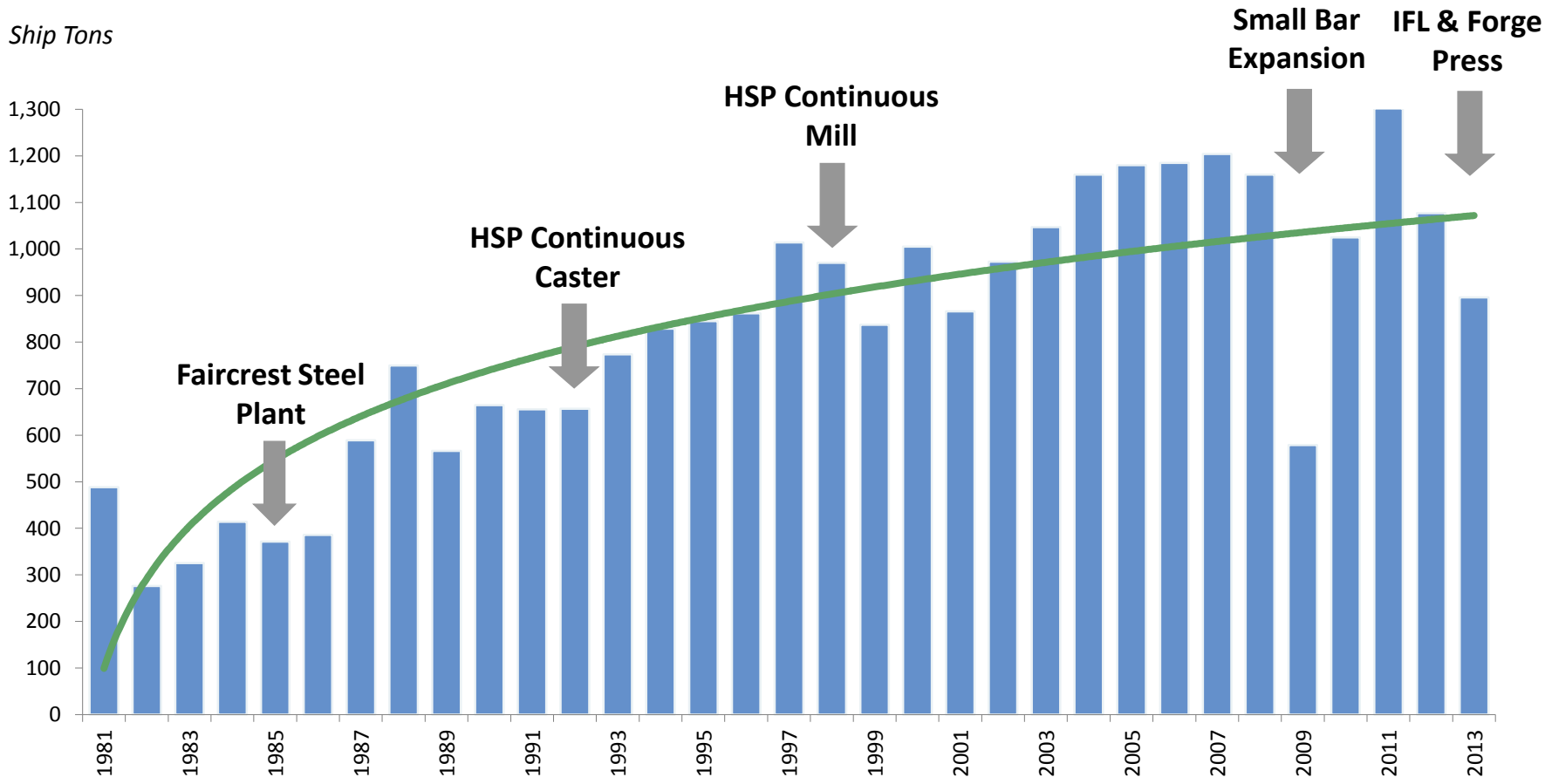
Source: TimkenSteel

Maximizing our assets and process paths to service diverse industries



History of capital investments to enhance capability

Annual ship tons



Investing for growth and competitive strength

Jumbo Caster



- ~$200mm investment to be commissioned 3Q 2014
- 125k tons added capacity
- 10% yield improvement
- Flexible capacity in all markets
- Superior cleanness for strand cast products
- Broader capability to support higher value SBQ and seamless mechanical tube markets

In-Line Forge Press



- $35mm investment commissioned April 2013
- 2% yield improvement
- 40k tons increase in rolling capacity
- Achieves required soundness up to 16” bar
- Entrance to new markets

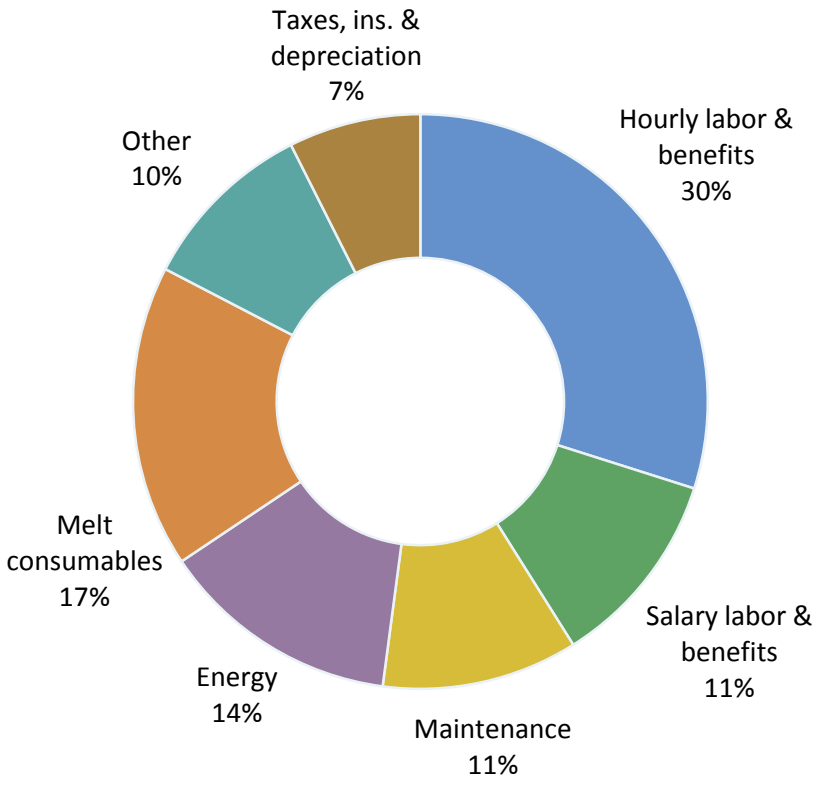
Intermediate Finishing Line (IFL)



- $50mm investment commissioned April 2013
- 65% cycle time reduction
- 40% labor productivity
- Advanced Inspection Technology improves quality assurance
- Enhanced safety and environmental controls

Operational costs focused on excellence

Conversion costs



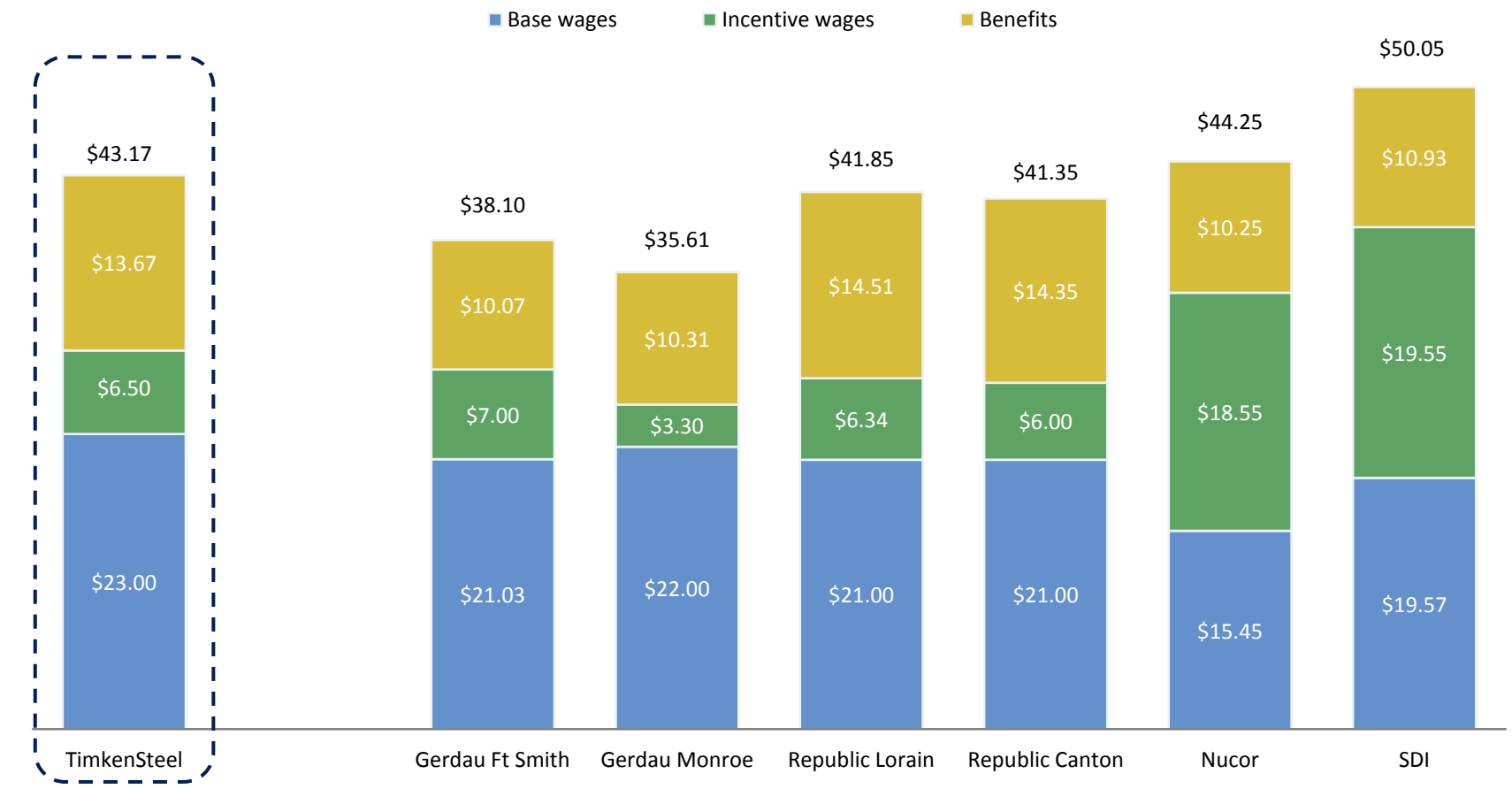
Competitive cost structure

- Lower cost Electric Arc Furnaces (EAF) mills
- Sophisticated raw material model
  - Scrap return supply chain established with many customers
- Raw material, alloy and natural gas price volatility largely passed on to customers through surcharge mechanisms
- Team driven by continuous improvement in processes and technology
- Breakeven operating structure at ~50% capacity
- $45mm - $55mm spent annually on maintenance and continuous improvement capital expenditures

Source: TimkenSteel as of 12/31/2013

Flexible labor contract

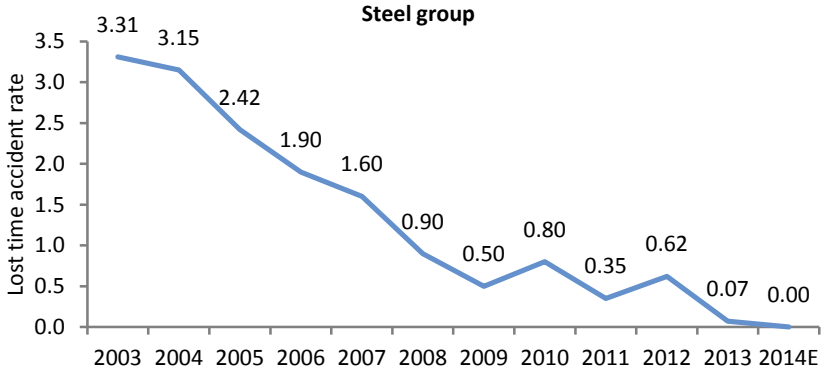
Wage & benefit cost ($/hour)



