

**VIONTIER**

# Notice of 2026 Annual Meeting of Stockholders





# Notice of 2026 Annual Meeting of Stockholders

**VONTIER**  
VONTIER CORPORATION  
5438 Wade Park Boulevard,  
Suite 600  
Raleigh, North Carolina 27607



**WHEN:**

June 4,  
2026 at  
12:30 p.m.  
ET



**WHERE:**

Online only  
via live  
webcast



**ITEMS OF BUSINESS:**

3 proposals as listed  
below



**DATE OF MAILING:**

The date of mailing  
of this Proxy  
Statement is on or  
about April 10,  
2026.



**WHO CAN VOTE:**

Stockholders of  
Vontier's  
common stock  
at the close of  
business on  
April 6, 2026.

## Items of Business:

- ✓ 1. To elect Mses. Karen C. Francis, Gloria R. Boyland and Maryrose Sylvester and Messrs. Robert L. Eatroff, David M. Foulkes, Mark D. Morelli and J. Darrell Thomas to serve as directors for a one-year term expiring at the 2027 Annual Meeting of Stockholders and until their successors have been elected and qualified.
- ✓ 2. To ratify the appointment of Ernst & Young LLP as Vontier's independent registered public accounting firm for the year ending December 31, 2026.
- ✓ 3. To approve, on an advisory basis, Vontier's named executive officer compensation as disclosed in this Proxy Statement.
- ✓ 4. To consider and act upon such other business as may properly come before the meeting or any adjournment thereof.

**YOUR VOTE IS IMPORTANT. PLEASE SUBMIT YOUR PROXY OR VOTING INSTRUCTIONS AT YOUR EARLIEST CONVENIENCE, WHETHER OR NOT YOU PLAN TO ATTEND OUR 2026 ANNUAL MEETING OF STOCKHOLDERS.**

Most stockholders have a choice of voting over the Internet, by telephone or by using a traditional proxy card or voting instruction form. Please refer to the attached proxy materials or the information forwarded by your bank, broker or other holder of record to see which voting methods are available to you.

## IMPORTANT NOTICE REGARDING THE AVAILABILITY OF PROXY MATERIALS FOR THE STOCKHOLDER MEETING TO BE HELD ON JUNE 4, 2026:

We are pleased to take advantage of the U.S. Securities and Exchange Commission rules that allow us to furnish these proxy materials and our Annual Report to Stockholders, including financial statements, via the Internet. On or about April 10, 2026, we mailed to our stockholders a Notice of Internet Availability of Proxy Materials containing instructions on how to access our Proxy Statement and Annual Report to Stockholders and how to vote. We believe that posting these materials on the Internet enables us to provide stockholders with the information they need to vote more quickly, while lowering the cost and reducing the environmental impact of printing and delivering annual meeting materials. The Notice of Internet Availability, Notice of Annual Meeting, Proxy Statement and the Annual Report are available at: [www.proxyvote.com](http://www.proxyvote.com).

By Order of the Board of Directors,

**Courtney S. Kamlet**  
Corporate Secretary  
April 10, 2026



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# Proxy Statement Summary

To assist you in reviewing the proposals to be acted upon at our 2026 Annual Meeting of Stockholders (the "Annual Meeting"), below is a summary of information regarding the meeting contained elsewhere in this Proxy Statement. The following description is only a summary. For more information about these topics, please review the complete Proxy Statement.

## 2026 Annual Meeting of Stockholders


**DATE AND TIME:**

June 4, 2026 at 12:30 p.m. ET


**PLACE:**

[www.virtualshareholdermeeting.com/VNT2026](http://www.virtualshareholdermeeting.com/VNT2026)


**RECORD DATE:**

April 6, 2026


**VOTING:**

Holders of shares of Vontier's common stock, \$0.0001 par value ("Common Stock") at the close of business on April 6, 2026 are entitled to one vote per share of Common Stock on each matter to be voted upon at the 2026 Annual Meeting

## Items of Business

Proposal	Vote Required	Board Recommendation
<b>Proposal 1:</b> Election of Mses. Karen C. Francis, Gloria R. Boyland and Maryrose Sylvester and Messrs. Robert L. Eatroff, David M. Foulkes, Mark D. Morelli and J. Darrell Thomas to serve as directors until the 2027 Annual Meeting of Stockholders	For each nominee, majority of votes cast.	<b>FOR</b> each nominee
<b>Proposal 2:</b> Ratification of the selection of Ernst & Young LLP as Vontier's independent registered public accounting firm for the year ending December 31, 2026	The affirmative vote of a majority of the shares of Common Stock represented in person or by proxy.	<b>FOR</b>
<b>Proposal 3:</b> Approval, on an advisory basis, of Vontier's named executive officer compensation as disclosed in this Proxy Statement	The affirmative vote of a majority of the shares of Common Stock represented in person or by proxy.	<b>FOR</b>



## Corporate Governance Highlights









Our Board of Directors (the “Board”) recognizes that enhancing and protecting long-term value for our stockholders requires a robust framework of corporate governance that serves the best interests of all our stockholders.

### Our Corporate Governance Framework

#### Recent governance actions:

Revised the Corporate Governance Guidelines to expressly denote that all directors are committed to continuing education.

#### Additional highlights of our corporate governance framework:

 We have documented and executed our <b>commitment to Board diversity</b> in our Corporate Governance Guidelines and our Nominating and Governance Committee Charter	 We have an <b>Environmental, Social and Governance (“ESG”) program</b> , and the Nominating and Governance Committee coordinates the Company’s Board committees’ oversight of ESG matters
 Our Audit Committee Charter includes <b>oversight of our cybersecurity</b> with quarterly review by the Audit Committee of our cybersecurity planning, monitoring, risk management, remediation, and controls and full Board review annually	 <b>We have stock ownership requirements</b> for non-CEO executive officers at a multiple of three times base salary and for CEO and directors at a multiple of five times base salary and annual cash retainer, respectively; unvested performance stock units do not count towards the stock ownership requirements
 Our <b>Chair and CEO positions are separate</b> , with an independent Chair	 We maintain a <b>majority vote requirement</b> for the <b>election of directors</b> in uncontested elections
 We have an <b>anti-overboarding policy</b> that limits the number of boards of other public companies on which our directors may serve to three	 We have <b>no shareholder rights plan</b>

## Stockholder Engagement

In 2025, the Company continued its stockholder engagement program, because we believe stockholder engagement is one aspect of maintaining good corporate governance as well as transparency with regard to executive compensation matters. Our stockholder engagement program provides a mechanism to discuss issues of importance to stockholders that affect our business. During the last twelve months, we conducted outreach to stockholders that represent approximately 68% of our outstanding shares of Common Stock. We have duly considered the input from the stockholder outreach and incorporated suggestions as appropriate.

## Compensation Governance Highlights

### WHAT WE DO

- ✓ Implement Core Executive Compensation Principles Designed to Promote Alignment with the Interest of Stockholders
- ✓ Performance Measures Aligned with Business Objectives
- ✓ Pay for Performance
- ✓ Maintain Stock Ownership Requirements
- ✓ Maintain a Compensation Recoupment Policy
- ✓ Maintain Market Competitive Vesting Schedules for Equity Awards
- ✓ Require Minimum Vesting Schedule under our Equity Plan
- ✓ Annual Compensation Risk Assessment
- ✓ Engage an Independent Compensation Consultant
- ✓ Limit Perquisites
- ✓ Incorporate Long-Term Performance-Based Equity Awards for Executive Officers

### WHAT WE DON'T DO

- ✗ No Excise Tax Gross-Ups
- ✗ No "Single-Trigger" Change-in-Control Severance Benefits or Change-in-Control Equity Vesting
- ✗ No Pledging of our Common Stock by Executive Officers
- ✗ No Hedging Transactions by Executive Officers
- ✗ No Evergreen Provision in Stock Incentive Plan
- ✗ No Repricing of Stock Options
- ✗ No Liberal Share Recycling under Stock Incentive Plan
- ✗ No Liberal Definition of Change-in-Control
- ✗ No Defined Benefit Plans for Executive Officers



# Proxy Statement

## 2026 Annual Meeting of Stockholders June 4, 2026

This Proxy Statement is furnished in connection with the solicitation by the Board of Vontier Corporation, a Delaware Corporation (“Vontier” or the “Company”), of proxies for use at the Annual Meeting to be held on June 4, 2026 at 12:30 p.m. ET, and at any and all postponements or adjournments thereof. The Annual Meeting will be a completely virtual meeting, which will be conducted via live webcast. You will be able to attend the Annual Meeting online and submit your questions during the meeting by visiting [www.virtualshareholdermeeting.com/VNT2026](http://www.virtualshareholdermeeting.com/VNT2026) and entering your 16-digit control number included in your Notice of Internet Availability of Proxy Materials, on your proxy card (the “Proxy Card”) or on the instructions that accompanied your proxy materials.

### Purpose of the Annual Meeting

- |   |   |
|---|---|
| ✓ | 1. To elect Ms. Karen C. Francis, Gloria R. Boyland and Maryrose Sylvester and Messrs. Robert L. Eatroff, David M. Foulkes, Mark D. Morelli and J. Darrell Thomas to serve as directors for a one-year term expiring at the 2027 Annual Meeting of Stockholders and until their successors have been elected and qualified. |
| ✓ | 2. To ratify the appointment of Ernst & Young LLP as Vontier’s independent registered public accounting firm for the year ending December 31, 2026.   |
| ✓ | 3. To approve, on an advisory basis, Vontier’s named executive officer compensation as disclosed in this Proxy Statement.   |
| ✓ | 4. To consider and act upon such other business as may properly come before the meeting or any adjournment thereof.   |

### Who Can Attend the Annual Meeting

The Annual Meeting will be held entirely online to allow for greater participation. You may attend the Annual Meeting online only if you are a Vontier stockholder who is entitled to vote at the Annual Meeting, or if you hold a valid proxy for the Annual Meeting. You may attend and participate in the Annual Meeting by visiting the following website [www.virtualshareholdermeeting.com/VNT2026](http://www.virtualshareholdermeeting.com/VNT2026). To attend and participate in the Annual Meeting, you will need the 16-digit control number included in your Notice of Internet Availability of Proxy Materials, on your Proxy Card or on the instructions that accompanied your proxy materials. If your shares are held in “street name,” you should contact your bank or broker to obtain your 16-digit control number or otherwise vote through your bank or broker. The meeting webcast will begin promptly at 12:30 p.m. ET. We encourage you to access the meeting prior to the start time. Online check-in will begin at 12:20 p.m. ET, and you should allow ample time for the check-in procedures.

**Asking Questions.** Stockholders have multiple opportunities to submit questions to Vontier for the Annual Meeting. Stockholders who wish to submit a question in advance may do so at [www.proxyvote.com](http://www.proxyvote.com). Our virtual meeting will be governed by our rules of conduct and procedures that will be posted on the virtual meeting website. Stockholders also may submit questions during the meeting. Stockholders can also access copies of the proxy statement and annual report at our annual meeting website.

**Technical Issues.** If any Stockholder is having technical difficulties joining the Annual Meeting, the technical support numbers will be located on the login page of [www.virtualshareholdermeeting.com/VNT2026](http://www.virtualshareholdermeeting.com/VNT2026).

### Outstanding Stock and Voting Rights

In accordance with Vontier’s Amended and Restated Bylaws, the Board has fixed the close of business on April 6, 2026 as the record date for determining the stockholders entitled to notice of, and to vote at, the Annual Meeting. Only stockholders of record at the close of business on that date will be entitled to vote. The only outstanding securities of Vontier entitled to vote at the Annual Meeting are shares of common stock, \$0.0001 par value (“Common Stock”). Each outstanding share of Common Stock entitles the holder to one vote on each directorship and other matters brought before the Annual Meeting. As of the close of business on April 6, 2026, 140,898,778 shares of Common Stock were outstanding, excluding shares held by or for the account of Vontier.

## Solicitation of Proxies

We bear the expense of soliciting proxies. Our directors, officers, or employees may also solicit proxies personally or by telephone, e-mail, facsimile, or other means of communication. We do not intend to pay additional compensation for doing so. In addition, we have engaged Okapi Partners LLC (“Okapi Partners”) to assist in the solicitation of proxies for the Annual Meeting and we estimate we will pay Okapi Partners a fee of approximately \$16,000. We have also agreed to reimburse Okapi Partners for reasonable administrative and out-of-pocket expenses incurred in connection with the proxy solicitation and indemnify Okapi Partners against certain losses, costs and expenses. Additionally, we will reimburse banks, brokerage firms, and other custodians, nominees, and fiduciaries representing beneficial owners of our Common Stock, for their expenses in forwarding soliciting materials to those beneficial owners.

## Proxy Instructions

Proxies will be voted as specified in the proxy.

