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July 2026

Investor Presentation

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In addition to IFRS financials, this presentation includes certain non-IFRS financial measures. These non-IFRS financial measures are in addition to, and not a substitute for, measures of financial performance prepared in accordance with IFRS. For a description and a reconciliation of these non-IFRS financial measures to the corresponding nearest IFRS measure, please see the exhibit to this presentation.

Certain data in this presentation was obtained from various external data sources, and the Company has not verified such data with independent sources. Certain data was also based on the Company's estimates. Accordingly, the Company makes no representations as to the accuracy or completeness of that data or the Company's estimates, and such data and estimates involve risks and uncertainties and are subject to change based on various factors. The 2026 financial guidance reflects management´s current assumptions regarding numerous evolving factors that are difficult to accurately predict, including those discussed in the risk factors set forth in the Company´s Form 20F filed with the U.S. Securities and Exchange Commission. Reconciliations of forward looking non-IFRS measures, specifically the 2026 EBITDA Guidance, to the relevant forward-looking IFRS measures are not being provided, as the Company currently does not have sufficient data to accurately estimate the variables and individual adjustments for such variance and reconciliations. Due to this uncertainty, the Company cannot reconcile projected EBITDA to projected Net income without unreasonable effort. The 2026 financial guidance constitutes forward-looking statements.

Today's Speakers

+30

Jesus Zamora

Executive Chairman of the Board and President

Columbia Business School · ENFOCA · Universidad Nacional Autónoma de México

- Member of the Board since 2008 and President since 2023
- Founder and Chairman of the Board at Enfoca
- MBA from Columbia Business School and a B.S. in Industrial Engineering from Universidad Nacional Autonoma de Mexico

Years of experience

+20

Gisele Remy

Chief Financial Officer and Executive Vice President

alicorp · BELCORP · Wharton University of Pennsylvania

- Chief Financial Officer since 2023
- Previously Managing Director of Finance and Productivity at Alicorp and Director of Strategy and Treasury at Belcorp
- B.S. in Business Administration with concentration in Finance from the Wharton School of the University of Pennsylvania

+25

Lorenzo Massart

Executive Vice President, Strategy and Equity Capital Markets

citi · Bank of America · Morgan Stanley · McKinsey & Company · Wharton University of Pennsylvania

- EVP, Strategy and Equity Capital Markets since 2024
- Previously at Enfoca, Citi, Bank of America, Morgan Stanley and McKinsey
- Master in Business Administration from the Wharton School of the University of Pennsylvania and B.S. and M.S. from HEC Lausanne

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Growth company with a long runway and an attractive opportunity in Latin America

Our investment thesis

1. **Proven model** with a history of growth and profitability
2. **Integrated regional platform** with a focus on high-complexity care
3. **Broadening access** with superior clinical outcomes and patient experience
4. **Financial strength**, driving accretive growth
5. **Upside** from market penetration and inorganic and organic expansion
6. Predictable and conducive **regulatory environment**

Auna at a glance

~109,000
In-patient Interactions

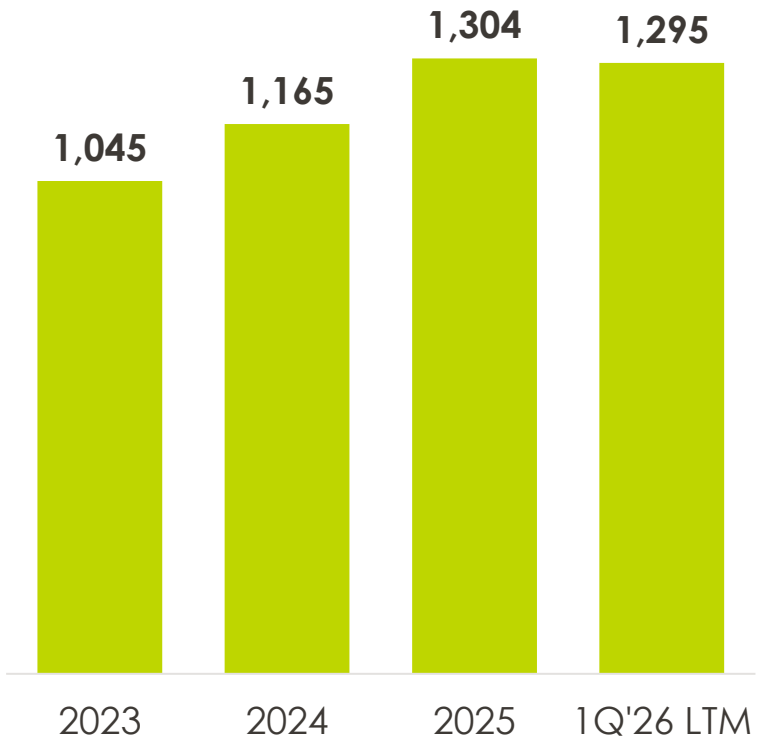
~83,000
surgeries

~8 million
protected lives

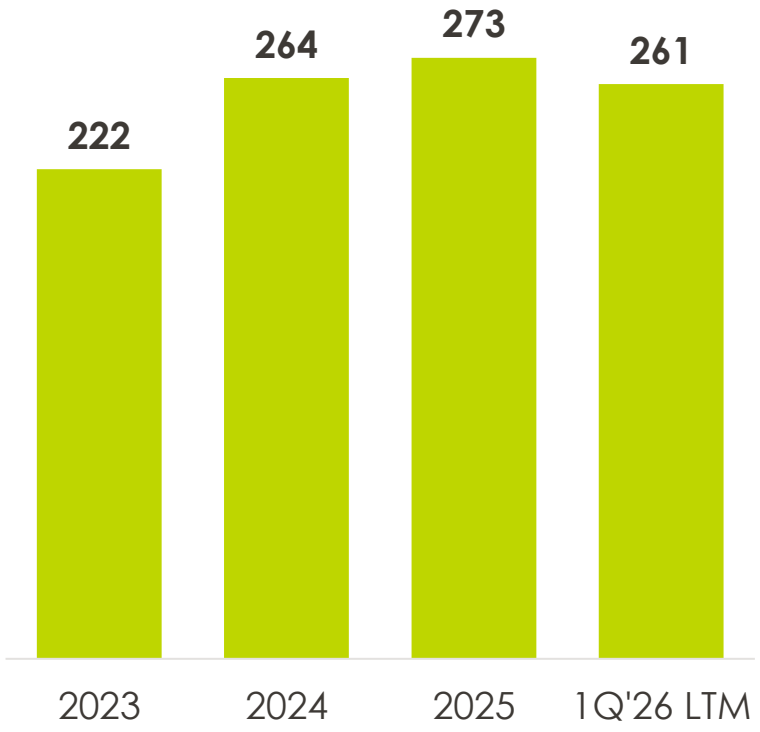
49.6%
Oncology MLR
(Medical Loss Ratio)

2,337
total beds [2]

