

July 16, 2026

U.S. Bancorp 2Q26 Earnings Conference Call



Forward-looking Statements and Additional Information

The following information appears in accordance with the Private Securities Litigation Reform Act of 1995:

This presentation contains forward-looking statements about U.S. Bancorp. Statements that are not historical or current facts, including statements about beliefs and expectations, are forward-looking statements and are based on the information available to, and assumptions and estimates made by, management as of the date hereof. These forward-looking statements cover, among other things, future economic conditions and the anticipated future revenue, expenses, financial condition, asset quality, capital and liquidity levels, plans, prospects, targets, initiatives and operations of U.S. Bancorp. Forward-looking statements often use words such as “anticipates,” “targets,” “expects,” “hopes,” “estimates,” “projects,” “forecasts,” “intends,” “plans,” “goals,” “believes,” “continue” and other similar expressions or future or conditional verbs such as “will,” “may,” “might,” “should,” “would” and “could.”

Forward-looking statements involve inherent risks and uncertainties that could cause actual results to differ materially from those set forth in forward-looking statements, including the following risks and uncertainties: deterioration in general business, political and economic conditions or turbulence in domestic or global financial markets, which could adversely affect U.S. Bancorp’s revenues and the values of its assets and liabilities, reduce the availability of funding to certain financial institutions, lead to a tightening of credit, and increase stock price volatility; changes to statutes, regulations, or regulatory policies or practices, including capital and liquidity requirements, and the enforcement and interpretation of such laws and regulations, and U.S. Bancorp’s ability to address or satisfy those requirements and other requirements or conditions imposed by regulatory entities; changes in trade policy, including the imposition of tariffs or the impacts of retaliatory tariffs; changes in interest rates; increases in unemployment rates; deterioration in the credit quality of U.S. Bancorp’s loan portfolios or in the value of the collateral securing those loans; changes in commercial real estate occupancy rates; increases in Federal Deposit Insurance Corporation (FDIC) assessments, including due to bank failures; actions taken by governmental agencies to stabilize or reform the financial system and the effectiveness of such actions; turmoil and volatility in the financial services industry; risks related to originating and selling mortgages, including repurchase and indemnity demands, and related to U.S. Bancorp’s role as a loan servicer; impacts of current, pending or future litigation and governmental proceedings; increased competitive pressure; changes in customer behavior and preferences and the ability to implement technological changes to respond to customer needs and meet competitive demands; breaches in data security; failures or disruptions in or breaches of U.S. Bancorp’s operational, technology or security systems or infrastructure, or those of third parties, including as a result of cybersecurity incidents; failures to safeguard personal information; impacts of pandemics, natural disasters, terrorist activities, civil unrest, international hostilities and geopolitical events, including those arising from conflict in the Middle East; impacts of supply chain disruptions, rising inflation, slower growth or a recession; effects of climate change and related physical and transition risks; failure to execute on strategic or operational plans; effects of mergers and acquisitions, such as the acquisition of Condor Trading LP and its subsidiaries, including BTIG, LLC (collectively, “BTIG”), and related integration, including that the expected benefits may take longer than anticipated to achieve or may not be achieved in entirety or at all and the costs relating to the combination may be greater than expected; effects of critical accounting policies and judgments; effects of changes in or interpretations of tax laws and regulations; management’s ability to effectively manage credit risk, market risk, operational risk, compliance risk, strategic risk, interest rate risk and liquidity risk; and the risks and uncertainties more fully discussed in the section entitled “Risk Factors” of U.S. Bancorp’s Form 10-K for the year ended December 31, 2025, and subsequent filings with the Securities and Exchange Commission.

Factors other than these risks also could adversely affect U.S. Bancorp’s results, and the reader should not consider these risks to be a complete set of all potential risks or uncertainties. Readers are cautioned not to place undue reliance on any forward-looking statements. Forward-looking statements speak only as of the date hereof, and U.S. Bancorp undertakes no obligation to update them in light of new information or future events.

This presentation includes non-GAAP financial measures to describe U.S. Bancorp’s performance. The calculations of these measures are provided in the Appendix. These disclosures should not be viewed as a substitute for operating results determined in accordance with GAAP, nor are they necessarily comparable to non-GAAP performance measures that may be presented by other companies.

Management does not provide a reconciliation for forward-looking non-GAAP financial measures where it is unable to provide a meaningful or accurate calculation or estimation of reconciling items and the information is not available without unreasonable effort. This is due to the difficulty forecasting the occurrence and the financial impact of various items that have not yet occurred, are out of U.S. Bancorp’s control or cannot be reasonably predicted. For the same reasons, U.S. Bancorp’s management is unable to address the probable significance of the unavailable information. Forward-looking non-GAAP financial measures provided without the most directly comparable GAAP financial measures may vary materially from the corresponding GAAP financial measures.

2Q26 Highlights

Growth

- Record net revenue driven by robust loan growth, broad-based fee momentum, and one month impact from the BTIG acquisition

Productivity

- Significant positive operating leverage, balancing expense discipline with targeted investments in future growth

Returns

- Strong profitability supported by diversified revenue mix and continued execution against strategic priorities

Risk & Financial Management

- Improving asset quality and strong capital levels

\$1.35

Earnings per share
▲ 21.6% vs. 2Q25

▲ 7.5%

Net Interest Income¹
Growth vs. 2Q25

▲ 13.2%

Fee Revenue
Growth vs. 2Q25

400 bps

Positive Operating
Leverage² vs. 2Q25

57.1%

Efficiency Ratio²
▼ 210 bps vs. 2Q25

18.7%

Return on Tangible
Common Equity²

1.26%

Return on
Average Assets

2.79%

Net Interest Margin

0.53%

Net Charge-off Ratio

10.8%

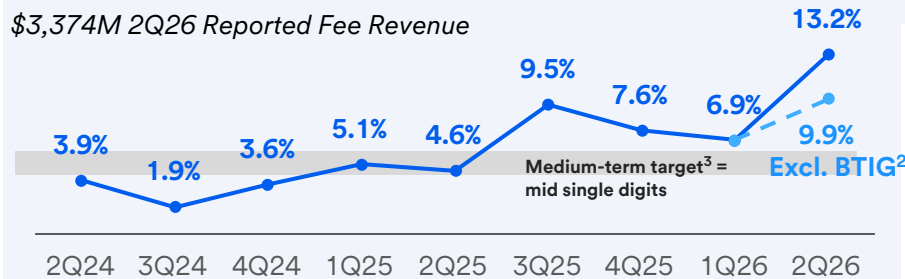
CET1 Capital Ratio³

Accelerating Growth Through Disciplined Execution

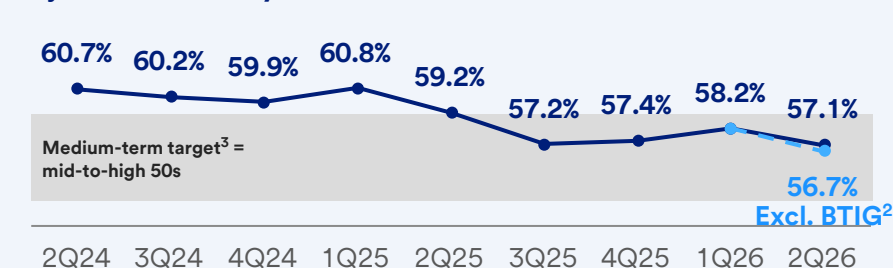
Operating within our medium-term targets