### If you sign and submit your Proxy Card with no further instructions, your shares will be voted:

✓	<b>FOR</b> the election of each of Meses. Karen C. Francis Gloria, R. Boyland and Maryrose Sylvester and Messrs. Robert L. Eatroff, David M. Foulkes, Mark D. Morelli and J. Darrell Thomas to serve as directors, until the 2027 Annual Meeting of Stockholders;
✓	<b>FOR</b> ratification of the selection of Ernst & Young LLP as Vontier’s independent registered public accounting firm for the year ending December 31, 2026;
✓	<b>FOR</b> approval, on an advisory basis, of the Company’s named executive officer compensation as disclosed in this Proxy Statement; and
✓	In the discretion of the proxy holders on any other matter that properly comes before the meeting or any adjournment thereof. The Board has selected Kathryn K. Rowen and Courtney S. Kamlet to act as proxies with full power of substitution.

## Notice of Electronic Availability of Proxy Materials

As permitted by the U.S. Securities and Exchange Commission (“SEC”) rules, we are making the proxy materials available to our stockholders primarily via the Internet. By doing so, we can reduce the printing and delivery costs and the environmental impact of the Annual Meeting. On or about April 10, 2026, we mailed a Notice of Internet Availability of Proxy Materials (the “Notice”) to our stockholders. The Notice contains instructions on how to access our proxy materials and how to vote online or by telephone. If you would like to receive a paper copy of the proxy materials, please follow the instructions in the Notice.

## Voting Requirements With Respect to Each of the Proposals Described in this Proxy Statement

**Quorum.** The quorum necessary to conduct business at the Annual Meeting consists of a majority in the voting power of the issued and outstanding shares of Common Stock entitled to vote at the Annual Meeting as of the record date, present in person or represented by proxy. Abstentions and broker non-votes will be counted as present in determining whether the quorum requirement is satisfied.

**Broker Non-Votes.** Under New York Stock Exchange (“NYSE”) rules, if your broker holds your shares in its name and does not receive voting instructions from you, your broker has discretion to vote those shares on Proposal 2, which is considered a “routine” matter. However, on “non-routine” matters such as Proposals 1 and 3, your broker must receive voting instructions from you, as it does not have discretionary voting power for these particular items. Therefore, if you are a beneficial owner and do not provide your broker with voting instructions, your shares may constitute broker non-votes with respect to Proposals 1 and 3. Broker non-votes will not affect the required vote with respect to Proposals 1 and 3.

**Approval Requirements.** If a quorum is present, the vote required under the Company’s Amended and Restated Bylaws and the Amended and Restated Certificate of Incorporation to approve each of the proposals is as follows:

- With respect to **Proposal 1**, the election of directors, you may vote “for” or “against” any or all director nominees or you may abstain as to any or all director nominees. In uncontested elections of directors, such as this election, a nominee is elected by a majority of the votes cast by the shares of Common Stock present in person or represented by proxy and entitled to vote. A “majority of the votes cast” means that the number of votes cast “for” a director



nominee must exceed the number of votes cast “against” that nominee. A vote to abstain is not treated as a vote “for” or “against,” and thus will have no effect on the outcome of the vote.

- With respect to **Proposals 2 and 3**, the affirmative vote of the holders of a majority of the total number of votes of the Company’s capital stock represented in person or by proxy at the meeting and entitled to vote on the proposal is required for approval. For these proposals, abstentions are counted for purposes of determining the minimum number of affirmative votes required for approval and, accordingly, have the effect of a vote against the proposal.

**Tabulation of Votes.** Our inspector of election, Broadridge Financial Services, will tabulate votes cast by proxy or in person at the meeting. We will report the results in a Current Report on Form 8-K filed with the SEC within four business days of the Annual Meeting.

## Voting Methods

If your shares of Common Stock are registered directly in your name with our transfer agent, Computershare Trust Company, N.A., you are considered the registered holder of those shares. As the registered stockholder, you can ensure your shares of Common Stock are voted at the Annual Meeting by submitting your instructions by telephone, over the Internet, by completing, signing, dating and returning the enclosed Proxy Card in the envelope provided, or by attending the Annual Meeting and voting your shares of Common Stock at the meeting. Telephone and Internet voting for registered stockholders will be available 24 hours a day, up until 11:59 p.m., ET on June 3, 2026.

As a registered stockholder, you may vote by proxy in any one of the following ways:

- **Via the Internet** by accessing the proxy materials on the secured website [www.proxyvote.com](http://www.proxyvote.com) and following the voting instructions on that website;
- **Via telephone** by calling toll free 1-800-690-6903 and following the recorded instructions; or
- **Via mail** by completing, dating, signing and returning the Proxy Card. Please allow sufficient time for delivery of your Proxy Card if you decide to vote by mail.

To participate in the Annual Meeting, including to vote via the Internet or telephone, you will need the 16-digit control number included on your Notice of Internet Availability of Proxy Materials, on your Proxy Card, or on the instructions that accompanied your proxy materials. Voting via the Internet or telephone must be completed by 11:59 p.m. ET on May 25, 2026. If you submit or return a Proxy Card without giving specific voting instructions, your shares will be voted as recommended by the Board, as permitted by law.

If your shares of Common Stock are held in a brokerage account or by another nominee or trustee, you are considered the beneficial owner of the shares. In that case, you will receive instructions on how to vote from your broker, bank or nominee. You must follow their instructions in order for your shares of Common Stock to be voted. Telephone and Internet voting may be offered to stockholders owning shares of Common Stock through certain banks and brokers. If your shares of Common Stock are not in your own name and you would like to vote your shares electronically at the Annual Meeting, you should contact your bank or broker to obtain your 16-digit control number or otherwise vote through the bank or broker. If you lose your 16-digit control number, you may join the Annual Meeting as a “Guest,” but you will not be able to vote, ask questions or access the list of stockholders as of the Record Date.

If you hold your shares of Common Stock through a broker, bank or nominee, rather than registered directly in your name, you are considered the beneficial owner of shares held in street name, and the proxy materials are being forwarded to you by your broker, bank or nominee, together with a voting instruction form. As the beneficial owner, you are entitled to direct the voting of your shares of Common Stock by your intermediary. Brokers, banks and nominees typically offer telephonic or electronic means by which the beneficial owners of shares held by them can submit voting instructions, in addition to the traditional mailed voting instruction forms.

If you participate in the Vontier Stock Fund through either of the Savings Plans, your proxy will also serve as a voting instruction for Fidelity Management Trust Company (“Fidelity”), the trustee of the Savings Plans, with respect to shares of Common Stock attributable to your Savings Plan account as of the record date. Fidelity will vote the shares of Common Stock attributable to your Savings Plan as of the record date in the manner directed by you. If Fidelity does not receive voting instructions from you by May 29, 2026, Fidelity will not vote the shares of Common Stock attributable to your Savings Plan on any of the proposals brought at the Annual Meeting.

## Changing Your Vote

Any person giving a proxy pursuant to this solicitation has the power to revoke it at any time before it is voted. It may be revoked by filing, with the Secretary of Vontier, a written notice of revocation or a duly executed proxy bearing a later date, or it may be revoked by attending the meeting virtually and voting. Please note, however, that if your shares of Common Stock are held of record by a broker, bank or nominee and you wish to revoke your proxy or vote at the virtual meeting, you must follow the instructions provided to you by the record holder and/or obtain from the record holder a proxy issued in your name. Attendance at the meeting will not, by itself, revoke a proxy.

## Householding

We are permitted by the SEC to send a single copy of our Notice of Internet Availability and, if you requested printed versions by mail, the set of our Proxy Statement and annual report to stockholders who share the same last name and address. This procedure is called “householding” and is intended to reduce our printing and postage costs. We will promptly deliver a separate copy of our Notice of Internet Availability and, if you requested printed versions by mail, our annual report and Proxy Statement to you if you contact us at Vontier Corporation, Attn: Investor Relations, 5438 Wade Park Boulevard, Suite 600, Raleigh, North Carolina 27607; telephone us at (984) 275-6000; or email us at [investor.relations@vontier.com](mailto:investor.relations@vontier.com). In addition, if you want to receive separate copies of the Proxy Statement or annual report in the future; if you and another shareholder sharing an address are receiving more than one copy of the proxy materials and would like to request delivery of a single copy of the Proxy Statement or annual report at such address in the future; or if you would like to make a permanent election to receive either printed or electronic copies of the proxy materials and annual report in the future, you may contact us at the same address, telephone number or email address. If you hold your shares of Common Stock through a broker or other intermediary and would like additional copies of our Proxy Statement or annual report or would like to request householding, please contact your broker or other intermediary.



# Beneficial Ownership of Common Stock by Directors, Officers and Principal Stockholders

The following table sets forth certain information regarding the beneficial ownership of our Common Stock as of April 6, 2026, unless otherwise noted below, for the following:

- each person or entity known to own beneficially more than 5% of our outstanding Common Stock as of the date indicated in the corresponding footnote;
- each member of our Board and each of our named executive officers (“NEOs”); and
- all current members of our Board and our executive officers as a group.

Beneficial ownership is determined in accordance with the rules of the SEC, based on factors including voting and investment power with respect to shares. Common Stock subject to stock options currently exercisable, or exercisable within 60 days after April 6, 2026, are deemed outstanding for the purpose of computing the percentage ownership of the person holding those stock options, but are not deemed outstanding for computing the percentage ownership of any other person. Unless otherwise indicated, the address for each listed stockholder is c/o Vontier Corporation, 5438 Wade Park Boulevard, Suite 600, Raleigh, North Carolina 27607. Each of the stockholders listed has sole voting and investment power with respect to the shares beneficially owned by the stockholder unless noted otherwise, subject to community property laws where applicable.

Name and Address of Beneficial Owner	Common Stock Beneficially Owned	
	Number of Shares of Common Stock	Percentage of Common Stock Outstanding (%)
<b>5% Beneficial Owner</b>		
The Vanguard Group 100 Vanguard Blvd., Malvern, PA 19355	16,397,921 <sup>(1)</sup>	11.6
FMR LLC 245 Summer Street, Boston, MA 02210	15,421,300 <sup>(2)</sup>	10.9
BlackRock, Inc. 50 Hudson Yards, New York, NY 10001	13,741,611 <sup>(3)</sup>	9.8
<b>Directors and Executive Officers</b>		
Anshooman Aga	108,826 <sup>(4)</sup>	*
Christopher J. Klein	41,530 <sup>(5)</sup>	*
David M. Foulkes	17,415	*
Gloria R. Boyland	47,085 <sup>(6)</sup>	*
J. Darrell Thomas	10,370	*
Karen C. Francis	108,785 <sup>(7)</sup>	*
Kathryn K. Rowen	163,762 <sup>(8)</sup>	*
Mark D. Morelli	954,178 <sup>(9)</sup>	*
Maryrose Sylvester	29,986 <sup>(10)</sup>	*
Robert L. Eatroff	58,089 <sup>(11)</sup>	*
All Directors and Executive Officers as a Group (ten persons)	1,540,026 <sup>(12)</sup>	1.1

\*Represents less than 1% of the outstanding Common Stock.

- (1) The amount shown and the following information is derived from a Schedule 13G/A filed February 13, 2024 by The Vanguard Group which sets forth their beneficial ownership as of December 31, 2023. According to the Schedule 13G/A, The Vanguard Group has shared voting power over 55,700 shares, sole dispositive power over 16,179,731 shares and shared dispositive power over 218,190 shares. According to the most recent Schedule 13G/A filed by The Vanguard Group with the SEC on March 27, 2026, The Vanguard Group reported that it beneficially owns 0.0% as of March 13, 2026 following an internal reorganization pursuant to which The Vanguard Group's beneficial ownership has been disaggregated. In the March 27, 2026 Schedule 13G/A, The Vanguard Group noted that certain subsidiaries or business divisions of subsidiaries of The Vanguard Group that formerly had, or were deemed to have, beneficial ownership with The Vanguard Group, will report beneficial ownership separately (on a disaggregated basis) from The Vanguard Group.
- (2) The amount shown and the following information is derived from a Schedule 13G/A filed January 8, 2026 by FMR LLC, which sets forth their beneficial ownership as of December 31, 2025. According to the Schedule 13G/A, FMR LC has sole voting power over 15,380,463.95 shares and sole dispositive power over 15,421,299.62 shares.
- (3) The amount shown and the following information is derived from a Schedule 13G/A filed January 25, 2024 by BlackRock, Inc. which sets forth BlackRock, Inc.'s beneficial ownership as of December 31, 2023. According to the Schedule 13G/A, BlackRock, Inc. has sole voting power over 13,411,606 shares and sole dispositive power over 13,741,611 shares.
- (4) Includes options to acquire 15,000 shares and 10,267 notional phantom shares attributable to Mr. Aga's EDIP account.
- (5) Includes options to acquire 9,040 shares.
- (6) Includes options to acquire 13,930 shares.
- (7) Includes options to acquire 43,940 shares.
- (8) Includes options to acquire 90,780 shares and 11,902 notional phantom shares attributable to Ms. Rowen's EDIP account.
- (9) Includes options to acquire 502,814 shares and 33,622 notional phantom shares attributable to Mr. Morelli's EDIP account.
- (10) Includes options to acquire 6,990 shares.
- (11) Includes options to acquire 6,920 shares.
- (12) Includes options to acquire 689,414 shares and 55,791 notional phantom shares attributable to EDIP accounts.

