



**LONDON
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NS Statement re Possible Offer

POSSIBLE OFFER FOR EASYJET PLC

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FOR IMMEDIATE RELEASE

10 July 2026

Possible Offer for easyJet plc ("easyJet")

Castlelake, L.P. ("**Castlelake**") notes the announcement by easyJet and Apollo (together with Apollo Global Management, Inc. and its subsidiaries, "**Apollo**") regarding Apollo's possible offer for easyJet.

Castlelake is considering its options in respect of its possible offer for the entire issued share capital of easyJet, as announced on 5 July 2026.

A further announcement will be made as and when appropriate.

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Slaughter and May and Milbank LLP are acting as legal advisers to Castlelake.

About Castlelake

Castlelake is a global alternative investment manager founded in 2005 with approximately \$24 billion in assets under management. Castlelake is strategically partnered with Brookfield, one of the world's largest investment firms with over \$1 trillion in assets, a significant presence in the United States and significant operational expertise. Castlelake is a scaled aviation solutions provider with over two decades of experience of supporting airline operations and provide solutions to help airlines achieve their strategic objectives. Castlelake has operated as an established investment manager in the United Kingdom since 2013 and has invested over \$24 billion in aviation since 2005 and maintains over 200 airline relationships.

Important Information

Goldman Sachs & Co. LLC, which is authorized and regulated by the Financial Conduct Authority, is acting exclusively as financial advisor to Castlelake and for no other purpose in connection with the matters set out in this announcement, and will not regard any other person as its financial advisor in connection with the matters set out in this announcement and will not be responsible to anyone other than Castlelake for providing the protections afforded to clients of Goldman Sachs & Co. LLC nor for any loss or damage in relation to this possible offer or any other matter referred to in this announcement. Goldman Sachs & Co. LLC nor any of its affiliates (nor their respective directors, officers, employees or agents) owes or accepts any duty, liability or responsibility whatsoever (whether direct or indirect, in contract, in tort, under statute or otherwise) to any person who is not a client of Goldman Sachs & Co. LLC in connection with this announcement, any statement contained herein or otherwise.

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Under Rule 8.3(a) of the Code, any person who is interested in 1% or more of securities of an offeree company or of any securities exchange offeror (being any offeror in respect of which it has been announced that its offer is, or is likely to be make an Opening Position Disclosure following the commencement of the offer following the announcement in which any securities exchange offeror is first identified). An Opening Position Disclosure must contain details of the person's interests and short positions in, and rights to subscribe for, any relevant securities of each of (i) the offeree company and (ii) any securities exchange offeror(s). An Opening Position Disclosure by a person to whom Rule 8.3(a) applies must be made no later than 3.30pm (London time) on the 10th business day following the commencement of the offer period and, if appropriate, by no later than 3.30 pm (London time) on the 10th business day following the announcement in which any securities exchange offeror is first identified. If a person deals in the relevant securities of the offeree company or of a securities exchange offeror, the deadline for making an Opening Position Disclosure must instead be a Dealing

Under Rule 8.3(b) of the Code, any person who is, or becomes, interested in 1% or more of the relevant securities of the offeree company or of any securities exchange offeror must make a Dealing Disclosure if the person deals in any relevant securities of the offeree company or any securities exchange offeror. A Dealing Disclosure must contain details of the dealing company's interests and short positions in, and rights to subscribe for, any relevant securities of the offeree company and (ii) any securities exchange offeror, save to the extent that the person has previously been disclosed under Rule 8. A Dealing Disclosure by a person to whom Rule 8.3(b) applies must be made by no later than 3.30 pm (London time) on the business day following the relevant dealing.

If two or more persons act together pursuant to an agreement or understanding, whether formal or informal, to acquire or control an interest in relevant securities of an offeree company or securities exchange offeror, they will be deemed to be a single person for the purpose of Rule 8.

Opening Position Disclosures must also be made by the offeree company and any securities exchange offeror. Dealing Disclosures must also be made by the offeree company, by any offeror or securities exchange offeror acting in concert with any of them (see Rules 8.1, 8.2 and 8.4).

Details of the offeree and offeror companies in respect of whose relevant securities Opening Position Disclosures and Dealing Disclosures must be made can be found in the Disclosure Document on the Takeover Panel's website at www.thetakeoverpanel.org.uk, including details of the securities in issue, when the offer period commenced and when any offeror was appointed. If you are unsure whether you are required to make an Opening Position Disclosure or a Dealing Disclosure, you should contact the Panel's Market Surveillance Unit on +44 (0)20 7638 0129 if you are unsure.

Publication on a website

In accordance with Rule 26.1 of the Code, a copy of this announcement will be published on the company's website (www.Castlelake.com) by no later than 12 noon (London time) on the business day following the announcement.

date of this announcement. The content of the website referred to in this announcement is not incorporated into and does not form part of this announcement.

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