Fee Revenue Growth YoY¹

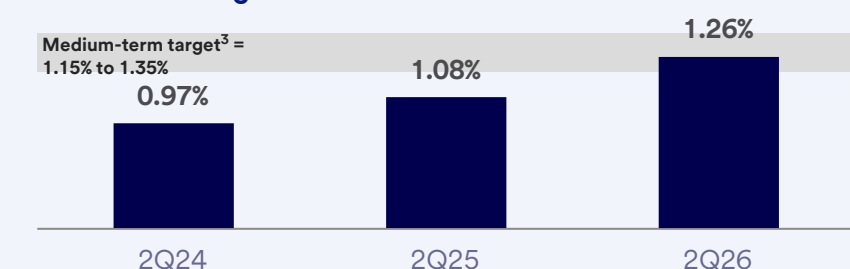
\$3,374M 2Q26 Reported Fee Revenue



Adjusted Efficiency Ratio¹



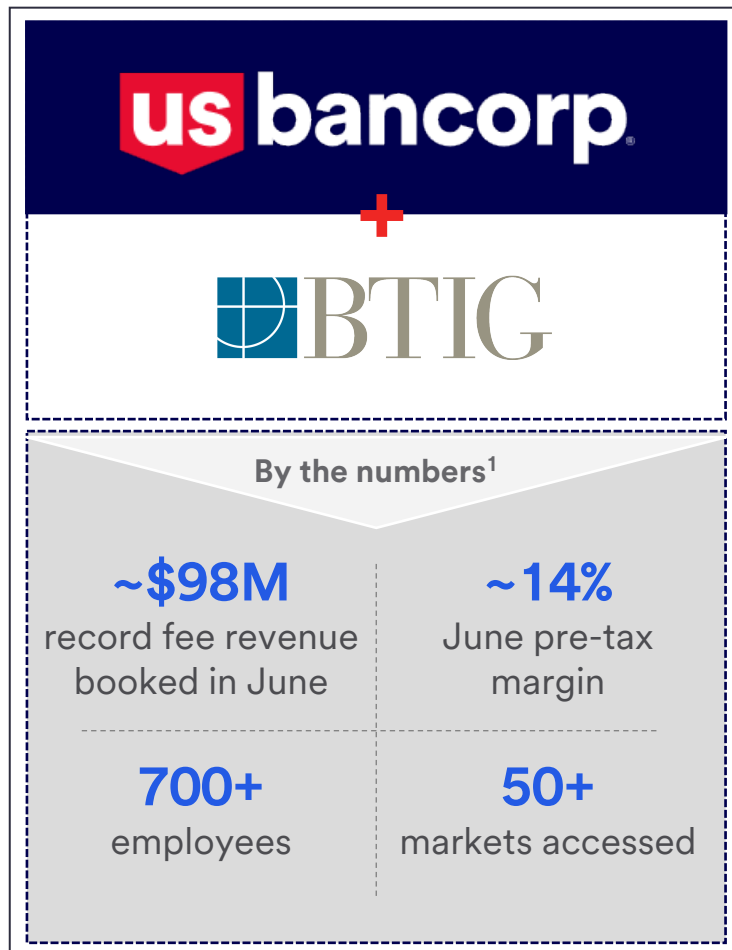
Return on Average Assets



Strong fee growth
with
improving efficiency ratio
and
higher returns

BTIG Acquisition is Complete

Deal closed June 1 as planned

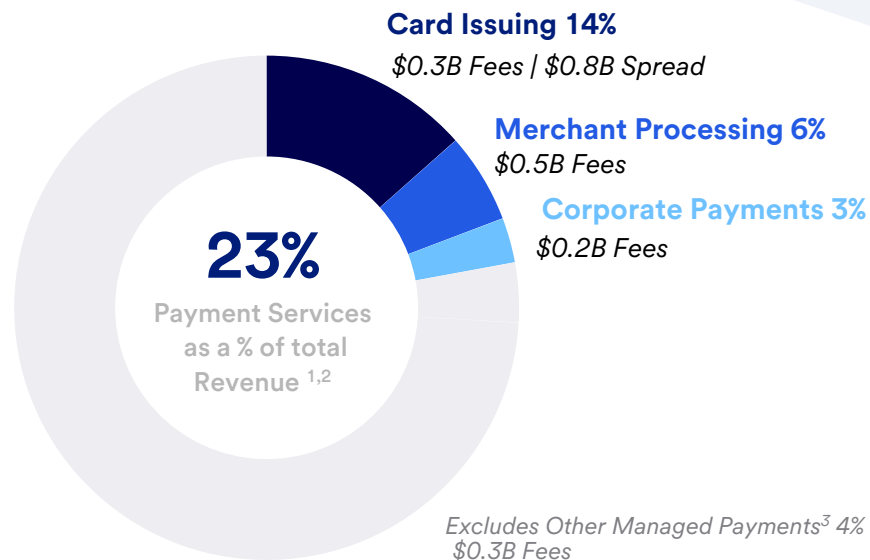


Looking Ahead

- BTIG's equity trading and investment banking capabilities complement U.S. Bancorp's fixed income, currency, and commodities (FICC) strength
- Integration is well underway
- Capital markets revenue for U.S. Bancorp is ~7% of total revenue and ~15% of fee revenue
- Capital Markets revenue target is 10%+ of total company revenue over time

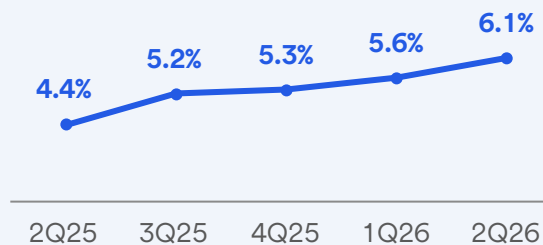
Progress on Payments Transformation

Growth is accelerating

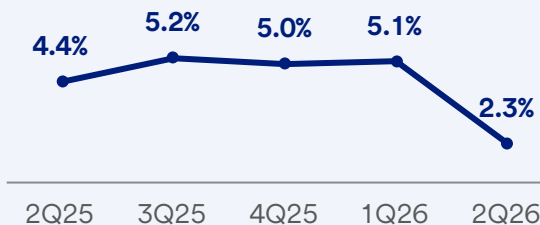


- Total Payment Services revenue growth of 5.7% year-over-year (YoY) in 2Q26, up from 4.7% in 2Q25
 - \$1.8B 2Q26 revenue
 - NII growth 6.0% YoY; Fee growth 5.5% YoY
- Accelerating Card Issuing momentum
- Softness in MPS in Europe this quarter
- Strong rebound in CPS

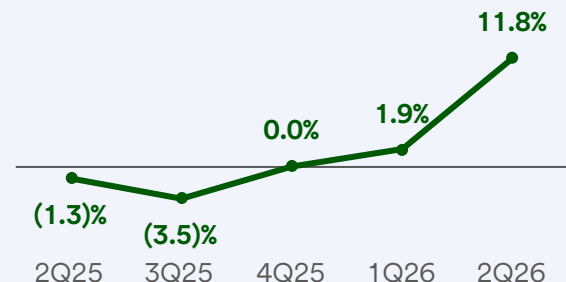
Credit Card Only YoY Fee Revenue



Merchant Processing YoY Fee Revenue



Corporate Payment Products & Prepaid YoY Fee Revenue



Spotlight: Consumer Franchise

Unique and attractive franchise

Key observations

~13 Million

Consumer Customers¹

– 18% out of branch footprint

2,061

Branches

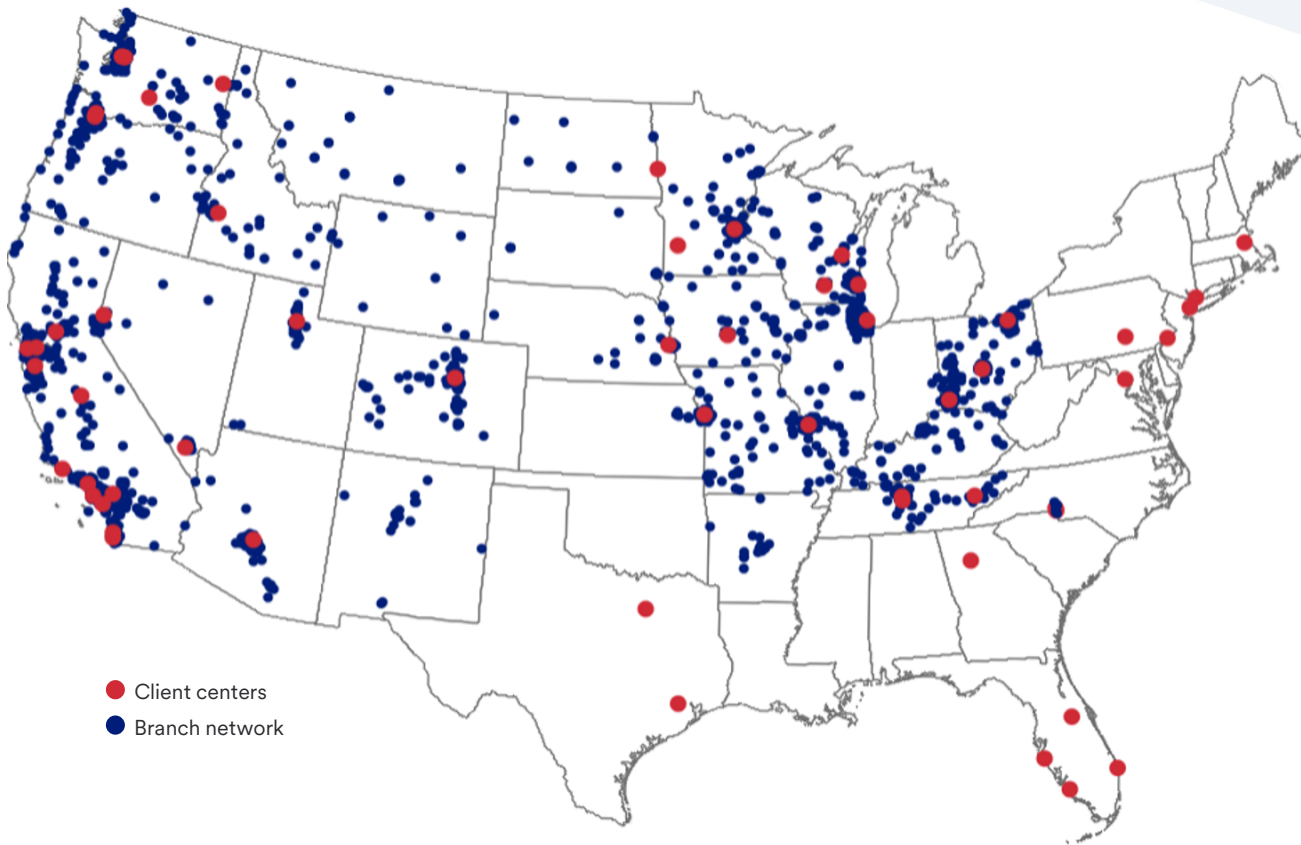
55

Client Centers

42%

Multi-Serve Clients

– up from ~40% in 2024



Consumer and Business Strategy

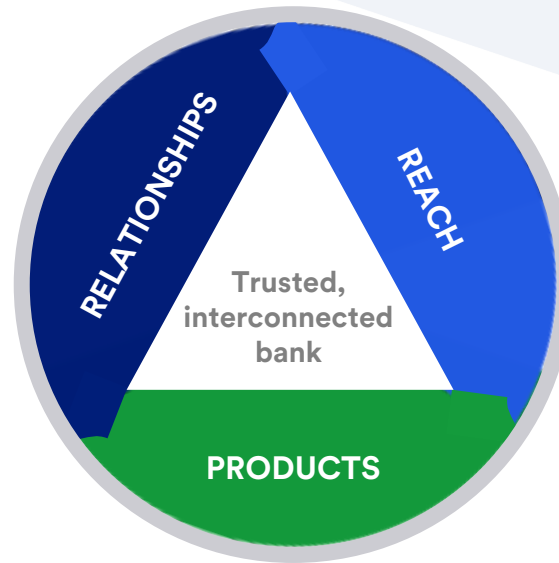
Select interconnected initiatives driving sustainable growth

Relationship-led growth

Advanced local market pricing capabilities

Coordinated relationship deepening across channels

➤ 3rd consecutive quarter of record Consumer deposits



Expanded reach

Branch density investments across 10 high-growth markets

Expanding reach through branches, digital and partnerships

➤ Branch investment growing to **\$300M annually**

Interconnected solutions

Smartly for consumers

Business Essentials for small businesses

Mortgage-led deepening

➤ **\$84B+** in U.S. Bank Smartly®¹ | **\$5B+** in mortgage deposits²

2Q26 Results Summary

Income Statement

\$ in millions, except EPS	2Q26	Change vs.			
		1Q26		2Q25	
Net interest income¹	\$4,387	2.2	%	7.5	%
Noninterest income	3,325	10.9		13.7	
Noninterest expense	4,428	3.8		5.9	
Net income to company	2,177	11.9		19.9	
Diluted EPS	\$1.35	14.4		21.6	

Balance Sheet

\$ in billions	Ending balance	Avg balance	Average Period Balance change vs.			
	2Q26	2Q26	1Q26		2Q25	
Total assets	\$725.9	\$694.7	.9	%	3.2	%
Earning assets	658.5	629.0	.8		2.6	
Total loans	410.3	405.5	3.0		7.1	
Total deposits	532.1	515.1	—		2.4	