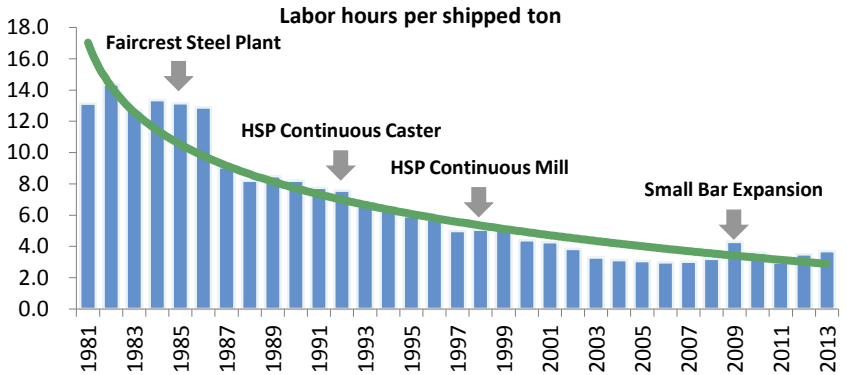
Source: TimkenSteel

Margin expansion achieved through continuous improvement

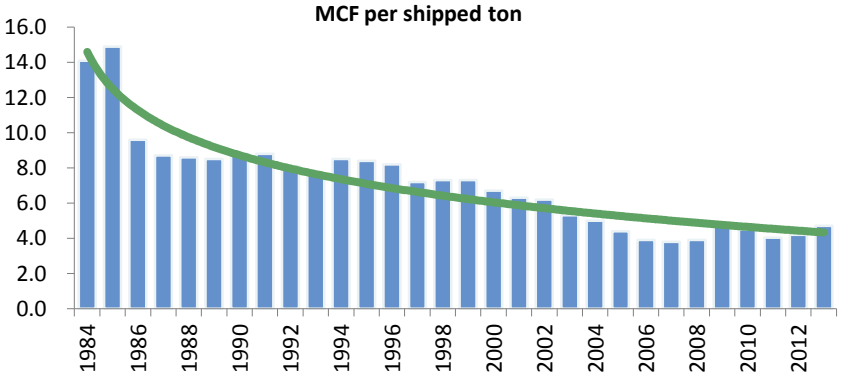
Safety performance



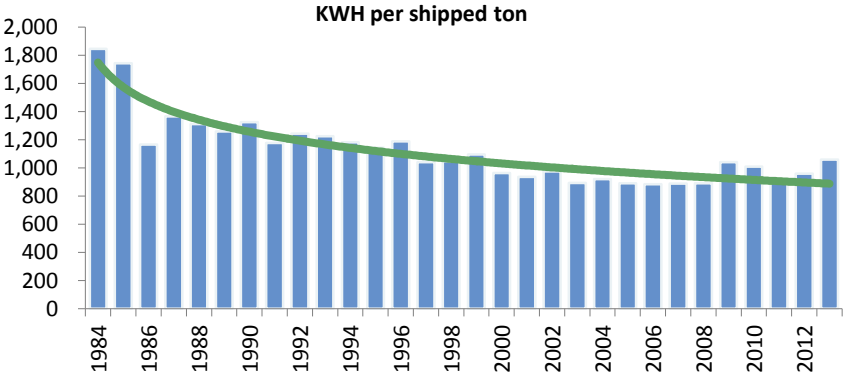
Labor productivity



Natural gas consumption



Electricity consumption



Operational excellence is core to future growth

	Overview
People & culture	• Problem-solving culture • ~46% shop floor supervisors have a degree • Continuous & process improvement driven
Asset portfolio management	• Strategic asset road mapping • Robust asset maintenance programs • Extend current asset capabilities & useful life
Advancing technologies	• Leading edge technologies • Combining best in class steelmaking with best in class technology

Manufacturing – key takeaways

- Engineering and manufacturing expertise with broad application knowledge
- Superior chemistry control and industry leading steel cleanness
- Customer - recognized leader in quality
- Unique process capabilities:
  - Broad size range for SBQ bars and seamless mechanical tubing
  - Competitive cost structure with extreme flexibility
  - Extensive value-add processes and capabilities including a full complement of thermal treat operations
- Intense focus on customer service

TIMKENSTEEL

Energy & Distribution

Shawn Seanor

Executive Vice President –
Energy & Distribution

Framework that drives our strategy for value creation



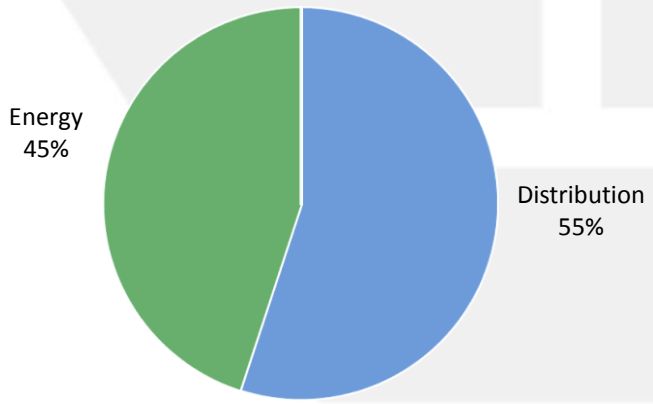
With a focus on industry leading customers, we provide engineered material solutions and services at the desired performance level, in the timeframe needed

Energy & Distribution segment

Overview

- High-performance on- and off-shore drilling and completion applications
- Only known steel company combining high-performance alloy steel manufacturing, unique heat treatment and custom boring/finishing capabilities
- Authorized service centers are valued for delivering differentiated solutions to end users
- 50% contract and 50% spot pricing

2013 sales mix[1]



2013 sales: US$516mm

Key customers

AM Castle Metals

Energy Alloys

Reliance Steel & Aluminum

Ellwood Texas Forge

National Oilwell Varco - Grant Prideco

Marmon Group

[1] Based on full year 2013 Steel segment sales

Unique and integrated supply chain solution focusing on high value-added products





Material

- Clean steel
- Alloy engineering
- Material sizes & configurations

Machining long lengths

- Full line
- Precision straightening
- Drilling of solids
- Tube finishing
- Machine design





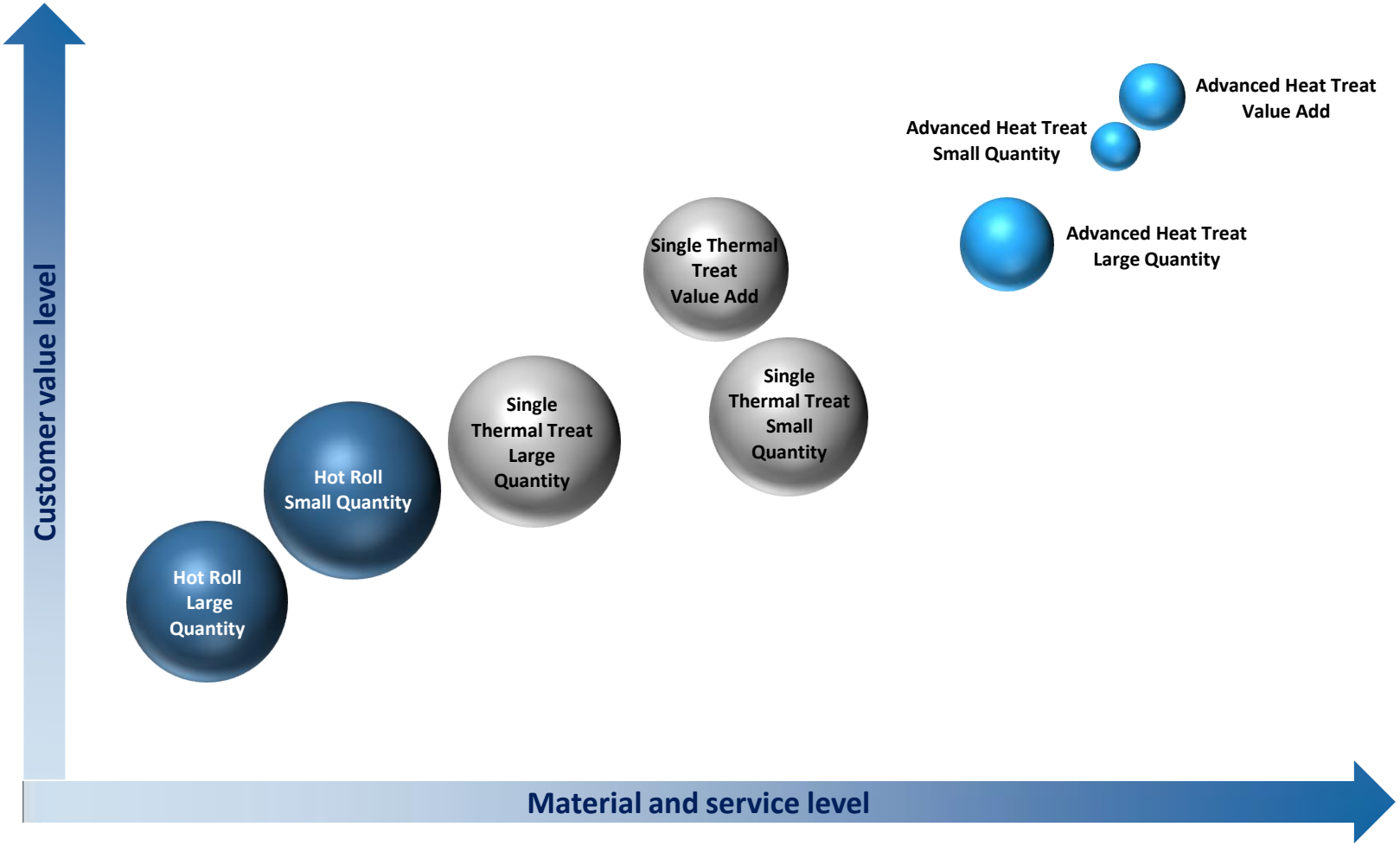
Heat treat

- Quench and temper
- Tight control
- Consistent properties

Supply chain management

- Packages high performance material, unmatched thermal treatment, proprietary machining and responsive delivery capabilities

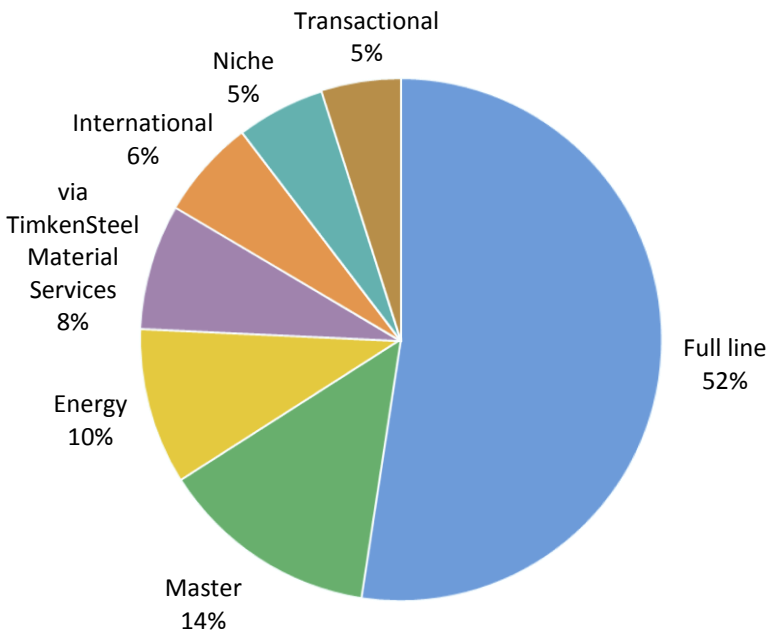
Providing enhanced capabilities that customers value



Source: TimkenSteel

Distributors are valued for delivering customer solutions

Distribution channel[1]



