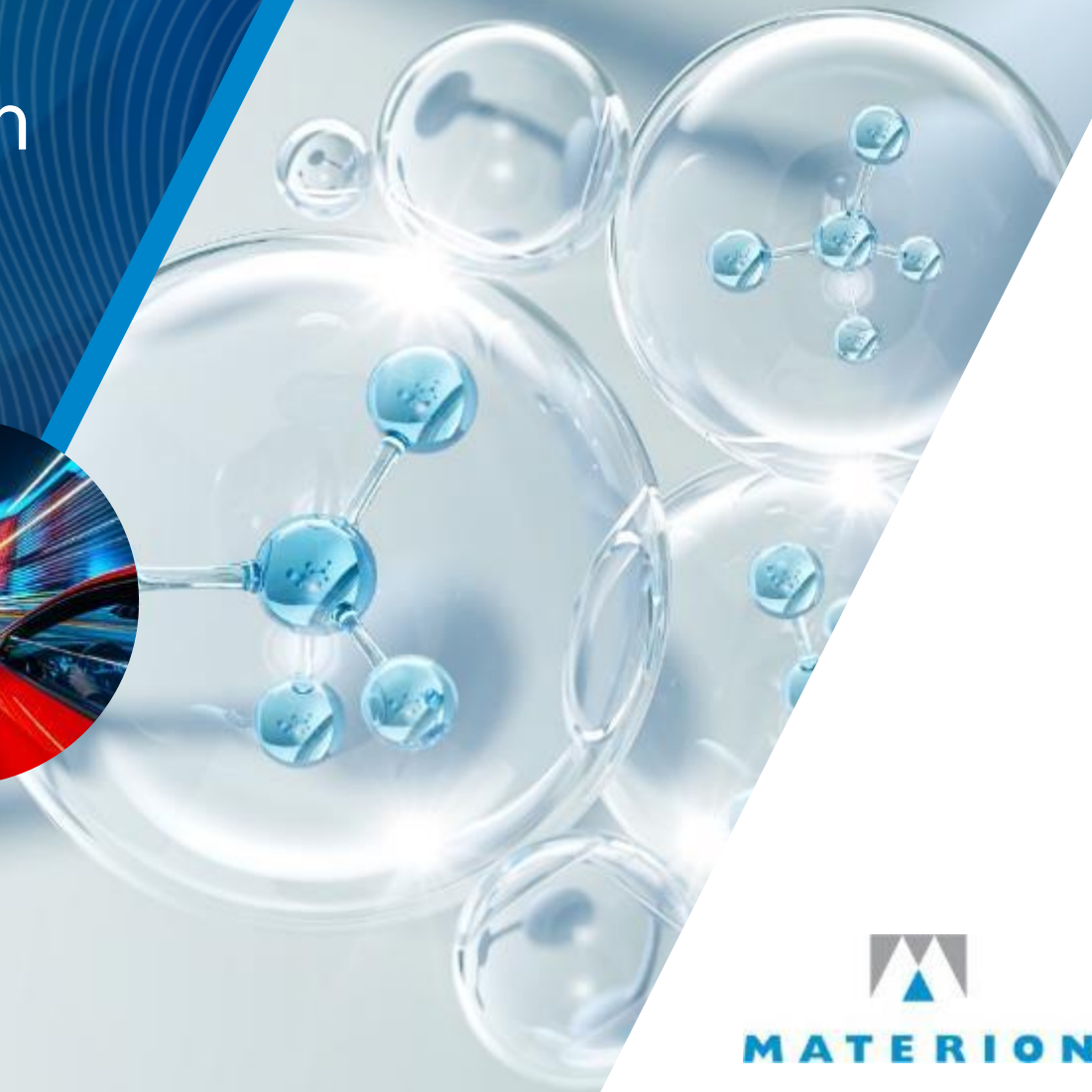


# Materion Corporation 3Q 2025 Earnings Presentation

*October 29, 2025*



**MATERION**

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# Agenda

## Introduction

Kyle Kelleher – Director, Investor Relations and Corporate FP&A

## Opening Remarks & Business Update

Jugal Vijayvargiya – President and Chief Executive Officer

## Financial Review

Shelly Chadwick – Vice President and Chief Financial Officer

## Q&A

Question and Answer Session

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# Forward-looking Statements and Non-GAAP Financial Information

These slides contain (and the accompanying oral discussion will contain, where applicable) “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. These statements involve known and unknown risks, uncertainties and other factors that could cause our actual results to differ materially from the results expressed or implied by these statements as a result of a variety of factors. These factors include, in addition to those mentioned elsewhere herein: the global economy, including inflationary pressures, potential future recessionary conditions and the impact of tariffs and trade agreements; the impact of any U.S. Federal Government shutdowns or sequestrations; the condition of the markets which we serve, whether defined geographically or by segment; changes in product mix and the financial condition of customers; our success in developing and introducing new products and new product ramp-up rates; our success in passing through the costs of raw materials to customers or otherwise mitigating fluctuating prices for those materials, including the impact of fluctuating prices on inventory values; our success in identifying acquisition candidates and in acquiring and integrating such businesses; the impact of the results of acquisitions on our ability to fully achieve the strategic and financial objectives related to these acquisitions; our success in implementing our strategic plans and the timely and successful start-up and completion of any capital projects; other financial and economic factors, including the cost and availability of raw materials (both base and precious metals), physical inventory valuations, metal consignment fees, tax rates, exchange rates, interest rates, pension costs and required cash contributions and other employee benefit costs, energy costs, regulatory compliance costs, the cost and availability of insurance, credit availability, and the impact of the Company’s stock price on the cost of incentive compensation plans; the uncertainties related to the impact of war, terrorist activities, and acts of God; changes in government regulatory requirements and the enactment of new legislation that impacts our obligations and operations, including changes in tax regulations or guidance promulgated pursuant to the new legislation implemented in the One Big Beautiful Bill Act; the conclusion of pending litigation matters in accordance with our expectation that there will be no material adverse effects; the disruptions in operations from, and other effects of, catastrophic and other extraordinary events including outbreaks of infectious diseases and the conflict between Russia and Ukraine; realization of expected financial benefits expected from the Inflation Reduction Act of 2022; and other risk factors disclosed in periodic reports filed with the Securities and Exchange Commission. Consequently, these forward-looking statements should be regarded as the Company’s current plans, estimates, and beliefs.

