## PRESENTATION

**FEBRUARY 2025** 





## SAFE HARBOR &

## CELSIUS. LIVE FIT

## **NON-GAAP MEASURES**

#### Forward-Looking Statements

This investor presentation contains statements by Celsius Holdings, Inc. ("Celsius", "we", "us", "our" or the "Company") that are not historical facts and are considered forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements may address, among other things, our prospects, plans, business strategy and expected financial and operational results. You can identify these statements by the use of words such as "anticipate," "believe," "could," "estimate," "expect," "intend," "may," "should," "will," "would", "could", "project", "plan", "potential", "designed", "seek", "target", variations of these terms, the negatives of such terms and similar expressions. These statements are based on certain assumptions that we have made in light of our experience in the industry as well as our perceptions of historical trends, current conditions, expected future developments and other factors we believe are appropriate in these circumstances. These forward-looking statements are based on our current expectations and beliefs concerning future developments and their potential effect on us. You should not rely on forwardlooking statements because our actual results may differ materially from those indicated by forward-looking statements as a result of a number of important factors. These factors include. but are not limited to: changes to our commercial agreements with PepsiCo, Inc.; management's plans and objectives for international expansion and global operations; general economic and business conditions; our business strategy for expanding our presence in our industry; our expectations of revenue; operating costs and profitability; our expectations regarding our strategy and investments; our ability to successfully integrate business that we may acquire, including our pending acquisition of Alani Nutrition LLC ("Alani Nu"); our ability to achieve the benefits that we expect to realize as a result of our acquisitions, including Alani Nu; the potential negative impact on our financial condition and results of operations if we fail to achieve the benefits that we expect to realize as a result of our business acquisitions, including Alani Nu; liabilities of the businesses that we acquire that are not known to us; our expectations regarding our business, including market opportunity, consumer demand and our competitive

advantage; anticipated trends in our financial condition and results of operation; the impact of competition and technology change; existing and future regulations affecting our business; the Company's ability to comply with the rules and regulations of the Securities and Exchange Commission (the "SEC"); and those other risks and uncertainties discussed in the reports we have filed with the SEC, such as our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K. Forward-looking statements speak only as of the date the statements were made. We do not undertake any obligation to update forward-looking information, except to the extent required by applicable law.

#### Use of Non-GAAP Measures

Celsius defines Adjusted EBITDA as net income before net interest income, income tax expense (benefit), and depreciation and amortization expense, further adjusted by excluding stock-based compensation expense, foreign exchange gains or losses, distributor termination fees and legal settlement costs. Adjusted EBITDA Margin is the ratio between the Company's Adjusted EBITDA and net revenue, expressed as a percentage. Adjusted diluted earnings per share is GAAP diluted earnings per share net of add backs and deductions for distributor termination, legal settlement costs, reorganization costs, acquisitions costs, and penalties. Adjusted EBITDA, Adjusted EBITDA Margin, and Adjusted diluted earnings per share are non-GAAP financial measures.

Celsius uses Adjusted EBITDA, Adjusted EBITDA Margin, and Adjusted diluted earnings per share for operational and financial decision-making and believes these measures are useful in evaluating its performance because they eliminate certain items that management does not consider indicators of Celsius' operating performance. Adjusted EBITDA, Adjusted EBITDA Margin, and Adjusted diluted earnings per share may also be used by many of Celsius' investors, securities analysts, and other interested parties in evaluating its operational and financial performance across reporting periods. Celsius believes that the presentation of Adjusted EBITDA, Adjusted EBITDA Margin, and

Adjusted diluted earnings per share, provides useful information to investors by allowing an understanding of measures that it uses internally for operational decision-making, budgeting and assessing operating performance.

Adjusted EBITDA, Adjusted EBITDA Margin, and Adjusted diluted earnings per share are not recognized terms under GAAP and should not be considered as a substitute for net income or any other financial measure presented in accordance with GAAP. Non-GAAP financial measures have limitations as analytical tools and should not be considered in isolation or as substitutes for analysis of Celsius' results as reported under GAAP. Celsius strongly encourages investors to review its financial statements and publicly filed reports in their entirety and not to rely on any single financial measure.

Because non-GAAP financial measures are not standardized, Adjusted EBITDA, Adjusted EBITDA Margin, and Adjusted diluted earnings per share as defined by Celsius, may not be comparable to similarly titled measures reported by other companies. It therefore may not be possible to compare Celsius' use of these non-GAAP financial measures with those used by other companies.

#### No Offer or Solicitation

This presentation shall not constitute or form part of an offer to sell or the solicitation of an offer to buy any securities of the Company, nor shall there be any sale of any securities of the Company in any state or jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such state or iurisdiction.

#### Industry and Market Data

Unless otherwise indicated, information contained in this presentation concerning our industry, competitive position and the markets in which we operate is based on information from independent industry and research organizations, other third-party sources and management estimates. Management

estimates are derived from publicly available information released by third-party sources, as well as data from our internal research, and are based on assumptions made by us upon reviewing such data, and our experience in, and knowledge of, such industry and markets, which we believe to be reasonable, but we have not independently verified the accuracy of this information. Any industry forecasts are based on data (including third-party data), models and experience of various professionals and are based on various assumptions, all of which are subject to change without notice. In addition, projections, assumptions and estimates of the future performance of the industry in which we operate and our future performance are necessarily subject to uncertainty and risk due to a variety of factors, including those described in "Forward-Looking Statements." These and other factors could cause results to differ materially from those expressed in the estimates made by the independent parties and bv us.

#### Preliminary Estimated Unaudited Financial Information

This presentation contains certain preliminary estimated unaudited financial information for Alani Nu for the year ended December 31, 2024. This information is preliminary in nature based only upon information available at this time. Final results for Alani Nu remain subject to the completion of its closing procedures, final adjustments and developments that may arise between now and the time the financial results are finalized. You must exercise caution in relying on this information and should not draw any inferences from this information regarding financial or operating data not provided. We cannot assure you that these preliminary estimated results will not differ materially from the information reflected in Alani Nu's final financial statements for the year ended December 31, 2024. These preliminary estimates should not be viewed as substitutes for Alani Nu's audited consolidated financial statements prepared in accordance with GAAP. In addition, they are not necessarily indicative of the results to be achieved in any future period.