Revenue US$ Mn

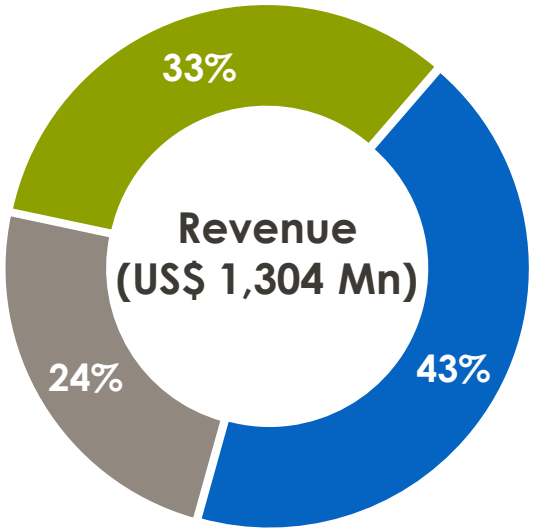


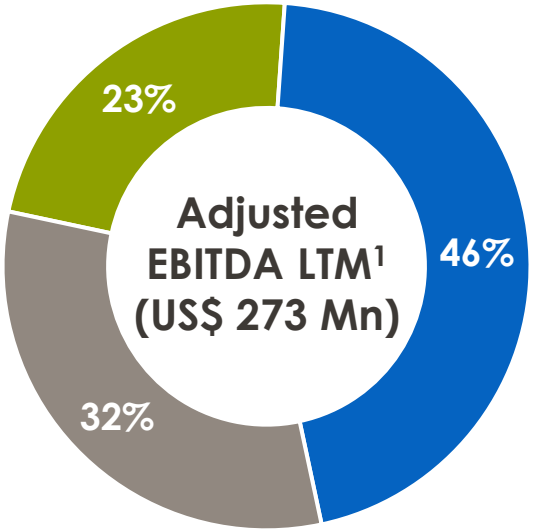
Adjusted EBITDA[2] US$ Mn

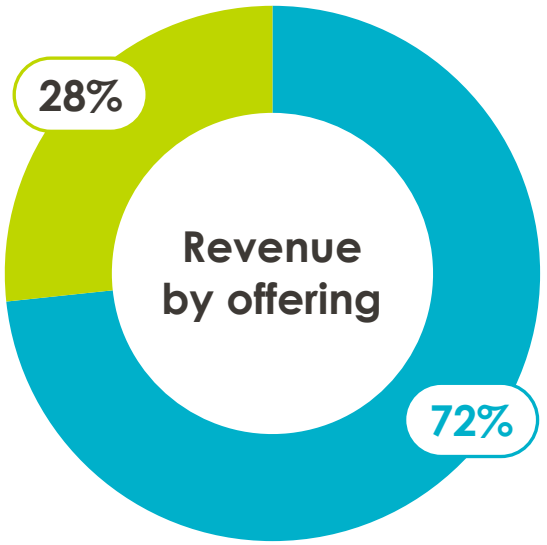


Note: As of 1Q'26 last twelve months (LTM), unless expressed otherwise. 1. Adjusted EBITDA is a non-IFRS measure. See appendix for a reconciliation to the nearest IFRS measure. 2. Includes all beds within the Healthcare Network and 109 Oncology beds.

We provide healthcare services and integrated healthcare plans







Peru Mexico Colombia

Services Healthcare Plans

The Auna Way
is our vision for an integrated regional healthcare platform in Spanish-speaking Americas (SSA)

We are a **healthcare services network** in three countries and offer complementary **integrated** health plans in Peru and Mexico

Our competitive advantage is our **focus on high complexity**, which is a scalable model and generates disproportionate healthcare revenues

Note: All data is as of 1Q'26 last twelve months (LTM). Total Adjusted EBITDA LTM excludes -1% in Holding & Eliminations. 1. Adjusted EBITDA is a non-IFRS measure. See appendix for a reconciliation to the nearest IFRS measure

Leaders with 30+ years of healthcare experience

1989 Founded in **Peru** as an oncology health plan provider (Oncosalud)

2011-12 Enfoca becomes controlling shareholder; creation of the **Auna** brand

2018 Regional expansion: entered the **Colombian** market as a service provider

Revenue: **US$ 255 Mn** | Adj. EBITDA[1]: **US$ 39 Mn** | Beds: **391**

2022 Entered the **Mexican** market with acquisition of a network with three hospitals and an insurance company

Revenue: **US$ 643 Mn** | Adj. EBITDA[1]: **US$ 114 Mn** | Beds: **2,288**

2024 IPO on the **NYSE**

2025 Auna listed on the **Lima Stock Exchange ("BVL") nuam**

Revenue: **US$ 1,304 Mn** | Adj. EBITDA[1]: **US$ 273 Mn** | Beds: **2,333**

2026 **Trecca Ambulatory Center** PPP initiates construction phase in Lima

Expected to become Peru's largest outpatient facility

Note: 1. Adjusted EBITDA is a non-IFRS measure. See appendix for a reconciliation to the nearest IFRS measure.

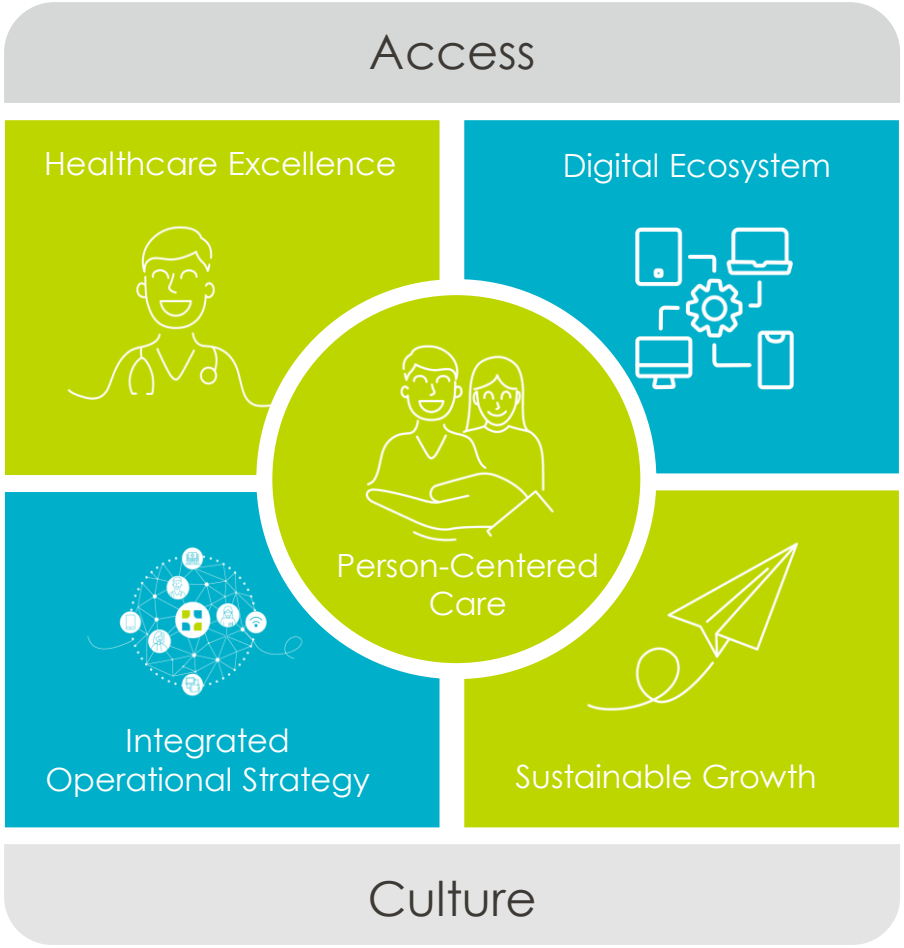
The Auna Way

Patient-centric model drives superior medical outcomes

We are a **value-based**, **person-centric** provider sharing best practices to **maximize** medical outcomes and synergies along the patient journey

All markets contribute to our **proven method**:

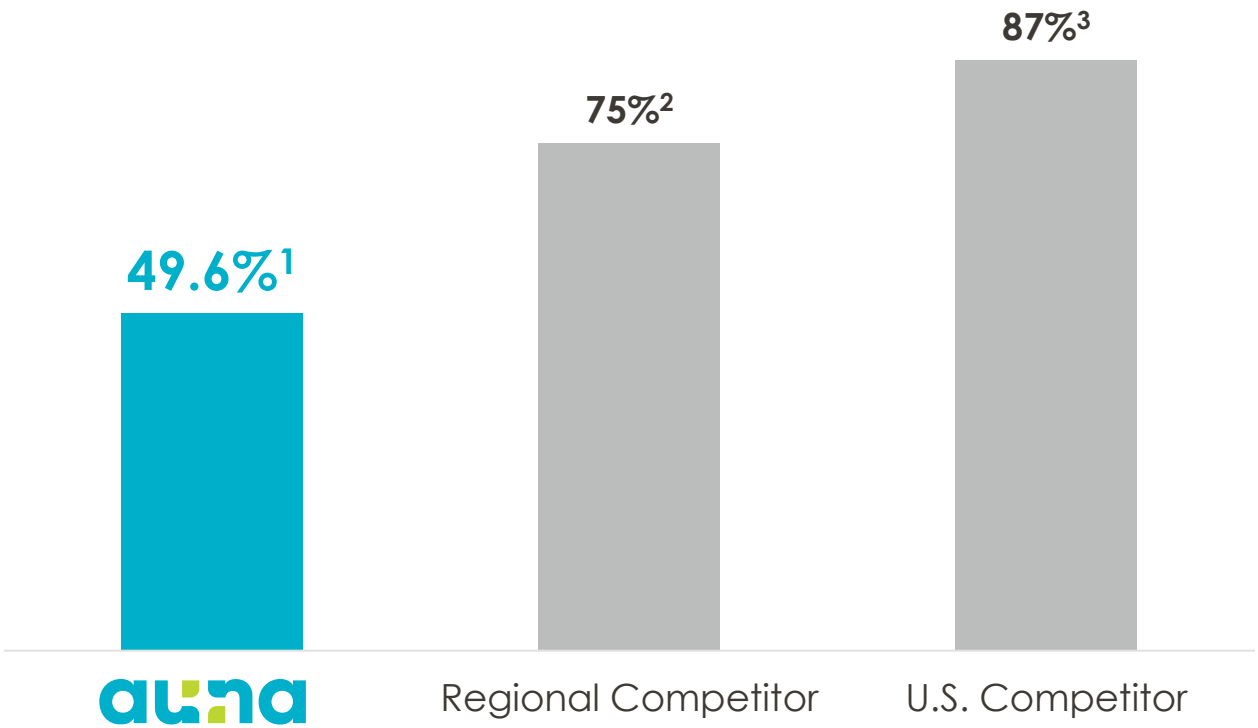
- the **experience** of Peru
- the **price point** of Mexico
- the **cost basis** of Colombia



The benefits of vertical integration

Providing health plans and healthcare services together

Auna's integrated strategy enables best-in-class Oncology MLRs



Note: 1. Data is as of 1Q'26. 2. Considers the median of MLR metric for HAPVIDA and Rede D'or (Sulamerica) as of 1Q'26. 3. As of 1Q'26. Considers the median of MLR metric of comparable companies in US (Cigna, UHG, Humana, Elevance, Centene, CVS, Molina, Alignment, Aflac)

Our focus is on early detection, prevention and protocolized care leading to best-in-class **LOWER MLRs**

As a payor and provider, we insure patients who are treated in our network

We offer complementary oncology plans and are exploring other high complexity complementary products

We have specialized in monorisk, complementary plans because the risk/reward tradeoff is more manageable

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The benefits of horizontal integration

Our focus on protocols across our network positions Auna as a value-based care provider, better aligning patients' and doctors' interests

HEALTHCARE SERVICES

- Imaging/labs
- Outpatient
- Emergency services
- Hospitals
- Digital channels

Our hospitals employ common protocols:

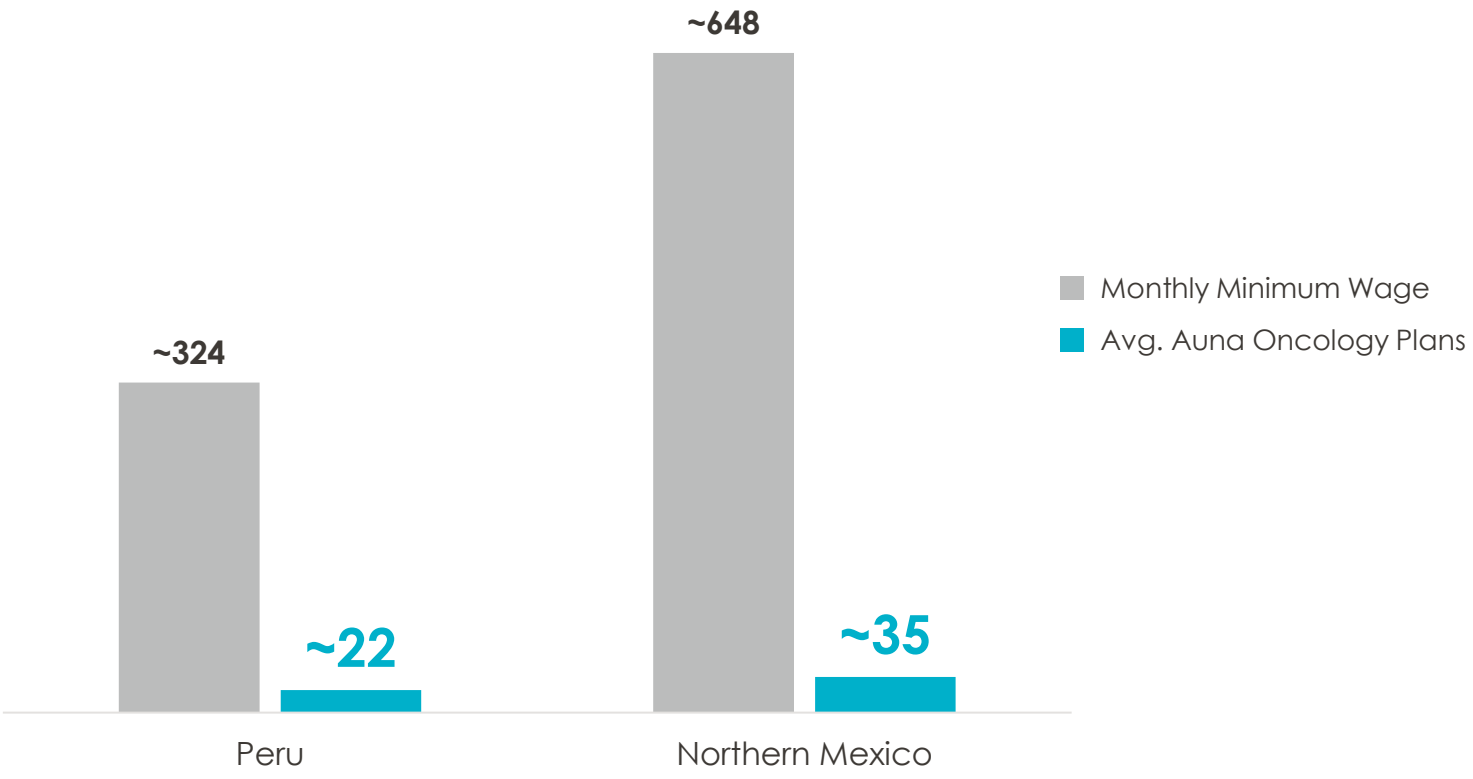
We manage the **full journey of our patients** to ensure consistent experiences across our network

We **achieve cost benefits** through higher volume purchasing and more complete patient data through their experience in our ecosystem

Leading to more **predictable costs for payors**

We're solving the problem of access

Affordability of Auna's oncology health plan



Affordable plans make health plan coverage possible

Penetration of private insurance is low in our countries

Our customers are often first-time insured or Auna is the only health plan they have

Note: Gobierno del Peru, Gobierno de Mexico and Company Information. All figures in USD

Our vision for the future and how we get there

Auna Today

Establishing scale in each market

The 'How'

Peru: Launch new organic projects to continue our growth

Mexico: Ramp up implementation of the Auna Way, lead oncology in Monterrey and expand into additional cities

