

LINCOLN ELECTRIC HOLDINGS, INC.

22801 Saint Clair Avenue • Cleveland, Ohio 44117 • U.S.A.

NEWS • RELEASE

LINCOLN ELECTRIC REPORTS SECOND QUARTER 2024 RESULTS

Second Quarter 2024 Highlights

- Net sales of \$1,022 million
- Operating income margin of 14.6%; Adjusted operating income margin of 17.4%
- EPS of \$1.77; Adjusted EPS of \$2.34
- Cash flows from operations of \$171 million
- Returned \$91 million to shareholders through dividends and share repurchases

CLEVELAND, Wednesday, July 31, 2024 - Lincoln Electric Holdings, Inc. (the "Company") (Nasdaq: LECO) today reported second quarter 2024 net income of \$101.7 million, or diluted earnings per share (EPS) of \$1.77, which includes special item after-tax net charges of \$32.6 million, or \$0.57 EPS. This compares with prior year period net income of \$137.3 million, or \$2.36 EPS, which included special item after-tax net charges of \$4.9 million, or \$0.08 EPS. Excluding special items, second quarter 2024 adjusted net income was \$134.3 million, or \$2.34 adjusted EPS. This compares with adjusted net income of \$142.2 million, or \$2.44 adjusted EPS, in the prior year period.

Second quarter 2024 sales decreased 3.7% to \$1,022 million reflecting a 4.4% decrease in organic sales and a 1.2% benefit from acquisitions. Operating income for the second quarter 2024 was \$148.8 million, or 14.6% of sales, as compared with operating income of \$178.0 million, or 16.8% of sales, in the prior year period. Excluding special items, adjusted operating income was \$177.6 million, or 17.4% of sales, as compared with \$184.2 million, or 17.4% of sales, in the prior year period.

"Our solid second quarter profit, earnings and cash conversion results demonstrate the team's effective cost management and execution of our strategic initiatives while navigating a more challenging portion of the cycle," stated Steven B. Hedlund, President and Chief Executive Officer. "We continue to focus on long-term growth and margin enhancement through innovation, acquisitions, and operational excellence, which I am confident will extend Lincoln's competitive position and generate superior value."

Six Months 2024 Summary

Net income for the six months ended June 30, 2024 was \$225.1 million, or \$3.91 EPS, which includes special item after-tax net charges of \$37.8 million, or \$0.66 EPS. This compares with prior period net income of \$259.3 million, or \$4.44 EPS, which included special item after-tax net charges of \$7.2 million, or \$0.13 EPS. Excluding these items, adjusted net income for the six months ended June 30, 2024 decreased 1.3% to \$262.9 million, or \$4.57 EPS, compared with \$266.5 million, or \$4.57 EPS, in the comparable 2023 period.

Sales decreased 4.6% to \$2,002.9 million in the six months ended June 30, 2024 reflecting a 5.3% decrease in organic sales. Operating income for the six months ended June 30, 2024 was \$313.9 million, or 15.7% of sales. This compares with operating income of \$342.4 million, or 16.3% of sales, in the comparable 2023 period. Excluding special items, adjusted operating income was \$349.0 million, or 17.4% of sales, as compared with \$353.3 million, or 16.8% of sales, in the comparable 2023 period.



Financing Activities

On June 20, 2024, the Company agreed to issue three new series of senior unsecured private placement notes (collectively the "Notes") in the aggregate principal amount of \$550 million. One series of Notes in the aggregate principal amount of \$400 million was issued on June 20, 2024. The other two series of Notes will be issued on August 22, 2024. The Notes will have maturities ranging from 5 to 10 years with a weighted average effective interest rate of 5.2% including the impact of swaps. The proceeds of the Notes were used to repay the Company's \$400 million term loan and for general corporate purposes. Once the Notes are fully issued, the Company's total debt will be \$1.25 billion with a weighted average effective interest rate of 4.08% including the impact of swaps. In addition, on June 20, 2024, the Company entered into a new revolving credit facility to provide up to \$1 billion of borrowing capacity. The new revolving credit facility will initially bear interest on outstanding borrowings at a per annum rate equal to SOFR plus 1.10% and could fluctuate based on the Company's total net leverage ratio at a spread ranging from SOFR plus 1.10% to SOFR plus 1.60%.

Webcast Information

A conference call to discuss second quarter 2024 financial results will be webcast live today, July 31, 2024, at 10:00 a.m., Eastern Time. Those interested in participating via webcast in listen-only mode can access the event here or on the Company's Investor Relations home page at https://ir.lincolnelectric.com. For participants who would like to participate via telephone, please dial (888) 440-4368 (domestic) or (646) 960-0856 (international) and use confirmation code 6709091. A replay of the earnings call will be available via webcast on the Company's website.