Credit Quality

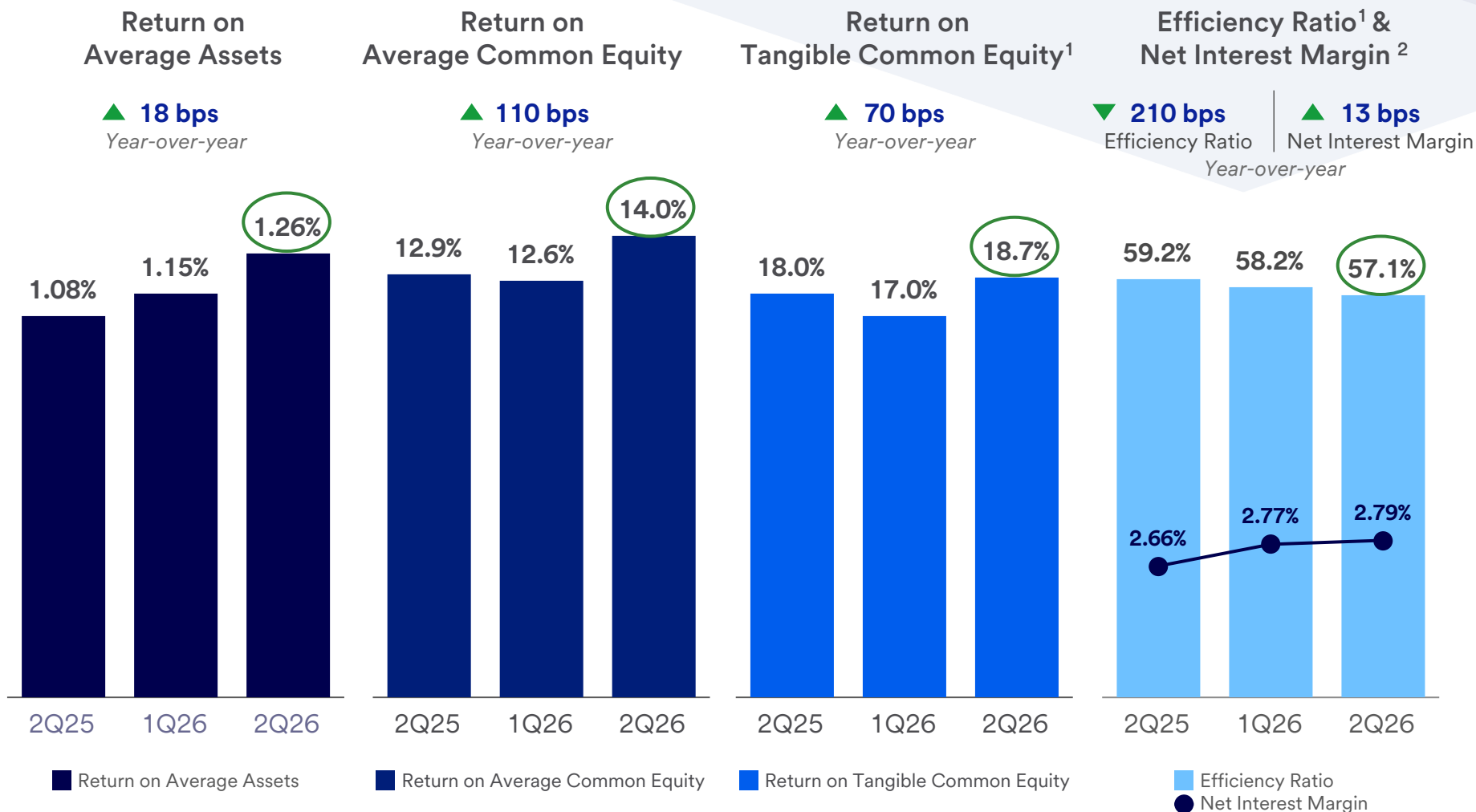
\$ in millions	2Q26	Change vs.			
		1Q26		2Q25	
Nonperforming assets	\$1,346	(11.9)	%	(19.9)	%
NPA ratio	0.33 %	(5) bps		(11) bps	
Net charge-off ratio	0.53 %	(3) bps		(6) bps	
90+ day delinquency	0.18 %	(3) bps		(7) bps	

Capital

	2Q26	Change vs.			
		1Q26		2Q25	
CET1 capital ratio²	10.8 %	— bps		10 bps	
Total risk-based capital ratio	14.4 %	20 bps		10 bps	
Book value per share	\$38.91	2.6	%	11.0	%
Tangible book value per share³	\$30.04	1.6	%	13.3	%
Earnings returned (millions)⁴	\$1,017				

Performance Ratios

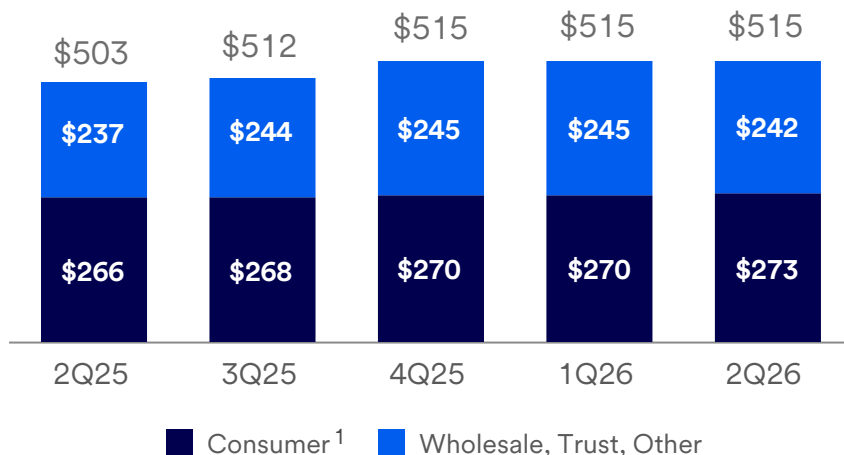
Broad-based strength across key metrics



Balance Sheet Summary

Robust loan growth and strategic portfolio remixing driving year-over-year growth

Total Average Deposits



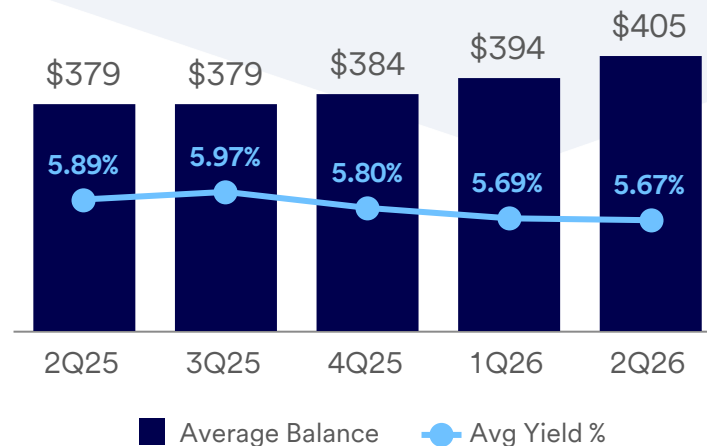
Avg. Yield %
Interest-bearing
deposits

	2Q25	3Q25	4Q25	1Q26	2Q26
	2.41%	2.43%	2.25%	2.13%	2.15%

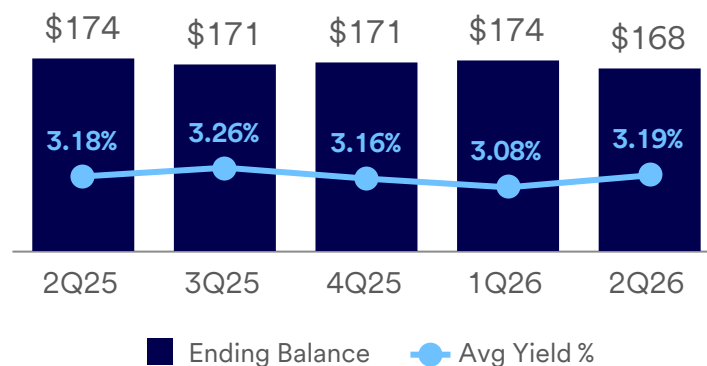
2Q26 Highlights

- Average consumer deposits grew 2.8% year-over-year; Another record quarter
- Average loan growth of 7.1% year-over-year or 8.0%³ when adjusted for 2Q25 loan sales
- Average investment portfolio yield increased 11 bps linked quarter on higher reinvestment yields

Total Average Loans



Investment Portfolio End of Period Balances ²



U.S. Bancorp

\$ in billions

¹ Consumer includes Wealth. ² Balances exclude unrealized gains (losses). ³ Non-GAAP; reflects strategic loan sales of \$5.5 billion in 2Q25.

Net Interest Income

Growth supported by improving asset mix, loan momentum and fixed asset repricing

		% Change vs.			
	2Q26	1Q26		2Q25	
Loans	\$5,728	3.7	%	3.2	%
Loans held for sale	43	22.9		(27.1)	
Investment securities	1,344	3.1		(.8)	
Other interest income	483	(11.0)		(24.8)	
Total interest income	\$7,598	2.6		(.1)	
Deposits	\$2,330	2.0		(8.3)	
Short-term borrowings	249	16.4		(14.4)	
Long-term debt	658	1.9		(8.7)	
Total interest expense	\$3,237	3.0		(8.9)	
Net interest income	\$4,361	2.3		7.7	
Taxable-equivalent adjustment	26	(7.1)		(10.3)	
Net interest income, on a taxable-equivalent basis	\$4,387	2.2	%	7.5	%
Net interest margin (taxable-equivalent basis)	2.79 %	2	bps	13	bps

- Strong performance in commercial, credit card and commercial real estate loan growth alongside continued funding optimization supported year-over-year growth in net interest income
- Linked quarter net interest income increase driven by loan growth and the benefits of fixed asset repricing.



Noninterest Income

Strong activity across all fee businesses

	2Q26	% Change vs.		1Q26	2Q25
Payment services	\$1,038			12.2 %	5.5 %
Other managed payments ¹	322			3.9	(0.6)
Consolidated payments fees	1,360			10.1	4.0
Trust and investment management fees	785			5.4	11.7
Capital markets revenue	512			35.8	62.5
Investment product fees	102			5.2	13.3
Institutional fees	1,399			14.8	26.3
Lending and deposit-related fees	308			4.8	11.2
Mortgage banking revenue	169			5.0	4.3
Other	138			12.2	9.5
Consumer / Other	615			6.4	8.8
Total fee revenue	3,374			11.3	13.2
Securities gains (losses), net	(49)			(40.0)	14.0
Noninterest Income	\$3,325			10.9 %	13.7 %

- BTIG contributed ~\$98M in Capital Markets fee revenue in the month of June while operating at a ~14% pre-tax margin
- Fee revenue increased 13.2% year-over-year, or 9.9% excluding BTIG², reflecting broad-based strength across our differentiated fee businesses

Noninterest Expense

Investing for growth while delivering significant productivity gains

	2Q26	% Change vs.			
		1Q26		2Q25	
Compensation and benefits	\$2,685	2.2	%	3.3	%
Technology and communications	601	4.9		12.5	
Occupancy and equipment	303	(.3)		.7	
Professional services	112	21.7		2.8	
Marketing and business development	216	(.5)		34.2	
Other intangibles	114	3.6		(8.1)	
All other	397	16.4		12.8	
Total noninterest expense	\$4,428	3.8	%	5.9	%