Colombia: Shift the revenue mix to increase the risk-sharing models and start offering complementary plans

Auna: Enter a new geography

The Vision

Strongest healthcare value proposition in SSA

Accessibility of care for millions though digital channels

Value-based, highest-quality, affordable healthcare

We execute a consistent strategy across the region

Underpenetrated, **underserved** and **growing markets** with distinct advantages for each:

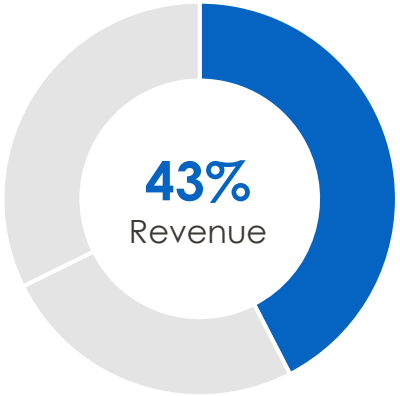
- Peru is stable and proof of concept
- Mexico is a fast-growing, fragmented market with huge potential and attractive economics
- Colombia generates high volumes with high quality healthcare

TAM[1]	220 MM (2025E) Population	$154 (2025E) Healthcare Expenditure [2]

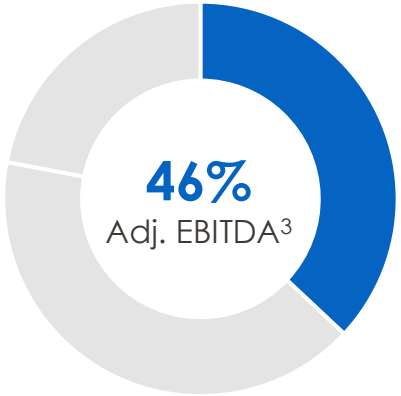
Note: 1. Total Addressable Market for Peru, Colombia and Mexico. 2. BMI, a Fitch Solutions company, Pharmaceutical Report. Excludes pharmaceutical spending. 2025 estimates.

Peru

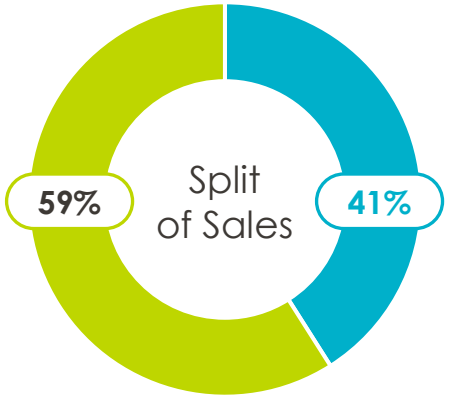
Stable, established and growing



US$ 559 Mn



US$ 120 Mn



The proof of concept for our model and a winning formula:

Decades of experience

Best practice sharing engine

Balanced revenue from plans and services

1.4 **million plan memberships**

10.7% **Penetration of private insurance**[2]

Note: 1. All data is as of 1Q'26 last twelve months (LTM). 2. Includes pre-paid insurance. 3. Adjusted EBITDA is a non-IFRS measure. See appendix for a reconciliation to the nearest IFRS measure

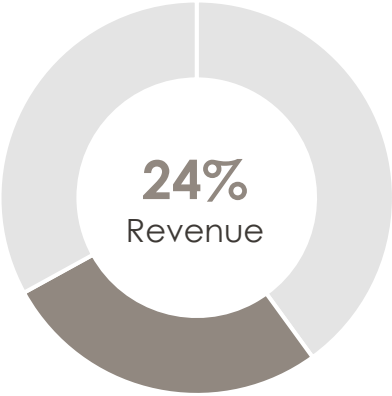
Serving as a model for other markets

Auna's successful track record comes from implementing our **value-based** care model:

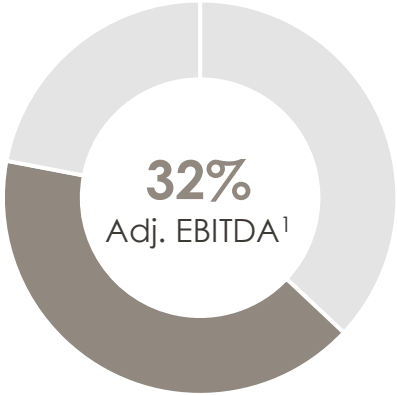
- State-of-the-art services and promote evidence-based medicine
- Standardizing and scaling the medical protocols to make data-driven decisions
- ~Up to 75% of physicians in our integrated network in Peru are on our payroll or have semi-exclusive relationships with Auna, allowing us to implement our business model

Mexico

Growth engine, deploying the playbook



US$ 308 Mn



US$ 85 Mn

TOP **5**

hospital network for cardiology, heart surgery, neurosurgery and gastric surgery

Acquired hospital network with **three facilities** in Monterrey and a nationwide insurance

Benefits from nearshoring: more people with formal employment

Hit the ground running because of our experience in Peru

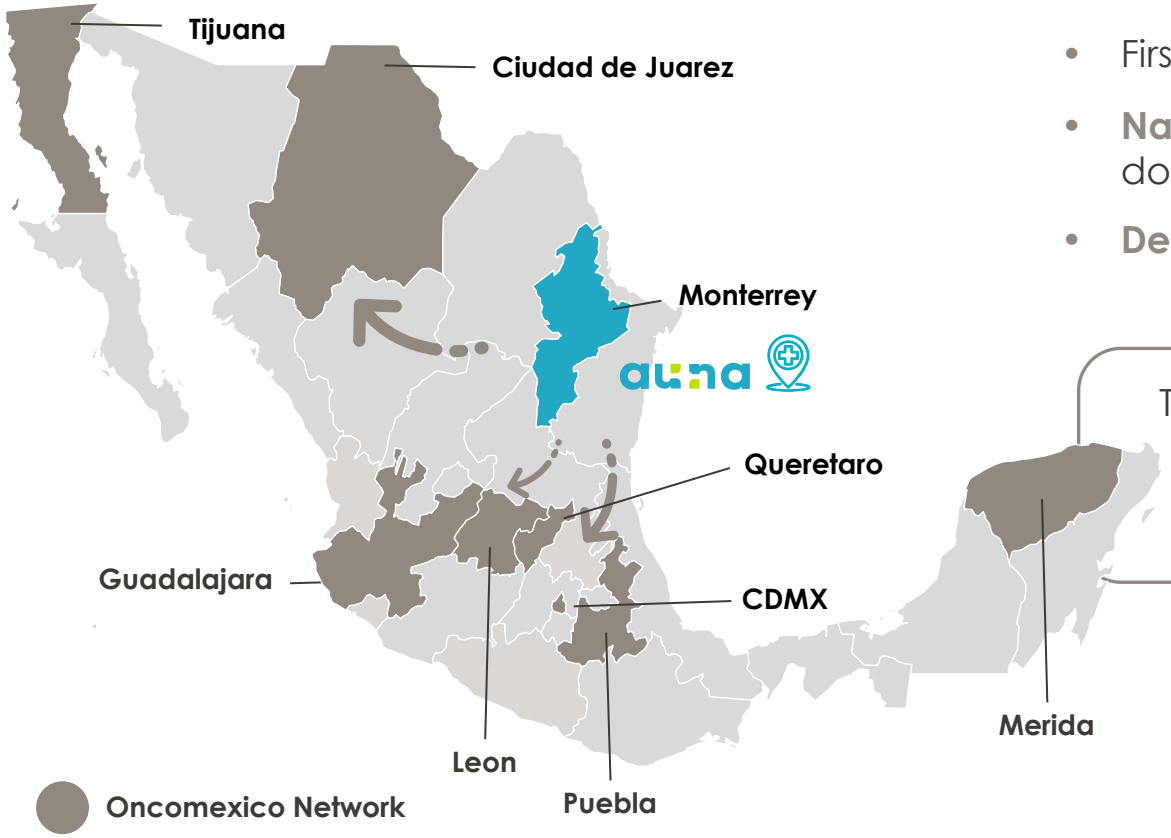
Significant room for growth with no additional CAPEX required