The Company does not undertake and specifically declines any obligation to update or publicly release the results of any revisions to these forward-looking statements that may be made to reflect any future events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events.

To supplement our consolidated financial statements presented in accordance with GAAP, the Company considers certain financial measures that are not prepared in accordance with GAAP, including value-added sales (VA sales), adjusted earnings before interest and taxes depreciation and amortization (EBITDA), adjusted net income, adjusted earnings per diluted share and net debt (cash). The Company uses these non-GAAP financial measures, in addition to GAAP financial measures, to evaluate our operating and financial performance and to compare such performance to that of prior periods and to the performance of our competitors. Also, the Company uses these non-GAAP financial measures in making operational and financial decisions and in establishing operational goals. The Company also believes providing these non-GAAP financial measures to investors, as a supplement to GAAP financial measures, helps investors evaluate our operating and financial performance and trends in our business, consistent with how management evaluates such performance and trends. The Company also believes these non-GAAP financial measures may be useful to investors in comparing its performance to the performance of other companies, although its non-GAAP financial measures are specific to the Company and the non-GAAP financial measures of other companies may not be calculated in the same manner.

It is not possible for the Company to identify the amount or significance of future adjustments associated with potential insurance and litigation claims, legacy environmental costs, acquisition and integration costs, certain income tax items, or other non-routine costs that the Company adjusts in the presentation of adjusted earnings guidance. These items are dependent on future events that are not reasonably estimable at this time. Accordingly, the Company is unable to reconcile without unreasonable effort the forecasted range of adjusted earnings guidance for the full year to a comparable GAAP range. However, items excluded from the Company’s adjusted earnings guidance include the historical adjustments noted in slides 19 through 26 in the appendix.

For more information on Non-GAAP measures, please refer to the appendix.



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# Opening Remarks & Business Update

Jugal Vijayvargiya

President and Chief Executive Officer



# Q3 2025 Highlights

## Delivered Record Margins in Electronic Materials; Transformation of Precision Optics Continues

**Value-added (VA) sales of \$263.9 million, up 1% organic\* YoY**

- Electronic Materials up 7% YoY organic\* and Precision Optics up 21% YoY
- Performance Materials sales limited by equipment downtime (~\$10M)

**Adjusted EBITDA of \$55.5 million, or 21.0% of VA**

- Delivered all-time high Electronic Materials adjusted EBITDA margin of 27.1%
- Precision Optics delivered ~1000 bps of margin improvement YoY; ~300 bps QoQ

**Adjusted EPS of \$1.41, up 3% sequentially**

**Order rates up double-digit sequentially with increases across all three businesses**

**Announced supply agreement with Commonwealth Fusion Systems to provide materials for groundbreaking fusion energy technology**






















**Board of Directors authorized a new \$50M stock repurchase program**



*See appendix for reconciliations of value-added sales, adjusted EBITDA, adjusted EBITDA margin and adjusted EPS (which excludes acquisition amortization) to their most comparable GAAP financial measures. Certain data presented above has been rounded for presentation purposes.*

*\*Excludes value-added sales from the divested Albuquerque, New Mexico large area targets business sold in 2024.*

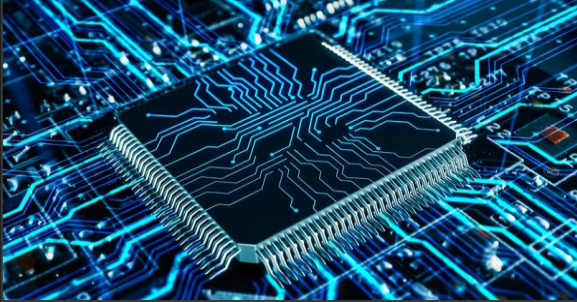
# End Market Performance

Q3 2025				Q4F vs. Q3'25
Market	VA Sales	vs. Q3 2024	Comments	
 <b>Semiconductor</b>	\$66.5	 1%	<ul style="list-style-type: none"> <li>Up 7% YTD excluding China Semi</li> <li>Sequential improvement of 5%</li> </ul>	
 <b>Consumer Electronics</b>	\$50.6	 -3%	<ul style="list-style-type: none"> <li>Up 12% YoY excluding precision clad strip inventory correction</li> </ul>	
 <b>Aerospace &amp; Defense</b>	\$47.6	 -2%	<ul style="list-style-type: none"> <li>Aerospace up 7% YoY</li> <li>Defense down due to order timing</li> </ul>	
 <b>Industrial</b>	\$38.4	 -6%	<ul style="list-style-type: none"> <li>Sales impacted by equipment downtime in PM</li> </ul>	
 <b>Automotive</b>	\$13.5	 -18%	<ul style="list-style-type: none"> <li>Decrease due to continued market challenges in the automotive space, specifically EV</li> </ul>	
 <b>Energy</b>	\$13.5	 -24%	<ul style="list-style-type: none"> <li>Up 26% YTD organic* led by new energy sales</li> </ul>	
 <b>Life Sciences</b>	\$10.4	 10%	<ul style="list-style-type: none"> <li>Strength in Precision Optics</li> </ul>	

\*Excludes value-added sales from the divested Albuquerque, New Mexico large area targets business sold in 2024.

# Our Critical Materials are a Key Enabler in High Growth Markets

## Semiconductor



- Semiconductor market recovery underway led by proliferation of AI
- **AI infrastructure buildout forecasting high-performance chip market to increase 3x over next five years**
- Molybdenum-based ALD materials gaining momentum in high performance computing
- **High-performance computing memory sales up ~30% YTD**
- Invested organically and inorganically to develop competitive footprint and diverse material set
- **Excluding China Semi, sales up 7% YTD**
- **Q3 '25 Semi order rate up 8% sequentially**

## Energy



- Energy needs accelerating, driven primarily by electrification & AI
- **Data center demand growing rapidly**
  - Number of data centers forecasted to increase ~50% with power per data center doubling
- Geopolitical dynamics driving energy independence
- **Key partner to leading companies investing in new energy solutions**
  - Kairos Power partnership since 2020
  - Announcing supply agreement with Commonwealth Fusion (CFS)
- **Record YTD bookings, up ~150%**
- **New energy sales up ~130% YTD**