1

**CATEGORY DISRUPTOR** 

Portfolio of disruptive, premium brands driving the functional beverage category with unparalleled innovation capabilities 2

LARGE AND GROWING TAM

Attractively positioned for expansion as an innovative leader in the large, growing functional beverage category

3

COMPELLING GROWTH STRATEGY

**Effective strategy and innovation** to reach more people, in more places,
more often

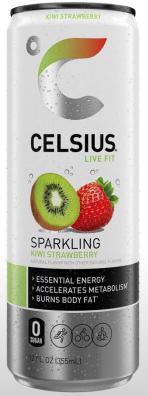
4

STRONG CASH
GENERATION PROFILE

Deploy through
disciplined capital
allocation, driving continued
growth and higher returns

**EXPECTED TO BE ACCELERATED BY PENDING ACQUISITION OF ALANI NU** 





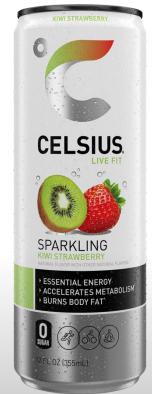












# THE WORLD'S MOST REFRESHING ENERGY DRINK

ON A MISSION TO INSPIRE PEOPLE TO LIVE FIT WITH THE ENERGY TO ACHIEVE THEIR GOALS



## CELSIUS AT A GLANCE



#### PREMIUM BRAND | FUNCTIONAL INGREDIENTS | ZERO SUGAR

#### A CATEGORY GROWTH LEADER

- Celsius contributed 30.3%<sup>1</sup> of all energy drink category growth YoY in 2024
- #3 energy drink brand in the U.S.<sup>1</sup> with total
   U.S. share of 11.8% in tracked channels in 2024
- **98.7% ACV**<sup>1</sup>; Sold in over 241,000 outlets across the United States



#### **FY 2024 FINANCIAL HIGHLIGHTS**

Revenue: \$1.36B

Gross Margin: 50.2%

Net Income: \$145M

Adjusted EBITDA: \$256M

Adjusted EBITDA Margin: 18.9%

PRODUCT LINES:
CORE | VIBE | ESSENTIALS
ON THE GO POWDERS |
HYDRATION

#9

LIQUID REFRESHMENT BEVERAGE (LRB) BRAND IN THE U.S.<sup>1</sup> #1

GROWTH BRAND IN RTD ENERGY<sup>1</sup> **\$2.7bn** 

RETAIL SALES IN THE U.S.<sup>1</sup>

# WE'RE A TOP 10 BEVERAGE BRAND

CELSIUS IS GROWING ENERGY AND ENERGY IS GROWING BEVERAGE

#### **2024 TOTAL BRAND RANKS**

Rank	Trademark	\$ Retail Sales (Billions)	\$ Retail Sales Chg. YoY (Billions)	Year Founded
1	Coca Cola	\$14.22	\$0.63	1886
2	<b>Red Bull</b>	\$8.37	\$0.41	1987
3	G	\$7.68	(\$0.01)	1965
4	W	\$6.33	(\$0.02)	2002
5	PEPSI	\$6.04	\$0.04	1898
6	Repres	\$5.44	\$0.30	1885
7	4	\$5.15	\$0.02	1948
8	Sprite	\$3.62	\$0.10	1961
9	CELSIUS.	\$2.72	\$0.49	2004
10	GLACÉAU	\$2.53	\$0.04	1996

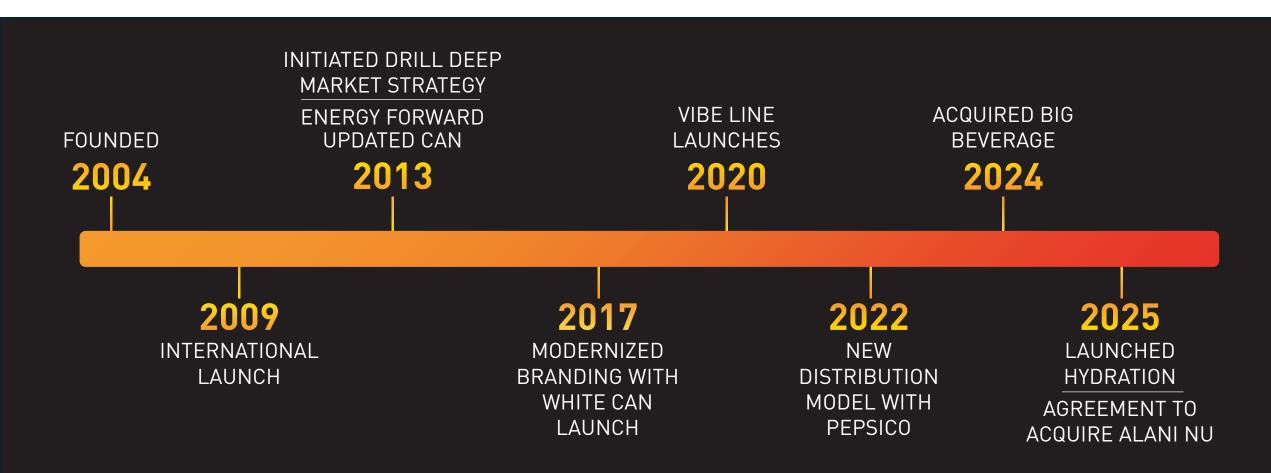
#### **#2 LRB GROWTH BRAND WITH RETAIL SALES +22.6% IN 2024**

CELSIUS	2020	2021	2022	2023	2024
LRB Rank	90	44 46 _^2	22	<b>→</b> 11 <u>→</u> 2	9
\$ Sales (MM)	\$140	\$413	\$1,009	\$2,214	\$2,715

NOTES: Circana TOTAL U.S. Bev & RTD ENERGY MULO+ W/C Ending 12.29.2024 | Private Label represents an aggregate of all private label brands and is not representative of a single entity, The Total \$ Sales from all Private Label totals at \$12.3B in Sales and \$500M in growth

## CELSIUS BRAND ACCELERATION

#### DELIBERATE AND STRATEGIC ACTIONS TO ESTABLISH CATEGORY LEADERSHIP



## FUNCTION, BACKED BY SCIENCE

#### PREMIUM BRAND | FUNCTIONAL INGREDIENTS | ZERO SUGAR

**GREEN TEA EXTRACT** 

**GUARANA SEED EXTRACT** 

**GINGER ROOT** 

**VITAMIN B** 

**VITAMIN C** 

**CHROMIUM** 



#### **KEY ATTRIBUTES:**

- No Sugar
- No High Fructose Corn Syrup
- No Aspartame
- No Artificial Colors or Flavors
   Gluten Free
- Very Low Sodium