# Proposal 1. Election of Directors

## Election of Directors

At the Annual Meeting, stockholders will be asked to elect each of the director nominees identified below (each of whom has been recommended by the Nominating and Governance Committee and nominated by the Board) to serve a one-year term until the 2027 Annual Meeting of Stockholders and until his or her successor is duly elected and qualified.

If you submit a proxy but do not indicate any voting instructions, the persons named as proxies will vote the shares of common stock represented by the proxy for the election as directors of the persons whose names and biographies appear below, each of whom is currently a director and each of whom has consented to be named in this Proxy Statement and to serve if elected. In the event that any nominee is unable to serve or for good cause will not serve as a director at the time of the meeting, it is intended that votes will be cast for a substitute nominee designated by the Board or the Board may elect to reduce its size. We do not expect that any nominee will be unable or will subsequently decline to serve as a director. If you are a beneficial owner of shares of Common Stock held in street name and you do not provide your broker with voting instructions, your broker may not vote your shares on the election of directors. Therefore, it is important that you vote.

The name of and certain information regarding each director nominee is set forth below, together with information regarding our directors remaining in office. This information is based on data furnished to us by the nominees and directors. There is no family relationship between any director, executive officer or person nominated to become a director or executive officer. The business address for each nominee and director for matters regarding the Company is 5438 Wade Park Boulevard, Suite 600, Raleigh, North Carolina 27607.

Our directors are comprised of current directors with diverse skills, background, and experience, which the Board believes contributes to the effective oversight of the Company. As of the date hereof, the average board tenure is approximately four years.





## Director Nominees— For Terms Expiring at the Annual Meeting

Name	Age	Position with Vontier	Director Since
Karen C. Francis	63	Director	September 2020
Gloria R. Boyland	65	Director	October 2020
Robert L. Eatroff	60	Director	March 2021
David M. Foulkes	64	Director	March 2023
Mark D. Morelli	62	Chief Executive Officer and Director	October 2020
Maryrose Sylvester	60	Director	March 2021
J. Darrell Thomas	65	Director	June 2024



The Board of Directors recommends that stockholders vote **“FOR”** the election to the Board of each of the foregoing Director Nominees.



**Karen C. Francis**

*Director*

**Director since:** September 2020

**Committees:** Audit, Nominating & Governance

Karen C. Francis has served as a member of our Board of Directors since September 2020 and serves as Senior Advisor to TPG Capital and is an independent director for private equity and venture capital funded companies in Silicon Valley, including CelLink and Nauto. In 2021, Ms. Francis received her CERT Certificate in Cybersecurity Oversight from the National Association of Corporate Directors. Ms. Francis also serves on the Board of Directors of Polestar (NASDAQ: PSNY) and is a member of its Nominating & Governance Committee and Chair of the Compensation Committee. Ms. Francis served on the Board of Directors of Telenav, Inc. from December 2016 to November 2019 where she served as lead independent director, chair of the Compensation Committee and a member of the Nominating and Governance Committee, Reinvent Technology Partners Y from March 2021 to November 2021 and TuSimple Holdings, Inc. from December 2020 to November 2022. Ms. Francis served on the Board of Directors of Quanergy Systems, Inc. (NYSE: QNGY) from February 2022 to April 2023 and chaired the Nominating and Governance Committee.

Prior to that, she served as a director of The Hanover Insurance Group, Inc. from May 2014 to May 2017 and AutoNation, Inc. from February 2016 to April 2018. In addition, Ms. Francis served as Chief Executive Officer of AcademixDirect, Inc., a technology innovator in education, from 2009 to 2014 and as its Executive Chairman from 2009 to 2017. From 2004 to 2007, Ms. Francis was Chairman and Chief Executive Officer of Publicis & Hal Riney, based in San Francisco and part of the Publicis global advertising and marketing network. From 2001 to 2002, she served as Vice President of Ford Motor Company, where she was responsible for the corporate venture capital group, as well as global e-business strategies, customer relationship management and worldwide export operations. From 1996 to 2000, Ms. Francis held several positions with General Motors, including serving as General Manager of the Oldsmobile Division.

Ms. Francis brings to our board her experience as a Chief Executive Officer, director, strategic advisor and investor with a deep knowledge of corporate governance and a strong track record of building businesses in the technology and transportation sectors.



**Gloria R. Boyland**

*Director*

**Director since:** October 2020

**Committees:** Audit, Nominating and Governance (Chair)

Gloria R. Boyland has served as a member of our Board of Directors since October 2020. Since January 2021, Ms. Boyland has served on the Board of Directors of United Natural Foods, Inc. (NYSE: UNFI) and is a member of the Compensation and Technology Innovation Committees. At UNFI, Ms. Boyland is also chair of the Nominating and Governance Committee and a member of the Compensation and Financial Advisory Committees since December 2024. Since March 2023, Ms. Boyland has served on the board of Aurora Innovation, Inc. (NASDAQ: AUR) and is a member of the Audit and Nominating and Corporate Governance Committees. Prior to that, Ms. Boyland was Corporate Vice President of Operations & Service Support, responsible for leadership of operational cost reduction and process improvement initiatives, operations technology innovation, service quality improvement, customer experience, and new service offerings, at FedEx Corporation (NYSE: FDX), a \$50 billion global transportation service provider, until her retirement in January 2020. Ms. Boyland joined FedEx Corporation in 2004 and was Staff Vice President, Service Experience Leadership from 2004–2015. Prior to joining FedEx, she held a broad variety of positions with increasing responsibility, including Customer Experience Management, Quality Management Systems, Business Development, Acquisition Integration, and general management. Ms. Boyland served as a member of the Audit and Nominating and Governance Committees of the Board of Directors of Chesapeake Energy Corporation (NYSE: CHK) from December 2016 to January 2021. Ms. Boyland received a FedEx Corporate Five Star Award for the transformation of its Service Quality Index, which internally measures critical experience touchpoints that drive FedEx customer loyalty. Ms. Boyland currently sits on the boards of the Memphis Art Museum and Methodist Le Bonheur Healthcare and is a sponsor for Teach For America.

Ms. Boyland brings to our Board significant experience leading operational and logistical transformation at global companies. In addition, through her leadership role with a large, global company in the transportation industry, she has insight into the business practices, including future-focused logistics and supply chain knowledge, that are critical to the success of Vontier.



**Robert L. Eatroff**

*Director*

**Director since:** March 2021

**Committees:** Audit

Robert L. Eatroff has served as a member of our Board of Directors since March 2021. As Executive Vice President of Global Corporate Development and Strategy for Comcast Corporation since January 2016, Mr. Eatroff manages Comcast NBCUniversal's Corporate Development and leads its mergers and acquisitions ("M&A") efforts and other strategic initiatives. Prior to joining Comcast, Mr. Eatroff spent more than 20 years at Morgan Stanley's investment banking division, where he served as lead advisor on some of the firm's largest and most high-profile M&A transactions and held many leadership positions, including Managing Director, Investment Banking Division and Head-Mergers and Acquisitions-Americas.

Mr. Eatroff brings significant experience in capital allocation and M&A to the Board providing the Company valuable perspective on its capital allocation and M&A activities.



**David M. Foulkes**

*Director*

**Director since:** March 2023

**Committees:** Compensation and Management Development, Nominating and Governance

David M. Foulkes has served as a member of our Board of Directors since March 2023. Mr. Foulkes has served as Chief Executive Officer and director for Brunswick Corporation ("Brunswick") (NYSE: BC) since January 2019. Prior to his role as CEO, Mr. Foulkes served as Brunswick's Chief Technology Officer and President, Brunswick Marine Consumer Solutions. Mr. Foulkes joined Brunswick in 2007 and for ten years was the head of product development at Mercury Marine. Since 2012, Mr. Foulkes also has had responsibility for Mercury Racing. Prior to joining Brunswick, Mr. Foulkes spent 18 years with Ford Motor Company in a series of assignments of progressing responsibilities.

Mr. Foulkes brings to our Board extensive experience in technology and innovation and a deep understanding of global operations and manufacturing.



**Mark D. Morelli**  
*Chief Executive Officer and Director*

**Director since:** October 2020

**Committees:** None

Mark D. Morelli has served as our President and Chief Executive Officer since January 2020. Mr. Morelli has served as a member of the Board of Directors of Xylem Inc. (NYSE: XYL) since February 2022. He also serves as chair of Xylem's Leadership Development and Compensation Committee and is a member of the Audit Committee. Mr. Morelli previously served as President and Chief Executive Officer of Columbus McKinnon Corporation from February 2017 to January 2020 and prior to that served as President and Chief Operating Officer of Brooks Automation, Inc. from January 2012 to March 2016. Prior to serving at Brooks Automation, Inc., Mr. Morelli was the Chief Executive Officer of Energy Conversion Devices, an alternative energy company (which voluntarily filed a petition for relief under Chapter 11 of the U.S. Bankruptcy Code within one year after the date on which Mr. Morelli ceased to serve as its Chief Executive Officer). Prior to that, Mr. Morelli served in various positions with United Technologies Corporation from June 1993 to September 2007, where he progressed through product management, marketing, strategy and increasing responsibilities of general management. Mr. Morelli began his career as a U.S. Army officer and helicopter pilot.

Mr. Morelli brings to our Board a track record of driving improvements in innovation to accelerate long-term growth and has demonstrated a strategic ability to transform a company portfolio for long-term value generation, both of which are key to our success. Mr. Morelli also has experience building resilient and high-performing teams and cultures.



**Maryrose Sylvester**  
*Director*

**Director since:** March 2021

**Committees:** Compensation & Management Development, Nominating and Governance

Ms. Sylvester has served as a member of our Board of Directors since March 2021. Since 2016, Ms. Sylvester has served on the board of Harley-Davidson, Inc. (NYSE: HOG) and is chair of its Human Resources and Sustainability and Safety Committees and serves as a member of its Nominating and Corporate Governance Committee. Since March 2021, Ms. Sylvester has served on the board of Waste Management, Inc. (NYSE: WM) and is a member of its Management Development and Compensation and Nominating and Governance Committees. Since September 2022, Ms. Sylvester has served on the board of Flex (NASDAQ: FLEX) and is chair of Flex's Compensation and People Committee and a member of its Nominating, Governance and Public Responsibility Committee. From June 2019 to August 2020, Ms. Sylvester was the U.S. Managing Director and U.S. Head of Electrification of ABB Group, a global technology company, operating mainly in areas of electrification, robotics, power, and automation.

Prior to joining ABB Group, Ms. Sylvester spent more than 30 years at General Electric, where she held a number of leadership roles, including serving as President and Chief Executive Officer of each of GE Lighting, GE Intelligent Platforms, which focused on automation, and GE Current, a digital power service business that delivers integrated energy systems.

Ms. Sylvester brings to our Board significant experience transforming industrial businesses that is consistent with our ongoing portfolio transformation. Ms. Sylvester also brings extensive knowledge regarding marketing at an international company as well as in engineering product development in areas like energy storage and EV charging, both of which are instrumental to help guide our businesses.



## J. Darrell Thomas

*Director*

**Director since:** June 2024

**Committees:** Audit (Chair)

J. Darrell Thomas has served as a member of our Board since June 2024. In 2020, Mr. Thomas joined the board of British American Tobacco plc and was appointed as its Audit Committee chair in April 2024. Mr. Thomas joined the Board of Directors of Dorman, Inc in 2021 and serves on the Audit, Compensation and Nominating and Corporate Governance Committees.

Mr. Thomas previously held several senior finance positions at Harley Davidson, Inc., including Interim Chief Financial Officer for Harley-Davidson, Inc. from July 2020 to September 2020, Chief Financial Officer for Harley- Davidson Financial Services, Inc. from January 2018 to June 2020 and Vice President and Treasurer for Harley- Davidson, Inc. from June 2010 through April 2022. Prior to joining Harley Davidson, Mr. Thomas served as Vice President and Assistant Treasurer during his seven years at PepsiCo, Inc. and had a nineteen-year career in banking with Commerzbank Securities, Swiss Re New Markets, ABN Amro Bank and Citicorp/ Citibank where he held various capital markets and corporate finance roles.

Mr. Thomas brings to our Board significant experience with corporate finance, capital markets, risk management and investor relations, enabling him to provide valuable guidance on our strategic plan.

# Corporate Governance

## Corporate Governance Guidelines, Committee Charters and Code of Conduct

As part of its ongoing commitment to good corporate governance, Vontier's Board has adopted Corporate Governance Guidelines setting forth the Board's corporate governance practices and adopted written charters for each of the Audit Committee, the Compensation and Management Development Committee and the Nominating and Governance Committee. The Board has also adopted our Code of Conduct that includes, among others, a code of business conduct and ethics for directors, officers (including our principal executive officer, principal financial officer and principal accounting officer) and employees. The Corporate Governance Guidelines, Audit Committee Charter, Compensation and Management Development Committee Charter, Nominating and Governance Committee Charter, and Code of Conduct referenced above are each available in the "Investors – Governance" section of our website at [www.vontier.com](http://www.vontier.com).