## Defense



- **US defense spending approaching \$1 trillion**
  - US planning to replenish and expand stockpiles
  - NATO countries spend targeted at 5% of GDP by 2030
  - Japan and Korea forecasting ~10% annual spend growth
  - Actively working with new and existing customers globally
- **Strong pipeline of new opportunities; ~\$150M of open RFQs**
- **Record YTD bookings; up ~40%**

## Space

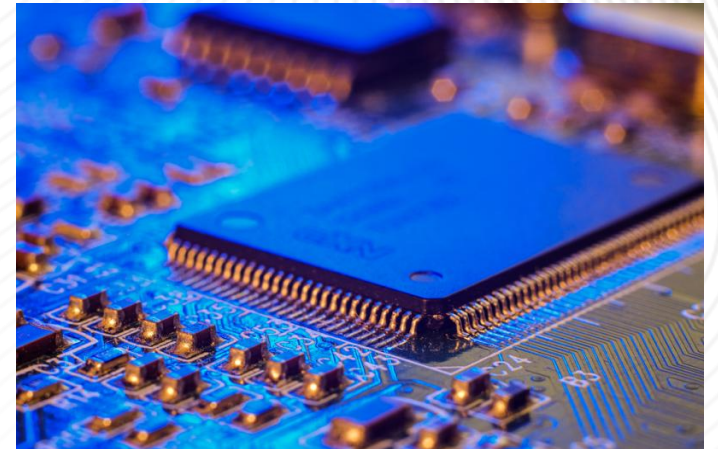


- **Space ecosystem expanding, driven by AI, connectivity and defense technologies**
  - Satellite launches have increased exponentially; ~260 launches in 2024
  - Space related defense spending growing rapidly; ~\$35B in 2026
  - We have emerged as a key player in commercial & defense applications
    - Expanding product offering with large space customer
    - Advancing partnerships with other customers
- **Sales have increased 5x in past three years**
- **Backlog up ~120% YTD**

**Order Rates up ~20% YTD in Key Growth Markets**

# Key Takeaways

- **Delivered strong adjusted EBITDA margin of 21.0%**
- **Electronic Materials delivered all-time high adjusted EBITDA margins of 27.1%, up 700 bps YoY and 370 bps sequentially**
- **Transformation of Precision Optics tracking ahead of schedule with third consecutive quarter of improvement**
- **Order rates up across all three businesses; up ~20% YTD in high growth markets**
- **Deepening our collaborations in new energy technology with announcement of Commonwealth Fusion Systems supply agreement to advance groundbreaking fusion power generation**
- **Financial Outlook**
  - Affirming full year adjusted EPS guidance
  - On track to deliver 70%+ free cash flow
  - Expect to deliver 20%+ adjusted EBITDA margin for the full year



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# Financial Review

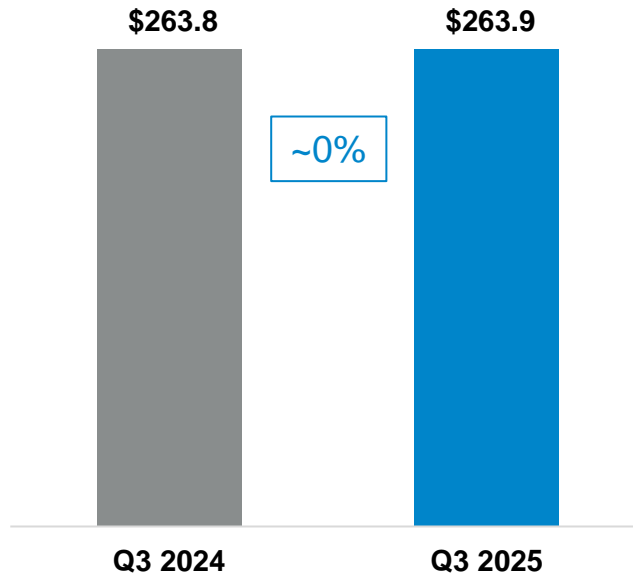
Shelly Chadwick

Vice President and Chief Financial Officer



# Q3 2025 Operating Performance

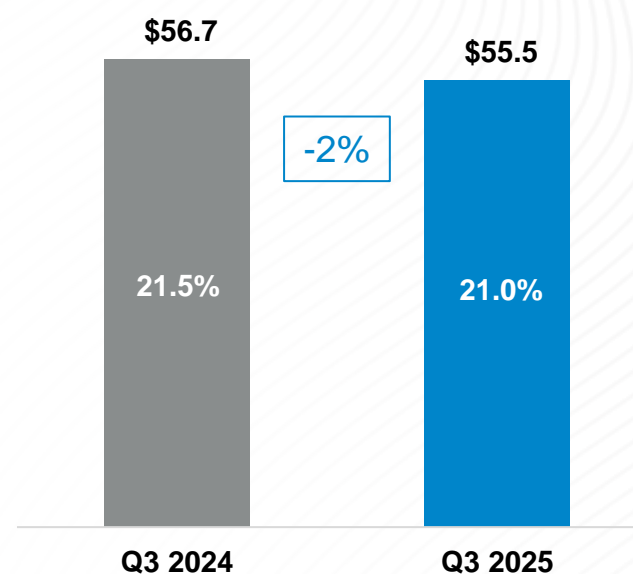
## Value-added Sales (\$M)



Value-added sales were \$263.9 million, up 1% organic\* YoY

- Electronic Materials up 7% YoY organic\* and Precision Optics up 21% YoY
- Performance Materials sales limited by equipment downtime (~\$10M)