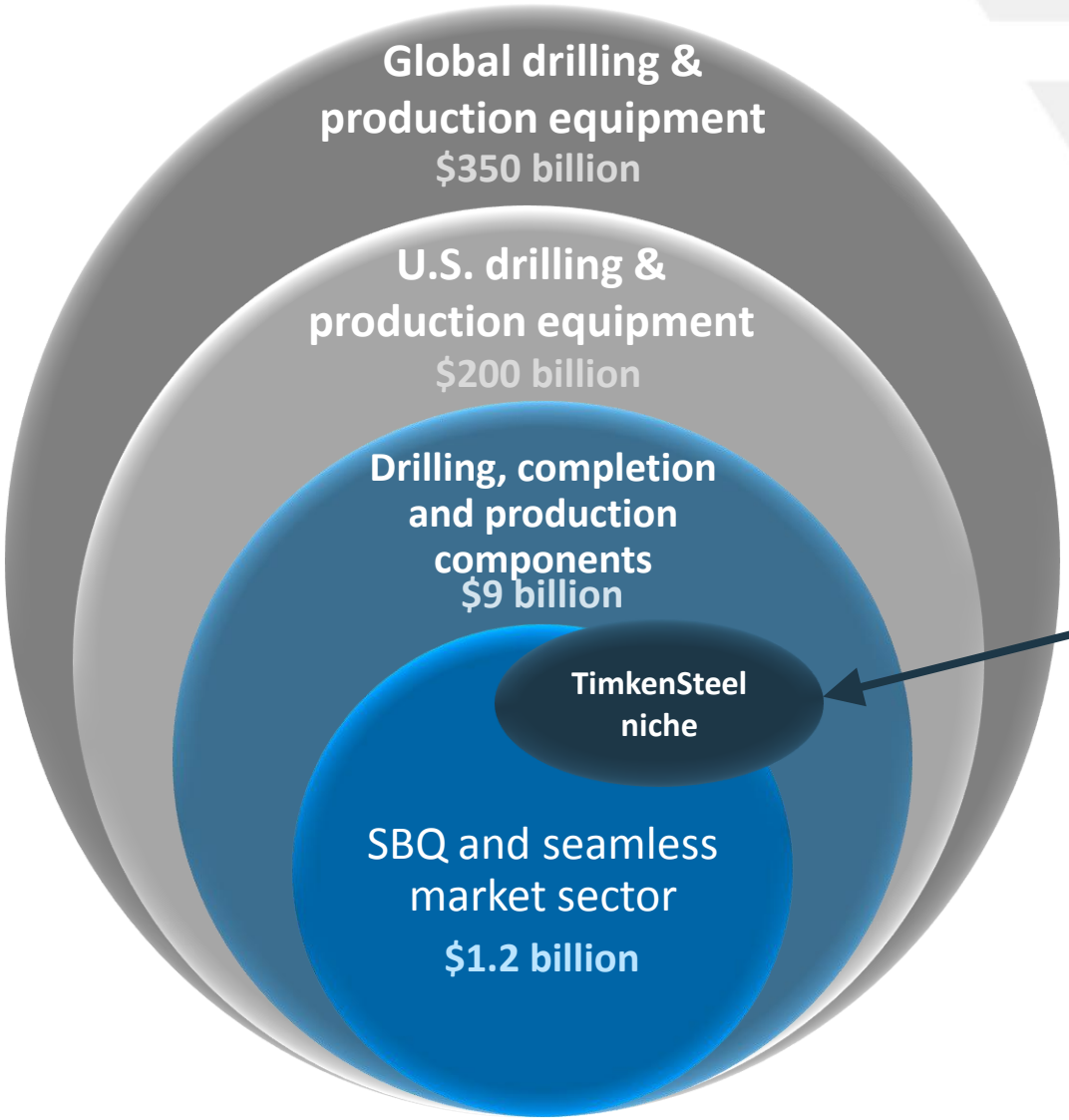
Differentiation

- Key buying factors
  - Product scope, wide size range
  - Thermal processing alternatives
  - Order quantity flexibility
  - TimkenSteel brand and reputation
- Strategy
  - Serve appropriate mix of channels
  - Align with leaders
  - Leverage combined strengths – create value

Wide yet tailored offering of sizes, value levels and quantities

[1] Based on full year 2013 Steel segment sales

Attractive niche in the Energy segment positions us to capture growth opportunities

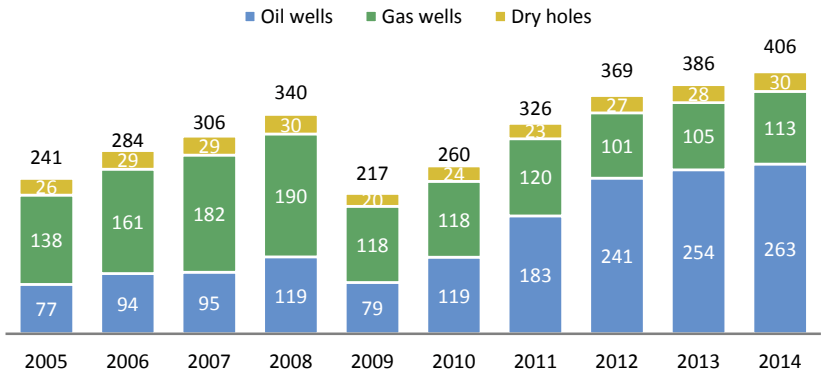


- Long product SBQ /SMT share: 24%
- Value-added share: 16%

Source: TimkenSteel as of 12/31/2013

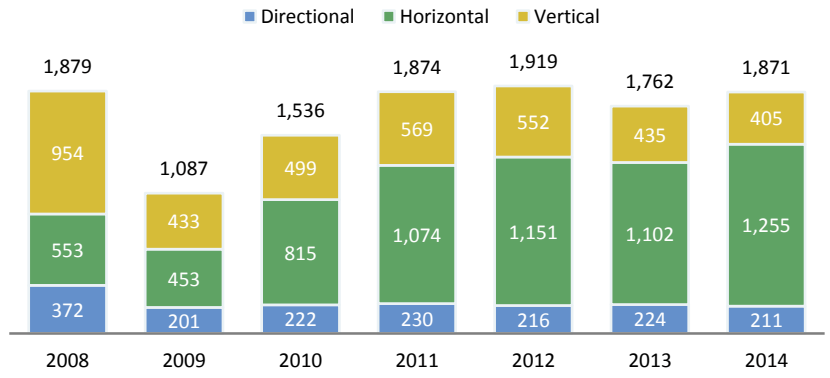
Well-positioned to benefit from positive trends in oil and gas

U.S. footage drilled by type (mm)



Source: Spears and Associates Drilling and Production Outlook from March 2014

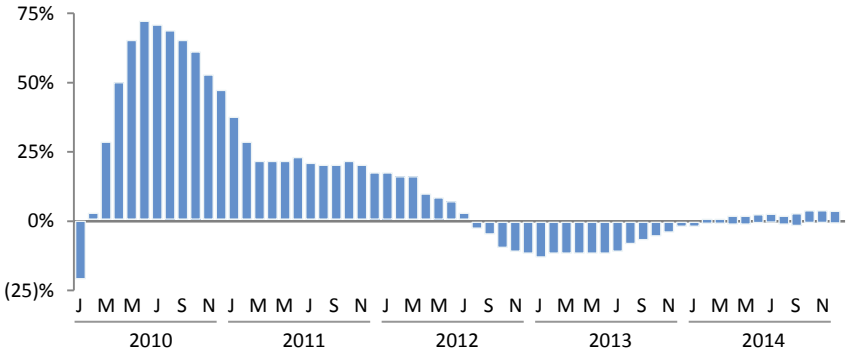
U.S. rig count by type



Source: Spears and Associates

- Horizontal drilling growth continues – 66% of total
- Focus on oil – 70% of U.S. footage drilled
- U.S. rig count forecast: +6% in 2014
- Footage drilled forecast: +8% in 2014
- Forecast for 2015 footage drilled: +3%

