



## **Governance, Sustainability and Corporate Responsibility Committee Charter**

### **Membership**

The Governance, Sustainability and Corporate Responsibility Committee (the “Committee”) of the Board of Directors (the “Board”) of Cencora, Inc. (the “Company”) shall consist of at least three members, including the Chair. The Board shall appoint the members of the Committee and designate the Chair. Each member shall be independent as required under the listing requirements of the New York Stock Exchange (the “NYSE”) and the Company’s Corporate Governance Principles. Each member will serve during his or her respective term as a director, subject to earlier removal by a majority vote of the Board.

### **Purpose**

The purpose of the Committee is to exercise general oversight with respect to the governance of the Board, identify individuals qualified to become Board members consistent with the criteria approved by the Board, recommend to the Board director nominees for appointment to the Board or for election by stockholders, oversee the Company’s sustainability and corporate responsibility strategy and practices, review and recommend to the Board any changes to the Corporate Governance Principles, and oversee the evaluation of the Board and management.

### **Responsibilities**

The Committee’s responsibilities are to:

1. Review and make corporate governance recommendations to the Board, including to:
  - a. Annually review and consider whether to recommend for adoption by the Board any changes to the Corporate Governance Principles, including as needed for compliance with applicable laws, regulations and NYSE listing standards.
  - b. Make recommendations regarding the size and composition of the Board and the composition and responsibilities of Board committees.
  - c. Review all proposals submitted by stockholders for inclusion in the Company’s proxy statement for its annual meeting of stockholders and results of stockholder advisory votes and recommend to the Board how to respond to such proposals and advisory votes.
  - d. Identify and discuss with management the risks, if any, relating to the Company’s corporate governance structure and practices.
  - e. Review trends and issues related to corporate governance and related matters.
2. Oversee the Company’s sustainability, corporate responsibility and inclusion strategy, and the Company’s related reporting and disclosure practices.

3. In exercising its oversight role, the Committee shall coordinate with other committees of the Board, as appropriate, including the Audit Committee and the Compensation & Succession Planning Committee.
4. Oversee the Company's support of charitable, educational and business organizations, including the Cencora Impact Foundation and the Cencora Team Assistance Fund.
5. Identify, evaluate and recommend qualified candidates to serve as directors of the Company, consistent with the selection and qualification criteria set forth in the Company's Corporate Governance Principles, as well as directors to serve on the various Board committees, including by engaging in the following actions:
  - a. Recommend selection and qualification criteria for Board members for approval by the Board.
  - b. Evaluate and recommend for Board approval candidates for appointment as directors or election or reelection as directors at each annual meeting of stockholders, which will include assessing the qualifications, attributes, skills, contributions and independence of the individual incumbent directors, and recommend for Board approval candidates to fill Board vacancies.
  - c. Consider nominees recommended by stockholders for election as directors in accordance with the Company's Bylaws and applicable law.
  - d. Review the standing committee assignments and recommend any changes to the Board.
  - e. Evaluate the Board's leadership and leadership structure and recommend for Board approval appropriate changes, including recommending directors to serve as Chairs of Board committees.
  - f. Review and make recommendations to the Board regarding succession planning for Board leadership positions, including Chair of the Board, Lead Independent Director (should the Chair not be an independent director) and the Chair of each Board committee, and prepare for Board vacancies.
6. Oversee orientation of directors and continuing education of directors in areas related to the work of the Board and the directors' committee assignments.
7. Review and make recommendations to the Board regarding compensation for service as a non-employee director, including incentive and deferred compensation plans and awards or grants thereunder.
8. Oversee the administration of the stock ownership guidelines established by the Board for non-employee directors.

9. Consider any offer of resignation from the Board submitted by a director pursuant to any requirement to tender a resignation under the Company's Corporate Governance Principles.
10. Develop procedures for and oversee annual evaluations of the performance and effectiveness of the Board, the Board committees, the committee Chairs, and the individual directors.
11. Review the Company's disclosures relating to governance matters included in the Company's proxy statement for its annual meeting of stockholders in accordance with the rules and regulations of the Securities and Exchange Commission.
12. Oversee the Company's political contributions and government relations activities, including an annual review of the Company's policy statement on political engagement.
13. Perform such other activities and consider such other matters as the Committee or the Board deems necessary or appropriate.

#### **Governance/Authority**

Meetings and actions of the Committee will be conducted in accordance with the Company's Bylaws. The Committee shall report regularly to the Board with respect to its actions and make recommendations to the Board as appropriate.

The Committee will conduct an annual performance evaluation of the Committee and review the Committee charter annually and recommend any proposed charter changes to the Board.

The Committee has the authority to delegate any of its responsibilities to a subcommittee or internal committee as the Committee may deem appropriate in its sole discretion.

The Committee has the sole authority to retain or terminate any search firm to be used to identify director candidates, including authority to approve the search firm's fees and other retention terms.

The Committee has the sole authority to retain and terminate any compensation consultant used to assist the Committee in the evaluation of the compensation of the directors, including sole authority for approving the fees and other terms for any such retention. The Committee shall ensure that any compensation consultant (including such consultant's affiliates) retained by the Committee to assist in the evaluation of the compensation of the directors has not received, and will not receive, during any such fiscal year any payment from the Company for the performance of any other services for the Company, excluding payment for services rendered to the Board or another Board committee.

The Committee has the authority to retain independent legal counsel and other advisors as it determines necessary to carry out its duties, including the authority to approve the fees payable to such counsel or advisors and any other terms of retention.

The Committee shall receive appropriate funding, as determined by the Committee, from the Company for payment of compensation to independent legal counsel and other advisors, as well as for ordinary administrative expenses that are necessary and appropriate in carrying out its duties.

This charter will be made available on or through the Company's website.

*Adopted by the Board on October 29, 2003.*  
*Last amended by the Board on November 13, 2025.*