About Lincoln Electric

Lincoln Electric is the world leader in the engineering, design, and manufacturing of advanced arc welding solutions, automated joining, assembly and cutting systems, plasma and oxy-fuel cutting equipment, and has a leading global position in brazing and soldering alloys. Lincoln is recognized as the Welding Expert™ for its leading materials science, software development, automation engineering, and application expertise, which advance customers' fabrication capabilities to help them build a better world. Headquartered in Cleveland, Ohio, Lincoln operates 71 manufacturing and automation system integration locations across 21 countries and maintains a worldwide network of distributors and sales offices serving customers in over 160 countries. For more information about Lincoln Electric and its products and services, visit the Company's website at https://www.lincolnelectric.com.

Non-GAAP Information

Adjusted operating income, adjusted net income, adjusted EBIT, adjusted effective tax rate, adjusted diluted earnings per share ("adjusted EPS"), Organic sales, Cash conversion, adjusted net operating profit after taxes and adjusted return on invested capital ("adjusted ROIC") are non-GAAP financial measures. Management uses non-GAAP measures to assess the Company's operating performance by excluding certain disclosed special items that management believes are not representative of the Company's core business. Management believes that excluding these special items enables them to make better period-over-period comparisons and benchmark the Company's operational performance against other companies in its industry more meaningfully. Furthermore, management believes that non-GAAP financial measures provide investors with meaningful information that provides a more complete understanding of Company operating results and enables investors to analyze financial and business trends more thoroughly. Non-GAAP financial measures should not be viewed in isolation, are not a substitute for GAAP measures and have limitations including, but not limited to, their usefulness as comparative measures as other companies may define their non-GAAP measures differently.

Forward-Looking Statements

The Company's expectations and beliefs concerning the future contained in this news release are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements reflect management's current expectations and involve a number of risks and uncertainties. Forward-looking statements generally can be identified by the use of words such as "may," "will," "expect," "intend," "estimate," "anticipate," "believe," "forecast," "guidance" or words of similar meaning. Actual results may differ materially from such statements due to a variety of factors that could adversely affect the Company's operating results. The factors include, but are not limited to: general economic, financial and market conditions; the effectiveness of commercial and operating initiatives; completion of planned divestitures; interest rates; disruptions, uncertainty or volatility in the



credit markets that may limit our access to capital; currency exchange rates and devaluations; adverse outcome of pending or potential litigation; actual costs of the Company's rationalization plans; possible acquisitions, including the Company's ability to successfully integrate acquisitions; market risks and price fluctuations related to the purchase of commodities and energy; global regulatory complexity; the effects of changes in tax law; tariff rates in the countries where the Company conducts business; and the possible effects of events beyond our control, such as the impact of the Russia-Ukraine conflict, political unrest, acts of terror, natural disasters and pandemics on the Company or its customers, suppliers and the economy in general. For additional discussion, see "Item 1A. Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2023.

Contact

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Consolidated Statements of Income

| | | | | | Fav (Unf | av) to |
|--|-------------|------------------|-----------|------------|---------------|----------|
| | | Three Months En | Prior \ | ear | | |
| | 2024 | % of Sales | 2023 | % of Sales | \$ | % |
| Net sales | \$ 1,021,68 | 100.0 % \$ | 1,060,565 | 100.0 % | \$ (38,882) | (3.7)% |
| Cost of goods sold | 637,87 | 0 62.4 % | 687,137 | 64.8 % | 49,267 | 7.2 % |
| Gross profit | 383,81 | 37.6 % | 373,428 | 35.2 % | 10,385 | 2.8 % |
| Selling, general & administrative expenses | 208,48 | 35 20.4 % | 192,748 | 18.2 % | (15,737) | (8.2)% |
| Rationalization and asset impairment charges | 26,49 | 0 2.6 % _ | 2,667 | 0.3 % | (23,823) | (893.3)% |
| Operating income | 148,83 | 14.6 % | 178,013 | 16.8 % | (29,175) | (16.4)% |
| Interest expense, net | 10,66 | 1.0 % | 11,699 | 1.1 % | 1,038 | 8.9 % |
| Other income (expense) | (1,55 | i3) — _ | 6,746 | 0.6 % | (8,299) | (123.0)% |
| Income before income taxes | 136,62 | 13.4 % | 173,060 | 16.3 % | (36,436) | (21.1)% |
| Income taxes | 34,91 | 6 3.4 % | 35,729 | 3.4 % | 813 | 2.3 % |
| Effective tax rate | 25 | . 6 % | 20.6 | % | (5.0)% | o o |
| Net income | \$ 101,70 | 10.0 % | 137,331 | 12.9 % | \$ (35,623) | (25.9)% |
| | | _ | | = | _ | |
| Basic earnings per share | \$ 1.7 | 9 \$ | 2.39 | (| \$ (0.60) | (25.1)% |
| Diluted earnings per share | \$ 1.7 | 7 \$ | 2.36 | ; | \$ (0.59) | (25.0)% |
| Weighted average shares (basic) | 56,81 | 6 | 57,479 | | | |
| Weighted average shares (diluted) | 57,36 | 66 | 58,303 | | | |

