THE J.M. SMUCKER Co.

INVESTOR DAY

DECEMBER 10, 2020



MARK SMUCKER

President & Chief Executive Officer

2.2 MILLION **NEW**

HOUSEHOLDS PURCHASED OUR PRODUCTS OVER THE LAST 3 QUARTERS

86% OF CONSUMERS MADE A **REPEAT** PURCHASE

SOURCE: SMUCKER INTERNAL MULTI-OUTLET SHARE REPORT 36 WEEKS ENDED NOVEMBER 1, 2020

Financial Results

FY21 Q2 YTD

NET SALES	ADJUSTED EPS
+7%	+24%

REORGANIZATION OF LEADERSHIP STRUCTURE

GREATER ACCOUNTABILITY

- STREAMLINED
- AGILE
- FASTER DECISION MAKING
- SHARPER PRIORITIZATION



JOHN BRASE

CHIEF OPERATING OFFICER



TUCKER MARSHALL

CHIEF FINANCIAL OFFICER