- Essential Vitamins
- Kosher
- Vegan
- Soy Free

#### IN CONJUNCTION WITH MODERATE FITNESS **ACTIVITY, CELSIUS IS CLINICALLY PROVEN TO:**

- Accelerate Metabolism
- Burns Calories & Body Fat

# THE ENERGY DRINK CONSUMER HAS EVOLVED OVER THE LAST 20 YEARS...

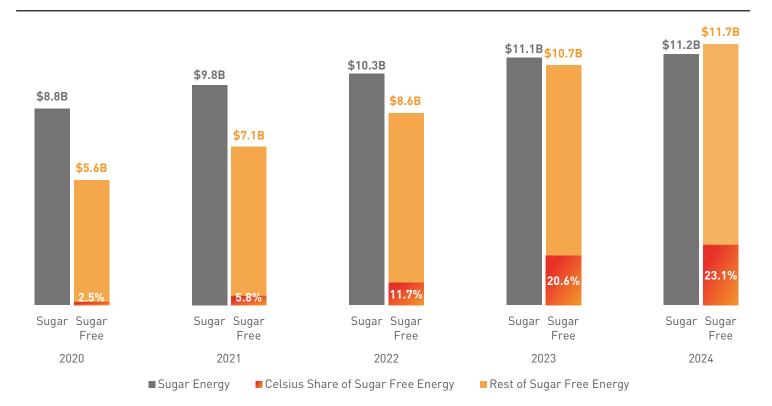
MORE CONSUMERS ARE RAPIDLY SEEKING BETTER-FOR-YOU ALTERNATIVE BEVERAGES

20 years ago	Today
Male dominated	Gender balanced
Predominately young	Age balanced
Thrill seekers	Lifestyle and functional focused
Niche	Mainstream

## SUGAR FREE IS DRIVING

## THE ENERGY DRINK CATEGORY GROWTH

U.S. RETAIL ENERGY DRINK SALES





# SUGAR FREE HAS OUTPACED SUGAR OVER THE PAST FIVE YEARS...

...AND WE CONTINUE
TO GROW OUR
POSITION IN THE
SUGAR FREE
CATEGORY

## AND CELSIUS IS GROWING THE

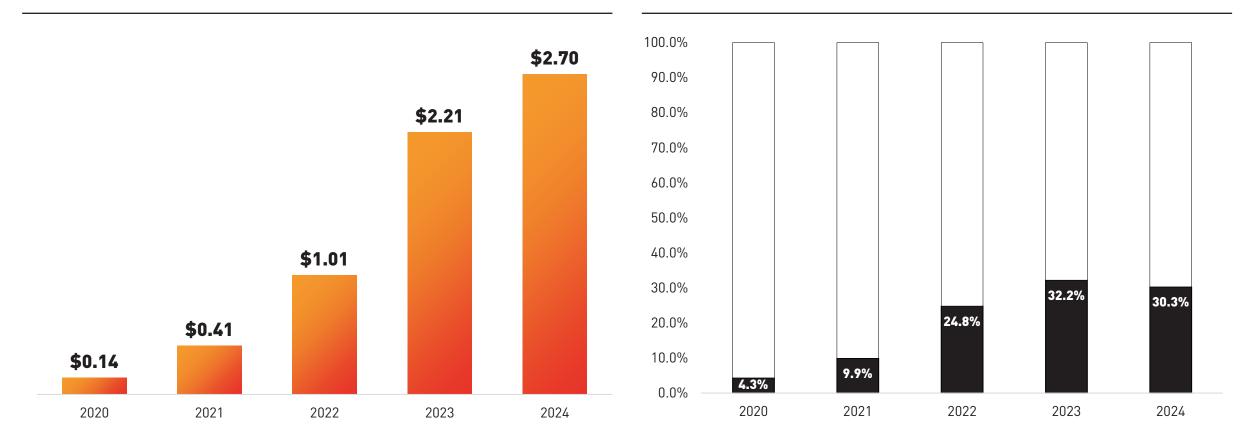
## **ENERGY DRINK CATEGORY**

CELSIUS RETAIL SALES ACROSS TRACKED CHANNELS<sup>1</sup>

(MULO+ W/C | BILLIONS)

**CELSIUS CONTRIBUTION TO CATEGORY GROWTH BY YEAR<sup>2</sup>** 

(MULO+ W/C)



NOTES: 1 Circana U.S. MULO+ W/C, RTD Energy full years 2019-2024, ended 12/29/24 2. Circana U.S. MULO+ W/C, RTD Energy full years 2019-2024, ended 12/29/24



### PRIMED FOR GROWTH WITH STRONG COMPETITIVE ADVANTAGES

- 1 Function, backed by science
- 2 A category leader in the growing health, wellness & fitness segment<sup>1</sup>
- 3 Strong brand affinity
- Differentiated sales & marketing approach creates significant demand
- **5** Loyal consumer base
- Continuous innovation with the introduction of new flavors & products
- **T** Best in class operations & supply chain capabilities

## GROWTH STRATEGY







## MORE PEOPLE

## ATTRACTING NEW CONSUMERS INTO THE ENERGY CATEGORY & CONVERTING EXISTING ENERGY USERS TO CELSIUS

Invest strategically in marketing focused on maximizing ROI, including plans to launch national healthy-halo campaign in 2025

Reach more consumers through Drill Deep strategy and international expansion in 2025 and beyond

Accelerate innovation pipeline to further drive category growth

Bring in entry point consumers to brand through continued execution of college and university program



## MORE PLACES

#### **EXPANDING PRODUCT AVAILABILITY**

Increase shelf space and cold presence in other channels such as retail, food service, recreational, lodging & restaurants, etc.