## Board Leadership Structure, Risk Oversight, Sustainability Oversight and Management Succession Planning

### Board Leadership Structure

The Board has separated the positions of Chair and CEO because it believes that the separation of the positions best enables the Board to work to ensure that our businesses, risks, opportunities and affairs are managed effectively and in the best interests of our stockholders.

Our Board has selected Karen C. Francis, an independent director, as its Chair, in light of Ms. Francis' independence and her deep experience and knowledge with corporate governance, board management, stockholder engagement and risk management as well as her experience with Vontier's diverse businesses and industries.

As the independent Chair of the Board, Ms. Francis leads the activities of the Board, including:

- Calling, and presiding over, all meetings of the Board;
- Together with the CEO and the Corporate Secretary, setting the agenda for the Board;
- Calling, and presiding over, the executive sessions of non-management directors and of the independent directors;
- Advising the CEO on strategic aspects of the Company's business, including developments and decisions that are to be discussed with, or would be of interest to, the Board;
- Acting as a liaison as necessary between the non-management directors and the management of the Company; and
- Acting as a liaison as necessary between the Board and the committees of the Board.

In the event that the Chair of the Board is not an independent director, the Corporate Governance Guidelines provide that the independent directors, upon recommendation from the Nominating and Governance Committee, will select, by majority vote, an independent director to serve as the Lead Independent Director with the authority to:

- Preside over all meetings of the Board at which the Chair is not present, including the executive sessions;
- Call meetings of the independent directors;
- Act as a liaison as necessary between the independent directors and the CEO; and
- Advise with respect to the Board's agenda.

The Board's non-management directors meet in executive session following the Board's regularly-scheduled meetings, with the executive sessions chaired by the independent Chair. In addition, the independent directors meet as a group in executive session at least once a year.

The Board's non-management directors are each independent within the meaning of the NYSE listing standards.

### Risk Oversight

The Board's role in risk oversight at the Company is consistent with the Company's leadership structure, with management having day-to-day responsibility for assessing and managing the Company's risk exposure and the Board and its committees overseeing those efforts, with particular emphasis on the most significant risks facing the Company.



In determining to separate the position of the CEO and the Chair, and in determining the appointment of the Chair of the Board and the Chairs of the committees of the Board, the Board and the Nominating and Governance Committee considered the implementation of a governance structure and appointment of chairpersons with appropriate and relevant risk management experience that would enable Vontier to efficiently and effectively assess and oversee its risks.

### Risk Oversight by the Board of Directors

While risk is an inherent part of conducting global operations, we manage the risks relevant to our businesses through robust programs, including training, third-party expertise, Enterprise Risk Management ("ERM"), and our Risk Assessment Process ("RAP"). Through the RAP, we identify and assess risks at a business level, evaluating the likelihood and potential impact of a risk universe encompassing finance, human capital, operations, information technology, legal and regulatory compliance, and strategy. Sustainability risks, including climate risks, are embedded throughout the risk universe as part of the RAP. Additional areas of assessment include market, acute and chronic physical and socio-political as well as geo-political risks. Each risk is individually analyzed from both inherent and residual perspectives, considering existing controls and mitigation processes in place. Potential impacts for each risk are assessed from financial, operational, reputational, legal, and human perspectives. The businesses leverage the results from the assessment process to determine the appropriate risk approach, including identification and implementation of efforts to further mitigate key risks. Ownership and timelines are established and progress on mitigation projects is monitored and regularly reported to leadership as part of the RAP. There is strong engagement in risk management from company leadership, including the CEO, executives, and senior leaders. Our Audit Committee oversees the ERM program, and the Board of Directors have regular updates on topics that are identified through the RAP and overall risk management process.

### Risk Oversight by the Committees

<b>AUDIT COMMITTEE</b>	<p>The Audit Committee oversees risks related to financial controls, legal and compliance risks and major financial, privacy, security and business continuity risks. The Audit Committee also assists the Board in overseeing the Company's risk assessment and risk management policies and significant issues involving the safety of the Company's facilities and products. Finally, the Audit Committee oversees our cybersecurity risk management and risk controls.</p>
<b>COMPENSATION AND MANAGEMENT DEVELOPMENT COMMITTEE</b>	<p>The Compensation and Management Development Committee oversees risks associated with the Company's compensation policies and practices and talent.</p>
<b>NOMINATING AND GOVERNANCE COMMITTEE</b>	<p>The Nominating and Governance Committee oversees risks associated with corporate governance, board management and environmental, social and governance reporting.</p>

Through the Audit Committee, the Board oversees the Company's enterprise risk management process and policies. At least on an annual basis or more frequently as deemed appropriate by the Board, the Board reviews in depth with senior leaders of the Company the Company's enterprise risk management, including climate risk. Each committee reports to the full Board on a regular basis, including as appropriate, with respect to the committee's risk oversight activities. In addition, since risk issues often overlap, committees from time to time request that the full Board discuss particular risks.

### Cybersecurity

The Board has delegated to the Audit Committee the responsibility of exercising oversight with respect to the Company's cybersecurity risk management and risk controls. Consistent with such delegation, our Chief Information Officer provides multiple updates each year to the Audit Committee regarding cyber management governance and the status of projects that strengthen cybersecurity effectiveness. The full Board regularly receives briefs from the Audit Committee and management regarding the Company's cybersecurity program, including the Company's monitoring, auditing, implementation and communication processes, controls, and procedures. The incident response and escalation procedures are tested through our tabletop exercises, on at least an annual basis. Although, as of the date of this Proxy Statement, there have been no cybersecurity breaches nor cybersecurity incidents that have had a material financial impact, our Chief Information Officer reviews with the Audit Committee the results of any notable incidents or attempted breaches on a regular basis.

### Board Evaluation

On an annual basis, the Nominating and Governance Committee reviews and assesses, with input from the various other committees, the process for the annual self-assessment of the full Board and each of the committees of the Board. The process assessment takes into account the feedback from the directors on the effectiveness of the prior self-assessment

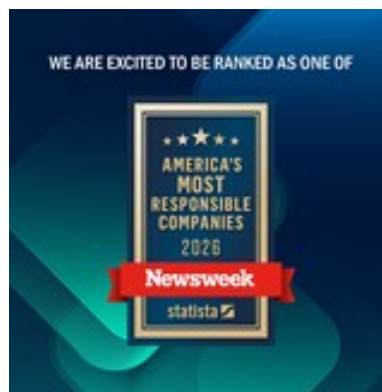
process and incremental perspective and expertise a new director may bring. The following describes the self-assessment process implemented and conducted by the Board and the committees of the Board in 2025.

The Nominating and Governance Committee, with input from the Board, identified the most critical topics, including composition, culture, experience, responsibilities and process, for the annual assessment of the performance of the Board and the respective committees. Based on such topics, the director completed online self-assessment questionnaires, with the questionnaires designed to solicit both quantitative and qualitative responses for the questions. The Corporate Secretary consolidated the quantitative and qualitative assessment results without attribution to any individual director and discussed the results with the Nominating and Governance Committee Chair. The Board Chair and Nominating and Governance Committee Chair conducted interviews with each of the committee chairs and the Nominating and Governance Committee Chair conducted interviews with those directors that did serve as committee chairs. The Board Chair and Nominating and Governance Committee chair review with the full-Board the results of the annual self-assessment, including the results of the online self-assessment questionnaire results.

## Sustainability Oversight

The Board has oversight of our sustainability program, including our climate-related risks and opportunities. The Nominating and Governance Committee coordinates the Company's Board committees' oversight of respective sustainability matters and oversees sustainability disclosure, including climate-related disclosure.

The EVP, Chief Transformation and Operations Officer provides frequent reports and updates to the Nominating and Governance Committee, and a report to the Board on an annual basis or more regularly as needed, regarding the Company's sustainability program and strategies, including the corresponding risks and opportunities, climate-related goals and strategies, progress, stockholder engagement and disclosure.



For additional information about our sustainability goals, metrics and progress, we encourage stockholders to review our most recent sustainability report at [Vontier.com/sustainability](http://Vontier.com/sustainability). The Sustainability Report conveys the strong linkage between the Company's sustainability goals and our growth strategy. Our sustainability report referenced above does not constitute a part of, and is not incorporated by reference into, this Proxy Statement or any report we file with (or furnish to) the SEC.



## Management Succession Planning

The entire Board oversees the recruitment, development, and retention of our executive officers, including oversight of management succession planning. The Board and its committee members engage and assess our executive officers and high-potential employees during management presentations and periodic informal meetings.

## Board of Directors and Committees of the Board

### Director Attendance

In 2025, the Board met five times and acted by unanimous written consent six times. **All current directors attended more than 90% of the aggregate of the total number of meetings of the Board and of all committees of the Board on which they served during 2025.** As a general matter, directors are expected to attend annual meetings of stockholders.

### Committee Membership

The membership of each of the Audit, Compensation and Management Development and Nominating and Governance committees as of April 10, 2026 is set forth below.

Name of Director	Audit	Compensation and Management Development	Nominating and Governance
Gloria R. Boyland	Member		Chair
Robert L. Eatroff	Member		
David Foulkes		Member	Member
Karen C. Francis	Member		Member
Christopher J. Klein		Chair	
Maryrose Sylvester		Member	Member
J. Darrell Thomas	Chair		

## Audit Committee

The members of the Audit Committee are Mses. Boyland and Francis and Messrs. Eatroff and Thomas. Mr. Thomas serves as chair of the Audit Committee. The Board has determined that Mr. Thomas is an “audit committee financial expert” for purposes of the rules of the SEC. In addition, the Board has determined that Mses. Boyland and Francis and Messrs. Eatroff and Thomas are independent, as defined by the rules of the NYSE and Section 10A(m)(3) of the Securities Exchange Act of 1934 (the “Exchange Act”). The Audit Committee typically meets in executive session, without the presence of management, at each regularly scheduled meeting, and reports to the Board on its actions and recommendations at each regularly scheduled Board meeting. In 2025, the Audit Committee met four times and acted by unanimous written consent one time. The Audit Committee is responsible for assisting the Board in:

- assessing the qualifications and independence of our independent auditors;
- appointing, compensating, retaining, and evaluating our independent auditors;
- overseeing the quality and integrity of our financial statements and making a recommendation to the Board regarding the inclusion of the audited financial statements in Vontier’s Annual Report on Form 10-K;
- overseeing our internal auditing processes;
- overseeing management’s assessment of the effectiveness of our internal control over financial reporting;
- overseeing management’s assessment of the effectiveness of our disclosure controls and procedures;
- overseeing risks related to financial controls, legal and compliance risks and major financial, privacy, security and business continuity risks;
- overseeing our risk assessment and risk management policies;
- overseeing any significant issues involving the safety of our facilities and products;
- overseeing our compliance with legal and regulatory requirements;
- overseeing our cybersecurity risk management and risk controls; and
- overseeing swap and derivative transactions and related policies and procedures.

Furthermore, as of the date of this Proxy Statement, no Audit Committee member serves on the audit committee of more than three public companies.

## Compensation and Management Development Committee

The members of the Compensation and Management Development Committee are Ms. Sylvester and Messrs. Foulkes and Klein. Mr. Klein serves as the Chair of the Compensation and Management Development Committee. The Board has determined that Ms. Sylvester and Messrs. Foulkes and Klein are independent, as defined by the rules of the NYSE and Rule 10C-1 under the Exchange Act. Each member of the Compensation and Management Development Committee is a “non-employee director” for purposes of Rule 16b-3 of the Exchange Act. The Compensation and Management Development Committee met three times in 2025 and acted by unanimous written consent two times. The Compensation and Management Development Committee discharges the Board’s responsibilities relating to the compensation of our executive officers, including setting goals and objectives for, evaluating the performance of, and approving the compensation paid to, our executive officers. The Compensation and Management Development Committee is also responsible for:

- determining and approving the form and amount of annual compensation of the CEO and our other executive officers, including evaluating the performance of, and approving the compensation paid to, the CEO and other executive officers;
- reviewing and making recommendations to the Board with respect to the adoption, amendment and termination of all executive incentive compensation plans and all equity compensation plans, and exercising all authority with respect to the administration of such plans;
- reviewing and making recommendations to the Board with respect to the form and amounts of director compensation;
- overseeing and reviewing the leadership development and succession plans for the chief executive officer’s direct reports;
- reviewing the Company’s talent management program and human capital initiatives;
- overseeing and monitoring compliance by directors and executive officers with our stock ownership requirements;
- overseeing risks associated with our compensation policies and practices; and
- overseeing our engagement with stockholders and proxy advisory firms regarding executive compensation matters.

## Compensation Committee Interlocks and Insider Participation

During 2025, none of the members of the Compensation and Management Development Committee was an officer or employee of Vontier. No executive officer of Vontier served on the Compensation and Management Development Committee (or other board committee performing equivalent functions) or on the board of directors of any entity having an executive officer who served on the Compensation and Management Development Committee.