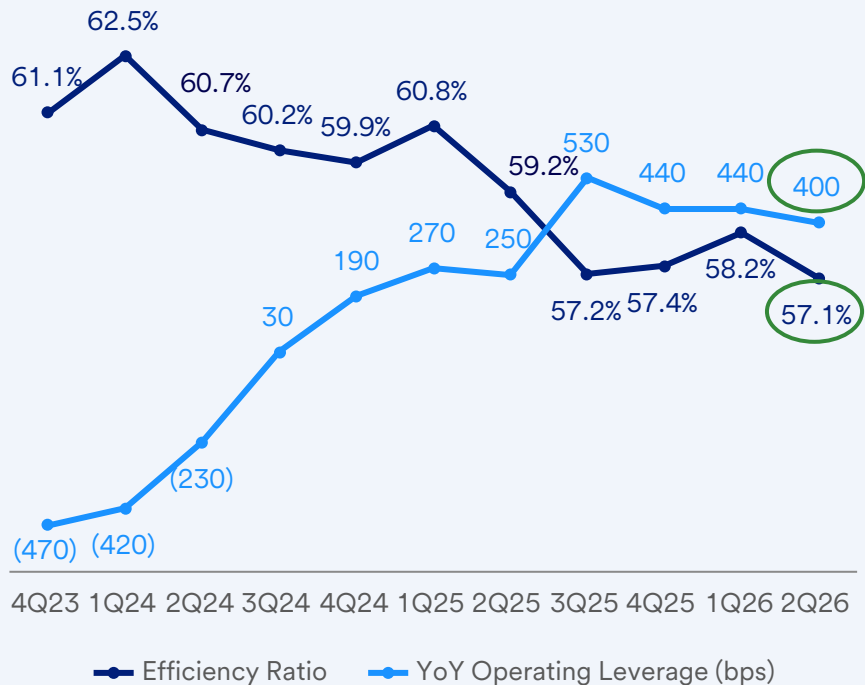
- BTIG contributed \$84M in noninterest expense in the month of June
- Noninterest expense increased 5.9% on a year-over-year basis reflecting the impact of the BTIG acquisition, alongside marketing initiatives and technology investments, partially offset by operational efficiencies; Noninterest expense increased 3.9% year-over-year excluding BTIG¹



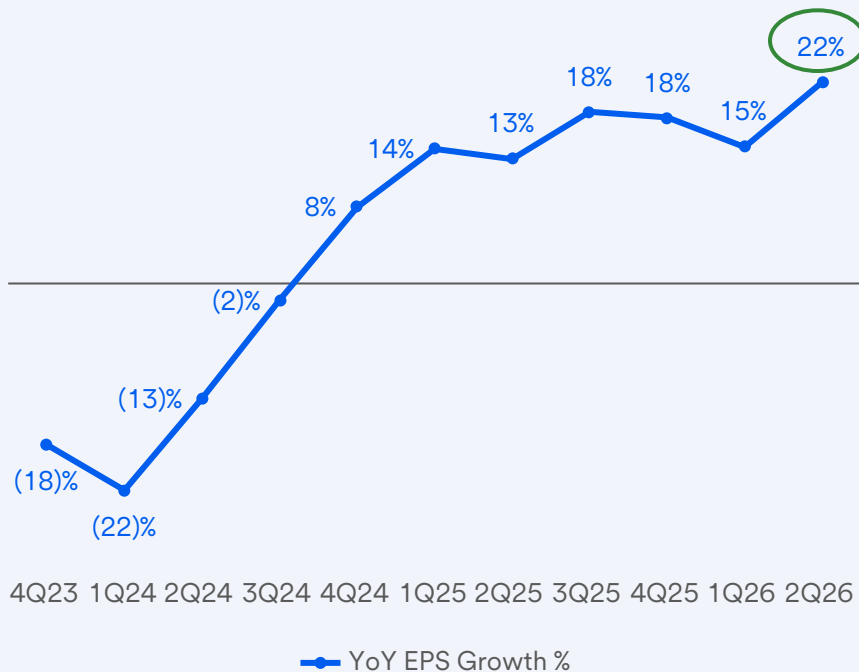
Executing Growth While Improving Profitability

Disciplined execution continues to drive improved returns and sustained EPS Growth

Adjusted Efficiency Ratio & YoY Operating Leverage¹



Adjusted EPS Growth YoY¹



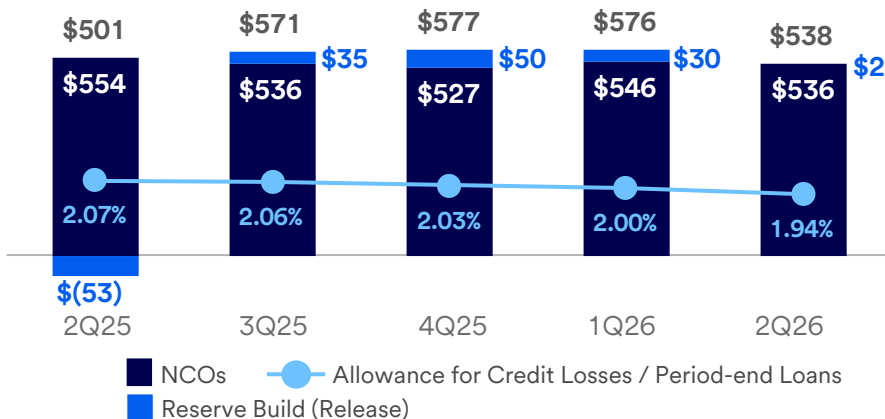
Credit Quality

Provision decrease, credit quality improvement, and stabilizing economic conditions

Net Charge-offs (NCO) and Nonperforming Assets (NPA)

		Change vs.	
	2Q26	1Q26	2Q25
Nonperforming assets			
Balance	\$1,346	\$(182)	\$(334)
NPAs/period-end loans plus OREO	0.33 %	(5) bps	(11) bps
Net charge-offs			
NCOs	\$536	\$(10)	\$(18)
NCOs/avg loans	0.53 %	(3) bps	(6) bps

Provision for Credit Losses



Allowance for Credit Losses by Loan Category, 2Q26

	Amount (\$B)	Reserve (%)
Commercial	\$1.8	1.1%
Commercial real estate	1.2	2.4%
Residential mortgage	.7	.6%
Credit card	3.4	8.6%
Other retail	.9	2.0%
Total	\$8.0	1.9%

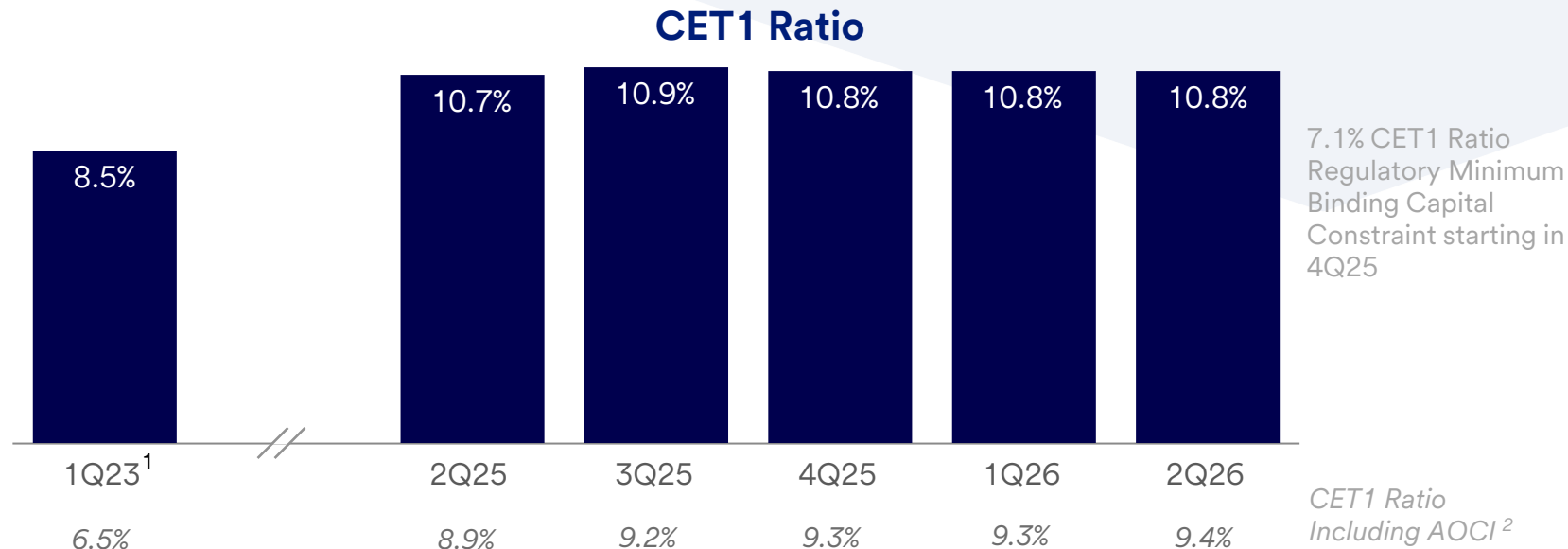
Highlights

- Net charge off ratio is 53 basis points
- Allowance for credit losses relatively unchanged as improved credit quality was offset by new loan growth
- NPA levels improved due to resolution activity and moderating inflows



Capital Management

Modest share repurchases with continued capital accretion through earnings



2nd Quarter Highlights

- As of June 30, 2026, Common Equity Tier 1 capital ratio was flat linked quarter as robust earnings generation supported capital distributions, strong loan growth and the BTIG acquisition; Including AOCI, CET1 ratio was 9.4%²
- Completed common stock repurchases of \$200 million
- 2026 CCAR results continue to reflect strong capital levels; Planned capital actions included a ~4% increase to the quarterly common stock dividend in the third quarter (subject to Board approval)



Guidance - 3Q and FY 2026

BTIG expected to add ~\$200M of quarterly net revenue with a margin of 15-20%

2Q26 Performance (excluding BTIG)

	2Q Guidance	2Q Result
Net interest income ¹	+6% to 7% vs. 2Q25 of \$4,080M	\$4,387M 7.5% vs. 2Q25
Total fee revenue	+6% to 7% vs. 2Q25 of \$2,981M	\$3,276M² 9.9% ² vs. 2Q25
Total noninterest expense	+3% to 4% vs. 2Q25 of \$4,181M	\$4,344M² 3.9% ² vs. 2Q25

Guidance (including BTIG)

	3Q26		FY 2026
Net interest income ¹	+4% to 6% vs. 3Q25 of \$4,251M	Total net revenue	+7% to 9% vs. FY25 of \$28.7B ¹
Total fee revenue	+12% to 14% vs. 3Q25 of \$3,085M		+5% to 7% excluding BTIG
Total noninterest expense	+~8% vs. 3Q25 of \$4,197M	Positive operating leverage	~200 bps 300+ bps excluding BTIG