| | | | | | | Fav (Unfa | av) to |
|--|------|-----------|---------------|--------------|------------|-----------|----------|
| | | S | ix Months End | led June 30, | | Prior Y | ear |
| | | 2024 | % of Sales | 2023 | % of Sales | \$ | % |
| Net sales | \$: | 2,002,880 | 100.0 % | \$ 2,099,908 | 100.0 % \$ | (97,028) | (4.6)% |
| Cost of goods sold | | 1,250,668 | 62.4 % | 1,371,123 | 65.3 % | 120,455 | 8.8 % |
| Gross profit | | 752,212 | 37.6 % | 728,785 | 34.7 % | 23,427 | 3.2 % |
| Selling, general & administrative expenses | | 407,232 | 20.3 % | 382,864 | 18.2 % | (24,368) | (6.4)% |
| Rationalization and asset impairment | | | | | | | |
| charges | | 31,095 | 1.6 % | 3,544 | 0.2 % | (27,551) | (777.4)% |
| Operating income | - | 313,885 | 15.7 % | 342,377 | 16.3 % | (28,492) | (8.3)% |
| Interest expense, net | | 19,440 | 1.0 % | 24,899 | 1.2 % | 5,459 | 21.9 % |
| Other income | | 709 | 0.0 % | 10,926 | 0.5 % | (10,217) | (93.5)% |
| Income before income taxes | | 295,154 | 14.7 % | 328,404 | 15.6 % | (33,250) | (10.1)% |
| Income taxes | | 70,031 | 3.5 % | 69,142 | 3.3 % | (889) | (1.3)% |
| Effective tax rate | | 23.7 % | 6 | 21.1 | % | (2.6)% | ó |
| Net income | \$ | 225,123 | 11.2 % | \$ 259,262 | 12.3 % | (34,139) | (13.2)% |
| | - | | : | | = | | |
| Basic earnings per share | \$ | 3.96 | ; | \$ 4.51 | Ç | (0.55) | (12.2)% |
| Diluted earnings per share | \$ | 3.91 | | \$ 4.44 | | (0.53) | (11.9)% |
| Weighted average shares (basic) | | 56,841 | | 57,537 | | , | ` , |
| Weighted average shares (diluted) | | 57,505 | | 58,353 | | | |
| 5 , | | , | | • | | | |



Lincoln Electric Holdings, Inc. Financial Highlights (In thousands) (Unaudited)

Balance Sheet Highlights

| Selected Consolidated Balance Sheet Data | June 30, 2024 | December 31, 2023 |
|--|---------------|--------------------------|
| Cash and cash equivalents | \$ 272,672 | \$ 393,787 |
| Accounts receivable, net | 549,237 | 538,830 |
| Inventories | 582,730 | 562,864 |
| Total current assets | 1,613,106 | 1,693,111 |
| Property, plant and equipment, net | 583,832 | 575,316 |
| Total assets | 3,415,249 | 3,377,297 |
| Trade accounts payable | 351,445 | 325,435 |
| Total current liabilities | 783,567 | 754,610 |
| Short-term debt (1) | 6,254 | 2,439 |
| Long-term debt, less current portion | 1,098,430 | 1,102,771 |
| Total equity | 1,312,906 | 1,308,852 |
| Operating Working Capital | June 30, 2024 | December 31, 2023 |
| Average operating working capital to Net sales (2) | 18.0 % | 6 17.1 % |
| Invested Capital | June 30, 2024 | December 31, 2023 |
| Short-term debt (1) | \$ 6,254 | \$ 2,439 |
| Long-term debt, less current portion | 1,098,430 | 1,102,771 |
| Total debt | 1,104,684 | 1,105,210 |
| Total equity | 1,312,906 | 1,308,852 |
| Invested capital | \$ 2,417,590 | \$ 2,414,062 |
| Total debt / invested capital | 45.7 % | 6 45.8 % |

- (1) Includes current portion of long-term debt.
- (2) Average operating working capital to Net sales is defined as the sum of Accounts receivable, Inventories and contract assets less Trade accounts payable and contract liabilities as of period end divided by annualized rolling three months of Net sales.