## Nominating and Governance Committee

The members of the Nominating and Governance Committee are Ms. Boyland, Francis and Sylvester and Mr. Foulkes. Ms. Boyland serves as the Chair of the Nominating and Governance Committee. The Board has determined that Ms. Boyland, Francis and Sylvester and Mr. Foulkes are independent, as defined by the rules of the NYSE. The Nominating and Governance Committee met four times in 2025 and acted by unanimous written consent two times. The Nominating and Governance Committee is responsible for:

- reviewing and making recommendations to the Board regarding the size and composition of the Board;
- identifying and evaluating individuals qualified to become Board members, consistent with the criteria approved by the Board;
- assisting the Board in identifying characteristics, skills, and experiences for the Board with the objective of having a Board with diverse backgrounds, experiences, skills, and perspectives;
- proposing to the Board the director nominees for election by our stockholders at each annual meeting;
- assisting the Board in determining the independence and qualifications of the Board and Committee members and making recommendations to the Board regarding committee membership;
- developing and making recommendations to the Board regarding a set of corporate governance guidelines and reviewing such guidelines on an annual basis;
- overseeing compliance with the corporate governance guidelines;
- coordinating our Board committees’ oversight of respective environmental, social and governance (“ESG”) matters;
- overseeing our ESG reporting;



- assisting the Board and the committees in engaging in annual self-assessment of their performance;
- overseeing the orientation process for newly elected members of the Board and continuing director education; and
- administering our Related Person Transactions Policy.

## Capital Deployment Advisory Group

In 2021, the Board formed a Capital Deployment Advisory Group (“CDAG”) to aid the Board in discharging its responsibilities relating to oversight of the Company’s financial affairs but it is not a standing Board committee. The CDAG chair is Bob Eatroff and the members are: Karen Francis, Chris Klein, Mark Morelli and Darrell Thomas.

## Director Nomination Process

The Nominating and Governance Committee recommends to the Board director candidates for nomination and election at the annual meetings of stockholders and, in the event of vacancies between annual meetings of stockholders, for appointment to fill such vacancies.

### Board Membership Criteria

In assessing the candidates for recommendation to the Board as director nominees, the Nominating and Governance Committee will evaluate such candidates against the standards and qualifications set out in our Corporate Governance Guidelines, including:

	Personal and professional integrity and character
	Prominence and reputation in the candidate’s profession
	Skills, knowledge, diversity of background and experience, and expertise (including business or other relevant experience) useful and appropriate to the effective oversight of our business
	The extent to which the interplay of the candidate’s skills, knowledge, expertise and diversity of background and experience with that of the other Board members will help build a Board that is effective in collectively meeting our strategic needs and serving the long-term interests of the stockholders
	The capacity and desire to represent the interests of the stockholders as a whole
	Availability to devote sufficient time to the affairs of Vontier

### Stockholder Recommendations

Stockholders may recommend to the Nominating and Governance Committee a prospective nominee for the Board. A stockholder who wishes to recommend a prospective nominee for the Board should notify the Nominating and Governance Committee in writing using the procedures described below under “—Communications with the Board of Directors” with whatever supporting material the stockholder considers appropriate. If a prospective nominee has been identified other than in connection with a director search process initiated by the Nominating and Governance Committee, the Nominating and Governance Committee makes an initial determination as to whether to conduct a full evaluation of the candidate. The Nominating and Governance Committee’s determination of whether to conduct a full evaluation is based primarily on the Nominating and Governance Committee’s view as to whether a new or additional Board member is necessary or appropriate at such time, and the likelihood that the prospective nominee can satisfy the evaluation factors described above under “—Board Membership Criteria” and any such other factors as the Nominating and Governance Committee may deem appropriate. The Nominating and Governance Committee takes into account whatever information is provided to it with the recommendation of the prospective candidate and any additional inquiries the Nominating and Governance Committee may in its discretion conduct or have conducted with respect to such prospective nominee. The Nominating and Governance Committee evaluates director nominees in the same manner whether a stockholder or the Board has recommended the candidate.

### Majority Voting for Directors

At any meeting of stockholders for which Vontier’s Corporate Secretary receives a notice that a stockholder has nominated a person for election to the Board in compliance with our Amended and Restated Bylaws and Rule 14a-19 of the Exchange Act and such nomination has not been withdrawn on or before the tenth day before we first mail our notice of meeting to our stockholders, the directors will be elected by a plurality of the votes cast (which means that the nominees who receive the most affirmative votes would be elected to serve as directors).

## Communications with the Board of Directors

Stockholders and other parties interested in communicating directly with the Board or with individual directors, the independent Chair of the Board or, if the Chair is not independent, the Lead Independent Director, or the non-management directors as a group may do so by addressing communications to the Board, to the specified individual director or to the non-management directors, as applicable, c/o Corporate Secretary, Vontier Corporation, 5438 Wade Park Boulevard, Suite 600, Raleigh, North Carolina 27607.



# Certain Relationships and Related Transactions

## Policy

Under our Related Person Transactions Policy adopted by the Board, the Nominating and Governance Committee of the Board is required to review and, if appropriate, approve all related person transactions prior to consummation whenever practicable. If advance approval of a related person transaction is not practicable under the circumstances or if our management becomes aware of a related person transaction that has not been previously approved or ratified, the transaction is submitted to the Nominating and Governance Committee at its next meeting. The Nominating and Governance Committee is required to review and consider all relevant information available to it about each related person transaction, and a transaction is considered approved or ratified under the policy if the Nominating and Governance Committee authorizes it according to the terms of the policy after full disclosure of the related person's interests in the transaction. Related person transactions of an ongoing nature are reviewed annually by the Nominating and Governance Committee. The definition of "related person transactions" for purposes of the policy covers the transactions that are required to be disclosed under Item 404(a) of Regulation S-K promulgated under the Securities Exchange Act.

To the Company's knowledge, since the beginning of fiscal year 2025, no related person has had a material interest in any of the Company's business transactions or relationships.

# Director Compensation

The general policy of our Board is that compensation for non-employee directors should be competitive with similarly situated companies and should be comprised of a mix of cash and equity. Our Compensation and Management Development Committee reviews market data every other year prepared by the independent compensation consultant regarding comparable director compensation programs.

Since we became public, with the exception of adding annual retainers for the chair and non-employee, members of the Capital Deployment Advisory Group in December 2022, our non-employee director compensation (annual cash retainers and equity awards) has not changed.

## Summary of Director Compensation

Pursuant to our non-employee director compensation policy, each of our non-employee directors will receive the following compensation:

- An annual retainer of \$100,000, payable in cash and/or restricted stock units (“RSUs”) pursuant to an election made by each director in the prior year under the terms of our Non-Employee Directors’ Deferred Compensation Plan, as described more fully below (the “Election”).
- An annual equity award with a target award value of \$175,000, comprised of RSUs. The RSUs will vest upon the earlier of (1) the first anniversary of the grant date, or (2) the date of, and immediately prior to, the next annual meeting of our stockholders following the grant date. The distribution of RSUs may be deferred under the terms of our Non-Employee Directors’ Deferred Compensation Plan.
- Reimbursement for out-of-pocket expenses, including travel expenses and expenses for education, related to the director’s service on the Board.

In addition to the foregoing amounts:

- The Board chair will receive an annual retainer of \$92,500, payable pursuant to the Election and an annual equity award with a target value of \$92,500 (divided either equally between options and RSUs or comprised solely of RSUs, in each case, as described above for purposes of the annual equity award).
- The chair of the Audit Committee will receive an annual retainer of \$25,000, the chair of the Compensation and Management Development Committee will receive an annual retainer of \$20,000, the chair of the Nominating and Governance Committee will receive an annual retainer of \$15,000 and the chair of the Capital Deployment Advisory Group will receive an annual retainer of \$20,000, in each case, payable pursuant to the Election.
- Each non-chair member of the Audit Committee will receive an annual retainer of \$15,000, each non-chair member of the Compensation and Management Development Committee will receive an annual retainer of \$10,000, each non-chair member of the Nominating and Governance Committee will receive an annual retainer of \$7,500, and each non-employee, non-chair member of the Capital Deployment Advisory Group will receive an annual retainer of \$10,000, in each case, payable pursuant to the Election.

As described above, pursuant to our Non-Employee Directors’ Deferred Compensation Plan, each non-employee director may make an election during the prior year (subject to certain exceptions for newly appointed directors) to receive his or her annual retainer, including the base annual retainer payable to all non-employee directors, the additional annual retainer payable to the Board chair, and the additional annual retainers payable to the committee chairs and non-chair members, in the form of:

- Cash payable in four equal installments following each quarter of service; or
- RSUs with a target value equal to the annual retainer and granted concurrently with the annual equity award (as described above) that the directors may choose to defer distribution under the terms of the Non-Employee Directors’ Deferred Compensation Plan.



## Director Compensation Table

The table below summarizes the compensation earned or paid to the non-employee directors for the year ended December 31, 2025. Mr. Morelli is a member of the Board but does not receive any additional compensation for services provided as a director.

Name	Fees Earned or Paid in Cash (\$)	Stock Awards (\$) <sup>(1)(2)</sup>	Total (\$)
Gloria R. Boyland	130,000	179,650	309,650
David Foulkes	117,500	179,650	297,150
Karen C. Francis	218,750	274,685	493,435
Robert L. Eatroff	—	314,349	314,349
Martin Gafinowitz <sup>(3)</sup>	52,083	—	52,083
Christopher J. Klein	130,000	179,650	309,650
Andrew D. Miller <sup>(4)</sup>	56,250	—	56,250
Maryrose Sylvester	117,500	179,650	297,150
J. Darrell Thomas	130,833	179,650	310,483

(1) The amounts reflected in this column represents the aggregate grant date fair value of the applicable award computed in accordance with Accounting Standards Codification Topic 718 (“ASC 718”). With respect to stock awards, generally the grant date fair value under ASC 718 is calculated based on the number of shares of our Common Stock underlying the award, multiplied by the closing price of a share of our Common Stock on the date of grant.

(2) Pursuant to the Non-Employee Directors’ Deferred Compensation Plan, each of the directors was entitled to defer up to 100% of the annual retainer into RSUs with a target value equal to the amount of the annual retainer deferred. Ms. Boyland and Ms. Francis elected to defer their annual stock award and Mr. Eatroff elected to defer 100% of his cash fees and annual stock award. Since RSUs granted in 2025 for the annual retainer deferred are accounted for under ASC 718, they are reported under the “Stock Awards” column in the table above. All stock awards are outstanding as of December 31, 2025.

(3) Mr. Gafinowitz did not stand for re-election to the Board at the 2025 Annual Meeting of Stockholders.

(4) Mr. Miller did not stand for re-election to the Board at the 2025 Annual Meeting of Stockholders.

# Proposal 2. Ratification of Independent Registered Public Accounting Firm

The Audit Committee on behalf of the Company has selected Ernst & Young LLP, an international accounting firm of independent certified public accountants, to act as the independent registered public accounting firm for the Company and its consolidated subsidiaries for the year ending December 31, 2026. Ernst & Young LLP has served as the Company's independent registered public accounting firm since 2019. Representatives of Ernst & Young LLP are expected to be present at the Annual Meeting and will have the opportunity to make a statement if they desire to do so and will be available to respond to appropriate questions. Although stockholder approval of the selection of Ernst & Young LLP is not required, the Board believes that it is advisable to give our stockholders an opportunity to ratify this selection. If this proposal is not approved by our stockholders, the Audit Committee will reconsider its selection of Ernst & Young LLP. Even if the selection of Ernst & Young LLP is ratified, the Audit Committee in its discretion may select a different independent registered public accounting firm at any time during the year if it determines that such a change would be in the best interests of the Company and our stockholders.



The Board of Directors recommends that stockholders vote “FOR” the ratification of the appointment of Ernst & Young LLP to serve as the Company’s independent registered public accounting firm for 2026.

## Fees Paid to Independent Registered Public Accounting Firm

Aggregate fees for professional services rendered by our independent registered public accounting firm, Ernst & Young LLP, for 2024 and 2025 are set forth in the table below.

Fee Categories	Fiscal 2024	Fiscal 2025
Audit Fees <sup>(1)</sup>	\$5,278,000	\$5,764,000
Audit-Related Fees <sup>(2)</sup>	\$93,000	\$124,000
Tax Fees <sup>(3)</sup>	\$36,000	\$35,000
All Other Fees <sup>(4)</sup>	\$7,200	\$7,200
<b>TOTAL FEES</b>	<b>\$5,414,200</b>	<b>\$5,930,200</b>

(1) Audit Fees consist of fees for the integrated audit of annual financial statements and internal control over financial reporting, reviews of quarterly financial statements, statutory audits, audit of captive insurance company, audit procedures associated with the adoption of new accounting standards, consents, review of documents filed with the SEC, and other services normally provided by the auditor in connection with statutory and regulatory filings or engagements.

(2) Audit-Related Fees consist of fees for employee benefit plans and other attest services.

(3) Tax Fees consist of fees billed for professional services for tax compliance, tax advice and tax planning.

(4) All Other Fees consist of fees for products and services provided by Ernst & Young LLP, other than the services reported under “Audit Fees,” “Audit-Related Fees” or “Tax Fees” above.