Enhance & expand e-commerce initiatives & presence & increasing brand awareness

Strengthen retail presence through enhanced distribution partnership with PepsiCo



## MORE OFTEN

#### **INCREASING CONSUMPTION FREQUENCY**

Position our products to be consumed across a wide range of day parts and occasions beyond traditional energy drink usage

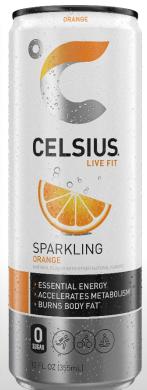
Increase incremental consumption occasions like meal-time by expanding availability in food service locations

Expand into adjacent categories and accelerate our commitment to becoming a part of consumers' daily routines

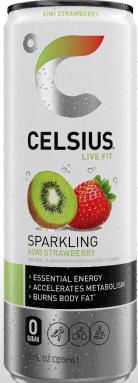




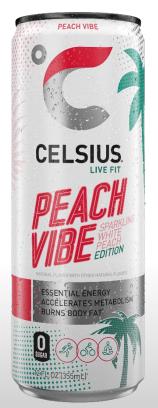












# CELSIUS HULDINGS ACQUISITION OF ALANI NU

CREATING A LEADING BETTER-FOR-YOU, FUNCTIONAL LIFESTYLE PLATFORM



## OVERWIEW OF ALANI NU



#### **GROWING, PROFITABLE HEALTH & WELLNESS LIFESTYLE BRAND WITH DIVERSE FUNCTIONAL PORTFOLIO & LOYAL FEMALE FOLLOWING**

#### **GROWTH** ΔT SCALE

**\$595mm** 2024A Net Sales growing at ~50% CAGR from 2022-24A

#### HIGHLY PROFITABLE **MODEL WITH SYNERGY UPSIDE**

**\$137mm** 2024A fully synergized EBITDA1 23% margin

#### **UNIQUE CONSUMER BASE INCREMENTAL TO CATEGORY**

Approachable brand with 92% female social media followers<sup>2</sup> and driving 49% repeat buyers3

#### **HEALTH & WELLNESS, FUNCTIONAL LIFESTYLE PLATFORM**

Multi-category functional portfolio powered by innovation

#### **ENERGY**

Energy-led portfolio driving 80%+ of sales



#### **PRE-WORKOUT**







#### STICK PACKS



#### SHAKES



#### **SNACKS & OTHER**









19

#### SOURCE: Company Information

NOTES: Represents preliminary, unaudited 2024 Alani financials; Please see "Use of Non-GAAP Measures" and reconciliations of these non-GAAP measures to the most directly comparable GAAP measures, both of which can be found in the appendix 1. Based on 2024A Alani Nu Adjusted EBITDA including estimated run-rate cost synergies of \$50 million to be achieved over 2-years post-close (excluding cost to achieve)

3. Company Information; Represents LTM period as of August 2024

<sup>2.</sup> Company Information: Instagram insights

## COMPELLING STRATEGIC RATIONALE



CREATES A **LEADING BETTER-FOR-YOU, FUNCTIONAL LIFESTYLE** PLATFORM AT THE INTERSECTION OF CONSUMER MEGATRENDS



COMBINES **TWO GROWING, SCALED ENERGY BRANDS** WITH CLEAR CATEGORY TAILWINDS



COMPLEMENTARY BRAND POSITIONING AND ATTRACTIVE CONSUMER DEMOGRAPHICS, EXPECTED TO DRIVE INCREMENTAL CATEGORY GROWTH



LEVERAGES **COMBINED STRENGTHS AND CAPABILITIES** TO DRIVE THE NEXT PHASE OF GROWTH



ENHANCES TOPLINE GROWTH ALGORITHM AND EXPECTED TO BE CASH
EPS ACCRETIVE IN YEAR ONE WITH MEANINGFUL SYNERGY OPPORTUNITY

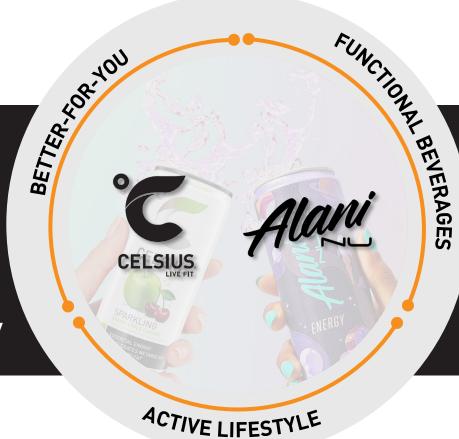


#### CREATES A LEADING BETTER-FOR-YOU, FUNCTIONAL LIFESTYLE

#### PLATFORM AT THE INTERSECTION OF CONSUMER MEGATRENDS



**Differentiated Portfolio** in the Attractive Energy Category



16%

Category Share<sup>2</sup>

Fastest Growing
Portfolio of Scale<sup>3</sup>

**Attractive Consumer Demographics Driving Incremental Category Growth** 

Over-Indexed to Younger, Affluent And Female Consumers

SOURCE: Company information, Circana

NOTES: Represents preliminary, unaudited 2024 Alani financials

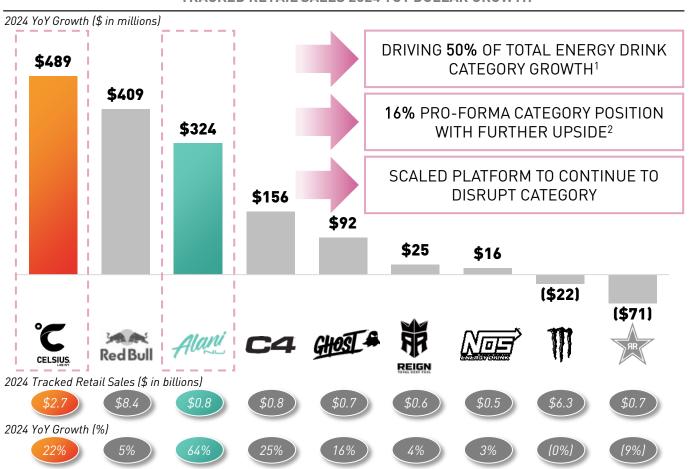
- 1. Represents 2024A combined company Pro-Forma sales
- 2. Combined company Pro-Forma category share based on Circana, MULO+ W/C RTD Energy LTM as of February 2025
- 3. Based on Top 10 players in Circana, MULO+ W/C RTD Energy 2024; Represents combined company Pro-Forma 2024 growth rate

#### COMBINES TWO GROWING, SCALED ENERGY BRANDS WITH

#### **CLEAR CATEGORY TAILWINDS**

#### DRIVING TRANSFORMATION OF US RTD ENERGY DRINK CATEGORY

TRACKED RETAIL SALES 2024 YOY DOLLAR GROWTH1



#### LONG-TERM **TAILWINDS IN ENERGY**

#### \$90bn

2024 Global Energy Drink Category<sup>3</sup>

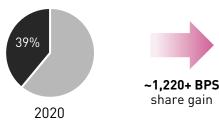
10% 2024-29 Global Energy Drink Category CAGR<sup>3</sup>

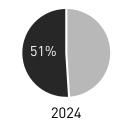
**Increasing Category Adoption** and Incrementality