Non-GAAP Financial Measures

| | Three Months Ended June 30, | | | | Si | x Months E | | |
|--|-----------------------------|---------|------------|---------|-----|------------|----|--------------|
| | | 2024 | | 2023 | _ | 2024 | | 2023 |
| Operating income as reported | \$ | 148,838 | \$ | 178,013 | \$ | 313,885 | \$ | 342,377 |
| Special items (pre-tax): | | | | | | | | |
| Rationalization and asset impairment charges (2) | | 26,490 | | 2,667 | | 31,095 | | 3,544 |
| Acquisition transaction costs (3) | | 2,182 | | _ | | 3,944 | | |
| Amortization of step up in value of acquired inventories (4) | | 112 | | 3,545 | | 112 | | 7,401 |
| Adjusted operating income (1) | \$ | 177,622 | \$ | 184,225 | \$ | 349,036 | \$ | 353,322 |
| As a percent of net sales | | 17.4 % | 6 <u> </u> | 17.4 % | | 17.4 | % | 16.8 % |
| Net income as reported | \$ | 101,708 | \$ | 137,331 | \$ | 225,123 | \$ | 259,262 |
| Special items: | Ψ | , | • | , | Ψ | , | Ψ | _00,_0_ |
| Rationalization and asset impairment charges (2) | | 26,490 | | 2.667 | | 31,095 | | 3,544 |
| Acquisition transaction costs (3) | | 2,182 | | | | 3,944 | | _ |
| Amortization of step up in value of acquired inventories (4) | | 112 | | 3,545 | | 112 | | 7,401 |
| Loss (gain) on asset disposal (5) | | 4,950 | | · — | | 4,950 | | (1,646) |
| Tax effect of Special items (6) | | (1,182) | | (1,311) | | (2,308) | | (2,129) |
| Adjusted net income (1) | | 134,260 | | 142,232 | | 262,916 | | 266,432 |
| Interest expense, net | | 10,661 | | 11,699 | | 19,440 | | 24,899 |
| Income taxes as reported | | 34,916 | | 35,729 | | 70,031 | | 69,142 |
| Tax effect of Special items (6) | | 1,182 | | 1,311 | | 2,308 | | 2,129 |
| Adjusted EBIT (1) | \$ | 181,019 | \$ | 190,971 | \$ | 354,695 | \$ | 362,602 |
| | | | | | | | | |
| Effective tax rate as reported | | 25.6 % | 6 | 20.6 % | , | 23.7 9 | % | 21.1 % |
| Net special item tax impact | | (4.4)% | 6 | 0.1 % |) | (2.1)9 | % | _ |
| Adjusted effective tax rate (1) | | 21.2 9 | 6 <u> </u> | 20.7 % | , — | 21.6 | % | 21.1 % |
| | | | | | | | | |
| Diluted earnings per share as reported | \$ | 1.77 | \$ | 2.36 | \$ | 3.91 | \$ | 4.44 |
| Special items per share | | 0.57 | | 0.08 | | 0.66 | | 0.13 |
| Adjusted diluted earnings per share (1) | \$ | 2.34 | \$ | 2.44 | \$ | 4.57 | \$ | 4.57 |
| | | | | | | | | |
| Weighted average shares (diluted) | | 57,366 | | 58,303 | | 57,505 | | 58,353 |

- (1) Adjusted operating income, adjusted net income, adjusted EBIT, adjusted effective tax rate and adjusted diluted EPS are non-GAAP financial measures. Refer to Non-GAAP Information section.
- (2) Primarily related to rationalization plans previously initiated within International Welding, including disposition of the Company's Russian entity, and The Harris Products Group.
- (3) Related to acquisitions and are included in Selling, general & administrative expenses.
- (4) Related to acquisitions and are included in Cost of goods sold.
- (5) Loss (gain) on asset disposal and included in Other income (expense).
- (6) Includes the net tax impact of Special items recorded during the respective periods. The tax effect of Special items impacting pre-tax income was calculated as the pre-tax amount multiplied by the applicable tax rate. The applicable tax rates reflect the taxable jurisdiction and nature of each Special item.