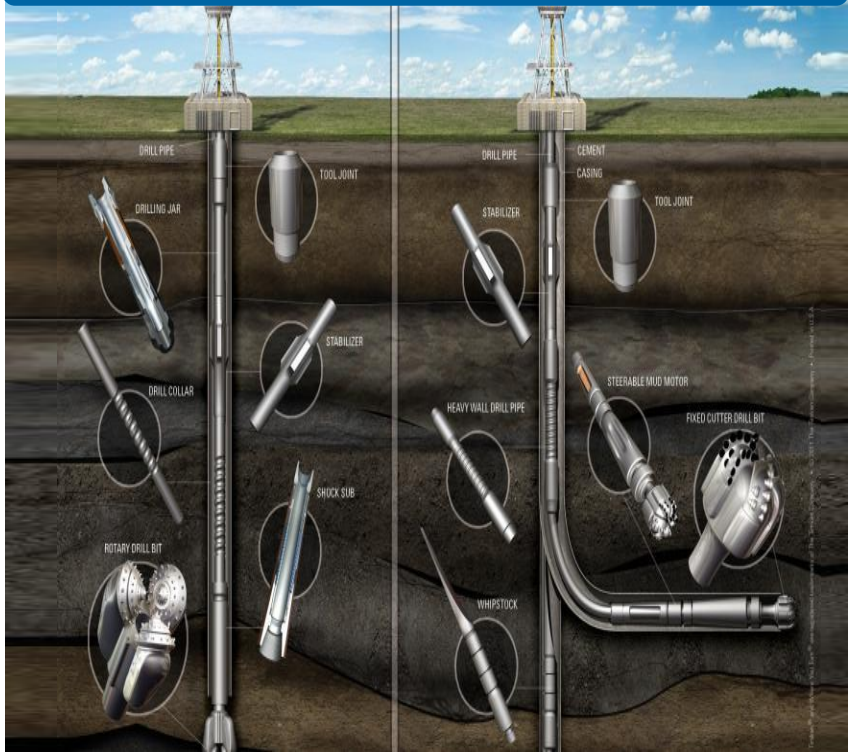
U.S. rig count 1/12 rate of change



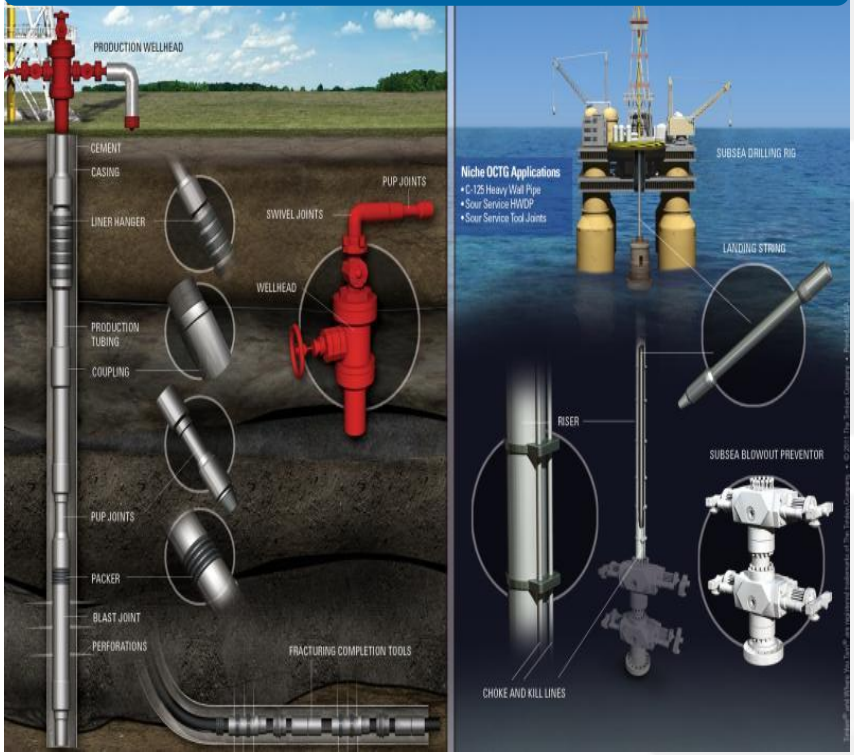
Source: BHI, Spears

Demanding applications require our unique product and process capabilities

Vertical and horizontal drilling applications



Completion and deepwater drilling applications



Customer value: Enabling high performance

Case study

? **Customer need**

- Demanding requirements
- High pressure – High temperature
- Highly loaded

+ **Solution**

- Grade development
- Process capabilities
- Supply chain exclusivity

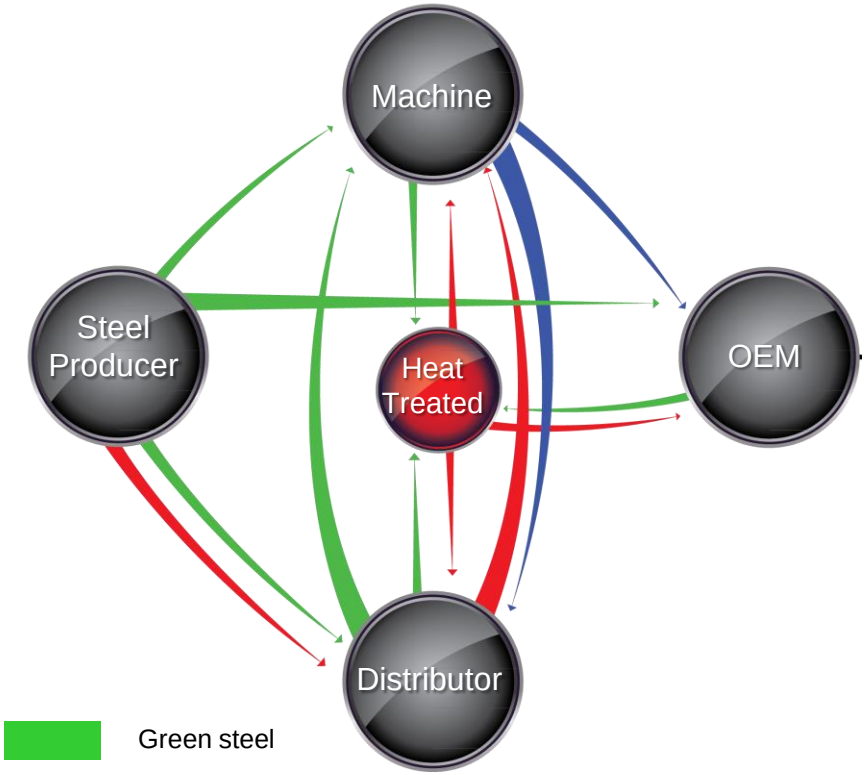
= **Value created for customer**

- Enabling deep GOM completions
- Sustainable advantage
- Positioned for growth



Customer value: Supply chain efficiency

Other steel producer value proposition

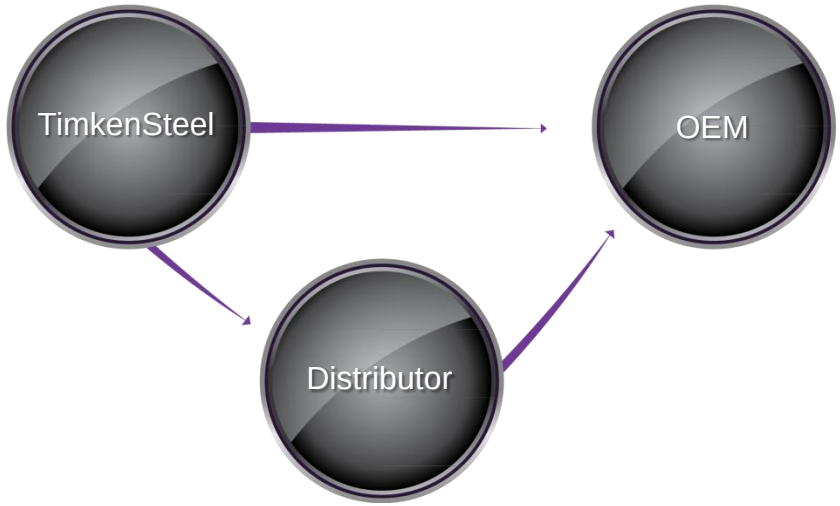


Green steel

Heat-treated bar/tube

Machined tube

TimkenSteel value-added solutions



Heat-treated machined products

Growth strategy – Energy & Distribution

Overview	

Product innovation	• Continue to advance product and service offerings
	  ◻ Grade development
	  ◻ Product configuration

Leverage investments	• Advance integrated supply chain model • Expand sales of large bar into wellhead segment and distribution channel
Market growth	• Focus on completion and wellhead sub-segments; address needed processing additions • Enhance distribution relationship through controlled lead times and targeted participation • Expand geographically
Adjacency expansion	• Evaluate opportunities that expand core product and service offerings for oil-tools • Explore opportunities for sales in other oil and gas segments

Energy & Distribution – key takeaways

- Work closely with selected distribution channel partners to best reach targeted share participation levels leveraging one another's strengths
- Serve global Energy OEM and service companies for their most critical applications operating in harsh environments
- With a proven history and extension of capabilities through organic growth and acquisition, our Energy offerings are valued and trusted by industry leaders
- Continue to grow globally our unique and integrated supply chain solution set which combines high performance materials, unmatched thermal treatment, proprietary machining processes and responsive delivery capabilities

TIMKENSTEEL

Industrial & Mobile

Bob Keeler

Executive Vice President – Industrial & Mobile

Framework that drives our strategy for value creation



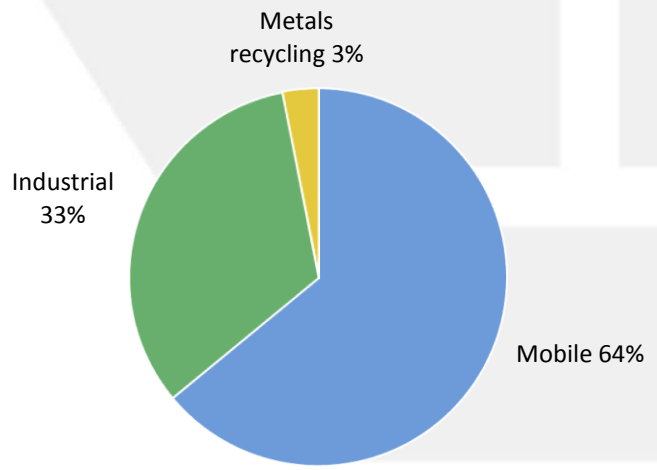
With a focus on industry leading customers, we provide engineered material solutions and value-added solutions that deliver the overall highest quality, reliability and value

Industrial & Mobile segment

Overview

- Mobile: Steel most often used in critical automotive applications where high performance is required
- Industrial: Steel used for a variety of industrial applications where performance is critical
  - Manufacturing flexibility allows production of many grades in small quantities
- Sales are ~90% contract and ~10% spot pricing
- Metals recycling: Full service scrap metal management company recycling ferrous and non-ferrous metals

2013 sales mix



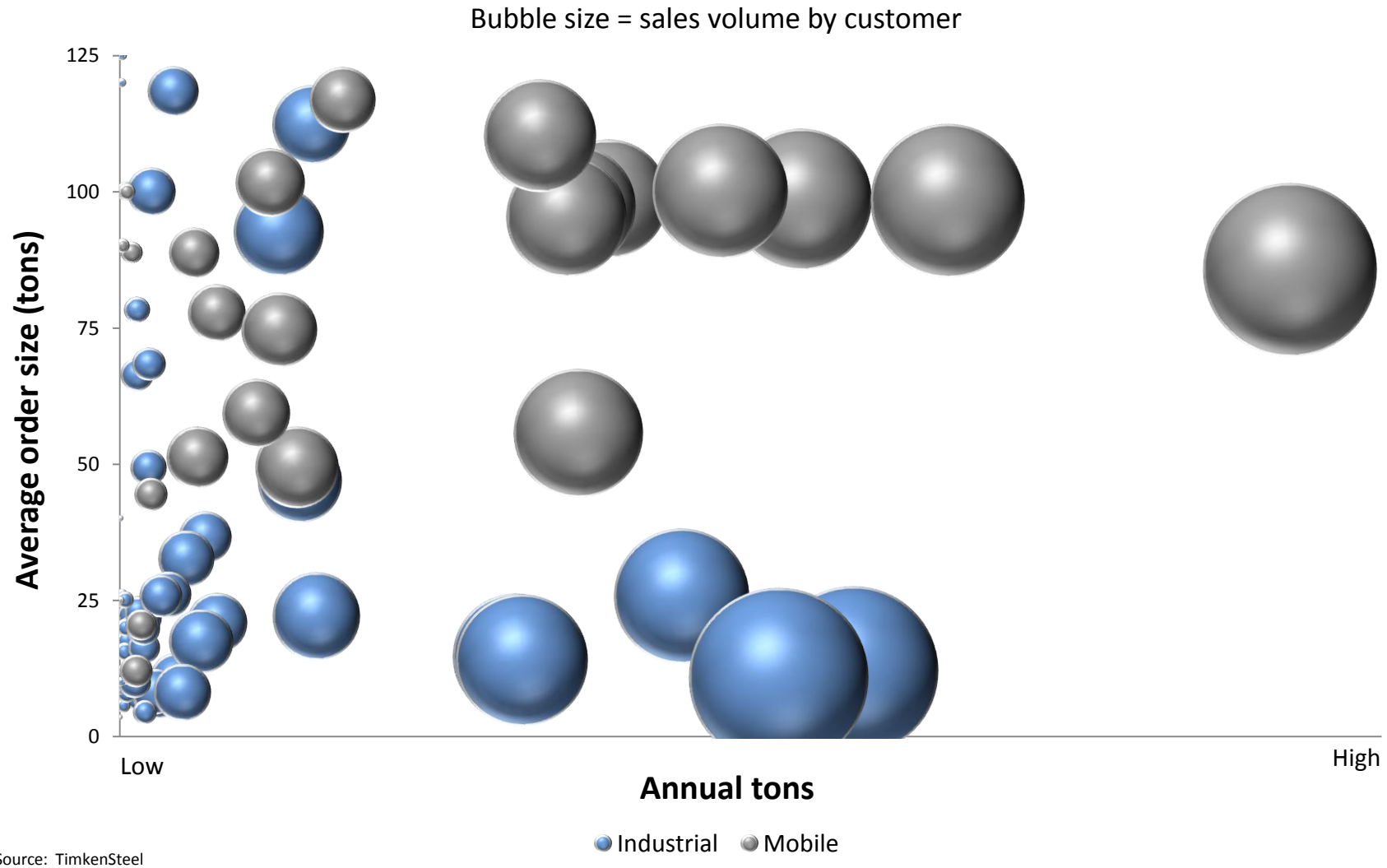
2013 sales: US$865mm[1]

Key customers

HHI	Ford	Honda	Nissan	Ellwood National Crankshaft	Timken	CAT
Chrysler	GM	Nexteer	Toyota	General Dynamics	Brenco	AJAX

[1] Based on full year 2013 Steel segment sales

Customized product offerings for every industry



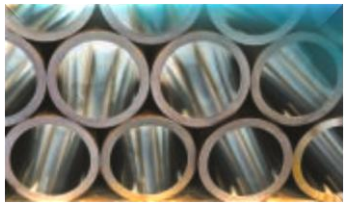
Source: TimkenSteel

Unique and integrated supply chain solution focusing on high value-added products

Material



- Clean Steel
- Broad size range
- Quality
- Material consistency
- Grade /process development



Value-added manufacturing

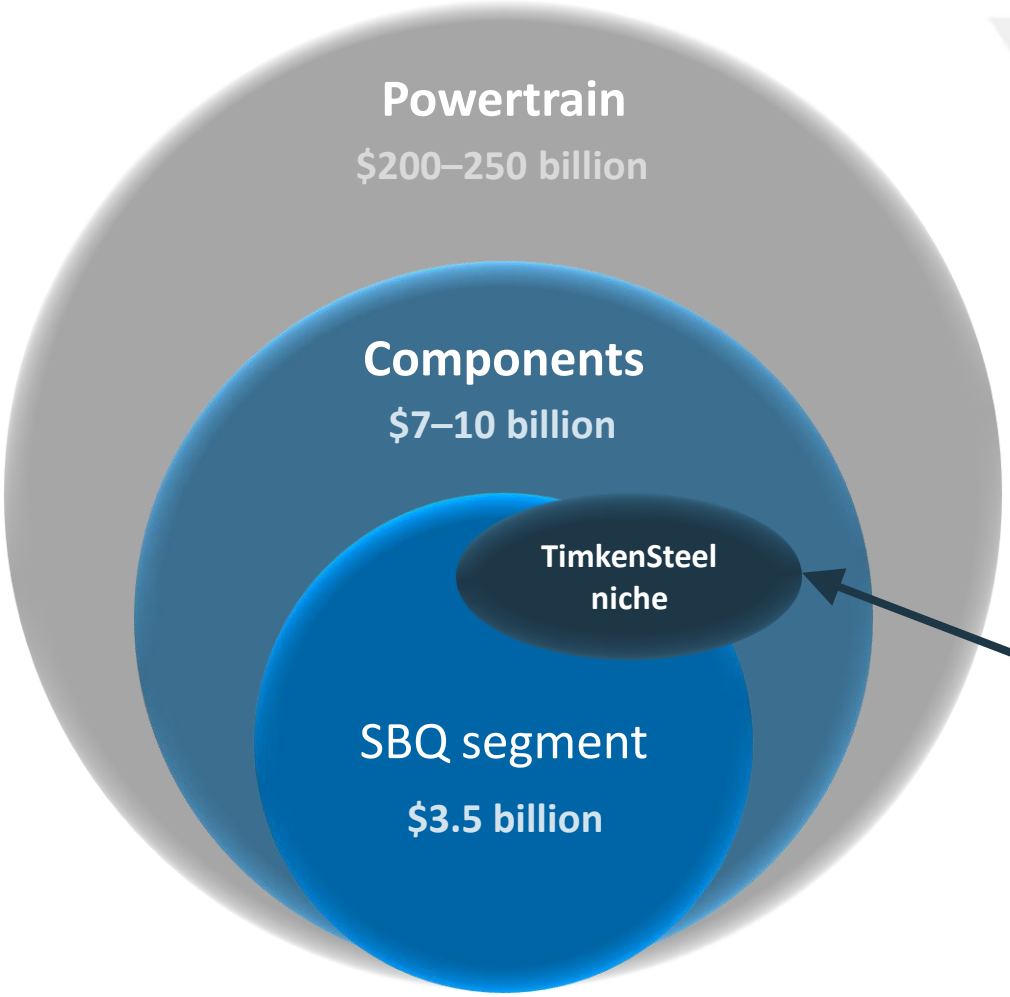


- Cutting
- Turning
- Boring
- Drilling
- Forming
- Heat treating

Supply chain management

- Integrated designs
- Just-in-time delivery
- Supplier networks
- Robust quality systems

