

THE STANDARD PATTAYA NA JOMTIEN
RECENTLY OPENED IN Q4 2025

HYATT® | FULL YEAR 2025 HIGHLIGHTS¹

FINANCIAL RESULTS



NET INCOME
(LOSS)²



DILUTED
EPS²



ADJUSTED
EBITDA[†]



GROSS FEES

OPERATIONAL RESULTS



+2.9%

SYSTEM-WIDE
HOTELS REVPAR[◇]
GROWTH



+7.3%

NET ROOMS
GROWTH
6.7% NRG EXCLUDING
ACQUISITIONS



+7.2%

PIPELINE ROOMS
GROWTH



+19%

WORLD OF HYATT
MEMBER GROWTH
~63M | NEW RECORD

¹ Figures as of December 31, 2025, and growth rates represent year-over-year comparisons from years ended December 31, 2024 and December 31, 2025.

² Represents amounts attributable to Hyatt Hotels Corporation.