Non-GAAP Financial Measures

| | Tw | Twelve Months Ended June 30, | | | | | | |
|--|---------------|------------------------------|-------------|--------------|--|--|--|--|
| Return on Invested Capital | | 2024 | | 2023 | | | | |
| Net income as reported | \$ | 511,110 | \$ | 477,633 | | | | |
| Plus: Interest expense (after-tax) | | 36,607 | | 33,234 | | | | |
| Less: Interest income (after-tax) | | 7,654 | | 1,999 | | | | |
| Net operating profit after taxes | \$ | 540,063 | \$ | 508,868 | | | | |
| Special Items: | · | | | | | | | |
| Rationalization and asset impairment charges | | 16,237 | | 14,291 | | | | |
| Acquisition transaction costs | | 3,944 | | 6,003 | | | | |
| Pension settlement charges | | 845 | | _ | | | | |
| Amortization of step up in value of acquired inventories | | 4,964 | | 7,048 | | | | |
| Loss (gain) on asset disposal | | 4,950 | | (1,646) | | | | |
| Tax effect of Special items (2) | | 2,357 | | (4,110) | | | | |
| Adjusted net operating profit after taxes (1) | \$ | 573,360 | \$ | 530,454 | | | | |
| | | | | | | | | |
| Invested Capital | Ju | ne 30, 2024 | Ju | ine 30, 2023 | | | | |
| Short-term debt | \$ | 6,254 | \$ | 10,406 | | | | |
| Long-term debt, less current portion | | 1,098,430 | | 1,103,898 | | | | |
| Total debt | | 1,104,684 | | 1,114,304 | | | | |
| Total equity | | 1,312,906 | | 1,201,424 | | | | |
| Invested capital | \$ | 2,417,590 | \$ | 2,315,728 | | | | |
| | | | | | | | | |
| Return on invested capital as reported | | 22.3 % | о́ <u> </u> | 22.0 % | | | | |
| Adjusted return on invested capital (1) | | 23.7 % | 6 | 22.9 % | | | | |

⁽¹⁾ Adjusted net operating profit after taxes and adjusted ROIC are non-GAAP financial measures. Refer to Non-GAAP Information section.

⁽²⁾ Includes the net tax impact of Special items recorded during the respective periods. The tax effect of Special items impacting pre-tax income was calculated as the pre-tax amount multiplied by the applicable tax rate. The applicable tax rates reflect the taxable jurisdiction and nature of each Special item.



Condensed Consolidated Statements of Cash Flows

| | Th | ree Months I | Ende | d June 30, |
|---|-----|--------------|------|------------|
| | | 2024 | | 2023 |
| OPERATING ACTIVITIES: | | | | |
| Net income | \$ | 101,708 | \$ | 137,331 |
| Adjustments to reconcile Net income to Net cash provided by operating activities: | | | | |
| Rationalization and asset impairment net charges | | 23,687 | | 1,134 |
| Depreciation and amortization | | 20,865 | | 21,917 |
| Other non-cash items, net | | 4,589 | | 22,074 |
| Changes in operating assets and liabilities, net of effects from acquisitions: | | | | |
| (Increase) decrease in accounts receivable | | (4,881) | | 8,774 |
| (Increase) decrease in inventories | | (18,210) | | 76 |
| Increase (decrease) in trade accounts payable | | 24,999 | | (5,275) |
| Net change in other current assets and liabilities | | (5,455) | | 21,574 |
| Net change in other long-term assets and liabilities | | 23,385 | | (8,760) |
| NET CASH PROVIDED BY OPERATING ACTIVITIES | | 170,687 | | 198,845 |
| | | | | |
| INVESTING ACTIVITIES: | | | | |
| Capital expenditures | | (23, 139) | | (21,765) |
| Acquisition of businesses, net of cash acquired | | (152,654) | | (32,657) |
| Proceeds from sale of property, plant and equipment | | 987 | | 578 |
| Purchase of marketable securities | | _ | | (6,453) |
| NET CASH USED BY INVESTING ACTIVITIES | | (174,806) | | (60,297) |
| | | | | |
| FINANCING ACTIVITIES: | | | | |
| Payments on short-term borrowings | | (2,594) | | (28,277) |
| Proceeds from long-term borrowings | | 400,000 | | _ |
| Payments on long-term borrowings | | (400,170) | | (6,875) |
| Proceeds from exercise of stock options | | 543 | | 9,534 |
| Purchase of shares for treasury | | (50,415) | | (53,075) |
| Cash dividends paid to shareholders | | (40,416) | | (36,889) |
| NET CASH USED BY FINANCING ACTIVITIES | · · | (93,052) | | (115,582) |
| | | | | |
| Effect of exchange rate changes on Cash and cash equivalents | | (5,135) | | (1,286) |
| (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS | | (102,306) | | 21,680 |
| Cash and cash equivalents at beginning of period | | 374,978 | | 198,803 |
| Cash and cash equivalents at end of period | \$ | 272,672 | \$ | 220,483 |
| | | | | |
| Cash dividends paid per share | \$ | 0.71 | \$ | 0.64 |



