



DIVERSITY & INCLUSION POLICY

Adopted by the Board of Directors on August 18, 2023, and as amended and restated on October 9, 2024

SUMMARY

We believe Pulsar Helium Inc. and its subsidiaries' (collectively the "**Company**") ability to act in the best interests of all its stakeholders is achieved through a broad definition of diversity that encompasses not only the physical characteristics that make individuals different from each other but their cultural and socio-economic background, area of expertise and type of experience.

Wherever we operate, we look to cooperate and collaborate with local stakeholders to ensure that our presence has a positive impact and that we contribute to the sustainable development of the local community and region.

In identifying suitable candidates for appointment to the Board of Directors (the "**Board**"), or in selecting and assessing candidates for executive officer positions (the "Executive Team"), candidates will be considered on merit against objective criteria regarding experience, education, expertise and general and sector specific knowledge, and with due regard for the benefit of diversity and the need to widen participation.

The Company strongly supports the principle that all individuals must have an equal opportunity to participate in our business and to develop their full potential within it. The Company does not discriminate because of age, ethnicity, indigenous origin or heritage, gender, disability, beliefs, language, sexual orientation, education, nationality, social background, culture physical ability (provided the person can safely carry out the role and responsibilities associated with the position, unless the local legislation sets out specific restrictions for certain positions or the demands of the position are prohibitive) or other personal attributes.

This Policy sets forth the Company's commitment and approach to ensuring equality of opportunity by achieving and maintaining diversity, in the broadest sense, and widening participation on its Board and with its Executive Team appointments and the Company's general workforce.

PURPOSE

This Policy sets forth the Company's commitment and approach to achieving and maintaining appropriate diversity and ensuring wide participation is based on the location of its activities combined with availability of appropriate expertise on its Board and in Executive Team positions as well as in the Company's general workforce.

In this Policy, diversity refers to all the characteristics that make individuals different from each other. It includes, but is not limited to, culture, socio-economic background, area of expertise and type of experience, age, ethnicity, indigenous origin or heritage, gender, physical attributes, beliefs, language, sexual orientation, education, nationality, social background and culture or other personal characteristics.

POLICY STATEMENT

The Company believes the nomination of directors and Executive Team appointment decisions should be based on merit and remains committed to selecting the most highly qualified individuals to fulfill these roles. However, the Company recognizes that a broad approach to diversity and widening participation are important considerations in determining the composition of the Board and the Executive Team, and that having a diverse pool of directors and in the Executive Team is key to achieving effective decision-making, strong business performance, continuous innovation, and good



governance.

The Company seeks to also identify employee candidates who possess knowledge, skills, competencies, diverse viewpoints, and relevant expertise while considering their cultural and socio-economic background, age, gender and ethnicity. The Company believes that it has and will benefit from the diversity of perspectives, ideas, backgrounds, skills, and experience offered by its employees and members of the Board. The Company promotes and fosters an inclusive and diverse workforce in order to:

- Contribute to innovation and better decision making through exposure to increased perspective and ideas.
- Widen participation and attract a broader pool of candidates and improved employee retention.
- Build a strong workforce that is engaged and contributing to the Company’s environmental, social and economic goals.

The Company acknowledges the important role that a diverse mix of people with appropriate and relevant skills and experience play in contributing to the Company’s management, productivity and effectiveness.

Board and Executive Officer Appointments

The Board, with the assistance of the Corporate Governance and Nomination Committee , will, in the process of identifying and considering candidates for appointment/election to the Board or to executive officer positions:

- Ensure the Board is comprised of directors who possess knowledge, skills, competencies, diverse viewpoints and relevant expertise that enable them to make active, informed and positive contributions to the oversight and management of the Company and the conduct of its business.
- Review the Board Skill & Competency Assessments, developed and maintained to identify the skills and competencies required for the Board and to monitor how those requirements are satisfied, along with potential areas for growth and improvement.
- Review the current list of potential candidates, developed and maintained to the extent feasible to address the diversity and widening participation objectives of this Policy.
- Consider candidates who are highly qualified based on their experience, professional expertise, personal skills, qualities and values.
- Consider diversity criteria defined in this Policy and specifically the level of representation of women on the Board and in Executive Team positions.
- Take into account that qualified candidates may be found in a broad range of organizations, including privately held businesses, profit and not-for profit associations, academic institutions and other entities in addition to the traditional candidate pool of corporate senior managers.
- Engage, where and when appropriate, qualified independent executive search firms to conduct searches for candidates, to help achieve the Company’s diversity objectives in relation to executive officer positions.

POLICY REVIEW

The Corporate Governance and Nomination Committee will review this Policy regularly to ensure that it is achieving its purpose and will discuss any revisions that may be required and recommend any such revisions to the Board for approval.