Attractive position in the Mobile segment focused on strategic applications



SBQ share: 10% – 14%
Components share: 2% – 3%

Source: TimkenSteel as of 12/31/2013

TimkenSteel applications in autos

Engine ~35%
- Crankshafts
- Connecting rods
- Fuel components

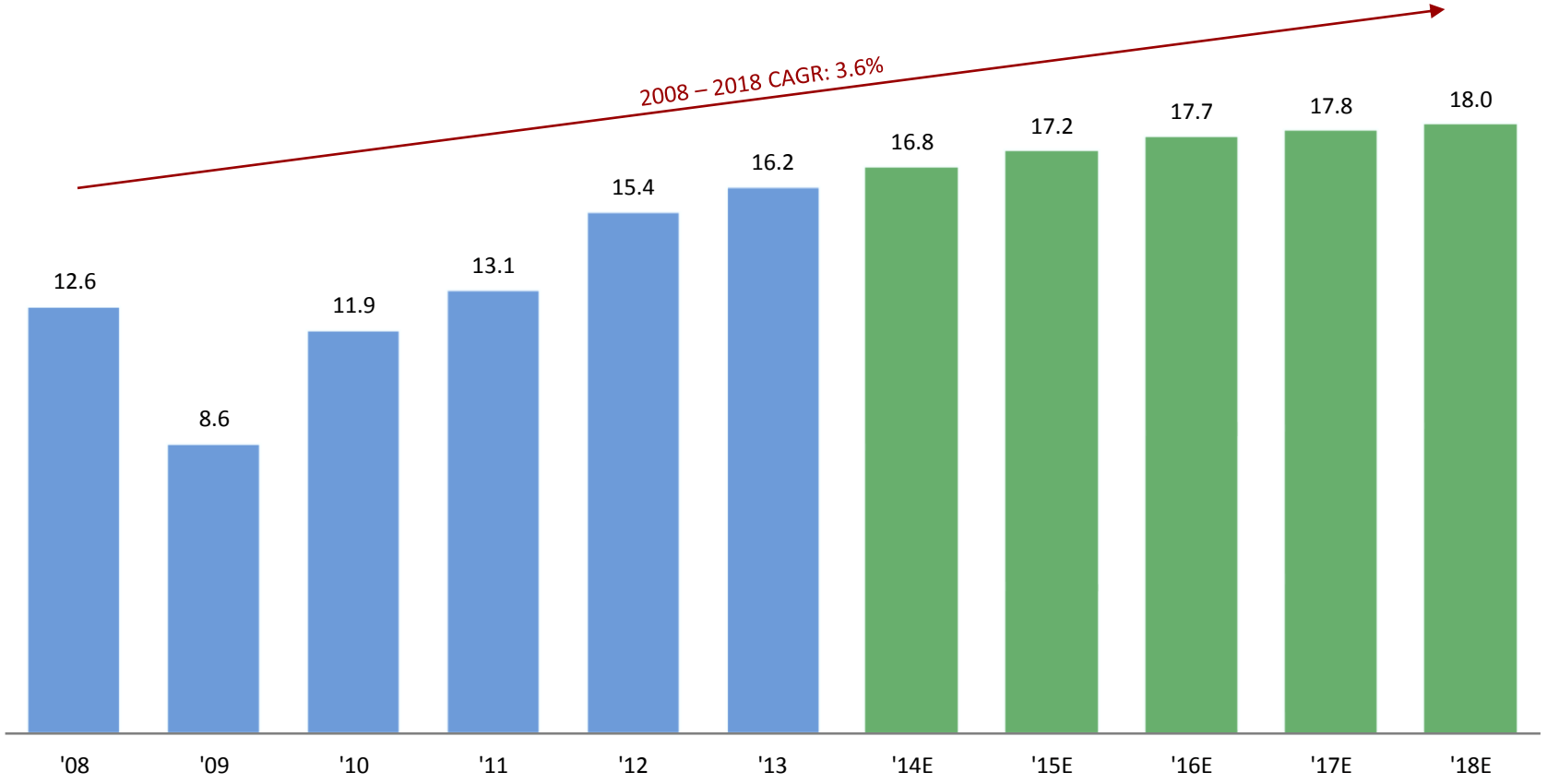


Transmission ~40%
- Shafts
- Hubs
- CVT pulley
- Sun, ring, pinion gears
- Drive gears

Driveline ~25%
- Bearing hubs
- Ring gear
- Drive pinion
- Axle tubing
- Side gears
- Steering knuckle
- CV Joint housing & cages
- Ring gears

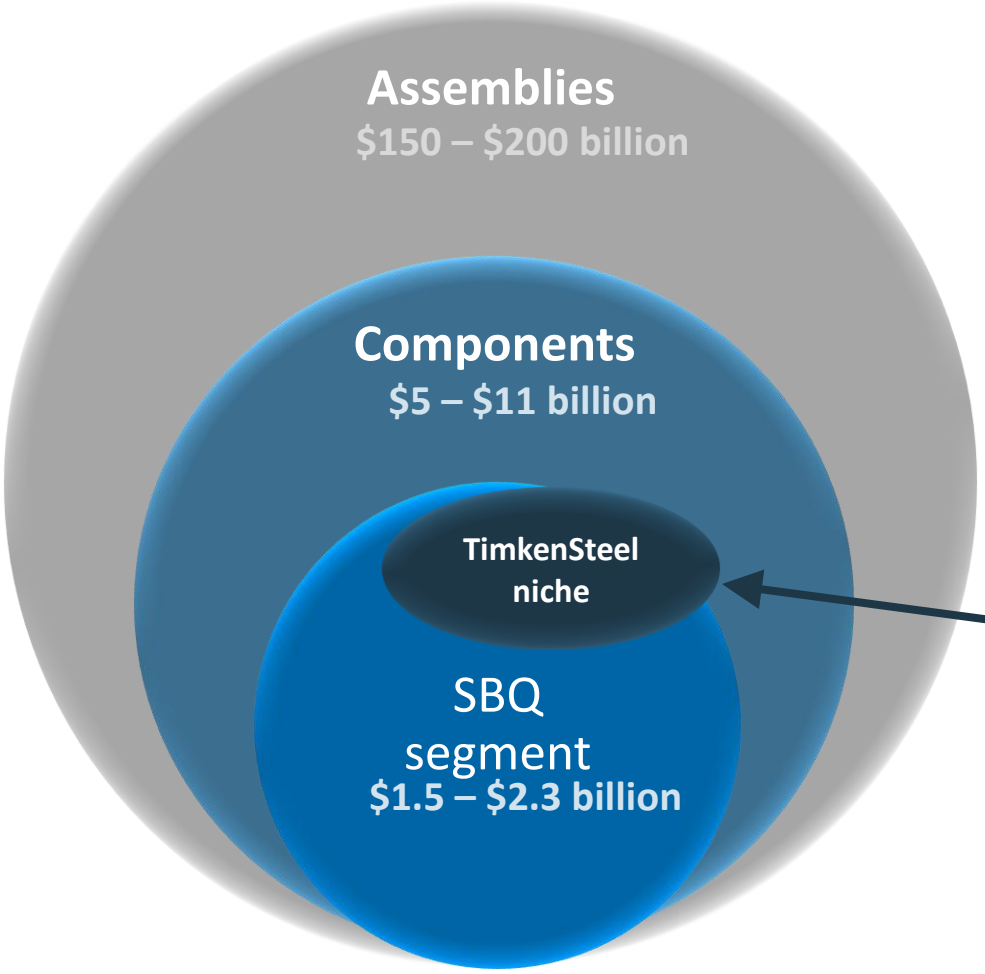
Strong outlook for North American automotive industry

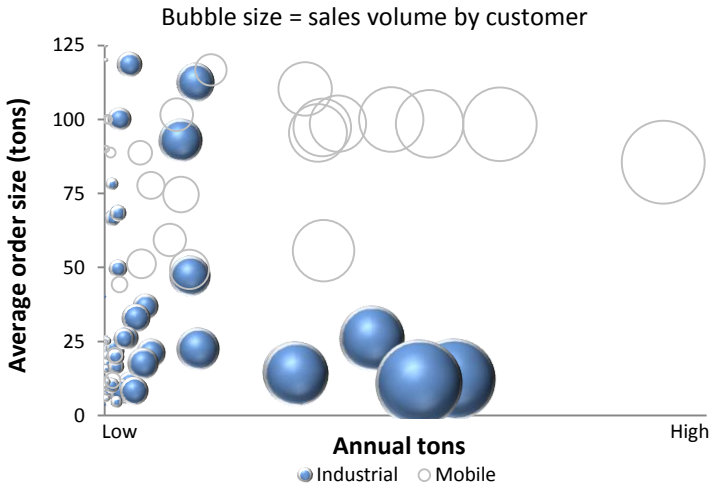
North America light vehicle production (mm)



Source: IHS

Attractive position in the Industrial segment serving leading industrial manufacturers



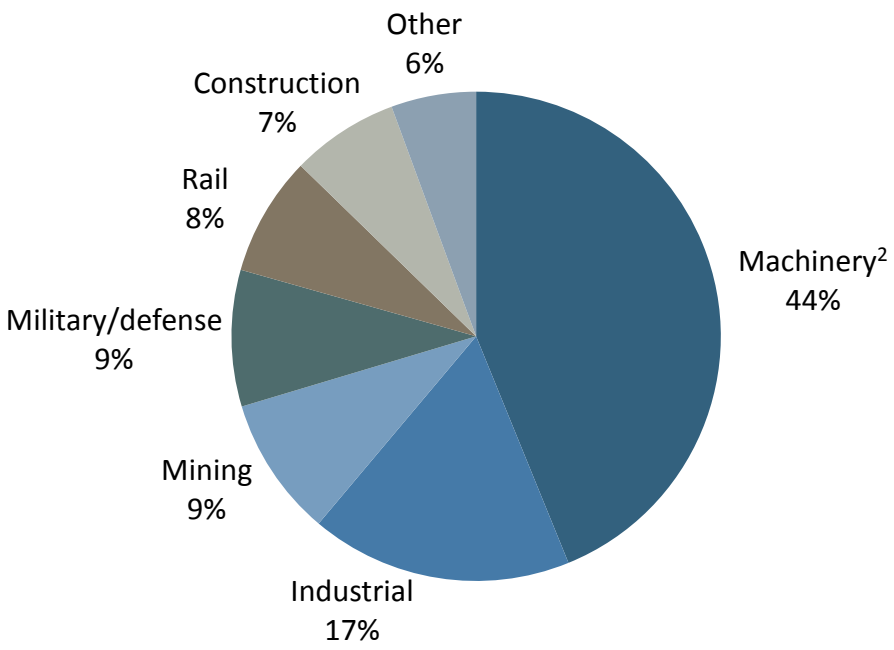


SBQ share: 24% – 28%

Source: TimkenSteel as of 12/31/2013

Diverse Industrial end-market sector mix

End-market sector mix[1]



Applications









[1] Based on full year 2013 Steel segment sales
[2] Machinery includes historic intercompany sales to Timken

Industrial end-market sector applications

Applications

- Bearings components
- Connecting components
- Driveline/axle components
- Engine components
- Ground engaging tooling
- Hydraulic components
- Missile components & projectiles
- Track components
- Planetary gear components
- Steering components
- Track components
- Transmission components
- Drilling
- Others



