

THIS FORM IS IMPORTANT AND MUST BE FULLY COMPLETED AND APPROPRIATELY EXECUTED BY AN ELIGIBLE ELECTING SHAREHOLDER (OR, WHERE THE ELIGIBLE ELECTING SHAREHOLDER NOMINATES A ROLLOVER NOMINEE(S) TO RECEIVE THE ROLLOVER SHARES, SUCH ROLLOVER NOMINEE(S)) WHO IS PROPOSED TO RECEIVE ROLLOVER SHARES IN CONNECTION WITH AN ALTERNATIVE OFFER ELECTION AND THE ISSUANCE OF ROLLOVER SHARES ON OR FOLLOWING THE EFFECTIVE DATE, AND SENT TO EQUINITI LIMITED SO AS TO BE RECEIVED BY NO LATER THAN THE DATE OF THE SANCTION HEARING, OTHERWISE AN ALTERNATIVE OFFER ELECTION WILL NOT BE VALID. BIDCO AND/OR TOPCO RESERVE THE RIGHT TO REQUIRE EVIDENCE OR INFORMATION ON ANY MATTER CONTAINED IN THIS DECLARATION.

Eagle JVCo Ltd

Form of Ownership & Control Declaration: Alternative Offer Election

for use by an Eligible Electing Shareholder (or, where the Eligible Electing Shareholder nominates a Rollover Nominee(s) to receive the Rollover Shares, such Rollover Nominee(s)) who is proposed to receive Rollover Shares in connection with an Alternative Offer Election and the issuance of Rollover Shares with respect to the recommended acquisition of easyJet plc by Eagle Bidco Ltd ("Bidco")

This document (the **"Ownership & Control Declaration Form"**) should be read in conjunction with the scheme document published by easyJet plc (**"easyJet"**) dated 15 October 2026 (the **"Scheme Document"**). Unless the context otherwise requires, the definitions used in the Scheme Document also apply to this Ownership & Control Declaration Form.

Please read carefully the terms and conditions set out in the Scheme Document in full, the terms of which are incorporated into, and form part of, this Ownership & Control Declaration Form insofar as they relate to an Ownership & Control Declaration. If you are in any doubt about the contents of this document or the action you should take, you are recommended to seek your own independent financial advice immediately from your stockbroker, bank manager, accountant or other independent financial adviser authorised under the Financial Services and Markets Act 2000 (as amended) if you are in the United Kingdom, or from another appropriately authorised financial adviser if you are in a territory outside the United Kingdom.

Before completing and returning this Ownership & Control Declaration Form, please read carefully the notes and instructions set out below, the section titled 'Action to be taken' on pages 16 to 27 of the Scheme Document, paragraphs 10 and 11 of Part Two (*Explanatory Statement*) and the information set out in Part Eight (*Summary of the Alternative Offer, the Rollover Shares and the Topco Group*) and Part Nine (*How to make an Alternative Offer Election*) of the Scheme Document.

This Ownership & Control Declaration Form is required to be fully completed and appropriately executed by the Eligible Electing Shareholder who wishes to make or has made an Alternative Offer Election (or, where such Eligible Electing Shareholder nominates a Rollover Nominee(s) to receive the Rollover Shares in the manner summarised in Part Nine (*How to make an Alternative Offer Election*) of the Scheme Document, such Rollover Nominee(s)) and returned by email to Equiniti Limited (**"Equiniti"**) at easyJetaltoffer@equiniti.com. If this Ownership & Control Declaration Form is not completed and returned in accordance with the relevant instructions so as to be received by Equiniti by no later than the date of the Sanction Hearing, the relevant Alternative Offer Election will be deemed void and invalid and the Eligible Electing Shareholder will instead receive the full amount of the cash consideration under the Cash Offer, if the Scheme becomes Effective, unless and to the extent that Bidco, in its absolute discretion, elects to treat as valid the relevant Alternative Offer Election.