3.3 **million plan memberships**

36% **share of beds in Monterrey**

Note: All data is as of 1Q'26 last twelve months (LTM). 1. Adjusted EBITDA is a non-IFRS measure. See appendix for a reconciliation to the nearest IFRS measure

OncoMexico Ecosystem



- First oncology-focused insurance plan in Mexico
- **Nationwide healthcare ecosystem in Mexico**, with a network of doctors and check-up centers across all major cities
- **Deliberate and gradual rollout:** B2B to gain scale, then focus on B2C

The TAM for oncology insurance plans in Mexico is estimated at

10 to 14 million potential members

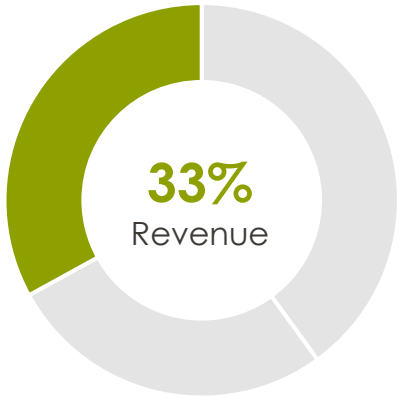
about **10 times** larger than our membership in Peru

welbe
Juntos, cuidamos de tu salud

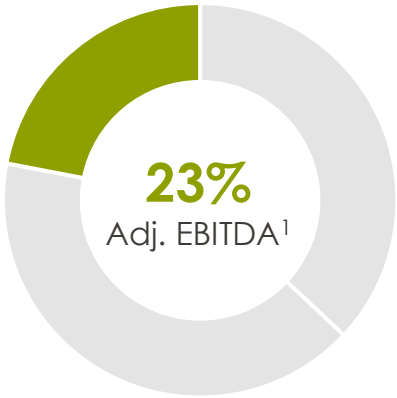
Nationwide Platform that enables a digital experience in a national check-up network

Colombia

Service provider at scale



US$ 428 Mn



US$ 59 Mn

Excellence in medical practice and important contributor to scale

Universal healthcare guarantees patients are already insured

High volume and treatment efficiencies that benefit the other two markets: over **43,000** surgical procedures in 2025

3.1 **million lives covered with Risk Sharing Models**

Most hospital beds & highest utilization rate among the countries

Note: All data is as of 1Q'26 last twelve months (LTM). 1. Adjusted EBITDA is a non-IFRS measure. See appendix for a reconciliation to the nearest IFRS measure

Stable, profitable operations

Managing through **healthcare changes** in Colombia:

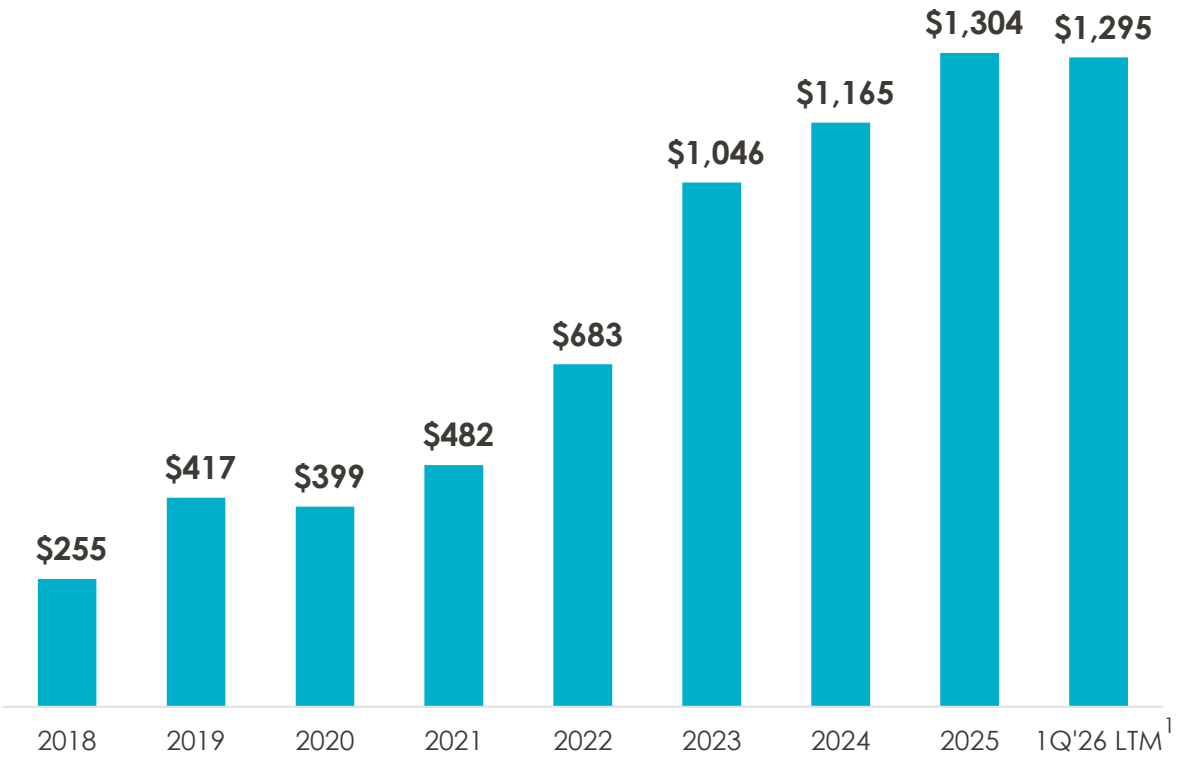
- Three insurance providers in Colombia are under temporary administrative control, overseeing compliance with payment obligations to service providers

Confident in our ability to operate **efficiently** and **financially** by:

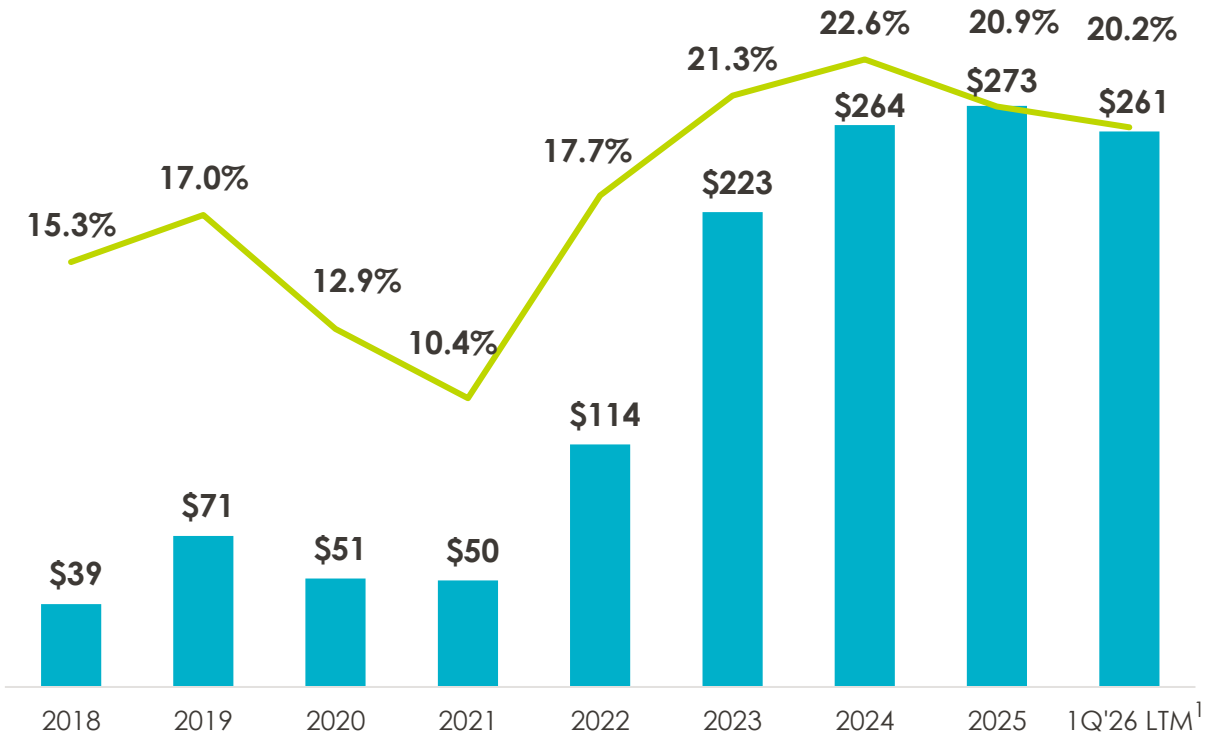
- Diversifying our payor base
- Utilizing contractual models that prioritize cash flow
- Shifting the mix of services to increase risk-sharing agreements
- Diversifying into private complementary insurance services