Focused on our Medium-Term Targets

	2Q 2025	1Q 2026	2Q 2026	Medium-term Target ⁴
Return on Average Assets	1.08%	1.15%	1.26%	1.15% to 1.35%
Return on Tangible Common Equity ¹	18.0%	17.0%	18.7%	High teens
Fee Revenue Growth (YoY) ²	4.6%	6.9%	13.2%	Mid-single digits
Efficiency Ratio ¹	59.2%	58.2%	57.1%	Mid-to-high 50s
Operating Leverage (YoY)	250 bps ³	440 bps ¹	400 bps¹	Committed to positive operating leverage
CET1 Capital Ratio (Cat III)	10.7%	10.8%	10.8%	~10% Cat II pro forma
CET1 Capital Ratio with AOCI ¹	8.9%	9.3%	9.4%	

From Strength to Acceleration

- Comfortably **operating in medium-term target ranges**
- **Sustaining high returns** and **productivity** while **accelerating EPS growth**
- Confident in **resilient fundamentals**, with broad-based growth and **healthy consumer and client activity**
- Differentiating client outcomes with innovative products and fee-rich model to **drive durable, high-quality growth**



Appendix

Income Statement Detail

\$ in millions, except EPS	2Q26	1Q26	2Q25	% Change			
				vs 1Q26		vs 2Q25	
Net interest income	\$4,361	\$4,263	\$4,051	2.3	%	7.7	%
Taxable-equivalent adjustment	26	28	29	(7.1)		(10.3)	
Net interest income (taxable-equivalent basis)	4,387	4,291	4,080	2.2		7.5	
Noninterest income	3,325	2,997	2,924	10.9		13.7	
Net revenue	7,712	7,288	7,004	5.8		10.1	
Noninterest expense	4,428	4,265	4,181	3.8		5.9	
Operating income	3,284	3,023	2,823	8.6		16.3	
Provision for credit losses	538	576	501	(6.6)		7.4	
Income before taxes	2,746	2,447	2,322	12.2		18.3	
Applicable income taxes	563	497	501	13.3		12.4	
Net income	2,183	1,950	1,821	11.9		19.9	
Noncontrolling interests	(6)	(5)	(6)	(20.0)		—	
Net Income to company	2,177	1,945	1,815	11.9		19.9	
Preferred dividends/other	79	104	82	(24.0)		(3.7)	
Net Income to common	\$2,098	\$1,841	\$1,733	14.0	%	21.1	%
Net interest margin ¹	2.79%	2.77%	2.66%	2	bps	13	bps
Efficiency ratio ²	57.1%	58.2%	59.2%	(110)	bps	(210)	bps
Diluted EPS	\$1.35	\$1.18	\$1.11	14.4	%	21.6	%

Average Loans



+3.0% linked quarter

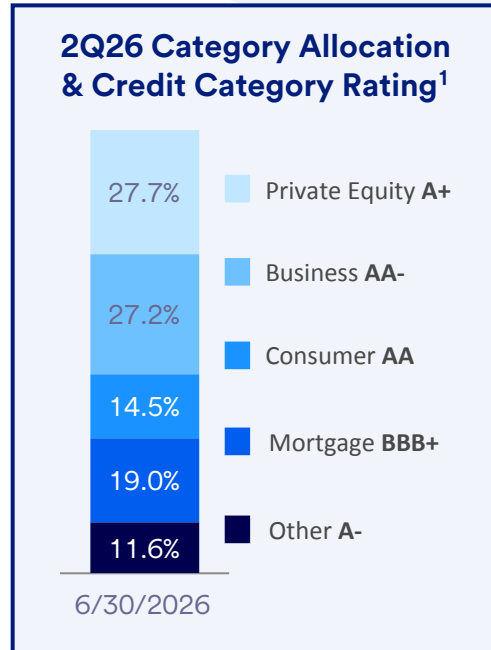
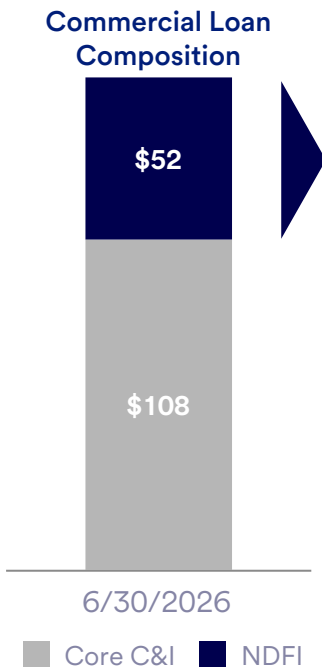
+7.1% year-over-year

2Q 2026	Average Balance	% of Total	Average Change vs.			
			1Q26		2Q25	
Commercial	\$157	39%	5.0	%	14.1	%
Commercial real estate	51	13%	3.7		5.8	
Residential mortgages	117	29%	.4		1.4	
Credit card	38	9%	2.8		8.4	
Other retail	42	10%	2.4		0.5	
Total loans	\$405		3.0	%	7.1	%

- On a year-over-year basis, average total loan growth was driven by higher commercial loans, commercial real estate loans and credit card loans
- On a linked quarter basis, the increase in average total loans was broad based across categories



NDFI Portfolio - Well Diversified, Strong Credit Quality



Private Equity:

Subscription Lines (e.g., capital call facilities)

Business Credit:

CLOs, Commercial ABS, BDCs

Consumer Credit:

Consumer Auto ABS

Mortgage Credit:

Warehouse Lines, Repo Lines

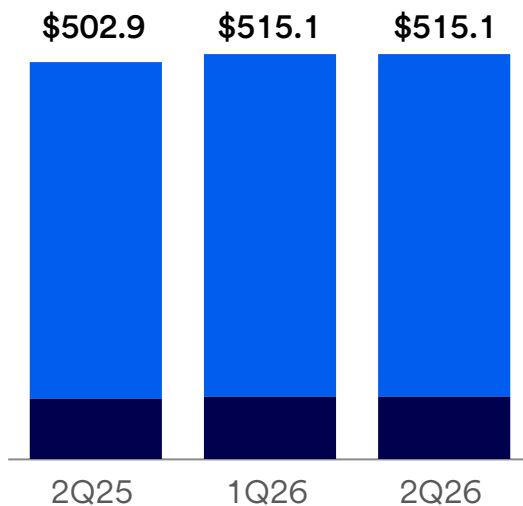
Other:

All Other (e.g. insurance, broker/dealer)

Non-Depository Financial Institution (NDFI) loan portfolio characteristics:

- Exposures are managed through robust internal processes, including limits sized for our risk appetite
- Growth supported by diversification across repayment sources (institutional investors, industries, and CRE property types)
- Average portfolio credit quality of A exceeds that of our core investment-grade corporate and commercial lending book of BBB+¹
- Criticized rate is <1% of total NDFI portfolio as compared to 1.9% for core C&I portfolio. U.S. Bancorp has limited exposure to BDCs at approximately 2% of total NDFI portfolio
- Asset quality supported by strong collateral and structural protections (performance covenants, overcollateralization)

Average Deposits



■ Noninterest-bearing
■ Interest-bearing

2Q 2026	Average	Average Change vs.			
	Balance	1Q26		2Q25	
Noninterest-bearing deposits	\$81	—	%	1.9	%
Money market savings	182	(3.7)		2.8	
Interest checking	132	1.3		.6	
Savings accounts	74	7.9		26.7	
Time deposits	46	(.4)		(18.4)	
Total interest-bearing deposits	\$434	—	%	2.5	%
Total deposits	\$515	—	%	2.4	%

- On a year-over-year basis, average total deposits growth was driven by higher savings, money market, and noninterest-bearing deposits partially offset by lower time deposit balances
- On a linked quarter basis, average total deposits were flat as growth in savings accounts was offset by lower money market and time deposit balances

Capital Position

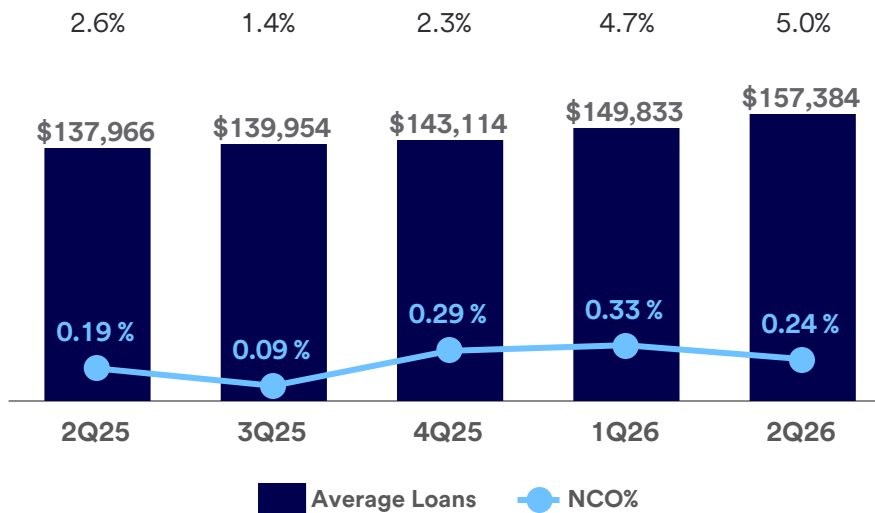
\$ in billions	2Q26	1Q26	4Q25	3Q25	2Q25
Total U.S. Bancorp shareholders' equity	\$67.4	\$65.8	\$65.2	\$63.3	\$61.4
Basel III Standardized Approach					
Common equity tier 1 capital ratio	10.8 %	10.8 %	10.8 %	10.9 %	10.7 %
Tier 1 capital ratio	12.2 %	12.3 %	12.3 %	12.4 %	12.3 %
Total risk-based capital ratio	14.4 %	14.2 %	14.2 %	14.4 %	14.3 %
Leverage ratio	8.9 %	8.8 %	8.7 %	8.6 %	8.5 %
Common equity to assets	8.4 %	8.4 %	8.4 %	8.1 %	8.0 %
Tangible common equity to tangible assets ¹	6.6 %	6.7 %	6.7 %	6.4 %	6.1 %
Tangible common equity to risk-weighted assets ¹	9.4 %	9.4 %	9.4 %	9.3 %	9.0 %



Credit Quality - Commercial

Average Loans (\$M) and Net Charge-offs Ratio

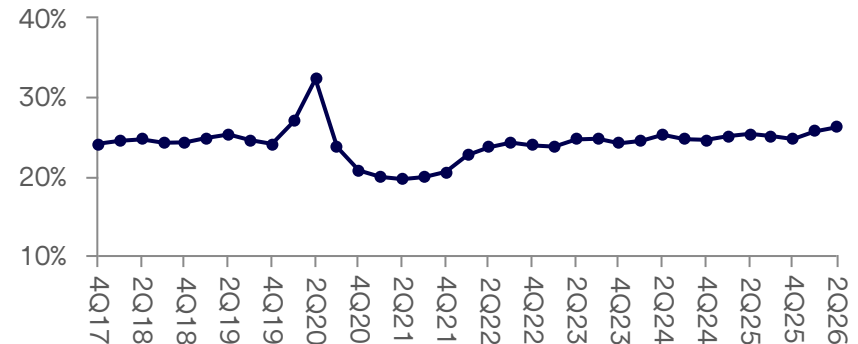
Linked Quarter Growth



Key Statistics

\$ in millions	2Q25	1Q26	2Q26
Average loans	\$137,966	\$149,833	\$157,384
30-89 delinquencies	0.17 %	0.14 %	0.13 %
90+ delinquencies	0.01 %	0.02 %	0.01 %
Nonperforming loans	0.41 %	0.42 %	0.25 %