37% US Household Penetration with Significant Upside4

#### SUGAR-FREE

Share of RTD Energy<sup>5</sup>





SOURCE: Circana, Euromonitor, Company information

3. Euromonitor as of February 2025, Global Energy Drink Category NOTES: Excludes brands with less than \$500mm in tracked retail sales in 2024 based on Circana data; Third-party brand names, logos, and trademarks appearing in 4. 2024 Household penetration for the RTD Energy category based on Circana MULOC syndicated panel data LTM as of January 2025

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1. Combined company Pro-Forma 2024 sales based on Circana, MULO+ W/C RTD Energy

2. Combined company Pro-Forma category share based on Circana, MULO+ W/C RTD Energy LTM as of February 2025

## ACCELERATING OUR GROWTH THROUGH ENERGY & BEYOND









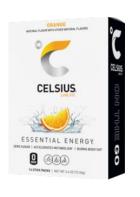
CELSIUS & ALANI NU BEYOND RTD

















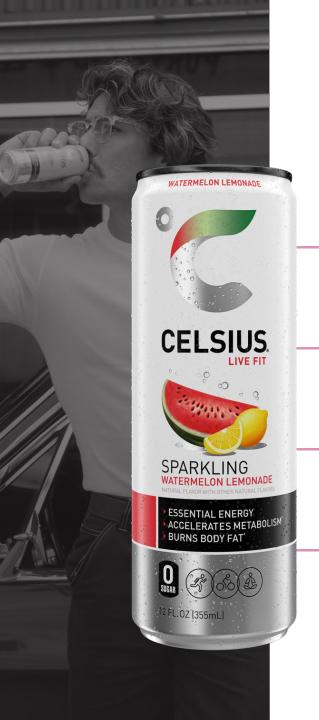
**11.0** SHARE<sup>1</sup>

4.8 SHARE<sup>1</sup>

**15.8** SHARE

#### NOTES:

- 1. Circana U.S. MULO+ W/C, RTD Energy L4W ended 1/26/25
- 2. Celsius announced agreement to acquire Alani Nu on February 20, 2025. Closing is currently expected in Q2, subject to regulatory approval and other customary closing conditions.



## INVESTMENT THESIS

- A leading portfolio of premium, lifestyle energy & hydration beverages with strong & growing consumer demand for functional & better-for-you, sugar-free energy solutions
- 2 Attractively positioned to capture opportunity in the large, growing functional beverage category through strategic investments and innovation
- **Robust brand equity & awareness with opportunities to expand**, driven by targeted marketing initiatives & a loyal consumer base
- Clear path to drive incremental revenue & profit growth through more people, more places, more often strategy
- **Strong financial profile with a well-capitalized balance sheet**, enabling sustained organic growth, strategic vertical integration, technological advancements & value-accretive acquisitions



CATEGORY
LEADING
MARKETING

# EVERYT WEDO



## THE CELSIUS

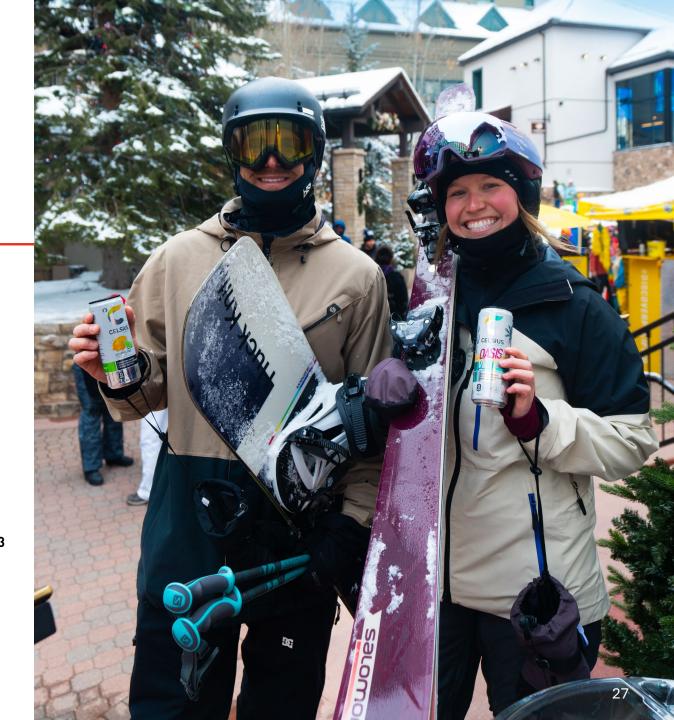
## CONSUMER

#### **GENERATION-C**

- GENDER BALANCED¹
  - 54% Female | 46% Male
- HIGH RESONANCE WITH MILLENNIALS & GEN-Z<sup>2</sup>
  - 111 Index with Millennials
  - 112 Index with Gen-Z
- HIGHER HOUSEHOLD INCOME<sup>2</sup>
  - 10 pt higher Index than category
- MORE INTERESTED IN FITNESS, HEALTH & WELLNESS<sup>3</sup>
- SEEKING BETTER-FOR-YOU OPTIONS<sup>3</sup>
- MORE ONLINE<sup>1</sup>



- 1. Yougov Celsius Current Consumer Panel
- 2. Circana Syndicated Omnichannel Panel SS ENERGY DRINKS NON-ASEPTIC L52W Ended 12.29.24
- 3. Mintel Energy Drinks Report 2024