The Auna Way framework delivers on our strategic and financial goals

Revenue (US$ Mn)



Adjusted EBITDA (US$ Mn) and EBITDA margin[2] (%)



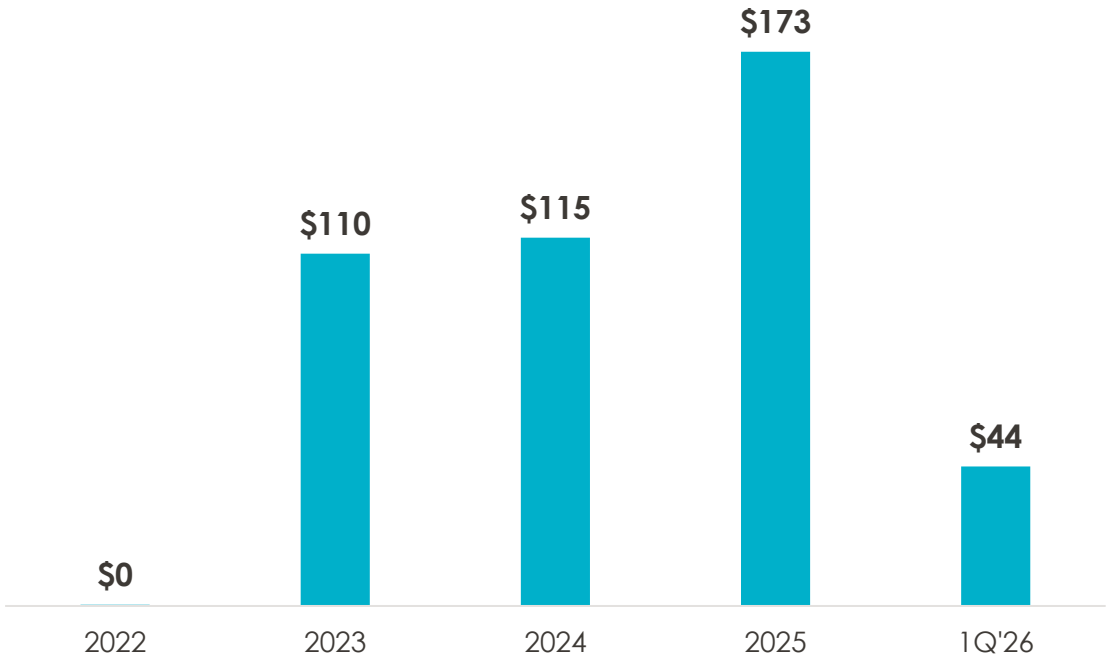
Note: 1. As of 1Q'26 last twelve months (LTM). 2. Adjusted EBITDA and Adjusted EBITDA Margin are non-IFRS measures. See appendix for a reconciliation to the nearest IFRS measures

Strong free cash flow for debt service and consistent deleveraging

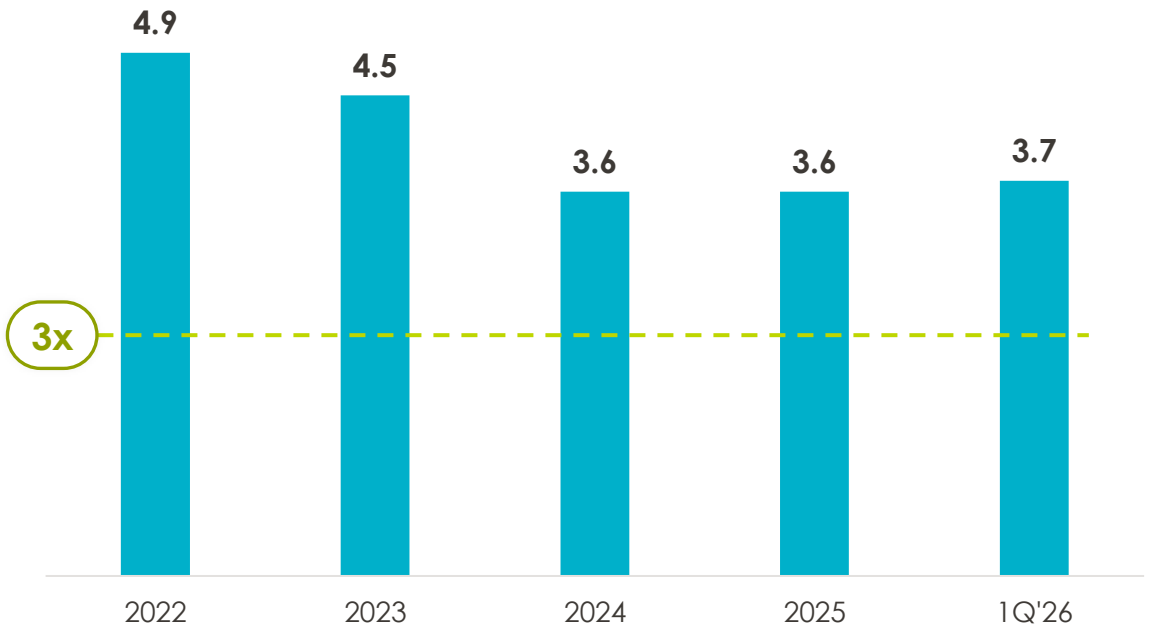
Issuer rating[2]

S&P	B+/ Stable
Fitch	B+/ Stable

Free Cash Flow[1] (US$ Mn)



Net Debt / Adjusted EBITDA[1]



Note: 2022 Net Debt/Adjusted EBITDA LTM leverage ratio includes proforma results from the 2022 acquisitions of Imat Oncomédica and OCA. 1. Net Debt / Adjusted EBITDA and Free Cash Flow are non-IFRS measures. See appendix for a reconciliation to the nearest IFRS measures. 2. The issuer ratings above are not a recommendation to buy, sell or hold any securities. The ratings may be subject to revision or withdrawal at any time by S&P Global Ratings and Fitch Ratings Limited. Each of the ratings above should be evaluated independently of any other rating.

Capital allocation priorities

1 Internal investment for growth

2 Capital expenditure

3 Debt reduction
Target Net debt to EBITDA

4 M&A
Strategic and financial criteria

Near Term - Growth Opportunities

Our **growth strategy combines organic expansion and selective acquisitions** in high-growth sectors with large addressable opportunities, strengthening the Auna ecosystem in the next five years.