The latest time for Equiniti to receive a fully completed and appropriately executed Ownership & Control Declaration Form is the date of the Sanction Hearing. The date of the Sanction Hearing remains to be set but is currently expected to be a date before the end of the first calendar quarter of 2027, subject to the satisfaction or (where applicable) waiver of the Conditions. Once the date of the Sanction Hearing is set, easyJet will announce the Election Return Time through a Regulatory Information Service (with such announcement being made available on easyJet's website at <https://corporate.easyJet.com/investors/offer-from-apollo> and Apollo's website at <https://www.apollo.com/site-services/uk>).

An Eligible Electing Shareholder (or, where the Eligible Electing Shareholder nominates a Rollover Nominee(s) to receive the Rollover Shares, such Rollover Nominee(s)) should allow sufficient time for completing and returning their Ownership & Control Declaration Form so as to be received by Equiniti by no later than the date of the Sanction Hearing.

INSTRUCTIONS

The rights of easyJet UK Limited (**"easyJet UK"**), easyJet Europe Airline GmbH (**"easyJet Europe"**) and easyJet Switzerland SA (**"easyJet Switzerland"**), together the **"Airlines"**, to operate as air carriers within (and/or to/from) relevant jurisdictions could be withdrawn if the Airlines cease to be majority owned and effectively controlled by qualifying European Economic Area (EEA) nationals and/or Swiss nationals.

Upon the Effective Date, the Airlines will become indirect wholly-owned subsidiaries of Eagle JVCo Ltd (**"Topco"**). Accordingly, the articles of association of Topco and/or Topco shareholders' agreement will, from the Effective Date, contain overriding provisions to apply weighted voting rights, disenfranchise holders or vest voting rights in the chair of the relevant meeting in respect of Rollover Shares in which non-qualifying nationals own interests (and, if necessary, to require their compulsory disposal, and to restrict the transferability of such Rollover Shares) in order to maintain compliance with the majority ownership and effective control requirements referred to above.

To complete this Ownership & Control Declaration Form you must take each of the following steps:

1. tick and complete one of (but not more than one of) the two options in **PART ONE** below, as appropriate;
2. tick and complete **Box A** and/or **Box B** of **PART TWO** below, as appropriate;
3. sign the Ownership & Control Declaration in the space provided and complete your contact details and the other details (as applicable) details in the space provided in **PART FOUR**; and
 - If the person signing the Ownership & Control Declaration is a stockbroker, bank manager, solicitor or other agent for the prospective recipient of Rollover Shares, also complete the "Declaration by Agent" on page 3.
4. email a copy of the completed and signed Ownership & Control Declaration Form to Equiniti at easyJetaltoffer@equiniti.com so as to be received by no later than the date of the Sanction Hearing.

Name of Eligible Electing Shareholder (i.e. the Scheme Shareholder) (1)	Shareholder Reference Number	CREST Participant ID	CREST Designation	No of Scheme Shares relating to the Alternative Offer Election (2)
[EQ to personalise]	[EQ to personalise]	[EQ to personalise]	[EQ to personalise]	

OWNERSHIP & CONTROL DECLARATION

PART ONE

I/We confirm that I/we: (tick/complete one of the boxes below)

- ☐ **A** am/are the Eligible Electing Shareholder(s) named in Box (1) above and I/we have made an Alternative Offer Election in respect of the number of Scheme Shares identified in Box (2) above and am/are proposed to be the registered holder(s) of all of the Rollover Shares in respect of such Scheme Shares to be issued pursuant to such Alternative Offer Election.
- OR**
- ☐ **B** have been nominated by the Eligible Electing Shareholder identified in Box (1) above to receive (and am/are proposed to be the registered holder(s) of) the Rollover Shares to be issued in respect of (select an option – delete/complete as appropriate) [all Scheme Shares identified in Box (2) above] / [insert number of Scheme Shares corresponding to the nomination: _____] Scheme Shares as a "Rollover Nominee(s)" pursuant to an Alternative Offer Election made by the Eligible Electing Shareholder in respect of such Scheme Shares. I/we further confirm that the Eligible Electing Shareholder identified in Box (1) above has made an Alternative Offer Election in respect of such Scheme Shares.