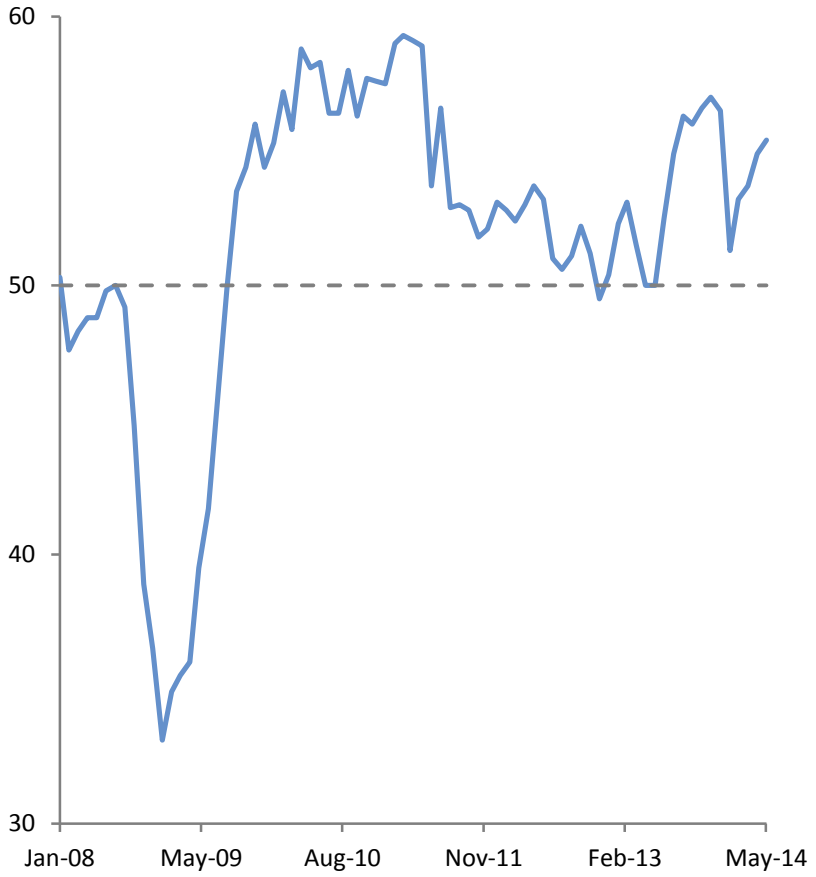
U.S. industry continues to recover

U.S. industrial segments

Segment	% YOY Change 2014E	2015E
Industrial machinery segment	5.4	5.7
RR - equipment segment	7.7	3.1
Mining machinery segment	5.7	4.9
Construction machinery segment	3.3	4.6
Agricultural machinery segment	(1.1)	(0.3)
Cement segment	4.2	8.7
Engine, turbine, power trans segment	6.5	7.2
Utilities segment	3.1	1.3
Iron and steel segment	0.3	7.2

Source: IHS as of April 2014

U.S. manufacturing PMI index, seasonally adjusted



Source: Bloomberg

Case study: Creating customer value
Precision ring gear blank

Case study

? **Customer need**	• Tight dimensional tolerances, demanding planetary gear application • New material grades and heat treat process • Distortion sensitive • Machining investment / expertise • OEM outsourcing precision machining
+ **Solution**	• Timken high-quality steel and consistent chemistry • Mechanical seamless tube making • Supply chain design and targeted investment • Flawless launch and long term high quality reliable supply
= **Value created for customer**	• Just-in-Time delivery • Strong performance metrics • OEM conservation of capital investment • Floor space savings • Economic solution







Case study: Innovation at work
Large bar sound center

Case study

Customer need	• Open die forged bar to produce product • Cost efficient process • High-quality surface conditions and turning operation to meet internal dimensional tolerances
Solution	• TimkenSteel's forged-rolled process achieved soundness requirement and necessary dimensional tolerance in a streamlined cost-effective process
Value created for customer	• Quality achieved with low total cost of ownership • Reduced lead time







Growth strategy – Industrial & Mobile

Overview	
Product innovation	• Continue to advance product and service offerings • Expand supply chain design and management capabilities
Leverage investments	• Leverage enhanced sound center and forge rolled capabilities • Expand value-added gears and machined forgings • Grow new domestic localization and re-shoring by leveraging tube, bar, and heat treat capabilities
Market growth	• Expand presence in mining and military market sectors • Support automotive market growth • Develop and deploy supply chain solutions
Adjacency expansion	• Evaluate opportunities that expand core product and service offerings

Industrial & Mobile – key takeaways

- Our customers recognize us for continued leadership in quality, consistency, and technical support
- We are a trusted, long-term, reliable supplier
- Our broad experience over many years has fostered a deep material, application, and process know-how that is a proven source of value creation
- We are able to efficiently and effectively provide both low and high volume niche market sector needs
- We have a robust strategic portfolio management process with growth emphasis on Industrial-based applications and value-added needs

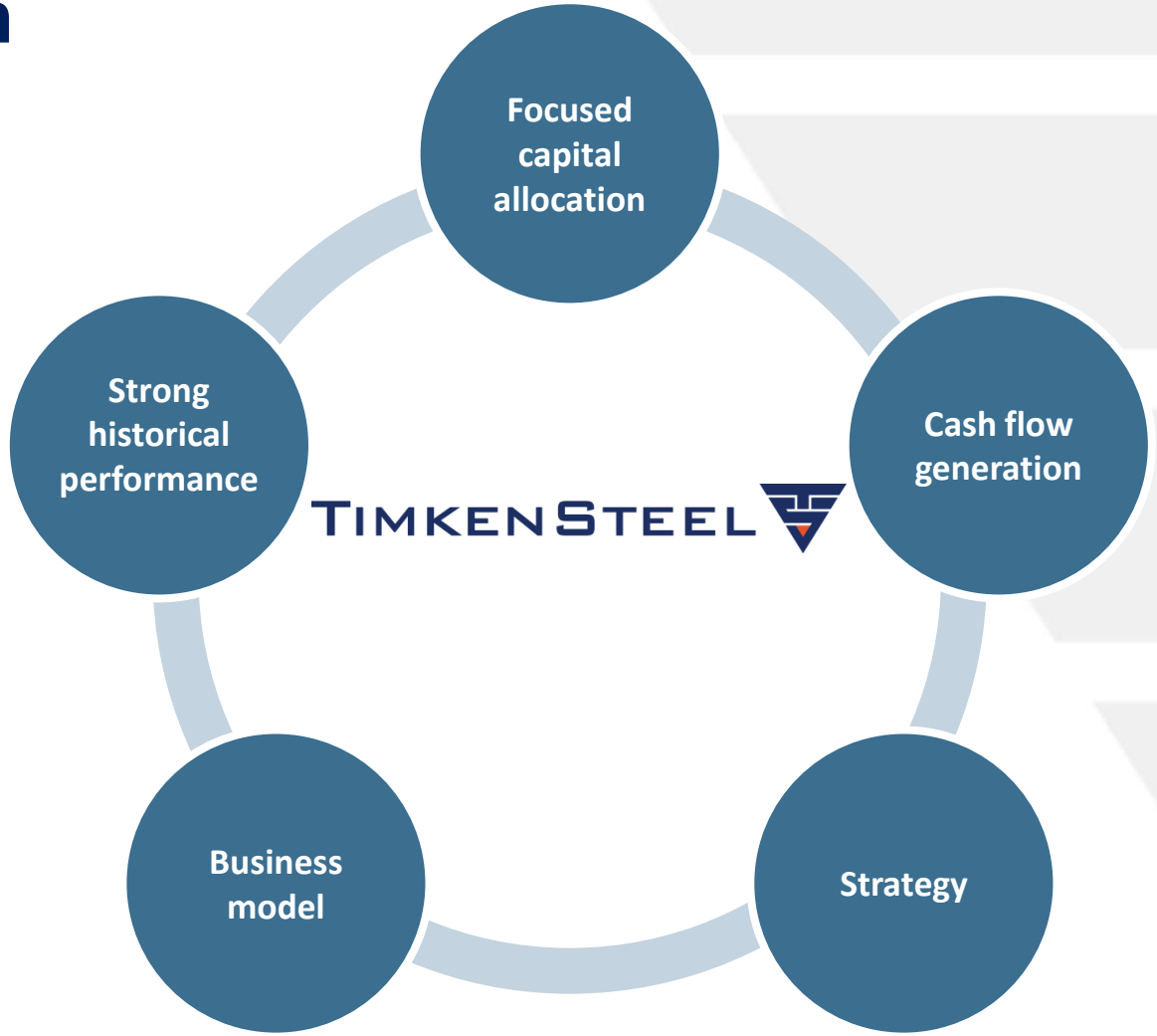
TIMKEN STEEL

Financial performance review and guidance

Chris Holding

Executive Vice President and Chief Financial Officer

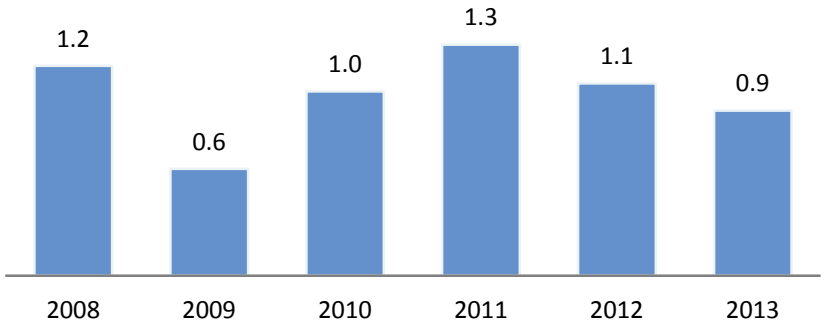
Framework that drives our strategy for value creation



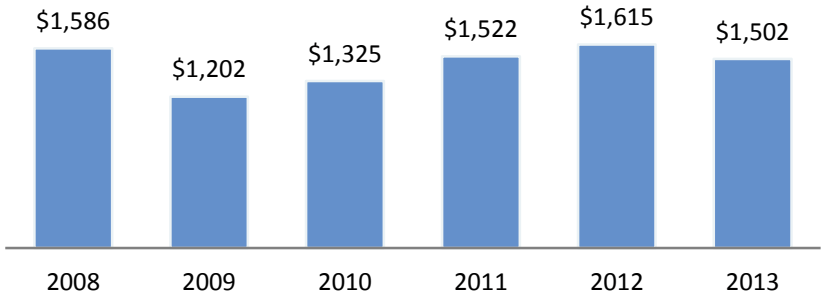
Earnings growth through revenue and margin expansion

History of strong financial performance

Shipments (mm tons)



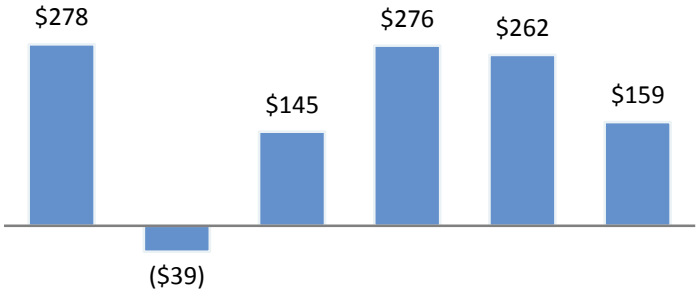
Average selling price ($ / ton)[1]



Net sales ($mm)[2]



Adjusted EBITDA ($mm)[3]



	2008	2009	2010	2011	2012	2013
Adj. EBITDA margin	15%	(6%)	11%	14%	15%	12%

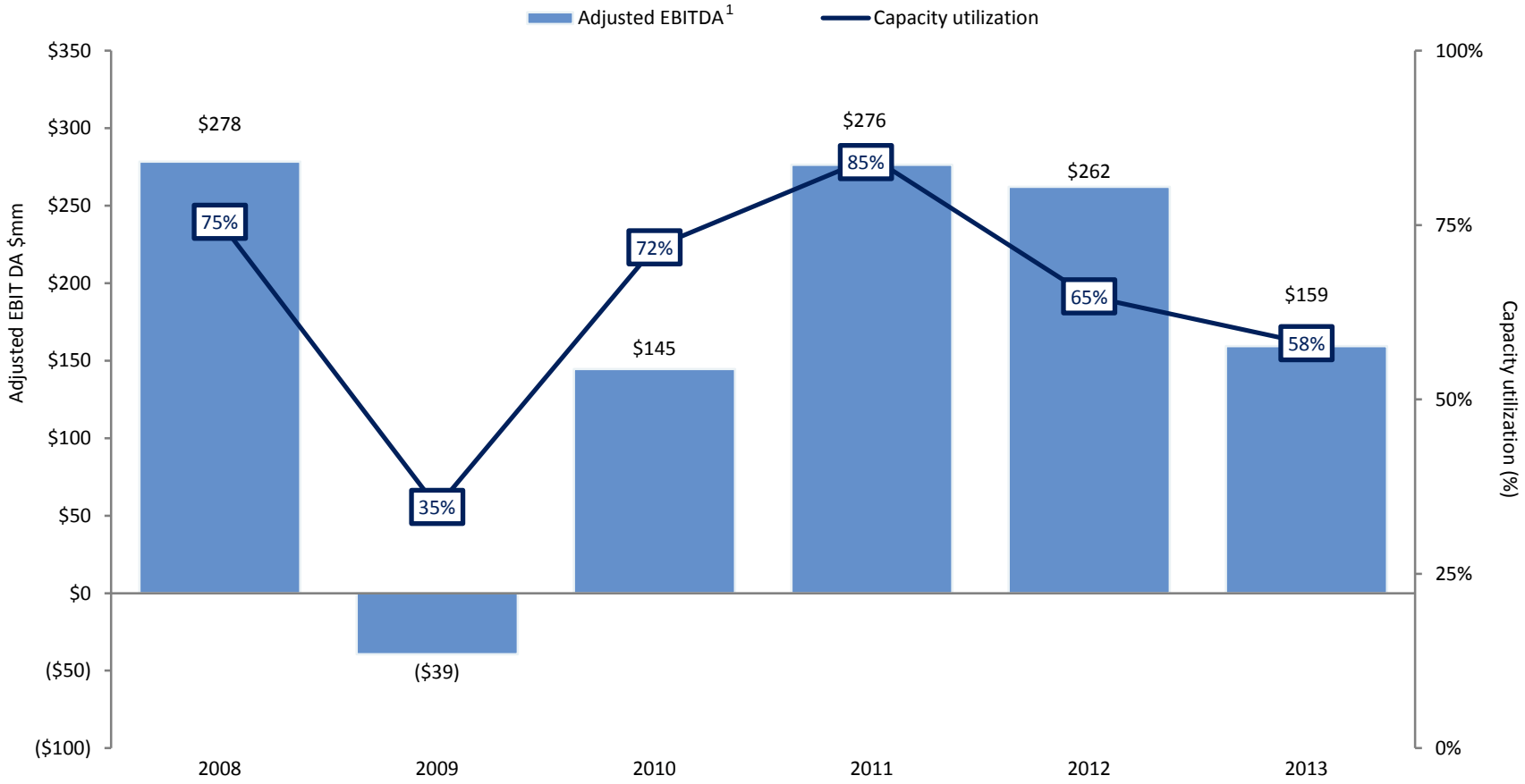
Source: TimkenSteel, The Timken Company

[1] Includes surcharges

[2] Net sales figures based on Steel segment sales and include intercompany sales