- Identified **15+ opportunities** across hospitals, oncology centers, specialty care facilities, tech, and cross-border strategies in Mexico's largest cities to strengthen Auna's leadership in complex care.
- **+6 organic growth projects** to sustain leadership in high-complexity care by **expanding capacity and reinforcing competitive positioning**
- Market context allows for **Complementary private insurance in Colombia** while assessing opportunities to expand our footprint in 2+ key cities to **consolidate Auna's regional oncology leadership**

Experienced management team

Knowledgeable operators with LatAm healthcare experience

Jesus Zamora
President & Executive Chairman of the Board

Rayet Harb
Executive Vice President of Operations

Gisele Remy
Chief Financial Officer & Executive Vice President

Lorenzo Massart
Executive Vice President, Strategy & Equity Capital Markets

Healthcare & Access Services Heads

Vicente Checa
Regional Access & Peru Healthcare Network

Alejandro Torres
Monterrey Healthcare Network

Pablo Cervera
Colombia Healthcare Network

Independent board provides strong governance

Jesus Zamora
Executive Chairman of the Board

Luis Felipe Pinillos
Vice Chairman of the Board

Leonardo Bacherer
Director

John Wilton
Independent Director

Andrew Soussloff
Independent Director

Robert Oberrender
Independent Director

Teresa Gutierrez
Independent Director

Majority independent board demonstrates commitment to strong governance

Top tier governance practices and committees

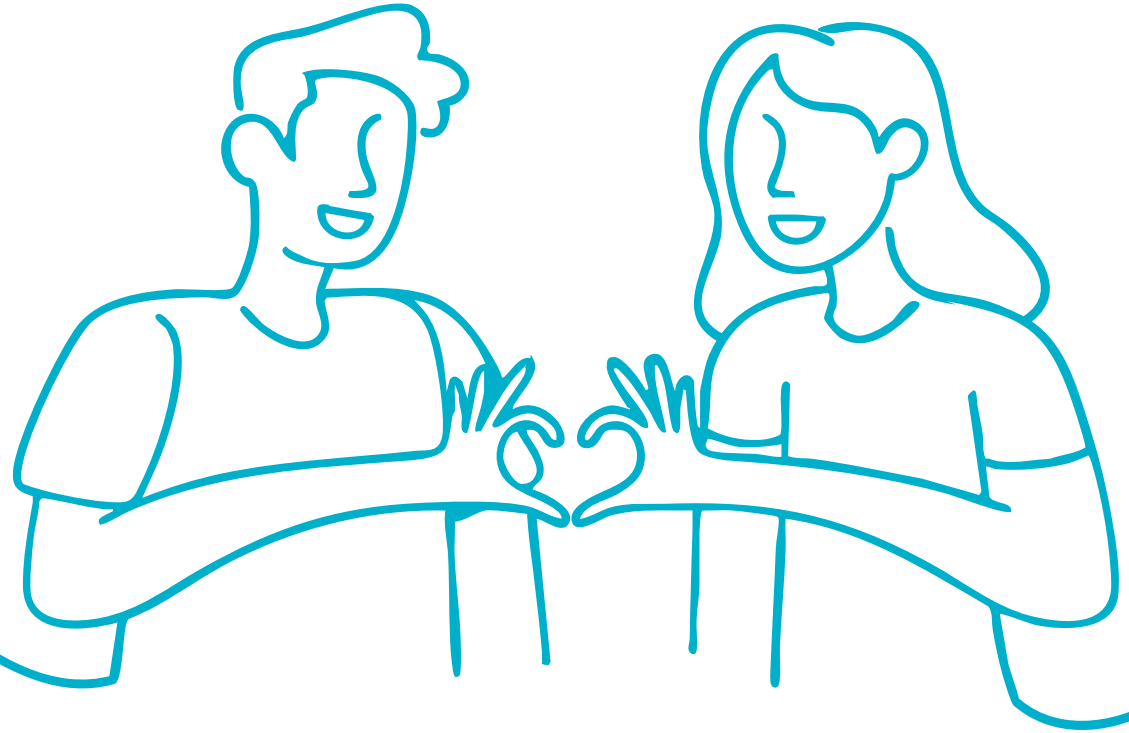
Sustainability is core to Auna's business vision and success

Good outcomes and **healthier individuals** that create a strong social impact

Sustainability report published since 2023

We will be compliant with the European Union's **Corporate Sustainability Reporting Directive (CSRD)** as a Luxembourg-based company

Appendix



Distinct advantages over the Brazilian healthcare model

Stable, friendlier, more predictable regulatory environment that is more conducive to growth with fewer limitations

Not subject to material cash restrictions

Stronger margin profile: Auna's gross margins are **37%**, compared to Brazilian operators at **22-34%**

Greater growth opportunities in our countries

Regional model is a natural hedge against a downturn in any one country

Regulatory framework

Peru's healthcare system is **dominated by public providers covering some 88% of the population** (~30.3 million inhabitants) through subsidized and direct contribution regimes for employees in the formal economy and informal / unemployed

Private healthcare covers ~10% of the population (32% of healthcare spend) with insurance providers offering a blend of **full self pay programs** and others including a **contribution from the public ones**

Regulatory framework

The Mexican healthcare system is characterized by a **dual system** of public providers (**73% of the population**) **and private ones covering ~10%, or 48% of healthcare spend**

The public sector is dominated by IMSS for workers in the formal economy, offering mandatory and voluntary coverage, with separate providers of coverage for government employees and specific providers for certain state agencies. **These provide care partly through contracting with private healthcare providers**

Private providers offer coverage either **through employers or directly to households**, offering care with private providers

Regulatory framework

The Colombian universal healthcare system operates through a **publicly funded healthcare system that funnels payments through private insurance companies** to private healthcare service providers, such as **Auna**

In April 2024, the Colombian healthcare regulator assumed **temporary control of three providers of general and mandatory health insurance plans** in Colombia through an administrative intervention in order to oversee compliance with their payment obligations to healthcare service providers and with their financial and solvency requirements

Auna continues to receive regular payments from these providers and will continue to monitor the situation

Trecca Ambulatory Center

Scope	Refurbishment, equipment acquisition, and management of a facility focused on outpatient consultations.
Objective	Trecca seeks to increase EsSalud's capacity in Lima by more than 20%, serving 3 million people a year.
Terms	20-year concession, including 2 years for engineering and construction (currently in progress) and 18 years of operations, with an option to renew for an additional 18 years.

Highlights

59sqm
Built area

145
Medical offices

~1.5k
Employees[2]

23
Floors[1]

+300
Clinical Equipment

Why is Project Trecca an **Attractive** Opportunity?

1. **Unaddressed Structural Demand**
   Captures a critical public healthcare deficit, positioning Auna as a strategic high-volume partner.

2. **Self-Funded Project Structure**
   Minimizes upfront equity requirements, optimizing cash flow and lifecycle liquidity.

3. **Proven Track Record Sponsor**
   Leverages Auna's regional scale and cost discipline to guarantee top-tier operational execution.