PART TWO

- ☐ **A** I/We hereby declare that (select an option – delete/complete as appropriate) [all] / [insert number of Rollover Shares: _____] of the Rollover Shares proposed to be registered in my/our name(s) pursuant to the relevant Alternative Offer Election (prior to and subject to any Scaling Back and any rounding down of fractional entitlements) **will be** "Non-EEA/Swiss Affected Shares".
- ☐ **B** I/We hereby declare that (select an option – delete/complete as appropriate) [all] / [insert number of Rollover Shares: _____] of the Rollover Shares proposed to be registered in my/our name(s) pursuant to the relevant Alternative Offer Election (prior to and subject to any Scaling Back and any rounding down of fractional entitlements) **will not be** "Non-EEA/Swiss Affected Shares".

For the purposes of this Ownership & Control Declaration:

- (i) a "**Non-EEA/Swiss Affected Share**" is a Rollover Share that is or will upon issue or transfer be beneficially owned by a non-EEA/Swiss national or in which a non-EEA/Swiss national has an "interest";
- (ii) a "**non-EEA/Swiss national**" means: (a) an individual who is not a national of an EEA Member State or

Switzerland; (b) a body corporate which is not controlled by nationals of the EEA or Switzerland; (c) a government or governmental department, agency or body of any country not in the EEA or Switzerland; (d) a municipal, local, statutory or other authority formed or established in any country other than an EEA country or Switzerland; or (e) any other undertaking or body which is not controlled by nationals of the EEA or Switzerland;

- (iii) a “**beneficial owner**” is any person or entity that, directly or indirectly, through any contract, arrangement, understanding, relationship or otherwise has or shares (or will have or will share): (a) voting power (including the power to exercise or direct the exercise of any voting rights attaching to the Rollover Shares); or (b) investment power (including the power to dispose, or to direct the disposition of, such Rollover Shares); and
- (iv) a person has or will have upon issue or transfer an interest in Rollover Shares if: (a) a company is or will be interested in them and: (i) the company or its directors are accustomed to act (or will be accustomed to acting) in accordance with their instructions; or (ii) they are entitled to exercise or control the exercise of one third or more of the voting power at general meetings of the company (and for this purpose they are or will be deemed to be able to exercise any voting power in any other company which such a company can exercise); (b) they have entered into (or will enter into) a contract, conditional or otherwise, to purchase the Rollover Shares or are or will be entitled to exercise or control the exercise of any right attaching to the Rollover Shares (or they have or will have a right or are or will be under an obligation that, if exercised or fulfilled, would so entitle them); (c) they are entitled or will be entitled to call for delivery of the Rollover Shares or they are entitled (or will be entitled) or obliged (or will be obliged) to acquire an interest in the Rollover Shares; or (d) they are the spouse or child under the age of 18 years of such a person and are or will be interested in the Rollover Shares.

PART THREE

By signing this form below, I hereby declare and warrant that (on my own behalf and/or on behalf of any person named in PART FOUR, as applicable):