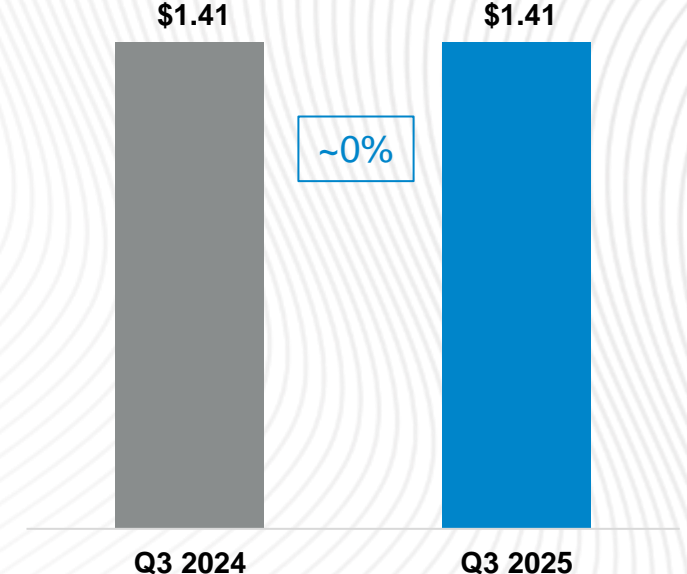
## Adj. EBITDA (\$M)



Adjusted EBITDA at \$55.5 million, margin of 21.0%

- Decrease driven primarily by equipment downtime in Performance Materials
- Partially offset by favorable price/mix and performance in Electronic Materials and Precision Optics
- Adjusted EBITDA margin up 20 bps sequentially

## Adj. EPS



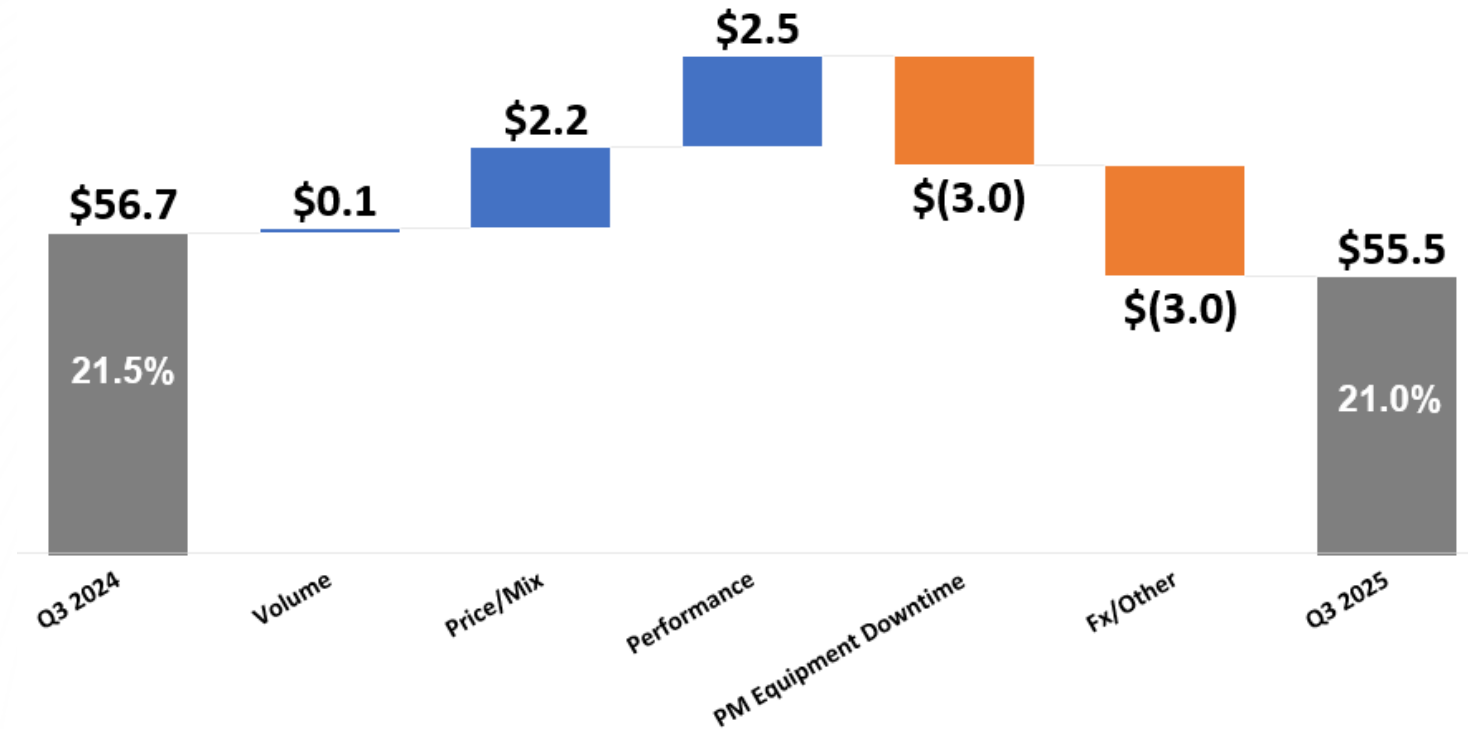
Adjusted EPS of \$1.41

- Interest tailwind and tax headwind offset
- Up 3% sequentially

# Q3 2025 Financial Comparison

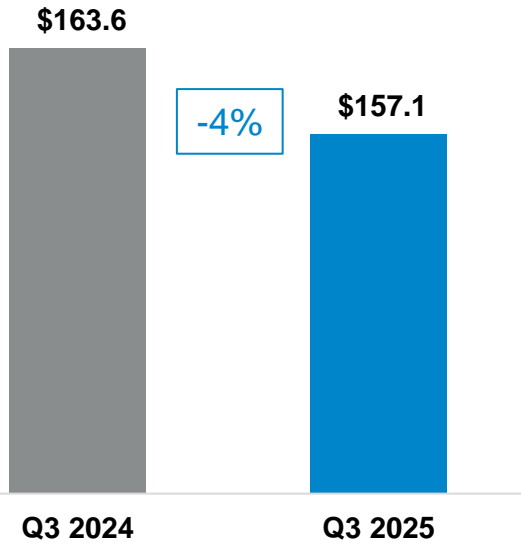
**Adjusted EBITDA of \$55.5 million, or 21.0% of VA Sales**

- Higher volume, favorable price/mix and strong performance in Electronic Materials and Precision Optics
- Partially offset by equipment downtime in Performance Materials
- Fx/Other includes incentive compensation timing