Revolving Line Utilization Trend

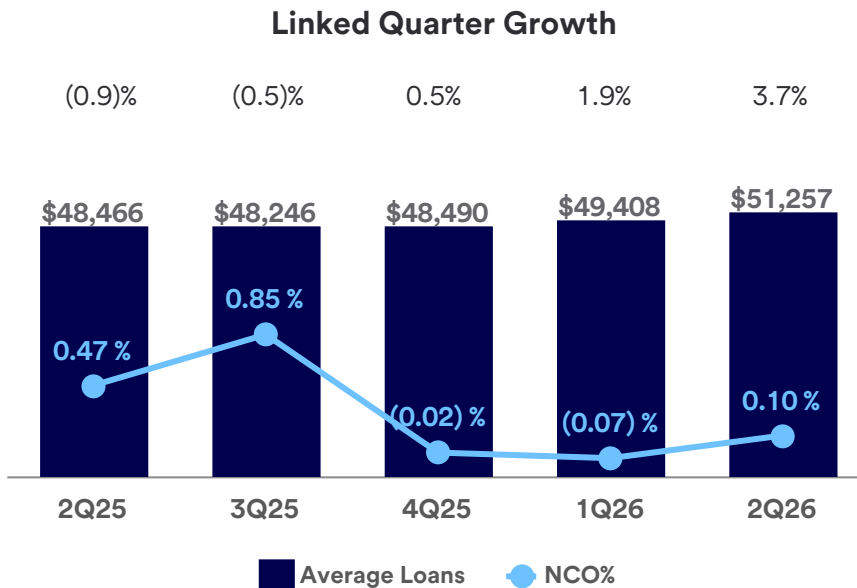


Key Points

- Average loans increased by 5.0% on a linked quarter basis driven by diverse loan growth
- Improvement across delinquency, net-charge off, and non-performing loans metrics
- Utilization increased on a linked quarter basis to 26.2% for 2Q26 versus 25.7% for 1Q26

Credit Quality – Commercial Real Estate

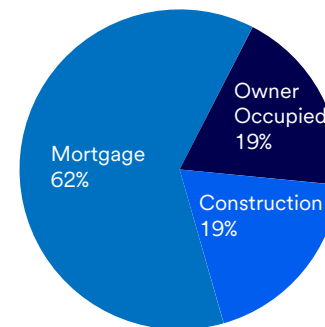
Average Loans (\$M) and Net Charge-offs Ratio



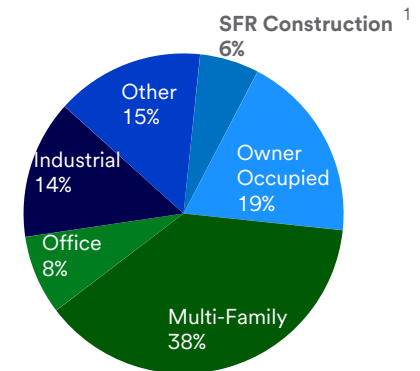
Key Statistics

\$ in millions	2Q25	1Q26	2Q26
Average loans	\$48,466	\$49,408	\$51,257
30-89 delinquencies	0.23 %	0.19 %	0.13 %
90+ delinquencies	0.28 %	0.03 %	0.01 %
Nonperforming loans	1.58 %	1.04 %	1.09 %

CRE by Loan Type



CRE by Property Class



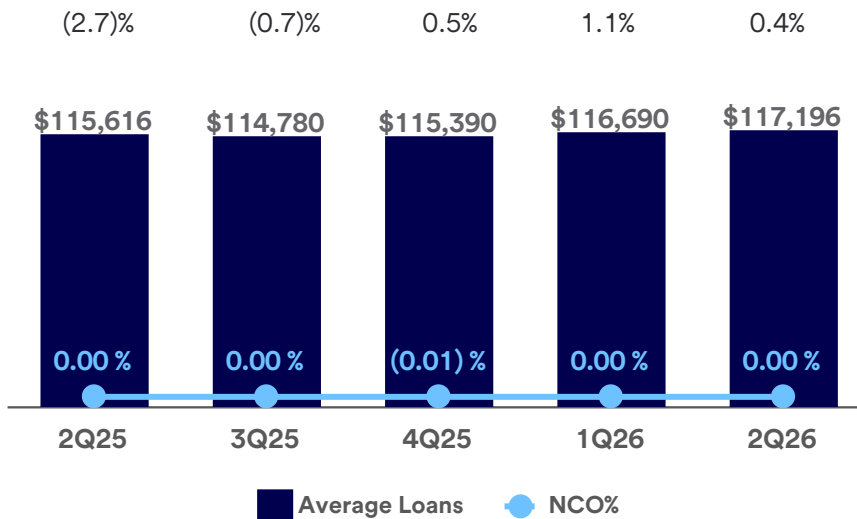
Key Points

- Average loans increased by 3.7% on a linked quarter basis
- 90+ day delinquencies improved on a linked quarter basis
- Nonperforming loans concentrated in the Office portfolio

Credit Quality - Residential Mortgage

Average Loans (\$M) and Net Charge-offs Ratio

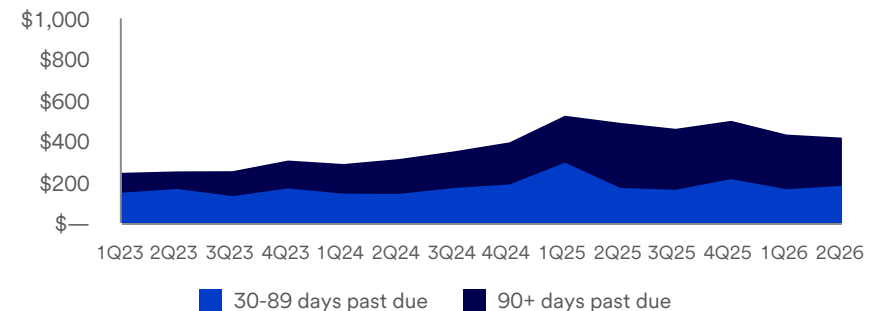
Linked Quarter Growth



Key Statistics

\$ in millions	2Q25	1Q26	2Q26
Average loans	\$115,616	\$116,690	\$117,196
30-89 delinquencies	0.15 %	0.14 %	0.15 %
90+ delinquencies	0.28 %	0.23 %	0.20 %
Nonperforming loans	0.13 %	0.14 %	0.15 %

Residential Mortgage Delinquencies (\$M)

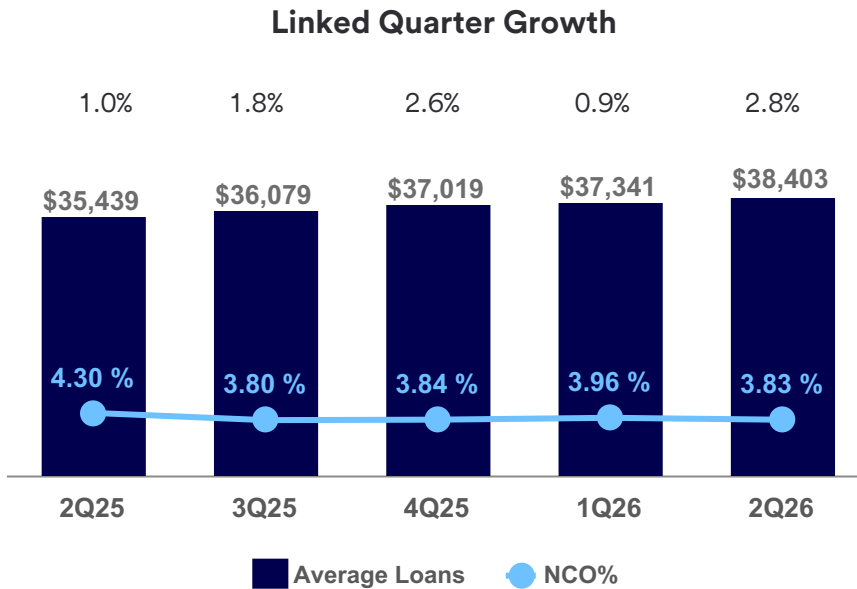


Key Points

- Average loans increased by 0.4% on a linked quarter basis
- Continued low losses and nonperforming loans supported by strong credit quality and collateral values
- High credit quality originations continued (weighted average credit score of 774, weighted average LTV of 69%)

Credit Quality - Credit Card

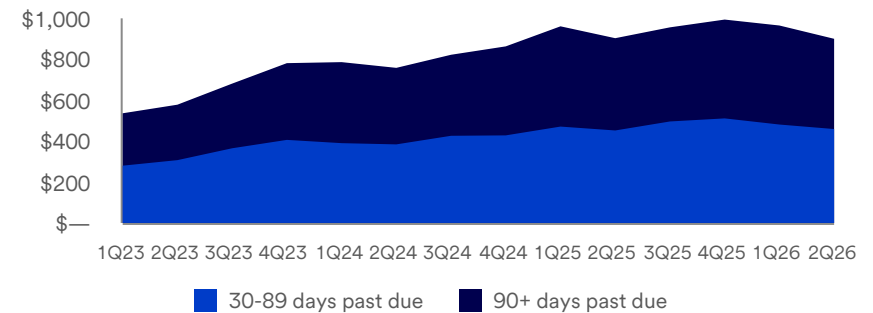
Average Loans (\$M) and Net Charge-offs Ratio



Key Statistics

\$ in millions	2Q25	1Q26	2Q26
Average loans	\$35,439	\$37,341	\$38,403
30-89 delinquencies	1.26 %	1.28 %	1.17 %
90+ delinquencies	1.26 %	1.29 %	1.13 %
Nonperforming loans	— %	— %	— %

Credit Card Delinquencies (\$M)



Key Points

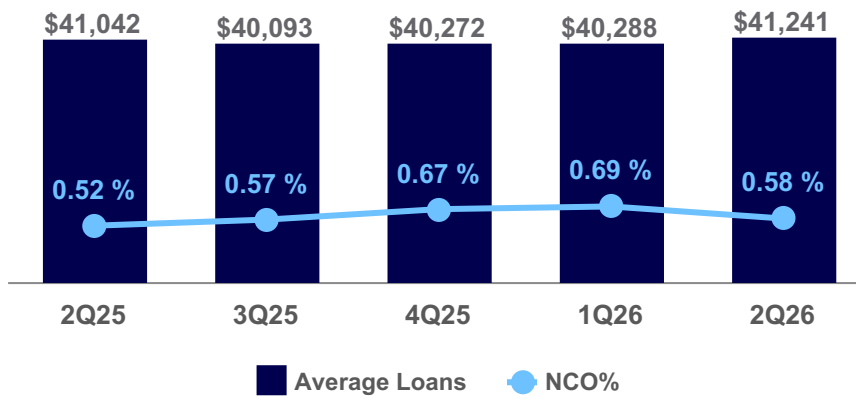
- Average loans increased by 2.8% on a linked quarter basis
- Net charge-off ratio decreased to 3.83%
- 30-89 and 90+ day delinquency rates decreased from prior quarter