- (i) I have read and understood the Scheme Document (and in particular the risk factors relating to the Alternative Offer included therein) and this Ownership & Control Declaration Form and I (in my own name and/or on behalf of any person named in PART FOUR, as applicable) accept and agree to be bound by the terms and conditions of the Alternative Offer in accordance with the terms and conditions set out in the Scheme Document (including the relevant provisions of the Scheme), the Form of Election, the Nomination Form and this Ownership & Control Declaration Form.
- (ii) I and/or any person named in PART FOUR (as applicable) have obtained any and all regulatory or other approvals that I require in order to acquire (directly or indirectly) the Loan Notes and Rollover Shares.
- (iii) I (and any person named in PART FOUR (as applicable)) am/is not resident in, or a national or citizen of, a Restricted Jurisdiction or any other jurisdiction where the issue of the Loan Notes and the Rollover Shares would or may infringe the law of such country or jurisdiction or may require compliance by Bidco, Apollo, easyJet or me (or any person named in PART FOUR, as applicable) with any governmental or other consent or any registration filing or other formality. In addition, I (and any person named in PART FOUR (as applicable)) am/is not subject to any Sanctions nor am I (nor is any person named in PART FOUR (as applicable)) a Sanctioned Shareholder.
- (iv) I undertake to inform Topco and/or its registrar as soon as reasonably practicable in the event I (or any person named in PART FOUR) become(s) aware of any inaccuracies in or changes to the Ownership & Control Declaration provided.
- (v) The information provided in this Ownership & Control Declaration Form is, to the best of my knowledge and belief (and to that of any person named in PART FOUR), true and accurate in all respects.

PART FOUR

Date.....

Signature(s):.....

Contact information:

Telephone:..... Mobile:.....

Email address:.....

For individuals, also complete the following:

Name:

Surname.....First Name.....Middle Name(s).....

Address:

No. and Street.....Town or City.....

Post Code.....Country.....

Contact information:

Telephone..... Mobile.....

Email address:

For a corporate or similar entity, also complete the following:

Name of Entity:.....

Registered Number or similar (if applicable):.....

Address:

No. and Street.....Town or City.....

Post Code.....Country.....

Name of Authorised Signatory(s):.....

Title:.....

For a partnership, also complete the following:

Name of Partnership:.....

Registered Number or similar (if applicable) of Partnership:.....

Name(s) of General

Partner(s):.....

Registered Number(s) or similar (if applicable) of General Partner(s):.....

Name(s) of Limited Partner(s):.....

Registered Number(s) or similar (if applicable) of Limited Partner(s):.....

Address of Partnership:

No. and Street.....Town or City.....

Post Code.....Country.....

Name of Authorised Signatory(s):.....

Title:.....

Address of General Partner(s):

No. and Street.....Town or City.....

Post Code.....Country.....

Name of Authorised Signatory(s):.....

Title:.....

Address of Limited Partner(s):

No. and Street.....Town or City.....

Post Code.....Country.....

Name of Authorised Signatory(s):.....

Title:.....

Important Notes

- This Ownership & Control Declaration should be made by the person(s) who is proposed to receive, and be the registered holder(s) of, the Rollover Shares pursuant to an Alternative Offer Election upon their issuance on or following the Effective Date**, being: (i) the Eligible Electing Shareholder; or (ii) where such Eligible Electing Shareholder has nominated another person(s) to receive the Rollover Shares (being a "Rollover Nominee(s)") in the manner summarised in Part Nine (*How to make an Alternative Offer Election*) of the Scheme Document, such nominated person(s).
- In the case of joint holders, you must arrange for all of your co-holders to sign this form. A corporation should either affix its common seal or arrange for this form to be signed on its behalf by an attorney or duly authorised officer of the corporation who should state their capacity.
- If the Rollover Shares you are proposed to receive (and be the registered holder of) will be a combination of Rollover Shares that will be Non-EEA/Swiss Affected Shares and Rollover Shares that will not be Non-EEA/Swiss Affected Shares, you must complete both Boxes A and B of PART TWO:** (i) Box A of PART TWO in respect of the Rollover Shares that are Non-EEA/Swiss Affected Shares (corresponding to the number of Rollover Shares that will be Non-EEA/Swiss Affected Shares, prior to and subject to Scaling Back and any rounding down of fractional entitlements); and (ii) Box B of PART TWO in respect of the Rollover Shares that will not be Non-EEA/Swiss Affected Shares (corresponding to the number of Rollover Shares that will not be Non-EEA/Swiss Affected Shares, prior to and subject to Scaling Back and any rounding down of fractional entitlements). The number of Rollover Shares that you state in Box A of PART TWO and Box B of PART TWO should equal the total number of Rollover Shares you are proposed to receive and be the registered holder of (prior to and subject to Scaling Back and any rounding down of fractional entitlements) upon their issuance on or following the Effective Date.
- If an Eligible Electing Shareholder holds more than one designation in the Register in respect of Scheme Shares, the Eligible Electing Shareholder is required (should they wish to elect for the Alternative Offer in respect of all such designations) to make an Alternative Offer Election for each designation of such Scheme