[3] Adjusted EBITDA based on Steel segment EBITDA, adjusted for previously unallocated corporate expenses and incremental standalone costs; see Appendix for reconciliation

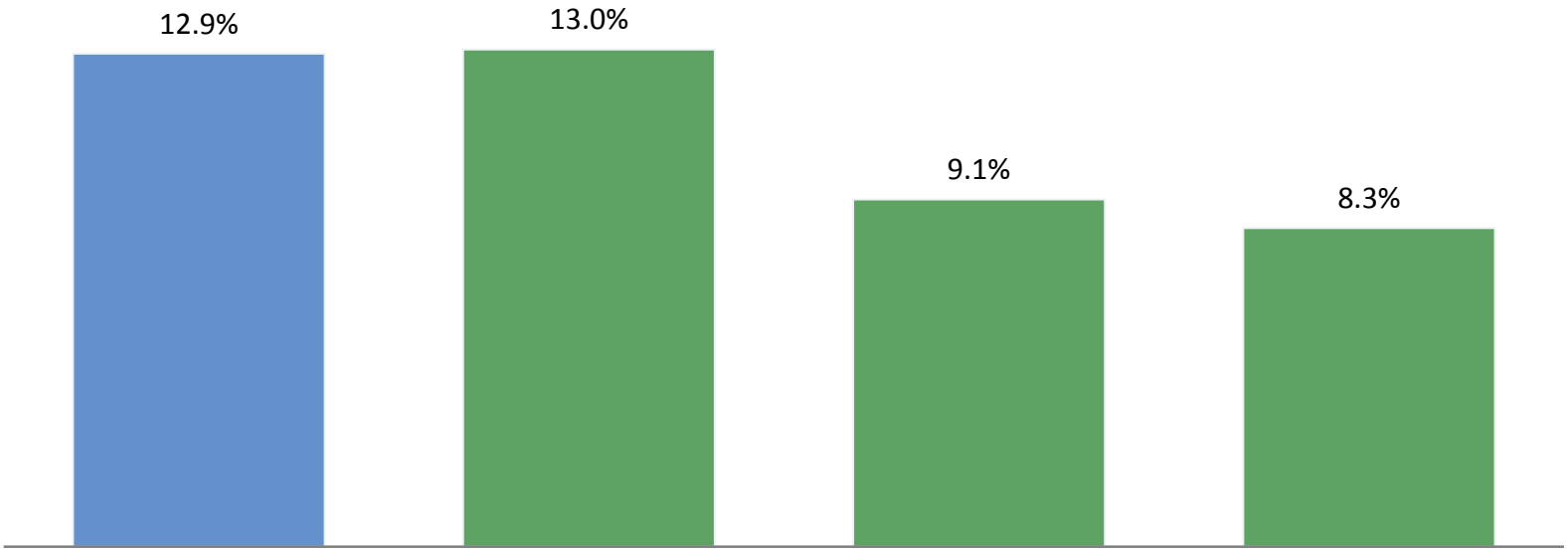
Improved cost structure positions TimkenSteel well through the cycle



[1] See Appendix for Adjusted EBITDA reconciliation

Industry leading margins

4-year average EBITDA margins



	TimkenSteel	Gerdau	Steel Dynamics	Nucor
2010	10.6%	16.3%	9.4%	6.5%
2011	14.1%	13.0%	10.0%	10.1%
2012	15.2%	11.0%	8.6%	8.6%
2013	11.5%	11.9%	8.4%	8.1%
4 yr avg.	**12.9%**	**13.0%**	**9.1%**	**8.3%**

Source: Company filings, FactSet

Note: TimkenSteel figures represent Adjusted EBITDA margins based on Steel segment EBITDA, adjusted for previously unallocated corporate expenses and incremental standalone costs; see Appendix for reconciliation

Strong capital structure with good liquidity position to drive growth

Pro forma 6/30/14 capital structure

($mm)	Amount	% of capitalization	Debt / Adj. EBITDA[1]
Cash and cash equivalents	$50	–	–
Debt			
$300mm revolver	100	10.4%	0.6x
Existing revenue bonds	30	3.1%	0.2x
Total debt	**$130**	**13.6%**	**0.7x**
Shareholder equity	830	86.4%	
Total capitalization	**$960**	**100.0%**	
Liquidity[2]	**$250**		

- ✓ **Strong liquidity position**
- ✓ **Positioned to provide capital for growth**
- ✓ **Conservative leverage**

Source: TimkenSteel

[1] LTM ending 3/31/2014 Adjusted EBITDA of $182mm

[2] Defined as cash & equivalents plus available lines of credit under the proposed $300mm revolving credit facility; revolving credit agreement accordion feature for incremental $150mm

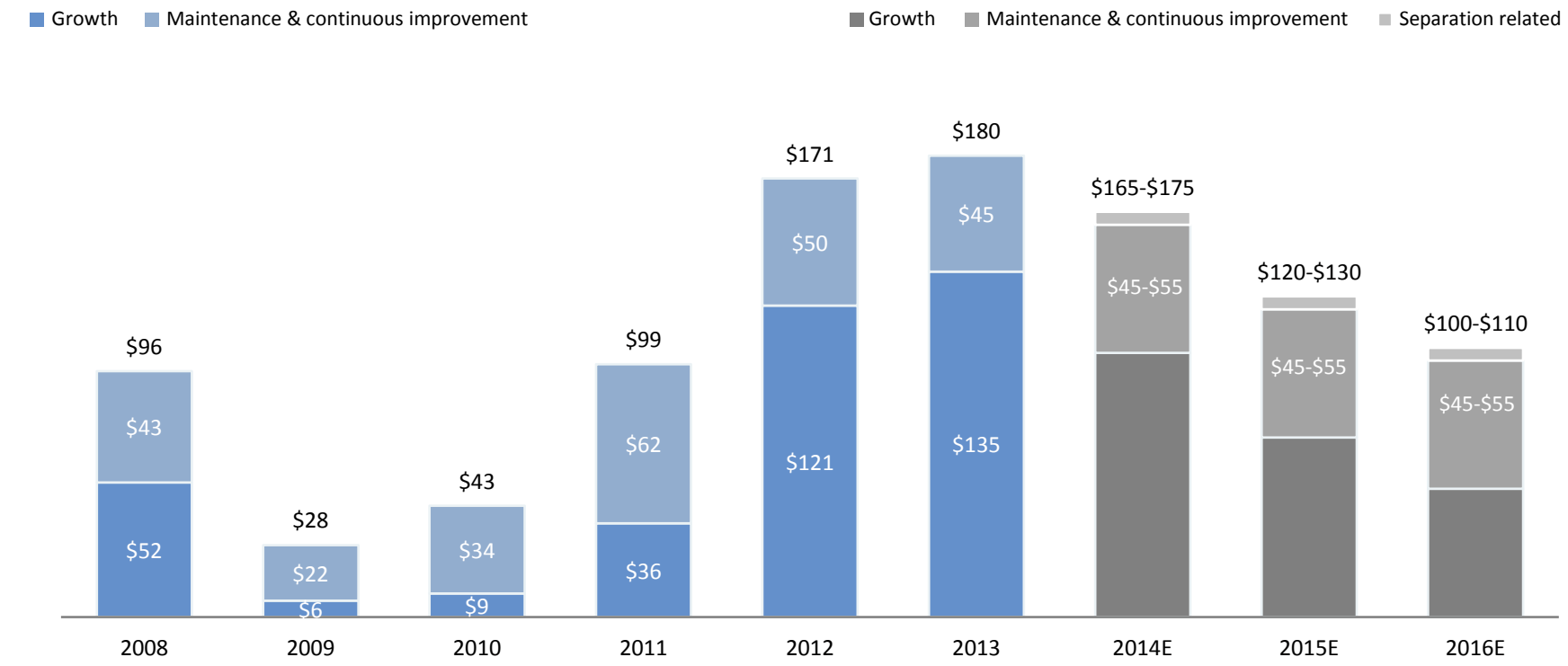
Focused capital allocation priorities

Overview	
Leverage	• Targeting investment grade financial/credit metrics of 1.5x - 2.0x Debt/EBITDA • Maintain leverage with cash generation used to grow and support the business
Organic investments	• Fund maintenance and operational excellence programs from operating cash flows • Growth investments that enhance margin improvements (i.e., Caster / Forge Press) • Targeted growth investment hurdle rate of approximately 20% IRR
Dividends	• Target dividend payout ratio of 20% - 30% • Expect initial quarterly dividend of $0.13 - $0.15 per share[1]
External investments	• Capital allocated to external investments based on best risk-adjusted return[1] • Share repurchases to offset dilution due to stock compensation • Evaluate additional share repurchases • Initially target strategic acquisitions with greater than 20% IRR

[1] Subject to Board approval

Investments that reinforce capabilities and grow market position

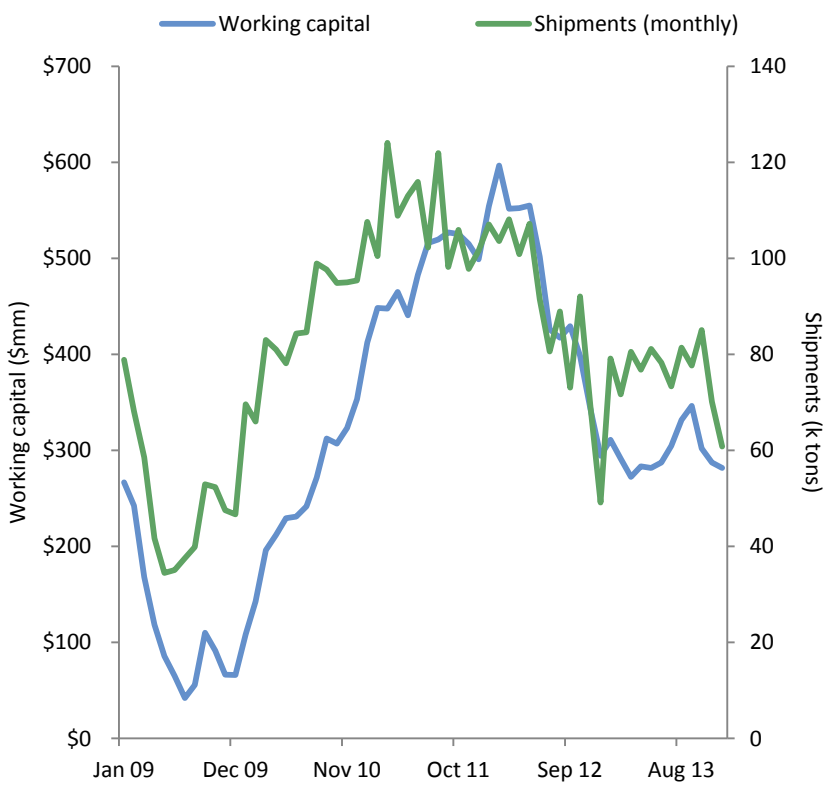
Capital expenditure ($mm)