## 0|U|R (C(0|NS|U|M|E|RS

## **ARE LOYAL**



**Red Bull** 



**REPEAT BUYERS** V YA

+2.5M

72% HH

+1.5M

-1.2M

**TRIPS PER BUYER VYA** 

+7%

8.3 TRIPS PER

**BUYER** 

-0.3%

+1.2%

**EXCLUSIVE HOUSEHOLDS** IN 2024

+3%

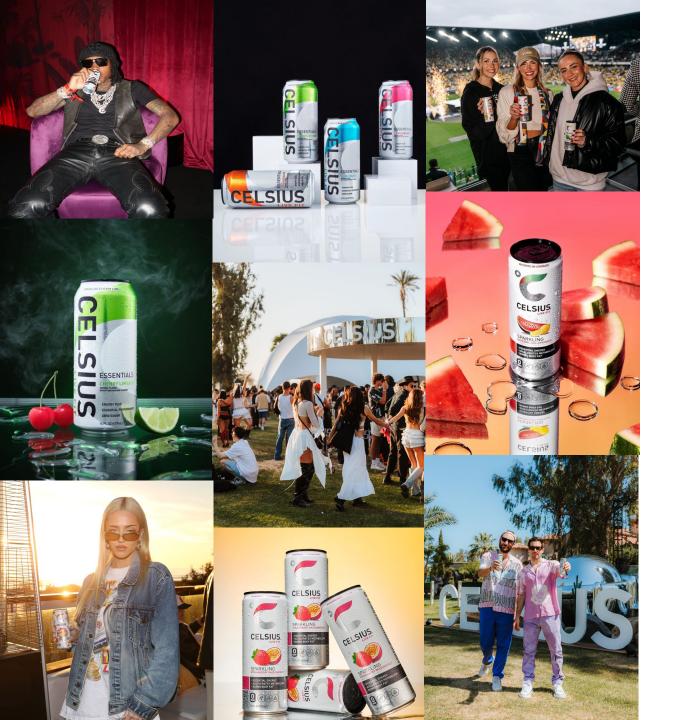
-4%

-9%

1.2M

**EXCLUSIVE HH** SOURCE: Circana Syndicated Omnichannel Panel SS ENERGY DRINKS NON-ASEPTIC L52W Ended 12.29.24





### STRONG INFLUENCER PROGRAM FUELING DEMAND GENERATION, ENGAGEMENT AND POWERFUL BRAND **GROWTH**

150M

SOCIAL MEDIA MONTHLY VIDEO VIEWS 300M

SOCIAL MEDIA MONTHLY IMPRESSIONS

7M+SOCIAL MEDIA TOTAL FOLLOWERS









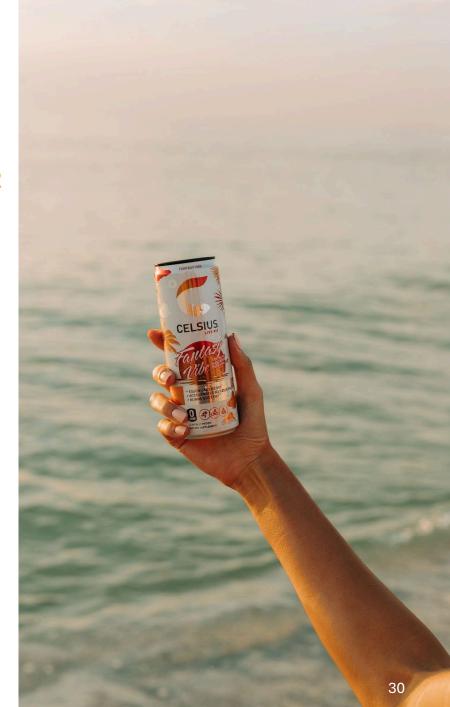


# THIS CORE CONSUMER AUDIENCE IS GROWING

MILLENNIALS AND GEN Z ARE BUYING MORE ENERGY DRINKS THAN EVER

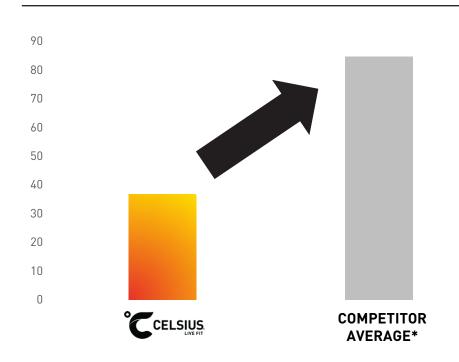
#### ENERGY BUYERS - GENERATION Z+MILLENIALS (MONTHLY R52W)





# OPPORTURITY TO INCREASE BRAND AWARENESS

#### **BRAND AWARENESS**



LEVERAGE TARGETED MARKETING STRATEGIES TO BROADER CONSUMER BASE

MAXIMIZE SOCIAL PRESENCE, SEO & CONTENT TO INCREASE VISIBILITY

CONTINUE TO UTILIZE STRONG BRAND AFFINITY

INCREASE PRESENCE IN FOOD SERVICE & ALTERNATIVE CHANNELS

# COMPLEMENTARY BRAND POSITIONING AND ATTRACTIVE CONSUMER DEMOGRAPHICS, EXPECTED TO DRIVE INCREMENTAL CATEGORY GROWTH











#### **TARGET AUDIENCE**

Gender-neutral, performancedriven with broad appeal to fitness enthusiasts and beyond



Functionality for athletes and fitness-focused individuals

#### **FLAVOR INNOVATION**

Diverse portfolio of fruit-forward, refreshing flavors

#### **AESTHETIC**

Sleek, minimalist design with broad consumer appeal

#### **TARGET AUDIENCE**

Female-focused, lifestyle-oriented for consumers seeking a fun, approachable brand

#### **BRAND POSITIONING**

Centered around community, empowerment and wellness for young women

#### **FLAVOR INNOVATION**

Bright, playful flavors

#### **AESTHETIC**

Vibrant, pastel color palette and feminine design











# STRATEGY

MORE PEOPLE
MORE PLACES
MORE OFTEN



## MORE PEOPLE

ACQUIRING NEW USERS TO OUR BRAND & THE CATEGORY, INCLUDING GEN Z, MILLENNIAL & HISPANIC AUDIENCES



## MORE PLACES

SHOWING UP IN PLACES & SPACES WHERE OUR CORE AUDIENCE TARGETS ARE



## MORE OFTEN

#### **BUILDING CONSUMER RELEVANCE & EXCITEMENT THROUGH MORE CONSUMPTION OPPORTUNITIES**



Note: These images do not contain alcohol.

## PREMIUM PRODUCT AND

# INNOVATION IS THE FOUNDATION OF OUR STRATEGY





















SIGNIFICANT WHITESPACE FOR FURTHER INNOVATION IN ADJACENT CATEGORIES WITHIN AND BEYOND RTD



## JARROD LANGHANS

**CHIEF FINANCIAL OFFICER** 

### CELSIUS

# IS DRIVING SHAREHOLDER VALUE



## REVENUE GROWTH

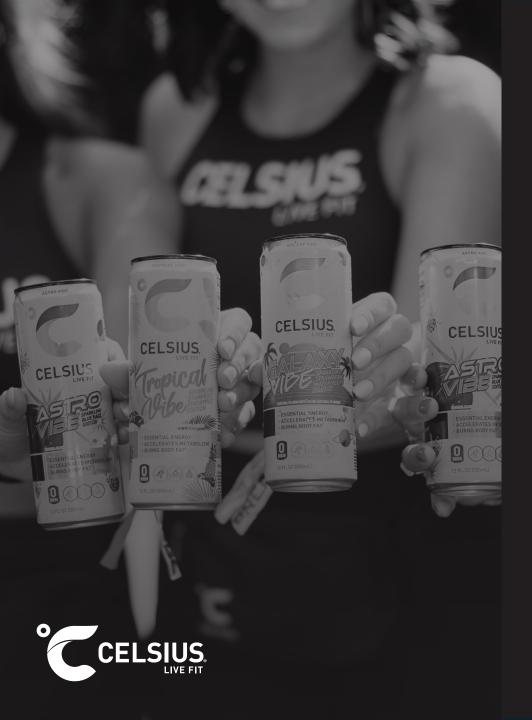
More People: Attracting new consumers into the energy drink category and converting existing energy users to Celsius