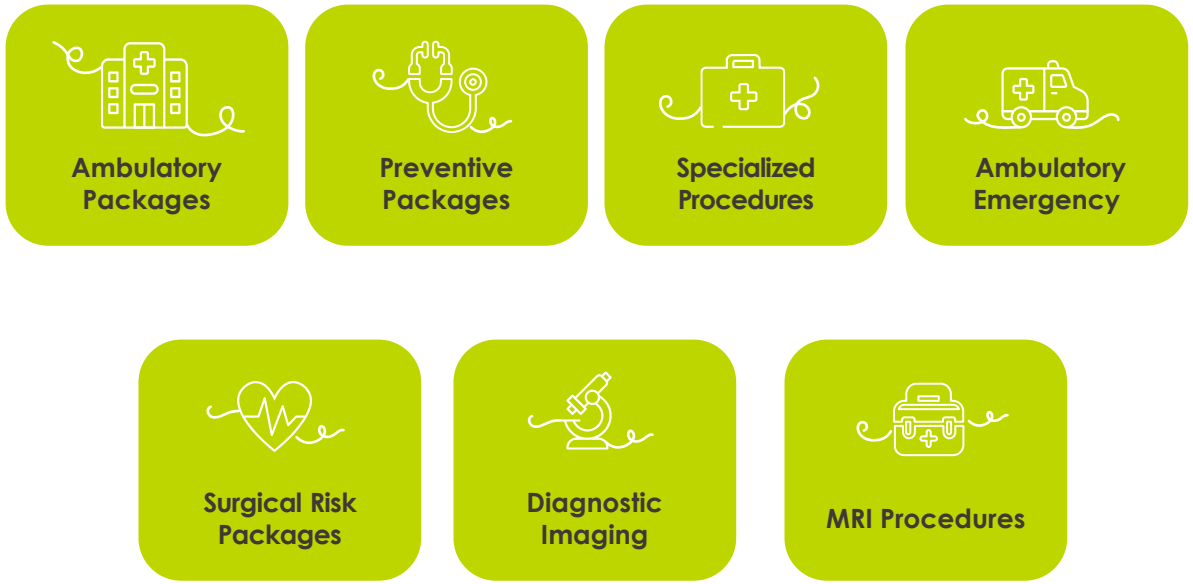
4. **Rapid Growth Consolidating Sector Leadership**
   Secures stable, long-term cash flows with a highly scalable healthcare delivery model.

5. **Low Risk Project With High Predictability**
   Contractual framework guarantees predictable revenues and minimum floor demand levels.

Note: 1. Three additional basements. 2. At full capacity.

Trecca Ambulatory Center

- The concession agreement establishes **minimum demand commitments** across seven key medical service packages, supported by a retribution compensation model that provides **investment recovery and predictable cash flow visibility** over the 18-year concession period.



	Compensation Model	Key advantages
RPI – Investment Retribution	**CAO[1]-based CapEx recovery** Investment is compensated through transferable CAO certificates issued upon completion of construction milestones.	**Self-financed structure** Gradual CAO reimbursements reduce upfront capital needs.
RPMO – Retribution for O&M	**Take-or-pay model** EsSalud pays a guaranteed monthly minimum covering fixed costs, O&M remuneration and tariff adjustments.	**Predictable cash flows** Minimum guaranteed volumes provide downside protection and base demand visibility.

Note: 1. "Certificado de Avance de Obras" (Works Progress Certificate). Denotes a formal document issued to certify the physical progress of construction works, typically used to validate project milestones and authorize payments based on completed stages

Honors and certifications

Peru

Accreditation Canada International
Clínica Delgado, Oncocenter: Clínica Oncosalud, Sede Ambulatoria San Borja y Sede San Isidro

ISO 9001
Across all sites of Auna labs at the national level; Oncosalud IAFAS for its oncological product

New Palex Certification
Oncocenter: Clínica Oncosalud, Sede Ambulatoria San Borja

Mexico

Good Manufacturing Practices (GMP) Certificate
Doctors Hospital Auna

Advanced Stroke Center Certification
Doctors Hospital Auna

Essential Stroke Center Certification
OCA Hospital Auna

Extracorporeal Life Support Organization (ELSO)
Doctors Hospital Auna

Colombia

Excellence Center Certification "Genitourinary Cancer" Institute of Cancerology

Excellence Center Certification "Lung Cancer"
Institute of Cancerology

High-Performance Clinical Unit (UCAD)

Hematopoietic Progenitor Transplant
Bronze Category: Institute of Cancerology

Infectious Diseases
Silver Category: Clinica Las Americas - Facility 80

HU-CI Certification
Clinica Las Americas - Facility 80

Non-GAAP reconciliations

Adjusted EBITDA Reconciliation (US$ Mn)	1Q'26 LTM[1]	FY 25	FY 24	FY 23
Revenues	**1,295**	**1,304**	**1,165**	**1,045**
Profit (Loss) before Tax	**44**	**59**	**49**	**(33)**
(+) Net Finance Cost	142	130	162	186
(+) Depreciation and Amortization	65	66	58	63
(=) LTM EBITDA	**251**	**255**	**269**	**216**
(+) Adjustments	9.6	17.4	(4.9)	6.0
(a) Pre-operating expenses	0.1	0.1	0.6	0.2
(b) Business development expenses	5.0	12.2	(10.6)	0.2
(c) Change in fair value of earn-out liabilities	0	0	0	4.7
(d) Stock-based considerations	3.0	3.3	2.4	1.0
(e) Personnel non-recurring compensation	1.5	1.7	2.7	0
(f) Change in fair value of investment properties	0	0	0	0
(=) Adjusted LTM EBITDA	**261**	**273**	**264**	**222**
Adjusted LTM EBITDA Margin	20.2%	20.9%	22.6%	21.3%

Non-GAAP reconciliations

Adjusted EBITDA Reconciliation
(US$ Mn)

	Healthcare Services Peru & OncoSalud	Healthcare Services Mexico	Healthcare Services Colombia	Holding & Eliminations	Total Adjusted EBITDA 1Q'26 LTM [1]
Revenues	**659**	**308**	**430**	**(102)**	**1,295**
Profit (Loss) before Tax	**74**	**(9)**	**34**	**(55)**	**44**
(+) Net Finance Cost	14	65	11	52	142
(+) Depreciation and Amortization	24	25	12	3	65
(=) Segment EBITDA	**113**	**81**	**58**	**(0)**	**251**
(+) Adjustments	7.3	3.8	1.2	-2.7	9.6
Pre-operating expenses	*0.0*	*0.0*	*0.0*	0.1	*0.1*
Business development expenses	*2.7*	*1.3*	*0.9*	0.0	*5.0*
Change in fair value of earn-out liabilities	*0.0*	*0.0*	*0.0*	0.0	*0.0*
Stock-based consideration	*0.2*	*2.0*	*0.1*	0.7	*3.0*
Personnel non-recurring compensation	*0.8*	*0.5*	*0.2*	0.0	*1.5*
Change in fair value of investment properties	*3.5*	*0.0*	*0.0*	*-3.5*	*0.0*
(=) Segment Adjusted EBITDA	**120**	**85**	**59**	**(3)**	**261**
Adjusted EBITDA Margin	18.3%	27.6%	13.7%		20.2%

Note: 1. As of 1Q'26 last twelve months (LTM). Figures are based on an exchange rate of S/3.491 per US$1.00

Free cash Flow

Free Cash Flow Reconciliation (US$ Mn)	1Q'26[1]	FY 25	FY 24	FY 23	FY 22
Cash from Operating Activities	**68**	**255**	**224**	**183**	**59**
(-) Income Tax	19	62	52	31	18
(+) Interest received	1	4	6	5	2
(=) Net Cash from Operating Activities	**50**	**197**	**178**	**157**	**43**
(+) Net Cash used in Investing Activities	**(7)**	**(24)**	**(63)**	**(47)**	**(43)**
(=) Free Cash Flow	**44**	**173**	**115**	**110**	**0**

Note: 1. As of 1Q'26. Figures are based on an exchange rate of S/3.491 per US$1.00

Net debt to Adj. LTM EBITDA

Net Debt to Adj. LTM EBITDA Reconciliation (US$ Mn)	1Q'26[1]	FY 25	FY 24	FY 23	FY 22
Current and non-current loans & borrowings	1,056	1,050	962	1,014	879
Current and non-current lease liabilities	36	37	39	43	43
(-) Cash and cash equivalents	117	100	63	65	55
(=) Net Debt	976	987	938	992	867
Adjusted LTM EBITDA[1]	261	273	264	222	177
(=) Leverage ratio	**3.7x**	**3.6x**	**3.6x**	**4.5x**	**4.9x**

Note: 1. As of 1Q'26. Figures are based on an exchange rate of S/3.491 per US$1.00