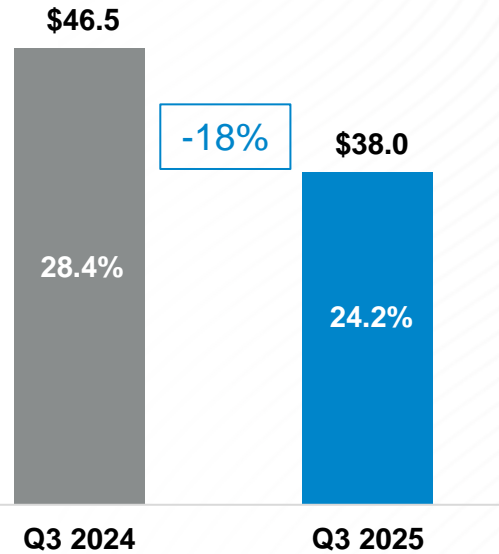


# Performance Materials Segment

## Value-added Sales (\$M)



## Adj. EBITDA (\$M)



## Value-added sales of \$157.1 million

- Decrease due to equipment downtime and shipment timing in defense and energy
- Partially offset by higher hydroxide shipments and space

## Adjusted EBITDA of \$38.0 million, or 24.2% of VA

- Decrease driven by reduced volume, unfavorable price/mix and the impact of equipment downtime
- Partially offset by cost management

## Q4 Outlook:

- Expect top and bottom-line improvement with resolution of equipment downtime, higher sales from defense and energy and continued cost management

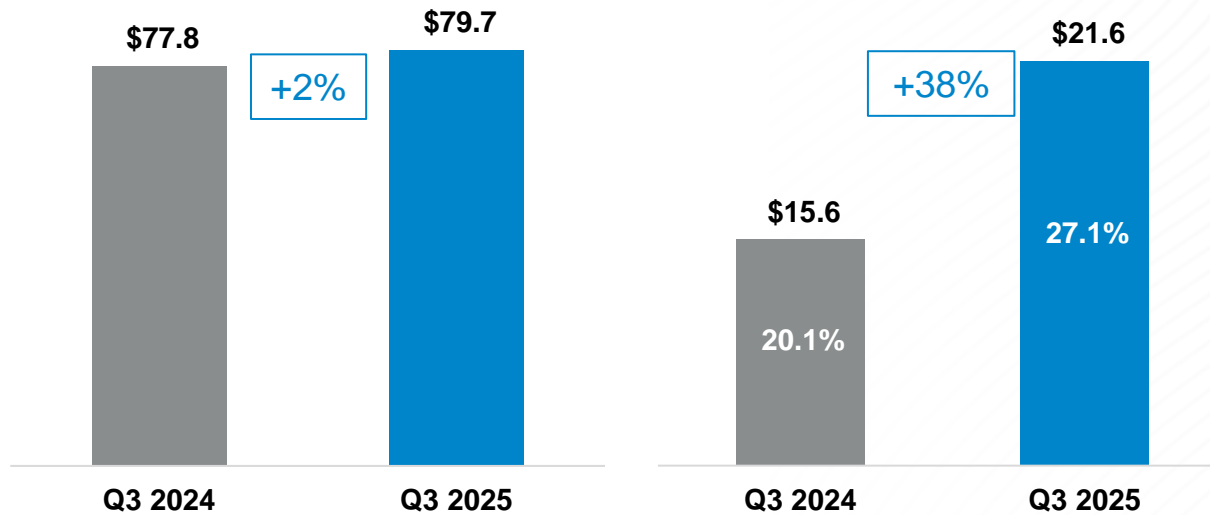
## Q3 Performance by End Market



# Electronic Materials Segment

## Value-added Sales (\$M)

## Adj. EBITDA (\$M)



## Value-added sales of \$79.7 million, up 2% YoY

- VA up 7% organic\*
- VA up 10%\* excluding China Semi
- Increase driven by power and data storage market recovery



## Adjusted EBITDA of \$21.6 million, up 38% YoY



- Increase driven by higher volume, strong price/mix, operational performance and some favorable one-time items
- Record adjusted EBITDA margin of 27.1%, up 700 bps YoY and up 370 bps sequentially

## Q4 Outlook:

- Expect continued improvement in the semiconductor market

## Q3 Performance by End Market

 Semiconductor  
 Automotive

 Industrial  
 Energy

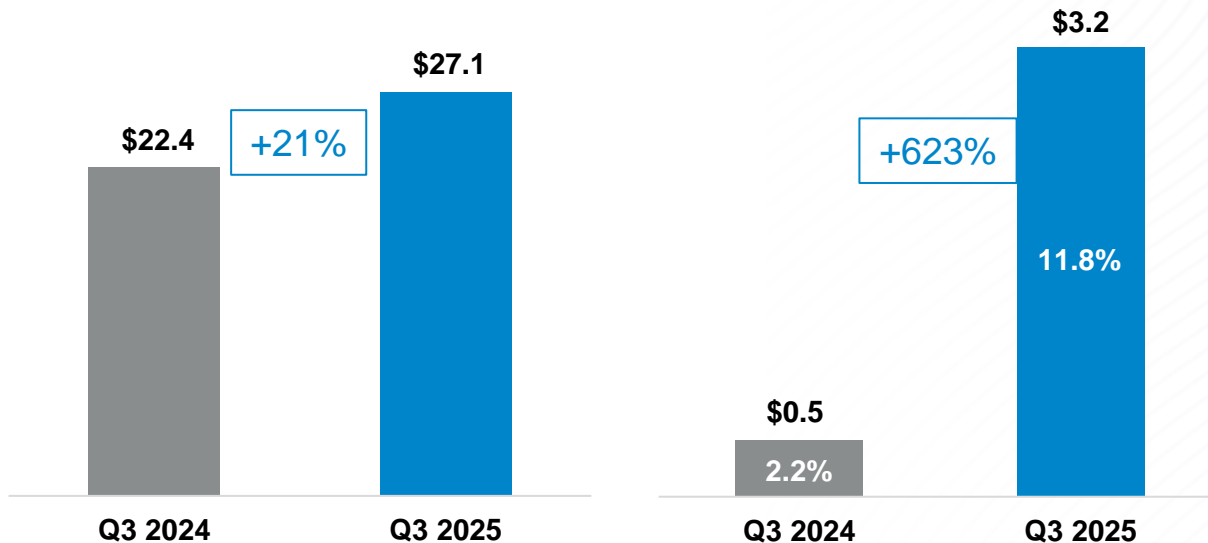
\* Excludes value-added sales from the divested Albuquerque, New Mexico large area targets business sold in 2024.

