

Barclays Bank PLC
1 Churchill Place
Canary Wharf
London E14 5HP
United Kingdom

To: The Directors
Eagle Bidco Ltd ("Bidco")
15 Esplanade
St. Helier
Jersey
JE1 1RB

15 October 2026

Dear Directors,

Recommended cash acquisition of easyJet plc ("easyJet") by Bidco, a company indirectly owned by the Apollo Funds, managed by affiliates of Apollo Global Management, Inc. (the "Acquisition")

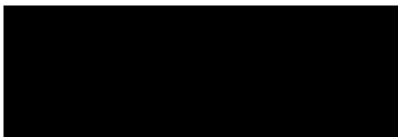
We refer to the scheme circular to be sent, or made available, to easyJet shareholders and persons with information rights on or around the date of this letter in connection with the Acquisition (the "Scheme Document"), together with the announcement associated with the publication of the Scheme Document (the "Announcement").

We hereby confirm that we have given and not withdrawn our consent to the publication of the Scheme Document and the Announcement with the inclusion therein of references to our name, in each case in the form and context in which they appear.

We hereby also confirm that we consent to this letter being made available for inspection.

This letter is for your information only and should not be relied upon by any other person.

Yours faithfully,



Name: 

For and on behalf of Barclays Bank PLC, acting through its Investment Bank