Condensed Consolidated Statements of Cash Flows

| | Six Months Ended Jun | | | | |
|---|----------------------|-----------|----|-----------|--|
| | | 2024 | | 2023 | |
| OPERATING ACTIVITIES: | | | | | |
| Net income | \$ | 225,123 | \$ | 259,262 | |
| Adjustments to reconcile Net income to Net cash provided by operating activities: | | | | | |
| Rationalization and asset impairment net charges | | 23,751 | | 1,134 | |
| Depreciation and amortization | | 42,451 | | 43,212 | |
| Other non-cash items, net | | 16,535 | | 21,386 | |
| Changes in operating assets and liabilities, net of effects from acquisitions: | | · | | · | |
| Increase in accounts receivable | | (14,484) | | (18,890) | |
| (Increase) decrease in inventories | | (27,626) | | 6,267 | |
| Increase in trade accounts payable | | 28,956 | | 1,566 | |
| Net change in other current assets and liabilities | | (10,245) | | 15,474 | |
| Net change in other long-term assets and liabilities | | 19,520 | | (6,635) | |
| NET CASH PROVIDED BY OPERATING ACTIVITIES | | 303,981 | | 322,776 | |
| | | , | | , | |
| INVESTING ACTIVITIES: | | | | | |
| Capital expenditures | | (49,395) | | (40,552) | |
| Acquisition of businesses, net of cash acquired | | (152,654) | | (32,657) | |
| Proceeds from sale of property, plant and equipment | | 1,303 | | 3,892 | |
| Purchase of marketable securities | | _ | | (7,029) | |
| NET CASH USED BY INVESTING ACTIVITIES | | (200,746) | | (76,346) | |
| | | • | | , | |
| FINANCING ACTIVITIES: | | | | | |
| Payments on short-term borrowings | | (578) | | (72,224) | |
| Proceeds from long-term borrowings | | 400,000 | | | |
| Payments on long-term borrowings | | (400,339) | | (6,978) | |
| Proceeds from exercise of stock options | | 24,981 | | 12,010 | |
| Purchase of shares for treasury | | (160,820) | | (85,234) | |
| Cash dividends paid to shareholders | | (81,696) | | (74,472) | |
| NET CASH USED BY FINANCING ACTIVITIES | | (218,452) | | (226,898) | |
| | | , | | | |
| Effect of exchange rate changes on Cash and cash equivalents | | (5,898) | | 3,801 | |
| (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS | | (121,115) | | 23,333 | |
| Cash and cash equivalents at beginning of period | | 393,787 | | 197,150 | |
| Cash and cash equivalents at end of period | \$ | 272,672 | \$ | 220,483 | |
| | | | | | |
| Cash dividends paid per share | \$ | 1.42 | \$ | 1.28 | |



Lincoln Electric Holdings, Inc. Segment Highlights (1) (In thousands) (Unaudited)

| | Americas Welding | | ernational Welding | The Harris Products Group | | | | Corporate / Eliminations | | Co | onsolidated |
|----------------------------------|---------------------|----------------|-----------------------|------------------------------|---------|----|----------|--------------------------|-----------|----|-------------|
| Three months ended June 30, 2024 | | | | | | | | | | | |
| Net sales | \$ 648,936 | \$ | 238,758 | \$ | 133,989 | \$ | _ | \$ | 1,021,683 | | |
| Inter-segment sales | 37,800 | | 8,849 | | 3,272 | | (49,921) | | <u> </u> | | |
| Total sales | \$ 686,736 | \$ | 247,607 | \$ | 137,261 | \$ | (49,921) | \$ | 1,021,683 | | |
| | | | _ | | | | _ | | | | |
| Net income | | | | | | | | \$ | 101,708 | | |
| As a percent of total sales | | | | | | | | | 10.0 % | | |
| (n) | | | | | | | | | | | |
| EBIT (1) | \$ 136,297 | \$ | (5,525) | \$ | 25,063 | \$ | (8,550) | \$ | 147,285 | | |
| As a percent of total sales | 19.8 % | . | (2.2)% | | 18.3 % | | | | 14.4 % | | |
| Special items charges (3) | 354 | | 31,234 | | (140) | | 2,286 | | 33,734 | | |
| Adjusted EBIT (2) | <u>\$ 136,651</u> | \$ | 25,709 | \$ | 24,923 | \$ | (6,264) | \$ | 181,019 | | |
| As a percent of total sales | 19.9 % | ,) | 10.4 % | | 18.2 % | | | | 17.7 % | | |
| Three months ended June 30, 2023 | | | | | | | | | | | |
| Net sales | \$ 676,966 | \$ | 253,403 | \$ | 130,196 | \$ | _ | \$ | 1,060,565 | | |
| Inter-segment sales | 30,850 | | 8,292 | | 2,867 | | (42,009) | | · · · — | | |
| Total sales | \$ 707,816 | \$ | 261,695 | \$ | 133,063 | \$ | (42,009) | \$ | 1,060,565 | | |
| | | | | | | | <u> </u> | | | | |
| Net income | | | | | | | | \$ | 137,331 | | |
| As a percent of total sales | | | | | | | | | 12.9 % | | |
| EBIT (1) | \$ 136,913 | \$ | 30,519 | \$ | 19,510 | \$ | (2,183) | \$ | 184,759 | | |
| As a percent of total sales | 19.3 % | · | 11.7 % | | 14.7 % | | , , | | 17.4 % | | |
| Special items charges (4) | 2,957 | | 3,255 | | _ | | _ | | 6,212 | | |
| Adjusted EBIT (2) | \$ 139,870 | \$ | 33,774 | \$ | 19,510 | \$ | (2,183) | \$ | 190,971 | | |
| As a percent of total sales | 19.8 % | , - | 12.9 % | | 14.7 % | | <u> </u> | | 18.0 % | | |