See appendix for reconciliation of value-added sales to the most comparable GAAP financial measure. Certain data presented above has been rounded for presentation purposes.

# Precision Optics Segment

## Value-added Sales (\$M)

## Adj. EBITDA (\$M)



## Value-added sales of \$27.1 million, up 21% YoY

- Increase driven largely by new business opportunities in aerospace & defense
- Continued improvement in several other key markets including life sciences, industrial and semiconductor markets
- Up ~10% sequentially; second consecutive quarter of top line improvement

## Adjusted EBITDA of \$3.2 million, up 623% YoY

- Increase driven by higher volume, favorable price/mix, improving performance and the impact of the structural cost actions
- Delivered ~1000bps of YoY margin expansion
- Up ~50% sequentially, with ~300 bps of margin expansion

## Q4 Outlook:

- Expect continued top and bottom-line improvement as business transformation continues

## Q3 Performance by End Market



# Cash, Debt and Liquidity

(\$M)	Q3 2024	Q3 2025
Short-term Debt	\$37.5	\$10.2
Long-term Debt	\$457.8	\$446.8
<b>Total Debt</b>	<b>\$495.3</b>	<b>\$457.0</b>
Cash & Cash Equivalents	\$17.9	\$16.4
<b>Net Debt (Cash)</b>	<b>\$477.4</b>	<b>\$440.6</b>
TTM Adjusted EBITDA	\$213.0	\$221.5
Net Debt (Cash) / TTM Adj. EBITDA	2.2x	2.0x

**Leverage slightly below midpoint of target range of 1.5x – 3x**

**Approximately \$214 million available on existing revolving credit facility**

- Adequate liquidity remains to support growth initiatives

**Cash outflow of \$20M for South Korea facility and manufacturing assets acquisition**

**No share buyback activity this quarter**

- Board has authorized a new \$50M stock repurchase program

**Balanced capital allocation approach, prioritizing organic investment**

**On track to deliver ~70% free cash flow**

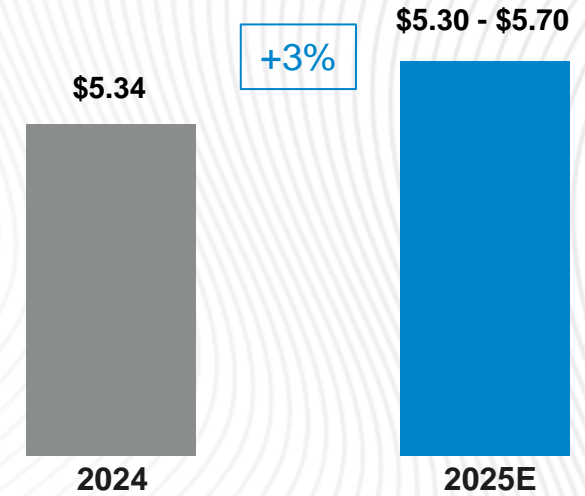


# Full Year 2025 Guidance

## 2025 Guidance

- Affirming full year adjusted EPS guidance of **\$5.30 - \$5.70**

### Adj. EPS Guidance



### 2025 Modeling Assumptions

Capital Expenditures	\$65M	Interest Expense	\$30M
HCS-Electronic Materials	\$25M	Effective Tax Rate	13-14%
Normal Segment Capex	\$40M	Depreciation and Amortization	\$70M
Mine Development – New Pit Openings	\$20M	Acquisition Amortization	\$11M

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# Invest in Materion as We Advance Our Strategy



Becoming a global leader in high-performing advanced materials serving diverse and attractive markets well aligned with megatrends



Building robust pipeline with investments in R&D as we focus on developing innovative solutions for our customers



Leveraging strong cash flow and deploying a disciplined, strategic approach toward profitable growth opportunities, both organic and inorganic



Energized management team laser focused on execution and increasing value for all stakeholders

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# Appendix

# Reconciliation for Value-added Sales

(Millions)	Third Quarter Ended		
	September 26, 2025	September 27, 2024	June 27, 2025
<b>Net Sales</b>			
Performance Materials	\$ 170.8	\$ 177.4	\$ 182.8
Electronic Materials	246.8	236.9	224.4
Precision Optics	27.2	22.4	24.5
Other	—	—	—
Total	\$ 444.8	\$ 436.7	\$ 431.7
<b>Less: Pass-through Metal Cost</b>			
Performance Materials	\$ 13.7	\$ 13.8	\$ 14.3
Electronic Materials	167.1	159.1	148.3
Precision Optics	0.1	—	0.1
Other	—	—	—
Total	\$ 180.9	\$ 172.9	\$ 162.7
<b>Value-added Sales (non-GAAP)</b>			
Performance Materials	\$ 157.1	\$ 163.6	\$ 168.5
Electronic Materials	79.7	77.8	76.1
Precision Optics	27.1	22.4	24.4
Other	—	—	—
Total	\$ 263.9	\$ 263.8	\$ 269.0

The cost of gold, silver, platinum, palladium, copper, ruthenium, iridium, rhodium, rhenium, and osmium is passed through to customers and, therefore, the trends and comparisons of net sales are affected by movements in the market price of these metals. The use of value-added sales allows management to assess the impact of differences in net sales and analyze the resulting profitability without the distortion of metal pricing movements, which the Company believes would be useful information for investors.



