POSSIBLE OFFER FOR EASYJET PLC

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FOR IMMEDIATE RELEASE

10 July 2026

Possible Offer for easyJet plc ("easyJet")

Castlelake, L.P. ("**Castlelake**") notes the announcement by easyJet and Apollo (together with Apollo Global Management, Inc. and its subsidiaries, "**Apollo** regarding Apollo's possible offer for easyJet.

Castlelake is considering its options in respect of its possible offer for the entire is share capital of easyJet, as announced on 5 July 2026.

A further announcement will be made as and when appropriate.

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About Castlelake

Castlelake is a global alternative investment manager founded in 2005 with appro assets under management. Castlelake is strategically partnered with Brookfiel largest investment firms with over $1 trillion in assets, a significant presence in the Europe and significant operational expertise. Castlelake is a scaled aviation solutions provider with over two decades of experience of supporting airline structures and provide solutions to help airlines achieve their strategic objectives operated as an established investment manager in the United Kingdom since invested over $24 billion in aviation since 2005 and maintains over 200 airline relat

Important Information

Goldman Sachs & Co. LLC, which is authorized and regulated by the Financia Authority, is acting exclusively as financial advisor to Castlelake and for no one e the matters set out in this announcement, and will not regard any other person as the matters set out in this announcement and will not be responsible to anyone oth providing the protections afforded to clients of Goldman Sachs & Co. LLC nor f relation to this possible offer or any other matter referred to in this announcem Sachs & Co. LLC nor any of its affiliates (nor their respective directors, officers, owes or accepts any duty, liability or responsibility whatsoever (whether direct c contract, in tort, under statute or otherwise) to any person who is not a client of G LLC in connection with this announcement, any statement contained herein or othe

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Under Rule 8.3(a) of the Code, any person who is interested in 1% or more of securities of an offeree company or of any securities exchange offeror (being any offeror in respect of which it has been announced that its offer is, or is likely to be make an Opening Position Disclosure following the commencement of the offe following the announcement in which any securities exchange offeror is first ic Position Disclosure must contain details of the person's interests and short posi subscribe for, any relevant securities of each of (i) the offeree company and (ii) an offeror(s). An Opening Position Disclosure by a person to whom Rule 8.3(a) appl no later than 3.30pm (London time) on the 10th business day following the comm period and, if appropriate, by no later than 3.30 pm (London time) on the 10th b the announcement in which any securities exchange offeror is first identified. R deal in the relevant securities of the offeree company or of a securities exchang deadline for making an Opening Position Disclosure must instead make a Dealing

Under Rule 8.3(b) of the Code, any person who is, or becomes, interested in 1% o relevant securities of the offeree company or of any securities exchange offeror Disclosure if the person deals in any relevant securities of the offeree company exchange offeror. A Dealing Disclosure must contain details of the dealing c person's interests and short positions in, and rights to subscribe for, any relevant s the offeree company and (ii) any securities exchange offeror, save to the extent th previously been disclosed under Rule 8. A Dealing Disclosure by a person to who must be made by no later than 3.30 pm (London time) on the business day foll relevant dealing.

If two or more persons act together pursuant to an agreement or understandir informal, to acquire or control an interest in relevant securities of an offeree cor exchange offeror, they will be deemed to be a single person for the purpose of Rul

Opening Position Disclosures must also be made by the offeree company an Dealing Disclosures must also be made by the offeree company, by any offeror acting in concert with any of them (see Rules 8.1, 8.2 and 8.4).

Details of the offeree and offeror companies in respect of whose relevant securi Disclosures and Dealing Disclosures must be made can be found in the Dis Takeover Panel's website at www.thetakeoverpanel.org.uk, including details of th securities in issue, when the offer period commenced and when any offeror wa should contact the Panel's Market Surveillance Unit on +44 (0)20 7638 0129 if yo to whether you are required to make an Opening Position Disclosure or a Dealing I

Publication on a website

In accordance with Rule 26.1 of the Code, a copy of this announcement will be website (www.Castlelake.com) by no later than 12 noon (London time) on the busir

date of this announcement. The content of the website referred to in this a
incorporated into and does not form part of this announcement.

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