- (1) EBIT is defined as Operating income plus Other income.
- (2) The primary profit measure used by management to assess segment performance is adjusted EBIT. EBIT for each operating segment is adjusted for special items to derive adjusted EBIT.
- (3) Special items in 2024 primarily reflect rationalization net charges of \$26,284 in International Welding, primarily due to the impact of the Company's disposition of its Russian entity, a loss on asset disposal of \$4,950 recorded to Other income (expense) in International Welding, and acquisition transaction costs of \$2,182 in Corporate/Eliminations.
- (4) Special items in 2023 primarily reflect amortization of step up in value of acquired inventories of \$2,957 and \$588 in Americas and International Welding, respectively, and rationalization and asset impairment net charges of \$2,667 in International Welding.



Lincoln Electric Holdings, Inc. Segment Highlights (In thousands) (Unaudited)

| | America Welding | | International Welding Pro | | The Harris Products Group | | Corporate / p Eliminations | | onsolidated |
|--------------------------------|--------------------|--------------|---------------------------|----|------------------------------|----|----------------------------|----|-------------|
| Six months ended June 30, 2024 | | | | | | | | | |
| Net sales | \$ 1,273,03 | 35 \$ | 474,519 | \$ | 255,326 | \$ | _ | \$ | 2,002,880 |
| Inter-segment sales | 67,7 | | 17,257 | | 6,365 | | (91,400) | | <u> </u> |
| Total sales | \$ 1,340,8 | 13 \$ | 491,776 | \$ | 261,691 | \$ | (91,400) | \$ | 2,002,880 |
| | | | | | | | | | |
| Net income | | | | | | | | \$ | 225,123 |
| As a percent of total sales | | | | | | | | | 11.2 % |
| (1) | | | | | | | | | |
| EBIT (1) | \$ 272,39 | | 19,182 | \$ | 43,406 | \$ | (20,390) | \$ | 314,594 |
| As a percent of total sales | | .3 % | 3.9 | % | 16.6 % | | | | 15.7 % |
| Special items charges (3) | 3 | | 34,304 | | 1,396 | | 4,047 | | 40,101 |
| Adjusted EBIT (2) | \$ 272,75 | <u>50</u> \$ | 53,486 | \$ | 44,802 | \$ | (16,343) | \$ | 354,695 |
| As a percent of total sales | 20 | .3 % | 10.9 | % | 17.1 % | | | | 17.7 % |
| | | | | | | | | | |
| Six months ended June 30, 2023 | | | | | | | | | |
| Net sales | \$ 1,335,6 | | 505,819 | \$ | 258,478 | \$ | | \$ | 2,099,908 |
| Inter-segment sales | 63,16 | | 15,045 | | 5,764 | | (83,977) | | |
| Total sales | \$ 1,398,77 | <u> </u> | 520,864 | \$ | 264,242 | \$ | (83,977) | \$ | 2,099,908 |
| | | | | | | | | | |
| Net income | | | | | | | | \$ | 259,262 |
| As a percent of total sales | | | | | | | | | 12.3 % |
| | | | | _ | | | = | | |
| EBIT (1) | \$ 266,58 | | 59,814 | \$ | 38,493 | \$ | (11,586) | \$ | 353,303 |
| As a percent of total sales | | .1 % | 11.5 | % | 14.6 % | | | | 16.8 % |
| Special items charges (4) | 5,74 | | 3,557 | | <u> </u> | | <u> </u> | _ | 9,299 |
| Adjusted EBIT (2) | \$ 272,32 | | 63,371 | \$ | 38,493 | \$ | (11,586) | \$ | 362,602 |
| As a percent of total sales | 19 | .5 % | 12.2 | % | 14.6 % | | | | 17.3 % |