# Reconciliation for Non-GAAP Measures

(Millions)	Third Quarter Ended		
	September 26, 2025	September 27, 2024	June 27, 2025
<b>Operating Profit/(Loss)</b>			
Performance Materials	\$ 26.8	\$ 34.2	\$ 31.0
Electronic Materials	16.3	7.8	13.3
Precision Optics	0.7	(3.0)	(0.6)
Other	(8.9)	(7.7)	(6.9)
Total	\$ 34.9	\$ 31.3	\$ 36.8
<b>Non-Operating (Income)/Expense</b>			
Performance Materials	\$ 0.2	\$ 0.1	\$ 0.1
Electronic Materials	(0.2)	—	(0.1)
Precision Optics	(0.2)	(0.1)	(0.1)
Other	(0.6)	(0.6)	(0.5)
Total	\$ (0.8)	\$ (0.6)	\$ (0.6)
<b>Depreciation, Depletion, and Amortization</b>			
Performance Materials	\$ 10.3	\$ 10.7	\$ 10.2
Electronic Materials	4.4	4.5	4.2
Precision Optics	2.3	2.9	2.6
Other	0.5	0.5	0.5
Total	\$ 17.5	\$ 18.6	\$ 17.5
<b>Segment EBITDA</b>			
Performance Materials	\$ 36.9	\$ 44.8	\$ 41.1
Electronic Materials	20.9	12.3	17.6
Precision Optics	3.2	—	2.1
Other	(7.8)	(6.6)	(5.9)
Total	\$ 53.2	\$ 50.5	\$ 54.9

We have adjusted the results for certain special items such as restructuring and cost reduction initiatives (including costs associated with temporarily idled facilities), Electronic Materials inventory adjustment, business transformation costs, environmental remediation, Precision Optics impairments, additional start up resources and scrap, and merger, acquisition and divestiture related costs from the applicable GAAP financial measure. Management reviews the results of operations without the impact of these items to assess profitability from ongoing activities and believes this will assist investors in analyzing our financial results.



# Reconciliation for Non-GAAP Measures (Cont.)

	Third Quarter Ended		
	September 26, 2025	September 27, 2024	June 27, 2025
<b>Special Items<sup>(2)</sup></b>			
Performance Materials	\$ 1.1	\$ 1.7	\$ 0.4
Electronic Materials	0.7	3.3	0.2
Precision Optics	—	0.5	0.1
Other	0.5	0.7	0.2
Total	\$ 2.3	\$ 6.2	\$ 0.9
<b>Adjusted EBITDA Excluding Special Items</b>			
Performance Materials	\$ 38.0	\$ 46.5	\$ 41.5
Electronic Materials	21.6	15.6	17.8
Precision Optics	3.2	0.5	2.2
Other	(7.3)	(5.9)	(5.7)
Total	\$ 55.5	\$ 56.7	\$ 55.8

We have adjusted the results for certain special items such as restructuring and cost reduction initiatives (including costs associated with temporarily idled facilities), Electronic Materials inventory adjustment, business transformation costs, environmental remediation, Precision Optics impairments, additional start up resources and scrap, and merger, acquisition and divestiture related costs from the applicable GAAP financial measure. Management reviews the results of operations without the impact of these items to assess profitability from ongoing activities and believes this will assist investors in analyzing our financial results.



# Reconciliation for Non-GAAP Measures (Cont.)

(Millions)	Third Quarter Ended		Second Quarter Ended
	September 26, 2025	September 27, 2024	June 27, 2025
Net sales	\$ 444.8	\$ 436.7	\$ 431.7
Pass-through metal cost	180.9	172.9	162.7
Value-added sales	\$ 263.9	\$ 263.8	\$ 269.0
Net income	\$ 25.4	\$ 22.3	25.1
Income tax expense	2.7	0.8	4.0
Interest expense - net	7.6	8.8	8.3
Depreciation, depletion and amortization	17.5	18.6	17.5
Consolidated EBITDA	\$ 53.2	\$ 50.5	\$ 54.9
<i>Net Income as a % of Net sales</i>	5.7 %	5.1 %	5.8 %
<i>Net Income as a % of Value-added sales</i>	9.6 %	8.5 %	9.3 %
<i>EBITDA as a % of Net sales</i>	12.0 %	11.6 %	12.7 %
<i>EBITDA as a % of Value-added sales</i>	20.2 %	19.1 %	20.4 %
<b>Special items</b>			
Restructuring and cost reduction	\$ 0.2	\$ 1.6	\$ 0.5
Electronic Materials inventory adjustment	—	2.8	—
Environmental remediation	0.6	—	—
Business transformation costs	0.5	0.6	0.2
Additional start up resources and scrap	—	1.2	—
Merger, acquisition and divestiture related costs	1.0	—	0.2
Total special items	2.3	6.2	0.9
Adjusted EBITDA	\$ 55.5	\$ 56.7	\$ 55.8
<i>Adjusted EBITDA as a % of Net sales</i>	12.5 %	13.0 %	12.9 %
<i>Adjusted EBITDA as a % of Value-added sales</i>	21.0 %	21.5 %	20.8 %

We have adjusted the results for certain special items such as restructuring and cost reduction initiatives (including costs associated with temporarily idled facilities), Electronic Materials inventory adjustment, business transformation costs, environmental remediation, Precision Optics impairments, additional start up resources and scrap, and merger, acquisition and divestiture related costs from the applicable GAAP financial measure. Management reviews the results of operations without the impact of these items to assess profitability from ongoing activities and believes this will assist investors in analyzing our financial results.



# Reconciliation for Non-GAAP Measures (Cont.)

## Performance Materials

	Third Quarter Ended	
	September 26, 2025	September 27, 2024
Net sales	\$ 170.8	\$ 177.4
Pass-through metal cost	13.7	13.8
Value-added sales	\$ 157.1	\$ 163.6
<b>EBITDA</b>	<b>\$ 36.9</b>	<b>\$ 44.8</b>
Restructuring and cost reduction	—	0.1
Additional start up resources and scrap	—	1.2
Environmental remediation	0.6	—
Business transformation costs	0.5	0.4
Adjusted EBITDA	<u>\$ 38.0</u>	<u>\$ 46.5</u>
<i>EBITDA as a % of Net sales</i>	<i>21.6 %</i>	<i>25.3 %</i>
<i>EBITDA as a % of Value-added sales</i>	<i>23.5 %</i>	<i>27.4 %</i>
<i>Adjusted EBITDA as a % of Net sales</i>	<i>22.2 %</i>	<i>26.2 %</i>
<i>Adjusted EBITDA as a % of Value-added sales</i>	<i>24.2 %</i>	<i>28.4 %</i>