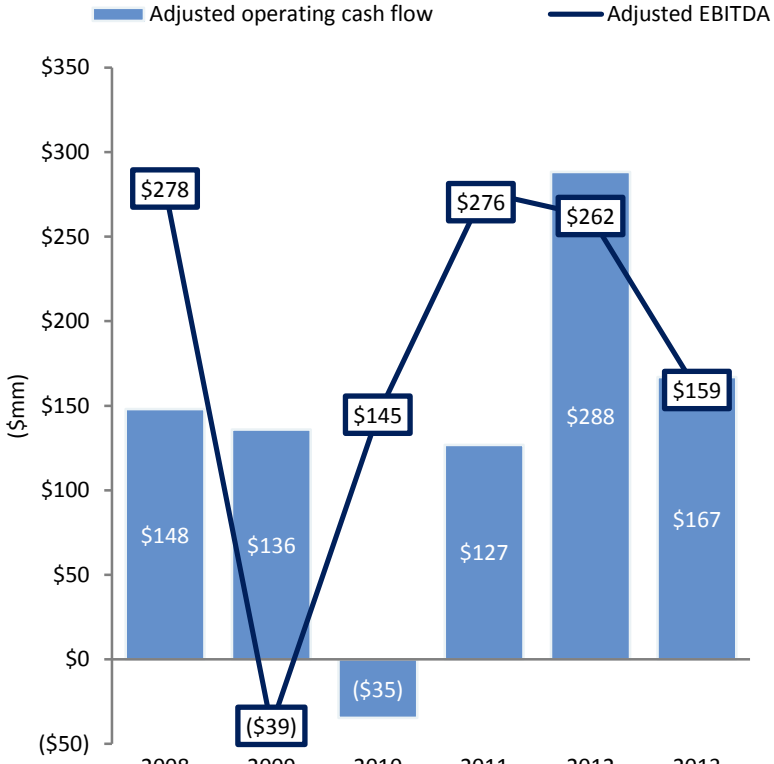
Source: TimkenSteel as of May 31, 2014

Adjusted operating cash flow generation through the cycle

Working capital management



Adjusted operating cash flow[1,2]



	2008	2009	2010	2011	2012	2013
Capex ($mm)	96	28	43	99	171	180

Source: TimkenSteel

[1] Based on full year Steel segment cash flows

[2] See appendix for reconciliation of Adjusted operating cash flow for years 2010-2013, information for 2008-2009 is not available

Outlook and guidance framework

Outlook & guidance	
Revenue growth	• 2014 expected revenue growth of 20% - 25% over full year 2013 • Revenue growth driven by strong expected demand in energy & industrial sectors • 2H 2014 shipments comparable to 1H 2014
Capex	• Full year 2014 expected capex of $165mm - $175mm • 2H 2014 expected capex of $100mm - $105mm
Standalone costs[1]	• Expect FY 2015 incremental standalone costs to be ~$40mm - $45mm □ Consistent impact over historically reported Segment EBIT □ ~50% of costs transferred from The Timken Company
Net income	• Expect annual shut-down maintenance & caster ramp up costs to be negligible in 1H 2014 and $15mm - $20mm in 2H 2014 • Expect LIFO impacts of $4mm - $6mm in 1H 2014 and $10mm - $12mm in 2H 2014 • 2014 tax rate expected to be 35%

Source: TimkenSteel

[1]Refer to segment reported EBIT reconciliation in the Appendix

TimkenSteel: A compelling investment

- A leading manufacturer of high-quality, **high-performance** engineered steel products and value-added services
- Industry leading customer service delivering **customized** engineering and **innovative** design solutions for the most demanding applications
- **Niche position** in attractive Energy, Industrial and Automotive end market sectors
- **Leading industry margins** driven by value-added products and **competitive operating cost structure**
- Strong capital structure with good liquidity position to **drive growth**

Appendix

TimkenSteel team biographies



Ward J. “Tim” Timken, Jr.
Chairman, CEO and President

Ward J. “Tim” Timken, Jr., is Chairman, CEO and President of TimkenSteel Corporation, leading its transition to a strong and independent company.

Tim most recently served as Chairman of The Timken Company, leading a strategy that resulted in more than tripling the stock price during his tenure. He joined Timken’s Steel business in 1992 and progressed through a series of roles in sales and marketing management and geographic leadership in Europe and Latin America, where he helped fuel the company’s global growth. He served as Vice Chairman, playing a pivotal role in the development of the strategy that expanded the company’s product portfolio into industrial market segments. He also served as President of Steel before being named company Chairman in 2005.

Earlier in his career, Tim opened and managed the Washington, D.C., office of McGough & Associates, a Columbus, Ohio-based government affairs consulting firm.

Tim serves on the boards of Team NEO and the American Iron and Steel Institute, where he served as Chairman of each. Additional board memberships include Pella Corporation, the National Association of Manufacturers Executive Committee, the Ohio Business Development Council, the Ohio Business Roundtable Executive Committee, the Stark Development Board, and the Timken Foundation. Tim also serves as a trustee of the TimkenSteel Charitable Fund.

He holds a bachelor’s degree in marketing from Georgetown University and a Master of Business Administration degree from the Darden School at the University of Virginia.

TimkenSteel team biographies



Thomas D. Moline

Executive Vice President of Manufacturing

Thomas D. Moline is Executive Vice President of TimkenSteel, overseeing all steelmaking operations of the new company, ensuring a focus on safety, quality and efficiency.

Tom has held those responsibilities since 2006 when the business was part of The Timken Company. Tom joined the Steel business in 1984 to serve as an engineer on the team that built the company's Faircrest Steel Plant. Throughout his career, he served in numerous leadership positions in manufacturing, including managing the Harrison Steel Plant and serving as director of operations at a tube-manufacturing facility in the United Kingdom.

Active in his local community, Tom serves on the board of the Ohio and Erie Canalway Association.

Tom earned his bachelor's degree in manufacturing engineering from Miami University in Oxford, Ohio.

TimkenSteel team biographies



Shawn J. Seanor

Executive Vice President of Energy and Distribution

Shawn J. Seanor, Executive Vice President at TimkenSteel, leads the company's Energy and Distribution segment.

He directs the sales, marketing, distribution and customer engineering for the segment, including the TimkenSteel Material Services subsidiary.

Shawn most recently held the same position when the Steel business was part of The Timken Company. He joined the company in 1984 as part of the project management team that launched the Faircrest Steel Plant. After serving in purchasing and supply chain, he joined the company's team of sales engineers, cultivating a broad understanding of steel customers and their applications during assignments in Dallas, Cleveland and Detroit. He subsequently served as Director – Marketing & Business Development, broadening the scope and value of steel products and services.

An active volunteer, Shawn serves on an impact council of the United Way of Greater Stark County in Ohio.

He holds a bachelor's degree in management engineering from Grove City College and a master's degree in business administration from Kent State University.

TimkenSteel team biographies



Robert N. Keeler

Executive Vice President of Industrial and Mobile

Robert N. Keeler, Executive Vice President at TimkenSteel, leads the company's Industrial and Mobile segment.

He directs the sales, marketing and customer engineering for the segment. He also manages the company's precision components plant in Eaton, Ohio.

Bob most recently held the same position when the Steel business was part of The Timken Company. He joined the company in 1979 as a sales engineer, building a deep knowledge of steel customers and their applications. He went on to hold positions of increasing responsibility in sales and marketing.

A leader in industry, Bob also has served on the board of directors for the Metal Service Center Institute and the Forging Industry Association. He also is active in his local community as a member of the board of United Way of Greater Stark County.

Bob has a bachelor's degree in metallurgical engineering from Grove City College and a master's degree in business administration from the Joseph M. Katz Graduate School of Business at the University of Pittsburgh.

TimkenSteel team biographies



Christopher J. Holding

Executive Vice President and Chief Financial Officer

Christopher J. Holding, Executive Vice President and Chief Financial Officer for TimkenSteel, is responsible for the company's financial planning, management and reporting.

He leads a team responsible for financial planning and analysis, controllership, investor relations, tax planning, treasury, and risk management activities. Chris also serves as Treasurer of the TimkenSteel Charitable Fund.

Chris previously served as Senior Vice President of Tax and Treasury for The Timken Company, which he joined in 2004. His previous Timken Company roles were Global Business Segment Controller and Global Operations Controller. Prior to that, he held financial management positions with Arthur Andersen & Company and notable privately held companies.

Chris is a member of the American Institute of Certified Public Accountants and Financial Executives International. He serves on the CFO Council of the Manufacturers Alliance/MAPI and the board of the Akron Canton Airport in Ohio. He also volunteers his time as a board member of Project Rebuild and the Jackson Local Schools Foundation in Canton, Ohio.

He earned a bachelor's degree in accounting and a master's degree in taxation, both from the University of Cincinnati.

TimkenSteel team biographies



Tina M. Beskid

Director – Investor Relations & Forecast Planning & Analysis

Tina M. Beskid is Director – Investor Relations & Forecast Planning & Analysis for TimkenSteel, overseeing investor and forecasting activities.

Tina joined the Steel business in 2010 as the Operations Controller. Most recently, she served as the Organizational Advancement Manager for Steel. Prior to joining Timken, Tina held various financial management positions with Caterpillar, Eaton Corporation and Deloitte & Touche.

Tina is a member of the American Institute of Certified Public Accountants. She is also active in her local community, serving on the board of the Boys Scouts of America – Buckeye Council.

Tina earned her bachelor's degree in accounting and philosophy from John Carroll University in University Heights, Ohio.

Adjusted EBITDA reconciliation

Based on The Timken Company 10-K filings (US$ mm)

	2008	2009	2010	2011	2012	2013
Net sales	**$1,852.0**	**$714.9**	**$1,359.5**	**$1,956.5**	**$1,728.7**	**$1,380.9**
Reported EBIT	$264.0	($63.4)	$146.3	$267.4	$251.8	$140.2
Less: audit / other adjustments	0.0	0.0	(8.7)	0.4	(0.8)	2.3
Adjusted EBIT	**$264.0**	**($63.4)**	**$137.6**	**$267.8**	**$251.0**	**$142.5**
D&A	$48.5	$45.9	$46.1	$45.8	$49.7	$53.8
Incremental D&A	10.0	9.0	7.0	7.0	7.0	7.0
Total D&A	$58.5	$54.9	$53.1	$52.8	$56.7	$60.8
EBITDA	**$322.5**	**($8.5)**	**$190.7**	**$320.6**	**$307.7**	**$203.3**
Total standalone costs	(44.0)	(30.8)	(46.0)	(44.2)	(45.5)	(44.0)
Adjusted EBITDA	**$278.5**	**($39.3)**	**$144.7**	**$276.4**	**$262.2**	**$159.3**
% of sales	*15.0%*	*(5.5%)*	*10.6%*	*14.1%*	*15.2%*	*11.5%*

Source: TimkenSteel

Adjusted EBITDA reconciliation

Based on TimkenSteel Form 10 filings (US$ mm)

	2010	2011	2012	2013
Net sales	**$1,359.5**	**$1,956.5**	**$1,728.7**	**$1,380.9**
Segment EBIT				
Industrial & Mobile	$73.1	$114.2	$112.8	$84.0
Energy & Distribution	71.5	162.6	146.1	67.0
Total segment EBIT	$144.6	$276.8	$258.9	$151.0
Carve-in corporate costs	(20.4)	(23.9)	(24.3)	(23.2)
Form 10 reported EBIT	**$124.2**	**$252.9**	**$234.6**	**$127.8**
Incremental standalone costs	(32.6)	(29.3)	(29.1)	(29.3)
Adjusted EBIT	**$91.6**	**$223.6**	**$205.5**	**$98.5**
D&A	$42.9	$42.6	$46.2	$50.0
Incremental D&A	10.2	10.2	10.5	10.8
Total D&A	$53.1	$52.8	$56.7	$60.8
Adjusted EBITDA	**$144.7**	**$276.4**	**$262.2**	**$159.3**
% of sales	*10.6%*	*14.1%*	*15.2%*	*11.5%*

Source: TimkenSteel Form 10 filing as of 05/15/2014

Adjusted operating cash flow reconciliation

Based on TimkenSteel Form 10 filings (US$ mm)

	2010	2011	2012	2013
Operating cash flow	**($23.6)**	**$135.6**	**$296.6**	**$175.1**
Incremental standalone costs	(21.2)	(19.0)	(18.9)	(19.0)
Incremental D&A	10.2	10.2	10.5	10.8
Adjusted operating cash flow	**($34.6)**	**$126.8**	**$288.2**	**$166.9**

Source: TimkenSteel Form 10
Note: Incremental standalone costs tax-effected at a 35% tax rate

TIMKEN STEEL