More Places: Expanding product availability

More Often: Increasing consumption frequency

#### EBITDA GROWTH

Driving EBITDA margin through operational excellence initiatives, designed to deliver strong cash flow generation



# OPERATIONAL EXCELLENCE

#### **DRIVING MARGIN EXPANSION**

Boosted innovation and production capabilities with the acquisition of Big Beverages Contract Manufacturing in Nov. 2024

Driving innovation, global procurement, supply chain and global marketing through our Center of Excellence

Investing in technology and AI-assisted tools to drive sales and improve efficiencies

Executing talent strategy to support our growth initiatives



# KEY TRANSACTION TERMS - ALANI NU



REPRESENTS ATTRACTIVE VALUATION OF LESS THAN 3x ALANI NU 2024A REVENUE AND APPROXIMATELY 12x FULLY SYNERGIZED ALANI NU 2024A ADJUSTED EBITDA<sup>1</sup>

Leadership continuity with TSA and consulting agreements in place at closing to help ensure a seamless integration process

~8.7% PRO-FORMA OWNERSHIP SUBJECT TO LOCK-UP AGREEMENT, ALIGNING LONG-TERM INTERESTS TO DRIVE FUTURE GROWTH AND VALUE CREATION

Expected to be accretive to Cash EPS in the first full year with enhanced scale and growth algorithm alongside meaningful cost synergies

**CASH EPS ACCRETIVE IN YEAR 1** 

Modest pro-forma net leverage with significant cash on balance sheet and strong cash flow generation to preserve optionality and drive continued growth investment

~1.0x PF NET LEVERAGE<sup>2</sup> WITH ~\$500MM PF CASH ON BALANCE SHEET WITH STRONG CASH FLOW GENERATION TO SUPPORT DELEVERAGING

SOURCE: Company information

NOTES: Represents preliminary, unaudited 2024 Alani financials; Please see "Use of Non-GAAP Measures" and reconciliations of these non-GAAP measures to the most directly comparable GAAP measures, both of which can be found in the appendix

1. Based on 2024A Alani Nu Adjusted EBITDA including estimated run-rate cost synergies of \$50 million to be achieved over 2-years post-close (excluding cost to achieve) and purchase price net of -\$150 million tax benefit step-up (net present value)

2. Based on 2024A combined company Pro-Forma Adjusted EBITDA including estimated run-rate cost synergies of \$50 million (excluding cost to achieve). Excludes transaction fees & expenses

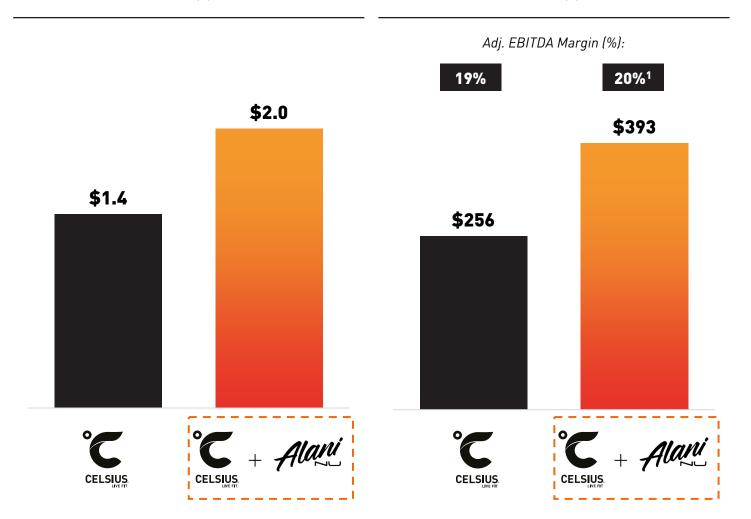
#### ENHANCES TOPLINE GROWTH ALGORITHM AND EXPECTED TO BE CASH

#### **EPS ACCRETIVE IN YEAR ONE WITH MEANINGFUL SYNERGY OPPORTUNITY**

#### INCREASED TOPLINE SCALE (2024A NET SALES, \$ IN BILLIONS)

#### STRONG PRO-FORMA PROFITABILITY

(2024A ADJ. EBITDA, \$ IN MILLIONS)



## **\$50mm**Clearly Identified Cost Synergies with Additional Upside<sup>1</sup>

Cash EPS
Accretive
In Year One

Anticipated
Acceleration of
Topline Growth

Significant
Cash Flow
Generation
Profile

SOLIDCE, Company information

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Based on 2024A combined company Pro-Forma Adjusted EBITDA including estimated run-rate cost synergies of \$50
million to be achieved over 2-years post-close (excluding cost to achieve)

# MAINTAINING DISCIPLINED CAPITAL ALLOCATION

1 INVEST TO FUEL ORGANIC GROWTH

- Invest strategically in innovation & marketing initiatives designed to accelerate organic growth & maximize productivity
- Strengthen our capabilities & expertise,
   & cement a foundation for sustainable
   growth

2 MAINTAIN STRONG BALANCE SHEET & DEBT PAYDOWN

- Robust liquidity position with pro-forma net leverage of approximately 1.0x & ample cash on the balance sheet post-Alani Nu transaction<sup>1</sup>
- Strong cash flow management with goal of reducing leverage

3 OPPORTUNISTIC M&A

 Evaluate potential opportunities with strategic & financial discipline, ensuring strong value creation opportunities

#### STRATEGIC AND MEASURED APPROACH TO CAPITAL INVESTMENT





1

**CATEGORY DISRUPTOR** 

Portfolio of disruptive, premium brands driving the functional beverage category with unparalleled innovation capabilities 2

LARGE AND GROWING TAM

Attractively positioned for expansion as an innovative leader in the large, growing functional beverage category

3

COMPELLING GROWTH STRATEGY

**Effective strategy and innovation** to reach more people, in more places,
more often

4

STRONG CASH
GENERATION PROFILE

Deploy through
disciplined capital
allocation, driving continued
growth and higher returns

**EXPECTED TO BE ACCELERATED BY PENDING ACQUISITION OF ALANI NU** 







CELSIUS

FIZZ-FREE

BURNS BODY FAT











APPENDIX



# PRO-FORMA FINANCIAL INFORMATION

The following table presents summary historical and unaudited pro forma condensed consolidated financial data for Celsius and Alani Nu, which are based on (i) Celsius' unaudited financial statements for the year ended December 31, 2024, and (ii) Alani Nu's preliminary estimated unaudited financial statements for the year ended December 31, 2024.