## Electronic Materials

(Millions)	Third Quarter Ended	
	September 26, 2025	September 27, 2024
Net sales	\$ 246.8	\$ 236.9
Pass-through metal cost	167.1	159.1
Value-added sales	\$ 79.7	\$ 77.8
<b>EBITDA</b>	<b>\$ 20.9</b>	<b>\$ 12.3</b>
Restructuring and cost reduction	0.2	0.5
Electronic Materials inventory adjustment	—	2.8
Merger, acquisition and divestiture related costs	0.5	—
Adjusted EBITDA	<u>\$ 21.6</u>	<u>\$ 15.6</u>
<i>EBITDA as a % of Net sales</i>	<i>8.5 %</i>	<i>5.2 %</i>
<i>EBITDA as a % of Value-added sales</i>	<i>26.2 %</i>	<i>15.8 %</i>
<i>Adjusted EBITDA as a % of Net sales</i>	<i>8.8 %</i>	<i>6.6 %</i>
<i>Adjusted EBITDA as a % of Value-added sales</i>	<i>27.1 %</i>	<i>20.1 %</i>

## Precision Optics

(Millions)	Third Quarter Ended	
	September 26, 2025	September 27, 2024
Net sales	\$ 27.2	\$ 22.4
Pass-through metal cost	0.1	—
Value-added sales	\$ 27.1	\$ 22.4
<b>EBITDA</b>	<b>\$ 3.2</b>	<b>\$ —</b>
Restructuring and cost reduction	—	0.5
Adjusted EBITDA	<u>\$ 3.2</u>	<u>\$ 0.5</u>
<i>EBITDA as a % of Net sales</i>	<i>11.8 %</i>	<i>— %</i>
<i>EBITDA as a % of Value-added sales</i>	<i>11.8 %</i>	<i>— %</i>
<i>Adjusted EBITDA as a % of Net sales</i>	<i>11.8 %</i>	<i>2.2 %</i>
<i>Adjusted EBITDA as a % of Value-added sales</i>	<i>11.8 %</i>	<i>2.2 %</i>

## Other

(Millions)	Third Quarter Ended	
	September 26, 2025	September 27, 2024
<b>EBITDA</b>	<b>\$ (7.8)</b>	<b>\$ (6.6)</b>
Restructuring and cost reduction	—	0.5
Business transformation costs	—	0.2
Merger, acquisition and divestiture related costs	0.5	—
Adjusted EBITDA	<u>\$ (7.3)</u>	<u>\$ (5.9)</u>

We have adjusted the results for certain special items such as restructuring and cost reduction initiatives (including costs associated with temporarily idled facilities), Electronic Materials inventory adjustment, business transformation costs, environmental remediation, Precision Optics impairments, additional start up resources and scrap, and merger, acquisition and divestiture related costs from the applicable GAAP financial measure. Management reviews the results of operations without the impact of these items to assess profitability from ongoing activities and believes this will assist investors in analyzing our financial results.

# Reconciliation for Non-GAAP Measures (Cont.)

(Millions)	Third Quarter Ended				Second Quarter Ended	
	September 26, 2025	Diluted EPS	September 27, 2024	Diluted EPS	June 27, 2025	Diluted EPS
Net income and EPS	\$ 25.4	\$ 1.22	\$ 22.3	\$ 1.07	\$ 25.1	\$ 1.21
<b>Special items</b>						
Restructuring and cost reduction	0.2		1.6		0.5	
Electronic Materials inventory adjustment	—		2.8		—	
Business transformation costs	0.5		0.6		0.2	
Debt extinguishment costs	—		—		0.5	
Environmental remediation	0.6		—		—	
Additional start up resources and scrap	—		1.2		—	
Merger, acquisition and divestiture related costs	1.0		—		0.2	
Provision for income taxes <sup>(1)</sup>	(0.4)		(1.4)		(0.2)	
Total special items	1.9	0.09	4.8	0.22	1.2	0.05
Adjusted net income and adjusted EPS	\$ 27.3	\$ 1.31	\$ 27.1	\$ 1.29	\$ 26.3	\$ 1.26
Acquisition amortization (net of tax)	2.1	0.10	2.5	0.12	2.2	0.11
Adjusted net income and adjusted EPS excl. amortization	\$ 29.4	\$ 1.41	\$ 29.6	\$ 1.41	\$ 28.5	\$ 1.37

We have adjusted the results for certain special items such as restructuring and cost reduction initiatives (including costs associated with temporarily idled facilities), Electronic Materials inventory adjustment, business transformation costs, environmental remediation, Precision Optics impairments, additional start up resources and scrap, and merger, acquisition and divestiture related costs from the applicable GAAP financial measure. Management reviews the results of operations without the impact of these items to assess profitability from ongoing activities and believes this will assist investors in analyzing our financial results.



# Reconciliation for Non-GAAP Measures (Cont.)

(\$ in millions)	Q3 2025	Q3 2024	Q3 2025 TTM	Q3 2024 TTM
<b>GAAP as Reported</b>				
Net income	\$ 25.4	\$ 22.3	\$ 19.4	\$ 74.2
Income tax expense (benefit)	2.7	0.8	12.2	7.1
Interest expense	7.6	8.8	31.6	34.4
Depreciation, depletion, and amortization	17.5	18.6	68.8	66.4
<b>Consolidated EBITDA</b>	<b>53.2</b>	<b>\$ 50.5</b>	<b>\$ 132.0</b>	<b>\$ 182.1</b>
<b>Special Items</b>				
Restructuring and cost reduction	\$ 0.2	\$ 1.6	\$ 3.5	\$ 14.9
Electronic Materials inventory adjustment	—	2.8	—	2.8
Business transformation costs	0.5	0.6	1.5	0.6
Environmental remediation	0.6	—	0.6	—
Precision Optics impairments	—	—	73.2	—
Merger, acquisition and divestiture related costs	1.0	—	10.7	0.7
Pension settlement	—	—	—	0.2
Additional start-up resources and scrap	—	1.2	—	11.7
<b>Total Special Items</b>	<b>2.3</b>	<b>6.2</b>	<b>89.5</b>	<b>30.9</b>
<b>Adjusted EBITDA</b>	<b>\$ 55.5</b>	<b>\$ 56.7</b>	<b>\$ 221.5</b>	<b>\$ 213.0</b>

We have adjusted the results for certain special items such as restructuring and cost reduction initiatives (including costs associated with temporarily idled facilities), Electronic Materials inventory adjustment, business transformation costs, environmental remediation, Precision Optics impairments, additional start up resources and scrap, and merger, acquisition and divestiture related costs from the applicable GAAP financial measure. Management reviews the results of operations without the impact of these items to assess profitability from ongoing activities and believes this will assist investors in analyzing our financial results.



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