## **Audit Committee Pre-Approval of Audit and Permissible Non-Audit Services of Independent Auditors**

Under its charter, the Audit Committee must pre-approve all auditing services and permitted non-audit services to be performed for the Company and its consolidated subsidiaries by our independent registered public accounting firm. To assure that the audit and non-audit services performed by the independent registered public accounting firm do not impair its independence, the Audit Committee establishes on an annual basis the Pre-Approval Policy of the Audit Committee (the "Policy"). The Policy outlines the scope of services that Ernst & Young LLP may provide to the Company. The Policy sets forth guidelines and procedures the Company must follow when retaining Ernst & Young LLP to perform audit, audit-related, tax and other services. The Policy also specifies certain non-audit services that may not be performed by Ernst & Young LLP under any circumstances. Pursuant to the Policy, the Audit Committee approves services to be provided by Ernst & Young LLP and fee thresholds within each of the service categories, and services within these thresholds are deemed pre-approved. Additional services and fees materially exceeding those thresholds require further pre-approval. Requests for specific pre-approvals may be considered by the full Audit Committee. In addition, the Audit Committee has delegated to the Chair the authority to grant specific pre-approvals. Any such pre-approvals are reported to the full Audit Committee at its next meeting. The Policy is evaluated and updated annually by the Audit Committee.

# Audit Committee Report

This report is not deemed to be “soliciting material” or to be “filed” with the SEC or subject to the SEC’s proxy rules or to the liabilities of Section 18 of the Securities Exchange Act of 1934, and shall not be deemed to be incorporated by reference into any prior or subsequent filing by Vontier Corporation under the Securities Act of 1933 or the Securities Exchange Act of 1934, except to the extent Vontier Corporation specifically incorporates this report by reference therein.

The Audit Committee has been appointed by the Board of Directors to assist the Board of Directors in the oversight of (i) the integrity of the Company’s financial statements, (ii) the Company’s compliance with legal and regulatory requirements, (iii) the qualifications and independence of the Company’s independent auditor, and (iv) the performance of the Company’s internal audit function and independent auditors. In addition, the Audit Committee reviews with management the Company’s risk assessment process and risk management policies. Furthermore, within the scope of its compliance oversight responsibilities, the Audit Committee reviews with management the Company’s major cybersecurity risk exposures and the steps management has taken to monitor and mitigate such exposures.

Each member of the Audit Committee meets the criteria for independence applicable to audit committee members under the Securities Exchange Act and the NYSE listing standards. Each member of the Audit Committee is financially literate within the meaning of the NYSE listing standards, and the Board of Directors has further determined that Mr. Thomas qualifies as an “audit committee financial expert” as that term is defined in Regulation S-K.

Management is responsible for the financial reporting process, including its internal control over financial reporting, and for the preparation of its consolidated financial statements in accordance with accounting principles generally accepted in the United States (“GAAP”). The Company’s independent registered public accounting firm is responsible for performing an independent audit of the consolidated financial statements and expressing opinions on the conformity of the financial statements with GAAP.

The Audit Committee is directly responsible for the appointment, compensation, retention and oversight of the independent registered public accounting firm retained to audit the Company’s financial statements. After consideration of the independence and performance of the Company’s independent registered public accounting firm, the Audit Committee believes that the continued retention of Ernst & Young LLP to serve as the Company’s independent registered public accounting firm is in the best interests of the Company and its stockholders. Consequently, the Audit Committee has appointed Ernst & Young LLP as the Company’s independent registered public accounting firm for 2026.

The Audit Committee has reviewed and discussed with the Company’s management and with Ernst & Young LLP (with and without management present) the audited consolidated financial statements of the Company contained in the Company’s Annual Report on Form 10-K for the year ended December 31, 2025 and the Company’s internal control over financial reporting. The Audit Committee has also discussed with Ernst & Young LLP the matters required to be discussed by the applicable requirements of the Public Company Accounting Oversight Board and the SEC.

The Audit Committee has received and reviewed the written disclosures and the letter from Ernst & Young LLP required by applicable requirements of the Public Company Accounting Oversight Board regarding the independent accounting firm’s communications with the Audit Committee concerning independence. The Audit Committee has discussed with Ernst & Young LLP its independence, including a review of both audit and non-audit fees, and considered the compatibility of non-audit services with maintaining Ernst & Young LLP’s independence.

Based on the review and discussions referred to above, the Audit Committee recommended to the Board of Directors that the audited consolidated financial statements for the Company for the year ended December 31, 2025 be included in the Company’s Annual Report on Form 10-K for its fiscal year 2025 for filing with the SEC.

Audit Committee of the Board of Directors

J. Darrell Thomas (Chair) | Gloria R. Boyland | Robert L. Eatroff | Karen C. Francis



# Compensation Discussion and Analysis

This Compensation Discussion and Analysis (“CD&A”) describes the executive compensation philosophy and pay programs provided to the Named Executive Officers (“NEOs”) in 2025. Our NEOs for 2025 are listed below:

- Mark D. Morelli, President and Chief Executive Officer
- Anshooman Aga, Executive Vice President, Chief Financial Officer
- Kathryn K. Rowen, Executive Vice President, Chief Transformation and Operations Officer

## Executive Summary

### 2025 Business Highlights

In 2025, Vontier showcased strong performance and made notable advancements in our Connected Mobility strategy. Despite facing challenges in certain end markets, our teams remained dedicated to execution and focused on providing value for our shareholders. While there was robust demand for our environmental, fueling and convenience retail payment and point-of-sale technologies solutions, this was somewhat counterbalanced by difficulties in our repair and car wash solutions. The company continued to invest in its operations to drive accelerated topline growth through targeted innovation and new product development. Simultaneously, Vontier prioritized optimizing its cost structure to ensure consistent, long-term profitable growth. The company also maintained its commitment to a balanced capital allocation strategy, utilizing capital to enhance the balance sheet and deliver attractive returns to shareholders via additional share repurchases.

### 2025 Executive Compensation Highlights

The Company is encouraged by its 2025 performance, which is appropriately reflected in the executive compensation outcomes consistent with its pay-for-performance philosophy.

Based on our executive total reward philosophy, the Compensation and Management Development Committee took the following compensation actions in 2025:

- **Base Salary:** The Compensation and Management Development Committee provided base salary increases ranging from 3% to 4.1% each to Mr. Morelli, Mr. Aga and Ms. Rowen, based on a review of market median data and performance. See additional details in the “2025 Compensation Decisions” section under “Base Salary.”
- **Incentive Compensation Plan (“ICP”):** For 2025, ICP awards for the NEOs were based 100% on the Company’s financial performance, as measured by three key metrics aligned with our strategic objectives. The Personal Performance Factor was eliminated to enhance consistency across the leadership team and to further emphasize accountability for results that drive stockholder value.

For 2025, the Compensation and Management Development Committee approved a Corporate Financial Factor of 121% based on the overall performance against the Company financial metrics. Actual ICP awards for the NEO’s are described in detail in the “2025 Compensation Decisions” section under “Annual Incentive Compensation.”

- **Long-Term Incentive Compensation:** Our Long-Term Incentive Plan (“LTIP”) awards are designed to align executive pay with long-term value creation for our stockholders.

For 2025, the NEOs received LTIP awards consisting of a mix of Performance Share Units (“PSUs”) and Restricted Stock Units (“RSUs”). To continue to strengthen alignment with stockholders, the Compensation and Management Development Committee increased the emphasis on performance-based equity for the CEO by granting a mix of 60% PSUs and 40% RSUs. The annual LTIP awards for all other NEOs continue to be comprised of 50% PSUs and 50% RSUs.

As disclosed last year, to better align executive decision-making with stockholder interests and strengthen the connection between pay and stock performance, the Compensation and Management Development Committee also introduced a performance-based stock option incentive program as part of its approach to annual equity grants. This approach increases at-risk compensation while fostering long-term value creation since stock options are earned based on the attainment of pre-established financial hurdles and generate value exclusively through stock price growth, ensuring a strong focus on driving sustainable performance.

As part of the performance-based stock option incentive program, the Compensation and Management Development Committee provided NEOs with the opportunity to earn a grant of stock options in the first quarter of each subsequent calendar year, contingent on the Company meeting or exceeding specific performance goals established in the prior year. The stock options are only issued upon achievement of these goals.

In the first quarter of 2025, the Committee set pre-established adjusted earnings per share (“EPS”) goals as the performance metric for NEOs to earn stock options in the first quarter of 2026. In February 2026, the Compensation and Management Development Committee determined that the Company’s adjusted EPS for the 2025 performance period exceeded performance, and as a result, the NEOs were eligible for a stock option grant in the first quarter of 2026.

In addition, in February 2026, the Compensation and Management Development Committee evaluated the 2023 PSU awards for Mr. Morelli, Mr. Aga and Ms. Rowen. These awards were based on the Company’s adjusted EPS performance over the 2023–2025 performance period, adjusted by a relative Total Stockholder Return (“rTSR”) modifier relative to the S&P 500. The Company’s adjusted EPS achievement was 91.4% of target and rTSR reached the 83rd percentile, resulting in 65.7% of target PSUs being earned by the NEOs.

## Say-on-Pay Vote

At our 2025 Annual Meeting, 97.7% of stockholders who voted were in favor of our say-on-pay proposal, reflecting strong support for our executive compensation program. The Compensation and Management Development Committee believes this outcome demonstrates confidence in the alignment of our compensation practices with Company performance and long-term value creation. The Compensation and Management Development Committee will continue to consider the results of the advisory say-on-pay and vote, as well as ongoing stockholder feedback as it evaluates our executive compensation program and philosophy to ensure they support the Company’s strategic priorities and align with the interests of our stockholders.

## Compensation Governance Highlights

WHAT WE DO	WHAT WE DON'T DO
Implement Core Executive Compensation Principles Designed to Promote Alignment with the Interest of Stockholders	No Excise Tax Gross-Ups
Performance Measures Aligned with Business Objectives	No “Single-Trigger” Change-in-Control Severance Benefits or Change-in-Control Equity Vesting
Pay for Performance	No Pledging of our Common Stock by Executive Officers
Maintain Stock Ownership Requirements	No Hedging Transactions by Executive Officers
Maintain a Compensation Recoupment Policy	No Evergreen Provision in Stock Incentive Plan
Maintain Market Competitive Vesting Schedules for Equity Awards	No Repricing of Stock Options
Require Minimum Vesting Schedule under our Equity Plan	No Liberal Share Recycling under Stock Incentive Plan
Annual Compensation Risk Assessment	No Liberal Definition of Change-in-Control
Engage an Independent Compensation Consultant	No Defined Benefit Plans for Executive Officers
Limit Perquisites	
Incorporate Long-Term Performance-Based Equity Awards for Executive Officers	



## What Guides Our Program

### Compensation Philosophy

Our compensation philosophy is aligned with building long-term, stockholder value. The executive compensation program is designed to:

<b>ATTRACT, RECRUIT &amp; RETAIN</b>	Recruit, retain and motivate highly talented leaders with a passion for creativity, innovation, continuous improvement, and customer experience
<b>BE COMPETITIVE</b>	Deliver a total pay opportunity that is competitive in the market
<b>ALIGN WITH STOCKHOLDERS</b>	Place a strong emphasis on long-term, equity-based compensation to align interests of its executive officers with those of our stockholders
<b>PAY FOR PERFORMANCE</b>	Ensure that a substantial portion of an executive's total compensation is variable and dependent upon the attainment of specific and measurable business performance objectives

### Elements of Executive Compensation

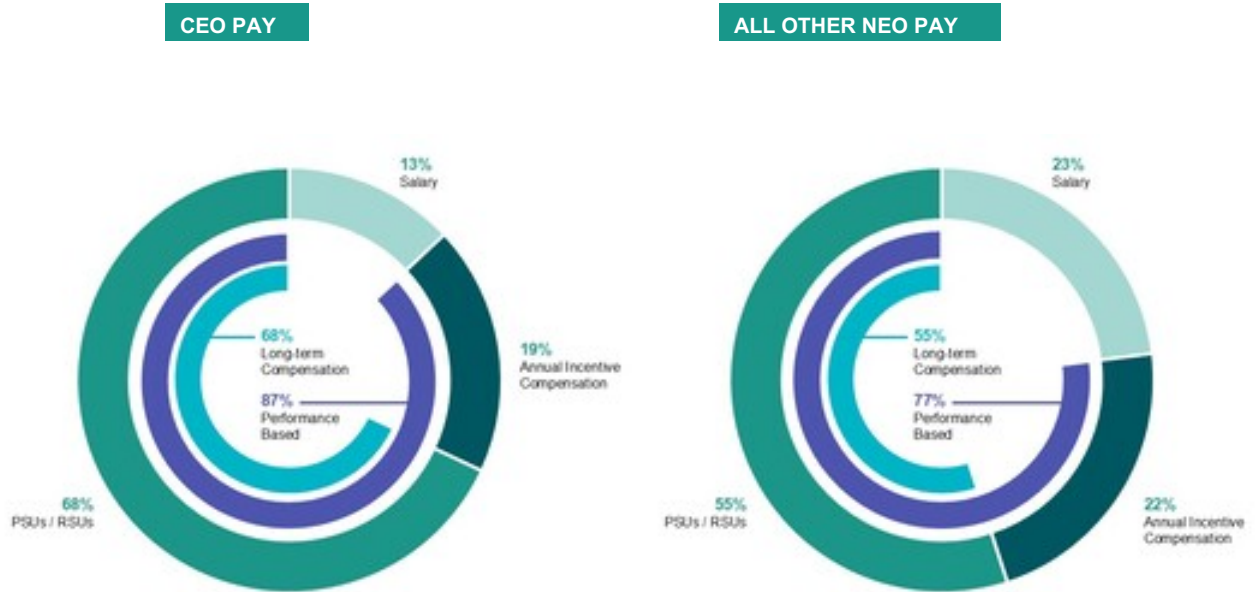
Consistent with our executive compensation philosophy, we have adopted a compensation program that includes a mix of cash and equity-based compensation. While fixed compensation is important to provide a stable source of income, we believe that executive compensation should include a significant portion of variable and at-risk compensation with a strong emphasis on the long-term incentives directly linked to stockholder value in the form of equity awards. The following table sets forth the principal elements of our compensation program:

Element	Form of Compensation	Primary Objectives
Base Salary	<ul style="list-style-type: none"> <li>Cash</li> </ul>	<ul style="list-style-type: none"> <li>Help attract and retain top talent</li> <li>Provide stable source of income</li> <li>Recognize day-to-day role and scope of responsibility</li> </ul>
Annual Incentive Compensation	<ul style="list-style-type: none"> <li>Cash</li> </ul>	<ul style="list-style-type: none"> <li>Reward annual performance on key operational and financial measures</li> </ul>
Long-Term Incentive Compensation	<ul style="list-style-type: none"> <li>PSUs</li> <li>RSUs</li> <li>Stock Options</li> </ul>	<ul style="list-style-type: none"> <li>Drive sustainable performance that delivers long-term value to our stockholders</li> <li>Help retain executive talent through multi-year vesting schedules</li> <li>Align the interest of the executive with those of our stockholders</li> </ul>
Other Compensation	<ul style="list-style-type: none"> <li>Employee Benefit Plans</li> <li>Severance Benefits</li> </ul>	<ul style="list-style-type: none"> <li>Provide competitive compensation at an actual cost to Vontier lower than the perceived value to the executives</li> </ul>

## Pay for Performance Approach: Pay Mix

To reinforce the pay-for-performance element of our compensation philosophy, a significant portion of total compensation for our NEOs is incentive-based and aligns with our financial results and stock price. This approach closely aligns our NEOs with Company performance and the interests of our stockholders. For fiscal year 2025, approximately 87% of our CEO's target compensation and 77% of the other NEOs' target compensation, on average, was variable (and therefore at risk) based on the achievement of performance measures as well as stock price.

### 2025 Pay Mix<sup>1</sup>



(1) 2025 Pay Mix reflects the target compensation of our CEO and all other NEOs.



## 2025 Executive Compensation Decision Making

The Vontier Compensation and Management Development Committee is responsible for overseeing and making compensation decisions with respect to the NEOs.

**Responsibilities for ongoing executive compensation decisions are summarized in the table below:**

Compensation and Management Development Committee	<ul style="list-style-type: none"> <li>• Review and approve goals and objectives with respect to the compensation of, and any employment agreement, severance agreement, change in control agreement, and other compensatory agreements or plans for, the CEO and the other executive officers</li> <li>• Annually evaluate the performance of the CEO and the other executive officers in light of these goals and objectives and such other factors as the Compensation and Management Development Committee deems appropriate</li> <li>• Determine and approve compensation for the CEO and the other executive officers</li> <li>• Oversee leadership development and succession plans for senior leadership; review the talent management programs and human capital initiatives for the Company</li> </ul>
Board of Directors and Management	<ul style="list-style-type: none"> <li>• The Compensation and Management Development Committee consults the Board of Directors, the CEO, and other members of management as the Compensation and Management Development Committee evaluates performance of, and establishes the compensation programs and policies for, our executive officers</li> </ul>
Independent Compensation Consultant to the Compensation and Management Development Committee	<ul style="list-style-type: none"> <li>• Provides independent advice, research and analysis on topics such as the compensation of our NEOs and non-employee directors, executive compensation trends and companies that may be utilized for comparative purposes</li> <li>• Participate in meetings of the Compensation and Management Development Committee and communicates with the Chair of the Compensation and Management Development Committee between its meetings</li> </ul>

The Compensation and Management Development Committee continues to engage Pearl Meyer as its independent compensation consultant. Pearl Meyer reports directly to the Compensation and Management Development Committee, and the Compensation and Management Development Committee may replace the firm or hire additional consultants or advisors at any time. The Compensation and Management Development Committee and the Board of Directors of Vontier are ultimately responsible for making decisions regarding the compensation of our executive officers after considering input from its consultant. The Compensation and Management Development Committee has assessed the independence of Pearl Meyer based on NYSE listing standards and applicable SEC regulations and concluded that Pearl Meyer's work does not raise any conflict of interest.

## Competitive Market Data

An important element of our overall compensation philosophy is to deliver a total pay opportunity that is competitive in the market. As a result, the Compensation and Management Development Committee will consider the executive compensation practices of companies in a peer group that was selected in consultation with Pearl Meyer, as one of several factors used in setting executive compensation. The Compensation and Management Development Committee does not target a specific percentile range within the peer group when determining the compensation of our NEOs. Instead, the Compensation and Management Development Committee uses the publicly filed data provided by the peer group as one reference point that is useful for determining the form and amount of compensation. The Compensation and Management Development Committee does not rely solely on peer group pay practices. The Compensation and Management Development Committee considers competitive data from relevant, published compensation surveys and custom research as other sources of competitive data.

The Compensation and Management Development Committee will review the peer group each year with the assistance of its independent compensation consultant. In deciding whether a company should be included in the peer group, the Compensation and Management Development Committee considered, among other factors, the business model, end market exposure, product type and revenue size of companies considered for the peer group.

In August 2024, the Compensation and Management Development Committee reviewed potential peer companies with an industrial and information technology focus. The Compensation and Management Development Committee, after consulting with Pearl Meyer and management, approved the 2025 peer group consisting of the companies listed below. There were no changes to the peer group for 2025:

AMETEK, Inc.	Flowserve Corporation	ITT Inc.
Carlisle Companies Incorporated	Franklin Electric Co., Inc.	Lincoln Electric Holdings, Inc.
Crane Co.	Gates Industrial Corporation	Regal Rexnord Corporation
Donaldson Company, Inc.	IDEX Corporation	Snap-on Incorporated
Dover Corporation	Ingersoll Rand Inc.	Trimble Inc.

In September 2025, the Compensation and Management Development Committee, in consultation with Pearl Meyer and management, approved the 2026 peer group consisting of the companies listed below to encompass technology-focused companies and to better align with peer group revenue, market cap and employee count. AMETEK, Inc., Carlisle Companies, Inc. and Ingersoll Rand Inc. were removed. ESCO Technologies Inc., Fortive Corporation, Itron, Inc., Nordson Corporation, OSI Systems, Inc. and WEX, Inc. were added for 2026.

Industrial Companies	Industrial Tech Companies	Technology Companies
Crane Co.	Dover Corporation	OSI Systems, Inc.
Donaldson Company, Inc.	ESCO Technologies, Inc.	WEX, Inc.
Flowserve Corporation	Fortive Corporation	
Franklin Electric Co., Inc.	IDEX Corporation	
Gates Industrial	ITRON, Inc.	
ITT Inc.	Nordson Corporation	
Lincoln Electric Holdings, Inc.	Snap-on Incorporated	
Regal Rexnord	Trimble Inc.	

## 2025 Compensation Decisions

### Base Salary

The base salaries for our NEOs reflect the scope of their responsibilities, performance, skills and experience, while considering the competitive market for comparable talent. The annual base salaries for Mr. Morelli, Mr. Aga and Ms. Rowen were specified in the letter agreements, which are described under the heading Executive Officer Letter Agreements, and have been increased based upon market competitiveness and performance. The annual base salaries for fiscal years 2024 and 2025 for our NEOs were as follows:

NEO	2024 Annual Base Salary	2025 Annual Base Salary	% Increase
Mark D. Morelli	\$1,112,400	\$1,145,772	3.0%
Anshooman Aga	\$644,000	\$670,000	4.0%
Kathryn K. Rowen	\$590,000	\$614,000	4.1%

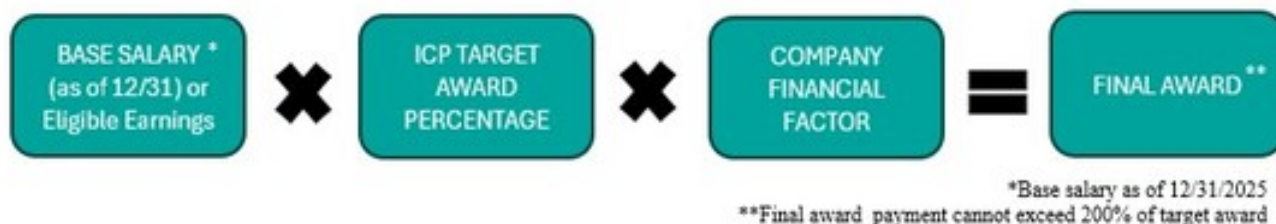
### Annual Incentive Compensation

In order to align our executive compensation program with our business strategy and reward annual performance by our executive officers based on the achievement of key operational and financial measures, we provide annual cash bonuses that are determined solely by performance against pre-established Company-wide financial metrics. This approach reinforces collective accountability and ensures a strong linkage between executive pay and Company performance. Final award payouts cannot exceed 200% of target award opportunities.

During fiscal year 2025, target annual incentive opportunities were as follows:

NEO	Target Annual Incentive Compensation
Mark D. Morelli	150%
Anshooman Aga	100%
Kathryn K. Rowen	90%

## Determination of the Actual 2025 Annual Incentive Award Payout



We provide annual cash incentives to our NEOs under our Incentive Compensation Plan (“ICP”). For 2025, each NEO’s target award opportunity was equal to the NEO’s annual base salary as of December 31, 2025 multiplied by the applicable target award percentage set forth above. Actual awards were determined by applying the Company Financial Factor (“CFF”) to the target award opportunity. The CFF opportunity for the corporate NEOs ranged from 0 to 200% of target.

The 2025 CFF for the NEOs was based on the combined performance of Vontier’s operating companies against the following metrics:

Metric	Weight
Adjusted Operating Profit <sup>(1)</sup>	60%
Core Sales Growth <sup>(2)</sup>	25%
Adjusted Free Cash Flow (“FCF”) Conversion <sup>(3)</sup>	15%

(1) Adjusted for non-normal operational items as per our public disclosures.

(2) The change in sales excluding (i) sales from acquired and certain divested businesses or exited businesses or product lines not considered discontinued operations; (ii) the impact of currency translation; and (iii) certain other items (when applicable).

(3) Free Cash Flow adjusted for non-normal operational items as per our public disclosures, divided by Adjusted Net Earnings, which is net earnings adjusted for non-normal operational items as per our public disclosures.

For 2025, the Compensation and Management Development Committee revised the weighting of its annual financial performance measures to increase emphasis on Adjusted Operating Profit, which increased from 50% to 60%. The change reflects the Company’s strategic focus on margin expansion and sustainable earnings growth and recognizes the central role of Adjusted Operating Profit in driving long-term stockholder value. Core Sales Growth, reduced from 30% to 25%, remains a critical measure of the business’s ability to increase customer demand for products and services over time. Adjusted FCF Conversion, reduced from 20% to 15%, continues to serve as an important indicator of business health and a key contributor to stockholder returns, with the lower weighting reflecting the Company’s strong track record of cash flow discipline. In 2025, achievement of these financial measures resulted in a CFF of 121% of target for the NEOs.

We do not disclose the specific targets for our operating companies’ performance metrics because sharing this information would reveal insights into the Company’s internal planning processes, including growth projections, operational priorities and market strategies, which are critical to maintaining our competitive advantage. This confidentiality is essential to protect the integrity of our business strategy.

The performance metrics—Adjusted Operating Profit, Core Sales Growth, and Adjusted FCF conversion—were based on evaluating a range of factors, including growth outlooks for our respective product portfolios, the competitive environment, our internal budgets, external economic conditions and market expectations. For example, growth rates implicit in targets for any one operating company may be above or below the growth rates targeted for the entire Company, due to faster or slower growth in relevant markets or smaller or larger market shares. These considerations result in operating company targets that are intended to coincide with Company-wide targets in their level of difficulty to achieve and probability for

success. The performance targets are set at levels that we believe are challenging and which generally constitute an improvement over the prior comparable period, in line with our culture of continuous improvement.