- (1) EBIT is defined as Operating income plus Other income.
- (2) The primary profit measure used by management to assess segment performance is adjusted EBIT. EBIT for each operating segment is adjusted for special items to derive adjusted EBIT.
- (3) Special items in 2024 primarily reflect rationalization net charges of \$29,354 in International Welding, primarily due to the impact of the Company's disposition of its Russian entity, and \$1,396 in the Harris Products Group, a loss on asset disposal of \$4,950 recorded to Other income (expense) in International Welding, and acquisition transaction costs of \$3,944 in Corporate/Eliminations.
- (4) Special items in 2023 primarily reflect amortization of step up in value of acquired inventories of \$5,742 and \$1,659 in Americas and International Welding, respectively, Rationalization and asset impairment net charges of \$3,544 in International Welding, and a gain on asset disposal of \$1,646 in International Welding.



Lincoln Electric Holdings, Inc. Change in Net Sales by Segment (In thousands) (Unaudited)

Three Months Ended June 30th Change in Net Sales by Segment

| | | Change in Net Sales due to: | | | | | | | | | |
|---------------------------|-------------------|-----------------------------|--------------|-----------|---------------------|-------------------|--|--|--|--|--|
| | Net Sales 2023 | Volume | Acquisitions | Price | Foreign Exchange | Net Sales 2024 | | | | | |
| Operating Segments | | | | | | | | | | | |
| Americas Welding | \$ 676,966 | \$ (45,665) | \$ 12,420 | \$ 6,522 | \$ (1,307) | \$ 648,936 | | | | | |
| International Welding | 253,403 | (9,557) | 57 | (3,149) | (1,996) | 238,758 | | | | | |
| The Harris Products Group | 130,196 | (2,523) | _ | 6,728 | (412) | 133,989 | | | | | |
| Consolidated | \$ 1,060,565 | \$ (57,745) | \$ 12,477 | \$ 10,101 | \$ (3,715) | \$ 1,021,683 | | | | | |
| | | | | | | | | | | | |
| % Change | | | | | | | | | | | |
| Americas Welding | | (6.7)% | 5 1.8 % | % 1.0 % | 6 (0.2)% | 6 (4.1)% | | | | | |
| International Welding | | (3.8)% | 0.0 % | % (1.2)% | 6 (0.8)% | 6 (5.8)% | | | | | |
| The Harris Products Group | | (1.9)% | <u> </u> | 5.2 % | 6 (0.3)% | 6 2.9 % | | | | | |
| Consolidated | | (5.4)% | 1.2 % | % 1.0 % | (0.4) % | 6 (3.7)% | | | | | |

Six Months Ended June 30th Change in Net Sales by Segment

| _ | _ | C | | | | | |
|---------------------------|-------------------|--------------|-----|-----------|----------|----------------------|-------------------|
| | Net Sales 2023 | Volume | Acq | uisitions | Price | Foreign Exchange | Net Sales 2024 |
| Operating Segments | | | | | | | |
| Americas Welding | \$ 1,335,611 | \$ (88,318) | \$ | 16,584 | \$ 8,806 | \$ 352 | \$ 1,273,035 |
| International Welding | 505,819 | (21,829) | | 57 | (7,159) | (2,369) | 474,519 |
| The Harris Products Group | 258,478 | (11,379) | | _ | 8,171 | 56 | 255,326 |
| Consolidated | \$ 2,099,908 | \$ (121,526) | \$ | 16,641 | \$ 9,818 | \$ (1,961) | \$ 2,002,880 |
| | | | | | | | |
| % Change | | | | | | | |
| Americas Welding | | (6.6)9 | % | 1.2 % | 6 0.7 9 | % 0.0 9 | % (4.7)% |
| International Welding | | (4.3)9 | % | 0.0 % | 6 (1.4) | % (0.5)% | % (6.2)% |
| The Harris Products Group | | (4.4)% | % | | 3.2 9 | % 0.0 9 | % (1.2)% |
| Consolidated | | (5.8)% | % | 0.8 % | 6 0.5 ° | % (0.1) ⁹ | (4.6)% |