Credit Quality - Other Retail

Average Loans (\$M) and Net Charge-offs Ratio

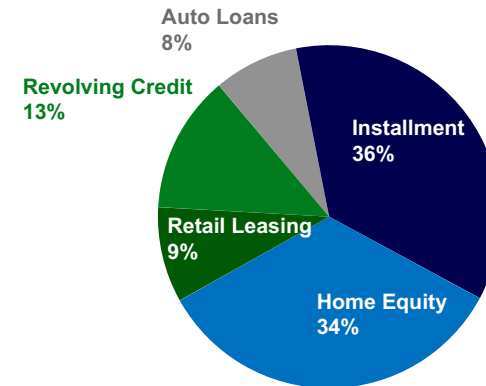
Linked Quarter Growth

(1.7)% (2.3)% 0.4% —% 2.4%



Key Statistics

\$ in millions	2Q25	1Q26	2Q26
Average loans	\$41,042	\$40,288	\$41,241
30-89 delinquencies	0.43 %	0.41 %	0.39 %
90+ delinquencies	0.13 %	0.13 %	0.10 %
Nonperforming loans	0.38 %	0.39 %	0.39 %



Key Points

- Average loans increased 2.4% on a linked quarter basis
- Net charge-off ratio decreased 11 bps on a linked quarter basis, primarily driven by retail leasing

Financial Targets

Medium-term¹

Return on Average Assets

1.15% to 1.35%

Return on Tangible Common Equity

High teens

Fee Income Growth (YoY)

Mid-single digits

Efficiency Ratio

Mid-to-high 50s

Key assumptions²

Modest GDP growth

Stable unemployment rate

Moderating inflation

Current tax policy

Fed Funds rate path consistent with market implied

Upward sloping yield curve driven by rate cuts

Stable credit quality

Non-GAAP Financial Measures

(Dollars in Millions, Unaudited)	Three Months Ended		
	June 30, 2026	March 31, 2026	June 30, 2025
Net income applicable to U.S. Bancorp common shareholders	\$ 2,098	\$ 1,841	\$ 1,733
Intangibles amortization (net-of-tax)	90	87	98
Net income applicable to U.S. Bancorp common shareholders, excluding intangibles amortization	2,188	1,928	1,831
Annualized net income applicable to U.S. Bancorp common shareholders, excluding intangibles amortization (a)	8,776	7,819	7,344
Average total equity	67,327	66,315	61,356
Average preferred stock	(6,808)	(6,808)	(6,808)
Average noncontrolling interests	(462)	(458)	(457)
Average goodwill (net of deferred tax liability) (1)	(11,796)	(11,601)	(11,544)
Average intangible assets (net of deferred tax liability), other than mortgage servicing rights	(1,409)	(1,474)	(1,734)
Average tangible common equity (b)	46,852	45,974	40,813
Return on tangible common equity (a)/(b)	18.7 %	17.0 %	18.0 %



Non-GAAP Financial Measures

(Dollars and Shares in Millions Except Per Share Data, Unaudited)	June 30, 2026	March 31, 2026	December 31, 2025	September 30, 2025	June 30, 2025
Total equity	\$ 67,895	\$ 66,247	\$ 65,651	\$ 63,798	\$ 61,896
Preferred stock	(6,808)	(6,808)	(6,808)	(6,808)	(6,808)
Noncontrolling interest	(463)	(461)	(458)	(458)	(458)
Common equity (a)	60,624	58,978	58,385	56,532	54,630
Goodwill (net of deferred tax liability) (1)	(12,193)	(11,588)	(11,603)	(11,603)	(11,613)
Intangible assets (net of deferred tax liability), other than mortgage servicing rights	(1,624)	(1,429)	(1,507)	(1,605)	(1,699)
Tangible common equity (b)	46,807	45,961	45,275	43,324	41,318
Total assets (c)	725,918	700,998	692,345	695,357	686,370
Goodwill (net of deferred tax liability) (1)	(12,193)	(11,588)	(11,603)	(11,603)	(11,613)
Intangible assets (net of deferred tax liability), other than mortgage servicing rights	(1,624)	(1,429)	(1,507)	(1,605)	(1,699)
Tangible assets (d)	712,101	687,981	679,235	682,149	673,058
Risk-weighted assets, determined in accordance with prescribed regulatory capital requirements effective for the Company (e)	496,488 *	487,958	480,382	465,092	459,521
Common shares outstanding (f)	1,558	1,555	1,555	1,556	1,558
Ratios*					
Common equity to assets (a)/(c)	8.4%	8.4%	8.4%	8.1%	8.0%
Tangible common equity to tangible assets (b)/(d)	6.6	6.7	6.7	6.4	6.1
Tangible common equity to risk-weighted assets (b)/(e)	9.4	9.4	9.4	9.3	9.0
Tangible book value per common share (b)/(f)	\$ 30.04	\$ 29.56	\$ 29.12	\$ 27.84	\$ 26.52

Non-GAAP Financial Measures

(Dollars in Millions, Unaudited)	June 30, 2026	March 31, 2026	December 31, 2025	September 30, 2025	June 30, 2025	March 31, 2023
Common equity tier 1 capital, determined in accordance with prescribed regulatory capital requirements effective for the company (a)	53,575	52,648	51,665	50,587	49,382	42,027
Accumulated Other Comprehensive Income (AOCI) related adjustments (2)	(6,790)	(7,049)	(6,893)	(7,638)	(8,458)	(10,153)
Common equity tier 1 capital, including AOCI related adjustments (2) (b)	46,785	45,599	44,772	42,949	40,924	31,874
Risk-weighted assets, determined in accordance with prescribed regulatory capital requirements effective for the company (c)	496,488	487,958	480,382	465,092	459,521	494,048
Ratios						
Common equity tier 1 capital ratio (a)/(c)	10.8 %	10.8 %	10.8 %	10.9 %	10.7 %	8.5 %
Common equity tier 1 capital ratio, including AOCI related adjustments (2) (b)/(c)	9.4	9.3	9.3	9.2	8.9	6.5



Non-GAAP Financial Measures

(Dollars in Millions, Unaudited)	Three Months Ended					
	June 30, 2026	June 30, 2025	March 31, 2026	March 31, 2025	December 31, 2025	December 31, 2024
Net interest income	\$ 4,361	\$ 4,051	\$ 4,263	\$ 4,092	\$ 4,284	\$ 4,146
Taxable-equivalent adjustment (3)	26	29	28	30	28	30
Net interest income, on a taxable-equivalent adjustment basis	4,387	4,080	4,291	4,122	4,312	4,176
Net interest income, on a taxable-equivalent basis (as calculated above)	4,387	4,080	4,291	4,122	4,312	4,176
Noninterest income	3,325	2,924	2,997	2,836	3,053	2,833
Total net revenue	7,712	7,004	7,288	6,958	7,365	7,009
Less: Securities gains (losses), net	(49)	(57)	(35)	—	3	(1)
Total net revenue, excluding net securities gains (losses) (a)	7,761	7,061	7,323	6,958	7,362	7,010
Percent change (b)	9.9 %		5.2 %		5.0 %	
Less: BTIG fee revenue	98					
Total net revenue, excluding BTIG fee revenue (c)	7,663					
Noninterest expense (d)	4,428	4,181	4,265	4,232	4,227	4,311
Percentage change (e)	5.9 %		0.8 %		(1.9)%	
Less: Notable items (4)	—	—	—	—	—	109
Total noninterest expense, excluding notable items	4,428	4,181	4,265	4,232	4,227	4,202
Percentage change (f)	5.9 %		0.8 %		0.6 %	
Less: BTIG noninterest expense	84	—				
Total noninterest expense, excluding notable items and BTIG noninterest expense (g)	4,344	4,181				
Percentage change	3.9 %					
Operating leverage (b) - (e)	4.0 %		4.4 %		6.9 %	
Operating leverage, excl. notable items (b) - (f)	4.0 %		4.4 %		4.4 %	
Efficiency ratio (d) / (a)	57.1 %		58.2 %		57.4 %	
Efficiency ratio, excl. BTIG impact (g) / (c)	56.7 %					



Non-GAAP Financial Measures

(Dollars in Millions, Unaudited)	Three Months Ended					
	September 30, 2025	September 30, 2024	June 30, 2025	June 30, 2024	March 31, 2025	March 31, 2024
Net interest income	\$ 4,222	\$ 4,135	\$ 4,051	\$ 4,023	\$ 4,092	\$ 3,985
Taxable-equivalent adjustment (3)	29	31	29	29	30	30
Net interest income, on a taxable-equivalent adjustment basis	4,251	4,166	4,080	4,052	4,122	4,015
Net interest income, on a taxable-equivalent basis (as calculated above)	4,251	4,166	4,080	4,052	4,122	4,015
Noninterest income	3,078	2,698	2,924	2,815	2,836	2,700
Total net revenue	7,329	6,864	7,004	6,867	6,958	6,715
Less: Securities gains (losses), net	(7)	(119)	(57)	(36)	—	2
Total net revenue, excluding net securities gains (losses) (a)	7,336	6,983	7,061	6,903	6,958	6,713
Percent change (b)	5.1 %		2.3 %		3.6 %	
Noninterest expense (c)	4,197	4,204	4,181	4,214	4,232	4,459
Percentage change (d)	(0.2)%		(0.8)%		(5.1)%	
Less: Notable items (4)	—	—	—	26	—	265
Total noninterest expense, excluding notable items (e)	4,197	4,204	4,181	4,188	4,232	4,194
Percentage change (f)	(0.2)%		(0.2)%		0.9 %	
Operating leverage (b) - (d)	5.3 %		3.1 %		8.7 %	
Operating leverage, excl. notable items (b) - (f)	5.3 %		2.5 %		2.7 %	
Efficiency ratio (c) / (a)	57.2 %		59.2 %		60.8 %	



