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If you have sold or otherwise transferred all your shares in easyJet plc, subject to the restrictions on distribution described below and in the enclosed announcement, please send this letter as soon as possible to the purchaser or transferee or to the stockbroker, bank or other agent through whom the sale or transfer was effected for transmission to the purchaser or transferee.

NOT FOR RELEASE, PUBLICATION OR DISTRIBUTION, DIRECTLY OR INDIRECTLY, IN WHOLE OR IN PART, IN, INTO OR FROM ANY JURISDICTION WHERE TO DO SO WOULD CONSTITUTE A VIOLATION OF THE RELEVANT LAWS OR REGULATIONS OF SUCH JURISDICTION.

11 August 2026

To easyJet shareholders (including holders of ordinary shares and American Depositary Receipts) and, for information only, persons with information rights, and participants in easyJet share plans.

Dear Sir / Madam

We are writing to you to inform you of recent developments relating to easyJet plc ("**easyJet**" or the "**Company**") as required under Rule 2.11 of the UK City Code on Takeovers and Mergers (the "**Code**").

On 6 August 2026, the Company and Eagle Bidco Ltd ("**Bidco**") (a newly formed company indirectly owned by the Apollo Funds, managed by affiliates of Apollo Capital Management, L.P. (together with Apollo Global Management, Inc. and its subsidiaries ("**Apollo**")) announced that they have agreed the terms of a recommended firm offer (the "**Offer**") by Bidco for the entire issued and to be issued share capital of the Company, to be implemented by way of a scheme of arrangement under English law (the "**Scheme**") (the "**Announcement**").

A copy of the Announcement is now available under the "Investors" section of the Company's website at corporate.easyjet.com and may be viewed free of charge (subject to any applicable restrictions in your jurisdiction). For the avoidance of doubt, the content of this website is not incorporated into, and does not form part of, this letter.

This letter is not to be taken as a summary of the information in the Announcement and should not be regarded as a substitute for reading the Announcement in full.

The formal scheme documentation providing further information about the Offer will be sent to you and made available on the Company's website in due course, subject to the restrictions on distribution described in the Announcement. Shareholders do not need to take any action at this time.

Holders of Company employee share options and participants in Company share incentive plans will be contacted in due course in relation to the proposals to be made by Bidco relating to the share options and incentive plans.

If you have any administrative questions, or would like to request a hard copy of the Announcements, you may contact the Company's registrar Equiniti by calling the helpline on + 44 (0)371 384 2577. Please use the country code if calling from abroad. Lines are open from 8.30 a.m. to 5.30 p.m., Monday to Friday, excluding public holidays in England and Wales.

You may also request that all future documents, announcements and information to be sent to you in relation to the Offer should be sent in hard copy form (rather than via website notification), again by calling the phone number above. No hard copy documents, announcements or information will be sent to you unless so requested.

Yours faithfully

Sir Stephen Hester
Chair

Provision of addresses, electronic addresses and other details

Please be aware that addresses, electronic addresses and certain other information provided by you for the receipt of communications from the Company may be provided to Bidco (or its affiliates) during the offer period as required by the Code to allow Bidco (or its affiliates) to contact you directly in connection with the Offer.

Publication on a website

This letter will be available on the Company's website at corporate.easyjet.com/investors by no later than 12 noon (London time) on the business day following the date of this letter.

Responsibility

The directors of the Company (who are listed below) accept responsibility for the information contained in this letter (including any expressions of opinion). To the best of the knowledge and belief of the directors (who have taken all reasonable care to ensure that such is the case), the information contained in this letter is in accordance with the facts and does not omit anything likely to affect the import of such information.

The directors of the Company are as follows:

Sir Stephen Hester
Sue Clark
Kenton Jarvis
Jan De Raeymaeker
Catherine Bradley
Julie Chakraverty
Ryenne van der Eijk
Harald Eisenächer
Elyes Mrad
David Robbie

Disclosure requirements of the Takeover Code

Under Rule 8.3(a) of the Code, any person who is interested in 1% or more of any class of relevant securities of an offeree company or of any securities exchange offeror (being any offeror other than an offeror in respect of which it has been announced that its offer is, or is likely to be, solely in cash) must make an Opening Position Disclosure following the commencement of the offer period and, if later, following the announcement in which any securities exchange offeror is first identified. An Opening Position Disclosure must contain details of the person's interests and short positions in, and rights to subscribe for, any relevant securities of each of (i) the offeree company and (ii) any securities exchange offeror(s). An Opening Position Disclosure by a person to whom Rule 8.3(a) applies must be made by no later than 3.30 pm (London time) on the 10th business day following the commencement of the offer period and, if appropriate, by no later than 3.30 pm (London time) on the 10th business day following the announcement in which any securities exchange offeror is first identified. Relevant persons who deal in the relevant securities of the offeree company or of a securities exchange offeror prior to the deadline for making an Opening Position Disclosure must instead make a Dealing Disclosure.

Under Rule 8.3(b) of the Code, any person who is, or becomes, interested in 1% or more of any class of relevant securities of the offeree company or of any securities exchange offeror must make a Dealing Disclosure if the person deals in any relevant securities of the offeree company or of any securities exchange offeror. A Dealing Disclosure must contain details of the dealing concerned and of the person's interests and short positions in, and rights to subscribe for, any relevant securities of each of (i) the offeree company and (ii) any securities exchange offeror(s), save to the extent that these details have previously been disclosed under Rule 8. A Dealing Disclosure by a person to whom Rule 8.3(b) applies must be made by no later than 3.30 pm (London time) on the business day following the date of the relevant dealing.

If two or more persons act together pursuant to an agreement or understanding, whether formal or informal, to acquire or control an interest in relevant securities of an offeree company or a securities exchange offeror, they will be deemed to be a single person for the purpose of Rule 8.3.

Opening Position Disclosures must also be made by the offeree company and by any offeror and Dealing Disclosures must also be made by the offeree company, by any offeror and by any persons acting in concert with any of them (see Rules 8.1, 8.2 and 8.4).

Details of the offeree and offeror companies in respect of whose relevant securities Opening Position Disclosures and Dealing Disclosures must be made can be found in the Disclosure Table on the Takeover Panel's website at www.thetakeoverpanel.org.uk, including details of the number of relevant securities in issue, when the offer period commenced and when any offeror was first identified. You should contact the Panel's Market Surveillance Unit on +44 (0)20 7638 0129 if you are in any doubt as to whether you are required to make an Opening Position Disclosure or a Dealing Disclosure.