This pro forma financial information reflects Celsius' pending acquisition of Alani Nu as if the transaction (the "Transaction") had occurred on January 1, 2024. This pro forma financial information does not reflect the completion of the Transaction or Celsius' capital structure following the completion of the Transaction and is not indicative of results that would have been reported had the Transaction occurred as of January 1, 2024. This information is only a summary and should be read in conjunction with the information included in the section entitled "Forward-Looking Statements" and Celsius historical financial information included in its earnings press release for the quarter and year ended December 31, 2024, and in Celsius' filings with the Securities and Exchange Commission.

The summary historical and unaudited pro forma condensed consolidated financial information that follows is presented for informational purposes only and is not intended to represent or be indicative of the consolidated results of operations or financial position that would have been reported had the Transaction been completed as of January 1, 2024, and should not be taken as representative of Celsius' future consolidated results of operations or financial position had the Transaction occurred as of such date. These estimates are based on financial information available at the time of the preparation of this press release. Based on the timing of the closing of the Transaction and other factors, Celsius cannot assure you that the actual adjustments will not differ materially from the pro forma adjustments reflected in the summary unaudited pro forma combined financial information. It is expected that, following the consummation of the Transaction, we will incur non-recurring expenses associated with the Transaction and integration of the operations of Alani Nu. These expenses and integration costs are not reflected in this summary unaudited pro forma condensed consolidated financial information.

## SCHEDULE SCHEDULE

### GAAP PRO-FORMA EBITDA

#### Twelve months ended 12/31/2024

(In thousands)	Celsius	Alani	Combined
Net Income (GAAP Measure) with buy-side adj	\$ 145,074	\$ 68,091	\$ 213,165
Add back / (Deduct):			
Net interest (income) expense	(39,263)	4,867	(34,396)
Provision for income taxes	49,976	1,659	51,635
Depreciation and amortization expense	7,274	5,559	12,833
Non-GAAP EBITDA	163,061	80,176	243,237
Stock-based compensation <sup>1</sup>	19,591	-	19,591
Foreign Exchange	1,734	-	1,734
Distributor termination <sup>2</sup>	-	2,911	2,911
Legal Settlements Costs <sup>3</sup>	54,005	2,960	56,966
Reorganization cost <sup>4</sup>	5,965	-	5,965
Acquisition Costs <sup>5</sup>	2,008	-	2,008
Penalties <sup>6</sup>	9,350	-	9,350
Other nonrecurring costs	-	926	926
Non-GAAP Adjusted EBITDA	255,714	86,973	342,687
Pro Forma Net Synergies	50,000		50,000
Pro Forma Adjusted EBITDA	\$ 305,714	\$ 86,973	\$ 392,687

<sup>&</sup>lt;sup>1</sup> Selling, general and administrative expenses related to employee non-cash stock-based compensation expense. Stock-based compensation expense consists of non-cash charges for the estimated fair value of unvested restricted share unit and stock option awards granted to employees and directors. The Company believes that the exclusion provides a more accurate comparison of operating results and is useful to investors to understand the impact that stock-based compensation expense has on its operating results.

<sup>&</sup>lt;sup>2</sup> Distributor termination represents reversals of accrued termination payments. The unused funds designated for termination expense payments to legacy distributors were reimbursed to Pepsi for the quarter ended June 30, 2023.

<sup>&</sup>lt;sup>3</sup> 2024 accrued expense for estimated liability in connection with an ongoing litigation during the quarter ended December 31, 2024. 2024 accrued expense for SEC settlement during the quarter ended December 31, 2024. 2023 legal class action settlement pertained to the McCallion vs Celsius Holdings class action lawsuit, which the company settled during the quarter ended June 30, 2023.

<sup>&</sup>lt;sup>4</sup> Reorganization costs represent international re-alignment costs incurred during the quarter ended December 31, 2024.

<sup>&</sup>lt;sup>5</sup> Acquisition costs include fees for Professional services received during the fourth quarter ended December 31, 2024 related to a business acquisition.

<sup>&</sup>lt;sup>6</sup> Accrued expense in the quarter ended December 31, 2024 related to contractual co-packer obligations.

## NON-GAAP VALUATION METRICS

(\$ in thousands)

2024 Actual	Alani
Adjusted EBITDA <sup>1</sup>	86,973
Pro Forma Net Synergies <sup>2</sup>	50,000
Total Adjusted EBITDA	136,973
Net purchase price <sup>3</sup>	1,650,000
Adjusted EBITDA Multiple	12.0x

12x fully synergized 2024A adjusted EBITDA

Purchase Price	1,625,000
Earnout	25,000
Including earnout	1,650,000
NPV of Tax	150,000
Total Purchase price	1,800,000

Alani
594,907
1,650,000
2.8x

N	004.040
Net debt <sup>4</sup>	384,810
2024 Adjusted EBITDA <sup>5</sup>	392,687
Pro-forma net leverage	1.0x
New Debt	900,000
Unrestricted Cash	890,190
	000,200
Cash used for Transaction	375,000
Cash used for Transaction  Net Cash	

Pro Forma net leverage

The company reports financial results in accordance with generally accepted accounting principles in the United States ("GAAP"), but management believes that disclosure of Adjusted EBITDA, a non-GAAP financial measures that management uses to assess our performance, may provide users with additional insights into operating performance. See "Use of Non-GAAP Measures" above

<sup>&</sup>lt;sup>1</sup> Represents preliminary, unaudited 2024 Alani financials

 $<sup>^{2}\,</sup>$  Estimated run-rate cost synergies to be achieved over two-years post close

<sup>&</sup>lt;sup>3</sup> Excludes ~\$150 million net present value of tax benefits

<sup>&</sup>lt;sup>4</sup> Total principal debt outstanding less unrestricted cash

<sup>&</sup>lt;sup>5</sup> Based on 2024A Adjusted EBITDA including estimated run-rate synergies