



Governance, Sustainability and Corporate Responsibility Committee Charter

Membership

The Governance, Sustainability and Corporate Responsibility Committee (the “Committee”) of the Board of Directors (the “Board”) of Cencora, Inc. (the “Company”) shall consist of at least three members, including the Chair. The Board shall appoint the members of the Committee and designate the Chair. Each member shall be independent as required under the listing requirements of the New York Stock Exchange (the “NYSE”) and the Company’s Corporate Governance Principles. Each member will serve during his or her respective term as a director, subject to earlier removal by a majority vote of the Board.

Purpose

The purpose of the Committee is to exercise general oversight with respect to the governance of the Board, identify individuals qualified to become Board members consistent with the criteria approved by the Board, recommend to the Board director nominees for appointment to the Board or for election by stockholders, oversee the Company’s sustainability and corporate responsibility strategy and practices, review and recommend to the Board any changes to the Corporate Governance Principles, and oversee the evaluation of the Board and management.

Responsibilities

The Committee’s responsibilities are to:

1. Review and make corporate governance recommendations to the Board, including to:
 - a. Annually review and consider whether to recommend, for adoption by the Board, any changes to the Corporate Governance Principles, including as needed for compliance with applicable laws, regulations and NYSE listing standards.
 - b. Make recommendations regarding the size and composition of the Board and the composition and responsibilities of Board committees.
 - c. Review all proposals submitted by stockholders for inclusion in the Company’s proxy statement for its annual meeting of stockholders and results of stockholder advisory votes and recommend to the Board how to respond to such proposals and advisory votes.
 - d. Identify and discuss with management the risks, if any, relating to the Company’s corporate governance structure and practices.
 - e. Review trends and issues related to corporate governance and related matters.
2. Oversee the Company’s sustainability and corporate responsibility strategy, including the Company’s related reporting and disclosure practices. The Committee shall regularly receive reports from a representative of the Company’s Global Corporate Responsibility Impact Council.

3. Oversee the Company's environmental strategy and practices, including with respect to climate and sustainability, and the Company's social strategy and practices, including with respect to diversity, equity and inclusion.
4. In exercising its oversight role, the Committee shall coordinate with other committees of the Board, as appropriate, including the Audit Committee and the Compensation & Succession Planning Committee.
5. Oversee the Company's support of charitable, educational and business organizations, including the Cencora Impact Foundation and the Cencora Team Assistance Fund.
6. Identify, evaluate and recommend qualified candidates to serve as directors of the Company, consistent with the selection and qualification criteria approved by the Board, and directors to serve on the various Board committees, including to:
 - a. Recommend selection and qualification criteria for Board members for approval by the Board. Candidates are selected for, among other things, the highest personal and professional ethics, integrity, demonstrated leadership, and diversity of experiences and skills. Candidates must be committed to representing the long-term interests of the stockholders. Criteria for candidates include experience at the operational, development and/or policymaking levels in business, communications, education, finance, government, healthcare, human resources, law, management, marketing, technology and other areas that are relevant to the Company's activities. For any director search the Committee will strive to source a pool comprised of diverse individuals, including but not limited to gender, ethnically and racially diverse candidates.
 - b. Evaluate and recommend for Board approval candidates for appointment as directors or election or reelection as directors at each annual meeting of stockholders, which will include assessing the qualifications, attributes, skills, contributions and independence of the individual incumbent directors, and recommend for Board approval candidates to fill Board vacancies.
 - c. Consider nominees recommended by stockholders for election as directors in accordance with the Company's Bylaws and applicable law.
 - d. Determine selection and qualification criteria for Board committee members and review the standing committee assignments.
 - e. Evaluate the Board's leadership and leadership structure and recommend for Board approval appropriate changes, including recommending directors to serve as Board committee members, to serve as chairs of Board committees and to fill Board committee member vacancies.
 - f. Review and make recommendations to the Board regarding succession planning for Board leadership positions, including Chair of the Board, Lead Independent Director and the chair of each Board committee, and prepare for Board vacancies.
7. Oversee orientation of directors and continuing education of directors in areas related to the work of the Board and the directors' committee assignments.

8. Review and make recommendations to the Board regarding compensation for service as a non-employee director, including incentive and deferred compensation plans and awards or grants thereunder.
9. Oversee the administration of the stock ownership guidelines established by the Board for non-employee directors.
10. Consider any offer of resignation from the Board submitted by a director, including in the event of material changes in such director's employment or business association, when a director reaches the age of 75, following the 15th anniversary of service as a director, or in the event that such director fails to receive the required vote for re-election. The Committee shall make recommendations to the Board as to whether such resignation should be accepted by the Board.
11. Develop procedures for and oversee annual evaluations of the performance and effectiveness of the Board, the Board committees, and the individual directors.
12. Review the Company's disclosures to stockholders relating to governance matters included in the Company's proxy statement for its annual meeting of stockholders in accordance with the rules and regulations of the Securities and Exchange Commission.
13. Oversee the Company's political contributions and government relations activities, including an annual review of the Company's policy statement on political engagement.
14. Perform such other activities and consider such other matters as the Committee or the Board deems necessary or appropriate.

Governance/Authority

Meetings and actions of the Committee will be conducted in accordance with the Company's Bylaws. The Committee shall report regularly to the Board with respect to its actions and make recommendations to the Board as appropriate.

The Committee will conduct an annual performance evaluation of the Committee and review the Committee charter annually and recommend any proposed charter changes to the Board.

The Committee has the authority to delegate any of its responsibilities to a subcommittee or internal committee as the Committee may deem appropriate in its sole discretion.

The Committee has the sole authority to retain or terminate any search firm to be used to identify director candidates, including authority to approve the search firm's fees and other retention terms.

The Committee has the sole authority to retain and terminate any compensation consultant used to assist the Committee in the evaluation of the compensation of the directors, including sole authority for approving the fees and other terms for any such retention. The Committee shall ensure that any compensation consultant (including such consultant's affiliates) retained by the Committee to assist in the evaluation of the compensation of the directors has not received, and will not receive, during any such fiscal year any payment from the Company for the performance of any other services for the Company, excluding payment for services rendered to the Board or another Board committee.

The Committee has the authority to retain independent legal counsel and other advisors as it determines necessary to carry out its duties, including the authority to approve the fees payable to such counsel or advisors and any other terms of retention.

The Committee shall receive appropriate funding, as determined by the Committee, from the Company for payment of compensation to independent legal counsel and other advisors, and ordinary administrative expenses that are necessary and appropriate in carrying out its duties.

Adopted by the Board on October 29, 2003.
Last amended by the Board on November 20, 2024.