Non-GAAP Financial Measures

(Dollars in Millions, Unaudited)	Three Months Ended					
	December 31, 2024	December 31, 2023	September 30, 2024	September 30, 2023	June 30, 2024	June 30, 2023
Net interest income	\$ 4,146	\$ 4,111	\$ 4,135	\$ 4,236	\$ 4,023	\$ 4,415
Taxable-equivalent adjustment (3)	30	31	31	32	29	34
Net interest income, on a taxable-equivalent adjustment basis	4,176	4,142	4,166	4,268	4,052	4,449
Net interest income, on a taxable-equivalent basis (as calculated above)	4,176	4,142	4,166	4,268	4,052	4,449
Noninterest income	2,833	2,620	2,698	2,764	2,815	2,726
Total net revenue	7,009	6,762	6,864	7,032	6,867	7,175
Less: Securities gains (losses), net	(1)	(116)	(119)	—	(36)	3
Total net revenue, excluding net securities gains (losses) (a)	7,010	6,878	6,983	7,032	6,903	7,172
Percent change (b)	1.9 %		(0.7)%		(3.8)%	
Less: Notable items (4)	—	—	—	—	—	(22)
Total net revenue, excluding net securities gains (losses) and notable items (c)	7,010	6,878	6,983	7,032	6,903	7,194
Percent change (d)	1.9 %		(0.7)%		(4.0)%	
Noninterest expense (e)	4,311	5,219	4,204	4,530	4,214	4,569
Percentage change (f)	(17.4)%		(7.2)%		(7.8)%	
Less: Notable items (4)	109	1,015	—	284	26	310
Total noninterest expense, excluding notable items (g)	4,202	4,204	4,204	4,246	4,188	4,259
Percentage change (h)	— %		(1.0)%		(1.7)%	
Operating leverage (b) - (f)	19.3 %		6.5 %		4.0 %	
Operating leverage, excl. notable items (d) - (h)	1.9 %		0.3 %		(2.3)%	
Efficiency ratio (e) / (a)	61.5 %		60.2 %		61.0 %	
Efficiency ratio, excluding notable items (g) / (c)	59.9 %				60.7 %	



Non-GAAP Financial Measures

(Dollars in Millions, Unaudited)	Three Months Ended			
	March 31, 2024	March 31, 2023	December 31, 2023	December 31, 2022
Net interest income	\$ 3,985	\$ 4,634	\$ 4,111	\$ 4,293
Taxable-equivalent adjustment (3)	30	34	31	32
Net interest income, on a taxable-equivalent adjustment basis	4,015	4,668	4,142	4,325
Net interest income, on a taxable-equivalent basis (as calculated above)	4,015	4,668	4,142	4,325
Noninterest income	2,700	2,507	2,620	2,043
Total net revenue	6,715	7,175	6,762	6,368
Less: Securities gains (losses), net	2	(32)	(116)	(18)
Total net revenue, excluding net securities gains (losses) (a)	6,713	7,207	6,878	6,386
Percent change (b)	(6.9)%		7.7 %	
Less: Notable items (4)	—	—	—	(381)
Total net revenue, excluding net securities gains (losses) and notable items (c)	6,713	7,207	6,878	6,767
Percent change (d)	(6.9)%		1.6 %	
Noninterest expense (e)	4,459	4,555	5,219	4,043
Percentage change (f)	(2.1)%		29.1 %	
Less: Notable items (4)	265	244	1,015	90
Total noninterest expense, excluding notable items (g)	4,194	4,311	4,204	3,953
Percentage change (h)	(2.7)%		6.3 %	
Operating leverage (b) - (f)	(4.8)%		(21.4)%	
Operating leverage, excl. notable items (d) - (h)	(4.2)%		(4.7)%	
Efficiency ratio (e) / (a)	66.4 %		75.9 %	
Efficiency ratio, excluding notable items (g) / (c)	62.5 %		61.1 %	



Non-GAAP Financial Measures

(Dollars in Millions, Unaudited)	Three Months Ended					
	June 30, 2026	June 30, 2025	December 31, 2024	December 31, 2023	June 30, 2024	June 30, 2023
Fee revenue	3,374	2,981	2,834	2,618	2,851	2,723
Less: Notable items (4)	—	—	—	(118)	—	(22)
Total fee revenue, excluding notable items	3,374	2,981	2,834	2,736	2,851	2,745
Percent change	13.2 %		3.6 %		3.9 %	
Less: BTIG fee revenue	98	—				
Total fee revenue, excluding BTIG fee revenue	3,276	2,981				
Percentage change	9.9 %					

(Dollars in Millions, Unaudited)	Three Months Ended	
	June 30, 2026	June 30, 2025
Capital markets revenue	512	315
Less: BTIG fee revenue	98	—
Capital markets revenue, excluding BTIG fee revenue	414	315
Percentage change	31 %	

(Dollars in Millions, Unaudited)	Three Months Ended	
	June 30, 2026	March 31, 2026
Noninterest expense	4,428	4,265
Less: BTIG noninterest expense	84	—
Total noninterest expense, excluding BTIG noninterest expense	4,344	4,265
Percentage change	1.9 %	



Non-GAAP Financial Measures

(Dollars in Millions, Unaudited)	Three Months Ended					
	December 31, 2025	December 31, 2024	June 30, 2025	June 30, 2024	March 31, 2025	March 31, 2024
Net income applicable to U.S. Bancorp common shareholders (a)	\$ 1,965	\$ 1,581	\$ 1,733	\$ 1,518	\$ 1,603	\$ 1,209
Less: Notable items, including the impact of earnings allocated to participating stock awards (4)	—	(81)	—	(19)	—	(198)
Net income applicable to U.S. Bancorp common shareholders, excluding notable items (b)	1,965	1,662	1,733	1,537	1,603	1,407
Average diluted common shares outstanding (c)	1,555	1,560	1,559	1,561	1,560	1,559
Diluted earnings per common share (a)/(c)	\$ 1.26	\$ 1.01	\$ 1.11	\$ 0.97	\$ 1.03	\$ 0.78
Percentage change	25 %		14 %		32 %	
Diluted earnings per common share, excluding notable items (b)/(c)	\$ 1.26	\$ 1.07	\$ 1.11	\$ 0.98	\$ 1.03	\$ 0.90
Percentage change	18 %		13 %		14 %	

(Dollars in Millions, Unaudited)	Three Months Ended					
	December 31, 2024	December 31, 2023	September 30, 2024	September 30, 2023	June 30, 2024	June 30, 2023
Net income applicable to U.S. Bancorp common shareholders (d)	\$ 1,581	\$ 766	\$ 1,601	\$ 1,412	\$ 1,518	\$ 1,281
Less: Notable items, including the impact of earnings allocated to participating stock awards (4)	(81)	(775)	—	(212)	(19)	(429)
Net income applicable to U.S. Bancorp common shareholders, excluding notable items (e)	1,662	1,541	1,601	1,624	1,537	1,710
Average diluted common shares outstanding (f)	1,560	1,558	1,561	1,549	1,561	1,533
Diluted earnings per common share (d)/(f)	\$ 1.01	\$ 0.49	\$ 1.03	\$ 0.91	\$ 0.97	\$ 0.84
Percentage change	106 %		13 %		16 %	
Diluted earnings per common share, excluding notable items (e)/(f)	\$ 1.07	\$ 0.99	\$ 1.03	\$ 1.05	\$ 0.98	\$ 1.12
Percentage change	8 %		(2)%		(13)%	



Non-GAAP Financial Measures

(Dollars in Millions, Unaudited)	Three Months Ended			
	March 31, 2024	March 31, 2023	December 31, 2023	December 31, 2022
Net income applicable to U.S. Bancorp common shareholders (a)	\$ 1,209	\$ 1,592	\$ 766	\$ 853
Less: Notable items, including the impact of earnings allocated to participating stock awards (4)	(198)	(181)	(775)	(948)
Net income applicable to U.S. Bancorp common shareholders, excluding notable items (b)	1,407	1,773	1,541	1,801
Average diluted common shares outstanding (c)	1,559	1,532	1,558	1,501
Diluted earnings per common share (a)/(c)	\$ 0.78	\$ 1.04	\$ 0.49	\$ 0.57
Percentage change	(25)%		(14)%	
Diluted earnings per common share, excluding notable items (b)/(c)	\$ 0.90	\$ 1.16	\$ 0.99	\$ 1.20
Percentage change	(22)%		(18)%	

Non-GAAP Financial Measures

Three Months Ended June 30, 2026	
(\$ in millions)	
Line of Business Financial Performance	Net Revenue
Wealth, Corporate, Commercial and Institutional Banking	\$ 3,771
Consumer and Business Banking	2,373
Payment Services	1,812
Treasury and Corporate Support	(244)
Total Company	7,712
Less Treasury and Corporate Support	(244)
Total Company excluding Treasury and Corporate Support	\$ 7,956

Percent of Total Company

Wealth, Corporate, Commercial and Institutional Banking	49 %
Consumer and Business Banking	31 %
Payment Services	23 %
Treasury and Corporate Support	(3)%
Total Company	100 %

Percent of Total Company excluding Treasury and Corporate Support

Wealth, Corporate, Commercial and Institutional Banking	47 %
Consumer and Business Banking	30 %
Payment Services	23 %
Total Company excluding Treasury and Corporate Support	100 %

Notes

1. Includes goodwill related to certain investments in unconsolidated financial institutions per prescribed regulatory requirements.
2. Includes Accumulated Other Comprehensive Income (AOCI) related to available for sale securities, pension plans, and available for sale to held to maturity transfers.
3. Based on a federal income tax rate of 21 percent for those assets and liabilities whose income or expense is not included for federal income tax purposes.
4. Notable items for the three months ended December 31, 2024 of \$109 million (\$82 million net-of-tax) included lease impairments and operational efficiency actions.

Notable items for the three months ended June 30, 2024 included a \$26 million (\$19 million net-of-tax) charge for the increase in FDIC special assessment.

Notable items for the three months ended March 31, 2024 of \$265 million (\$199 million net-of-tax) included \$155 million of merger and integration-related charges and a \$110 million charge for the increase in the FDIC special assessment.

Notable items for the three months ended December 31, 2023 of \$1.1 billion (\$780 million net-of-tax, including a \$70 million discrete tax benefit) included \$(118) million of noninterest income related to investment securities balance sheet repositioning and capital management actions, \$171 million of merger and integration-related charges, \$734 million of FDIC special assessment charges and a \$110 million charitable contribution.

Notable items for the three months ended September 30, 2023 included \$284 million (\$213 million net-of-tax) of merger and integration-related charges.

Notable items for the three months ended June 30, 2023 of \$575 million (\$432 million net-of-tax) included \$(22) million of noninterest income related to balance sheet repositioning and capital management actions, \$310 million of merger and integration-related charges, and \$243 million of provision for credit losses related to balance sheet repositioning and capital management actions.

Notable items for the three months ended March 31, 2023 included \$244 million (\$183 million net-of-tax) of merger and integration-related charges.

Notes

4. Notable items for the three months ended December 31, 2022 of \$1.3 billion (\$952 million net-of-tax) included \$(399) million of noninterest income related to balance sheet repositioning and capital management actions, \$90 million of merger and integration-related charges and \$791 million of provision for credit losses related to the acquisition of Union Bank and balance sheet optimization activities.



Thank you