Shares (and, where applicable, make a separate nomination of another person(s) to receive the Rollover Shares in the manner summarised in Part Nine (*How to make an Alternative Offer Election*) of the Scheme Document). Accordingly, if an Eligible Electing Shareholder holds more than one designation in the Register in respect of Scheme Shares, an Ownership & Control Declaration and an Ownership & Control Declaration Form must be completed and returned for each designation that makes an Alternative Offer Election.

5. If the completion of the Ownership & Control Declaration by the person(s) who is/are proposed to receive (and be the registered holder of) the Rollover Shares would lead to undue delay, Bidco and Topco will accept an Ownership & Control Declaration made by a stockbroker, bank manager, solicitor or by any other person duly authorised by power of attorney (or other form of authority or documentation considered acceptable to Bidco and Topco in their sole discretion), in each case acting as agent of such persons. In such cases, however, the following declaration must also be made:

DECLARATION BY AGENT: I/We, being the person(s) making the Ownership & Control Declaration set out above as agent(s) for the person(s) who are proposed to receive, and be the registered holder(s) of, the Rollover Shares pursuant to an Alternative Offer Election upon their issuance on or following the Effective Date as set out in paragraph 1 above, represent and warrant that the person(s) ON WHOSE BEHALF the Ownership & Control Declaration is made is/are known to me/us and that I/we am/are duly authorised to make the said Ownership & Control Declaration on behalf of such person(s) and that, having made such inquiries as I/we consider appropriate regarding the statements contained in such Ownership & Control Declaration, such statements are correct to the best of my/our knowledge and belief.

Signature(s).....

Date:..... Organisation:.....

If signed by a stockbroker, bank manager or solicitor, give the name, address, telephone numbers and email address of the person signing this form:

Full Name(s):.....

Organisation:.....

Address:.....

Telephone..... Mobile

Email address:

Bidco and Topco each reserves the right to request a signed copy of the power of attorney (or other form of authority or documentation considered acceptable to Bidco and Topco in their sole discretion). The directors of Bidco and Topco each reserve the right to be supplied with such evidence as they may require of the authority of any signatory on behalf of the person(s) proposed to receive the Rollover Shares and to require such evidence or information as to any matters contained in this Ownership & Control Declaration Form or as to any interest whatsoever held by any party in the Rollover Shares. Bidco and Topco may treat an Alternative Offer Election as void and invalid if such further evidence is not provided or given.

The registration of the Rollover Shares in the register of members of Topco on or following the Effective Date is without prejudice to the ability of the Directors of Topco or of Topco to exercise any or all of the powers exercisable by them pursuant to the Topco Articles or the Topco Shareholders' Agreement. A copy of the Topco Shareholders' Agreement is available on easyJet's website at <https://corporate.easyJet.com/investors/offer-from-apollo> and Apollo's website at <https://www.apollo.com/site-services/uk>. A summary of the key rights attaching to the Rollover Shares is set out in Part Eight (*Summary of the Alternative Offer, the Rollover Shares and the Topco Group*) of the Scheme Document.

If you have any questions about this Ownership & Control Declaration Form, please contact Equiniti on +44 (0)371 384 2147 (please use the country code if calling from outside the UK). Calls are charged at the standard geographic rate and will vary by provider. Calls from outside the United Kingdom will be charged at the applicable international rate. The helpline is open between 8.30 a.m. to 5.30 p.m. Monday to Friday (excluding public holidays in England and Wales). Please note that Equiniti cannot provide any financial, legal or tax advice and calls may be recorded and monitored for security and training purposes.