## 2025 Payout Results

Based on the Company's performance, the NEOs received the following ICP award payouts for 2025:

Name	Annual Base Salary (\$)	Target Annual Incentive Compensation (% of Base Salary)	Target Annual Incentive Compensation (\$)	Target Annual Incentive Compensation Multiplied by CFF	Total Incentive Compensation Payout
Mark D. Morelli	\$1,145,772	150%	\$1,718,658	\$2,079,576	\$2,079,576
Anshooman Aga	\$670,000	100%	\$670,000	\$810,700	\$810,700
Kathryn K. Rowen	\$614,000	90%	\$552,600	\$668,646	\$668,646

## Long-Term Incentive Compensation

Our long-term incentive compensation program is designed to drive sustainable performance that delivers long-term value to stockholders, help retain executive talent through multi-year vesting schedules and align the interest of the NEOs with those of Vontier's stockholders. The 2025 annual LTIP award for Mr. Morelli was comprised of 60% PSUs and 40% RSUs and for Mr. Aga and Ms. Rowen 50% PSUs and 50% RSUs. PSUs are earned based on two, three-year metrics comprised of 50% Total Adjusted Operating Profit Margin Expansion and 50% three-year Core Revenue Growth (also referred to as Core Sales Growth), which then may be modified  $\pm 15\%$  based on TSR relative to the S&P 500 companies over a three-year period.

For 2025, to address forecasting challenges in an increasingly volatile market, the leverage curves for the financial metrics have been extended above and below target, resulting in increased downside protection combined with a higher level of performance attainment to achieve maximum payout.

**LONG-TERM INCENTIVE MIX**

50% Total Adjusted Operating Profit Margin Expansion		
	Performance as % of Target	Payout as % of Target
Target	100%	100%
High Target	117%	100%
Maximum	178%	200%

50% 3-year Core Revenue Growth		
	Performance as % of Target	Payout as % of Target
Threshold	(11)%	0%
Path to Target	56%	50%
Low Target	89%	100%
Target	100%	100%
High Target	111%	100%
Maximum	167%	200%

Relative Total Stockholder Return modifier (rTSR)		
	Performance	Payout
Threshold	< 30 <sup>th</sup> Percentile	-15%
Target	30 <sup>th</sup> to <70 <sup>th</sup> Percentile	no modification
Maximum	≥ 70 <sup>th</sup> Percentile	+15%

\* Final Payouts will be interpolated between performance levels noted in this chart.

The table below shows the target annual LTIP values for PSUs (at target) and RSUs granted for fiscal year 2025 for each of the NEOs:

Name	PSUs (at Target)	RSUs	Total Value*
Mark D. Morelli	\$3,630,000	\$2,420,000	\$6,050,000
Anshooman Aga	\$925,000	\$925,000	\$1,850,000
Kathryn K. Rowen	\$600,000	\$600,000	\$1,200,000

\* Award amounts for PSUs and RSUs were determined based on the twenty-day average closing price leading up to and including the date of grant on February 20, 2025, which was \$38.60.

**Performance-Based Stock Option Incentive Program**

As disclosed last year, to better align executive decision-making with stockholder interests and strengthen the connection between pay and stock performance, the Compensation and Management Development Committee also introduced a performance-based stock option incentive program as part of its approach to equity grants. This approach increases at-risk compensation while fostering long-term value creation since stock options generate value exclusively through stock price growth, ensuring a strong focus on driving sustainable performance.

This program provides the NEOs with the opportunity to earn a grant of stock options in the first quarter of the subsequent calendar year, contingent on the Company meeting or exceeding specific performance goals established in the prior year. If granted, these performance-based stock options vests over three years, with 50% vesting on the first anniversary of the grant date and 25% vesting on each of the following two anniversaries. However, if the performance goals are not achieved, the stock options are not granted. Target award opportunity by NEOs is as follows:

- 50,000 options for Mr. Morelli
- 20,000 options for Mr. Aga and Ms. Rowen

In early 2025, the Committee set pre-established adjusted Earnings Per Share (“EPS”) goals as the performance metric for NEOs to earn stock options in the first quarter of 2026 as follows:

2025 Adjusted EPS Goals	Eligible Number of Stock Options to Be Granted
< \$2.94	0% of Target
\$2.94 ≤ \$2.99	50% of Target
\$3.00 ≤ \$3.08	75% of Target
\$3.09 ≤ \$3.16	100% of Target
> \$3.16	125% of Target

Based on the Company’s adjusted EPS of \$3.20 for the 2025 performance period, the NEOs were eligible for the following stock option grants:

- 62,500 options for Mr. Morelli
- 25,000 options for Mr. Aga and Ms. Rowen

**PSUs Earned and Vested in 2025**

In addition, in February 2026, the Compensation and Management Development Committee evaluated the 2023 PSU awards for Mr. Morelli, Mr. Aga and Ms. Rowen. These awards were based on the Company’s adjusted EPS performance over the 2023–2025 performance period, adjusted by an rTSR modifier relative to the S&P 500. The Company’s EPS achieved 91.4% of target and rTSR reached the 83rd percentile, resulting in 65.7% of target PSUs being earned by the NEOs.

**Other Compensation Practices, Policies & Programs**

**Stock Ownership Requirements**

To further align management and stockholder interests and discourage inappropriate or excessive risk-taking, our stock ownership policy requires each of our executive officers and non-employee directors to obtain a substantial equity stake in our Common Stock within five years of their appointment to an executive or non-employee director position. The multiples of base salary or annual retainer that the guidelines require are as follows:

Executive and Non-Employee Director Level	Stock Ownership Guidelines (As A Multiple of Salary/ Annual Retainer)
Chief Executive Officer and Non-Employee Director	5.0x base salary and 5.0x annual retainer, respectively
All Other Executive Officers	3.0x base salary

Once an executive/non-employee director has acquired a number of shares that satisfies the ownership multiple applicable to him or her, such number of shares then becomes his or her minimum ownership requirement (even if the executive/non-employee director’s salary/annual retainer increases or the fair market value of such shares subsequently changes) until he or she is promoted to a higher level. Under the policy, beneficial ownership includes shares in which the executive or his or her spouse or child has a direct or indirect interest, notional shares of our Common Stock in the Vontier Corporation Executive Deferred Incentive Plan (the “Vontier EDIP”), shares held in a 401(k) plan, and unvested restricted stock units (“RSUs”) and vested and held performance-based stock units (“PSUs”), but does not include shares subject to unexercised stock options or unvested PSUs. Each of our NEOs and non-employee directors were in compliance with the stock ownership requirements as of December 31, 2025, having acquired the required number of shares or having more time to do so under the policy provisions.

**Insider Trading Policy**

The Company has adopted an insider trading policy governing the purchase, sale and/or other disposition of its securities by its directors, officers and employees, which it believes is reasonably designed to promote compliance with insider trading laws, rules and regulations and the applicable exchange listing standards. In addition, with regard to the Company’s trading in its own securities, it is the Company’s policy to comply with the federal securities laws and the applicable exchange listing requirements.



## Pledging Policy

Our Board has adopted a policy that prohibits any of our executive officers, including our NEOs and our non-employee directors, from pledging as security under any obligation any shares of our Common Stock that he or she directly or indirectly owns and controls.

## Hedging Policy

We include within our Insider Trading Policy a prohibition applicable to all our employees, including our NEOs and our non-employee directors, against engaging at any time in:

- short sales of our Common Stock; or
- transactions in any derivatives of our securities, including, but not limited to, buying or selling puts, calls or other options (except for awards granted under our 2020 Stock Incentive Plan).

## Recoupment Policy

The Compensation and Management Development Committee has adopted a recoupment policy applicable to our executives, including our NEOs (the “covered persons”), that complies with applicable NYSE and SEC requirements (and is subject to update from time to time should such requirements change) (the “Vontier Corporation Recoupment Policy” or “Policy”). This Policy requires the Committee to recoup certain cash and equity incentive compensation, including both performance-based and time-based equity, paid to certain executives in the event the Company is required to prepare an accounting restatement due to material noncompliance with any financial reporting requirement under the federal securities laws. It also permits the Committee, in its discretion, to require recoupment in certain other scenarios and of certain other amounts that are not required by NYSE and SEC, as described below.

Under this Policy, the Committee will require recoupment if it determines that incentive-based compensation received by an executive exceeds the amount of incentive-based compensation that otherwise would have been received, had it been calculated based on the restated amounts. Specifically, the Committee will recoup:

- The portion of any incentive compensation with financial performance measures (including cash and equity) received by any covered person within the three-year period prior to the date such material restatement is first publicly disclosed that would not have been awarded had the consolidated financial statements that are the subject of such restatement been correctly stated. In addition, our Board has the right to require reimbursement of the entire amount of any such incentive compensation payment or equity grant from any covered person whose fraud or other intentional misconduct in our Board’s judgment alone or with others caused such restatement; and
- all gains from other equity awards realized by any covered person during the twelve-month period immediately following the original filing of the consolidated financial statements that are the subject of such restatement.

In addition, aside from our Policy, above, under the terms of our 2020 Stock Incentive Plan, all outstanding unvested equity awards will be terminated immediately upon, and no employee can exercise any outstanding equity award after, such time he or she is terminated for gross misconduct. Under the terms of the Vontier EDIP, if the administrator determines that termination of an employee’s participation in the Vontier EDIP resulted from the employee’s gross misconduct, the administrator may determine that the employee’s vesting percentage is zero with respect to all balances that were contributed by Vontier.

## Executive Officer Letter Agreements

The Company has entered into letter agreements with each of our NEOs.

- The agreement with Mr. Morelli was entered into on December 6, 2019, and effective as of January 13, 2020
- The agreement with Mr. Aga was entered into on August 9, 2022, effective as of August 29, 2022
- The agreement with Ms. Rowen was entered into on June 15, 2020, and became effective as of September 1, 2020

All of the letter agreements provide that each NEO may participate in the Vontier Executive Deferred Incentive Plan (“EDIP”) (as more fully described below) and in the employee benefit plans maintained for Vontier’s regular employees generally. The letter agreements also provide for an annual cash stipend of \$10,000 for financial services and counseling and allows for participation in the Executive Physical program.

In addition, Messrs. Morelli and Aga and Ms. Rowen are eligible to participate in the Vontier Corporation Separation Pay Plan for Officers, Key and Senior Executives, which is described below.

## Severance Benefits

### *Vontier Corporation Separation Pay Plan for Officers, Key and Senior Executives*

The Vontier Corporation Separation Pay Plan for Officers, Key and Senior Executives, which we refer to as the Severance and Change-In-Control Plan, became effective on October 9, 2020 and amended and restated on August 21, 2024. The Severance and Change-In-Control Plan generally provides for severance benefits upon (i) a termination without cause (as defined in the Severance and Change-In-Control Plan) unrelated to a change-in-control of Vontier and (ii) a termination without cause, or good reason resignation (as defined in the Severance and Change-in-Control Plan), within 24 months following a change-in-control of Vontier.

Upon a termination without cause unrelated to a change-in-control, subject to the execution and non-revocation of a release agreement, the executive will receive: (i) a severance benefit equal to one times base salary (two times for the chief executive officer); (ii) a pro-rata annual cash bonus based on actual performance; (iii) pro-rata vesting of equity awards granted at least six months prior to the date of termination (with performance awards paid based on actual performance); and (iv) 12 months of continued health benefits (24 months for the chief executive officer).

Upon a termination without cause or good reason resignation within 24 months following a change-in-control, subject to the execution and non-revocation of a release agreement, the executive would receive: (i) a severance benefit equal to two times the sum of base salary (2.5 times for the CEO) plus the target annual incentive bonus opportunity; (ii) a pro-rata annual cash bonus based on target performance; (iii) vesting in full of any unvested equity awards without pro-ration (with performance awards paid at target level); and (iv) 24 months of continued health benefits (30 months for the CEO).

### *Other Benefits*

Our NEOs are eligible to participate in broad-based employee benefit plans which are generally available to all of our U.S. salaried employees and do not discriminate in favor of our NEOs. In addition, each of our NEOs is eligible for an annual executive physical and to participate in the Vontier Executive Deferred Incentive Plan (EDIP) from and after the separation date. The Vontier EDIP is a non-qualified, unfunded deferred compensation program that is available to select members of our management. We use the Vontier EDIP to tax-effectively contribute amounts to our executives' retirement accounts and give our executives an opportunity to defer taxes on cash compensation and realize tax-deferred, market-based notional investment growth on their deferrals. Participants in the Vontier EDIP will not fully vest in such amounts until they have reached five years of service with the Company.

### *Equity Granting Process*

Grants of PSUs, RSUs, options and other equity awards to our executive officers are approved by the Compensation and Management Development Committee at regularly scheduled meetings, or sometimes by unanimous written consent. We have no practice of timing grants of equity awards to coordinate with the release of material non-public information, nor have we timed the release of material non-public information for the purpose of affecting the value of any compensation of our executive officers. In the event material non-public information becomes known to the Compensation and Management Development Committee prior to granting an equity award, the Committee will take the existence of such information into consideration and use its business judgment to determine whether to delay the grant of equity to avoid any impropriety.

## Compensation Risk Considerations

Risk-taking is an essential part of growing a business, and prudent risk management is necessary to deliver long-term, sustainable stockholder value. In 2025, we focused our Risk Assessment on several programs within Vontier that can raise or lower our compensation risk profile, whether individually or collectively. This review includes our compensation strategy, annual and long-term incentive plan designs, NEO severance agreements, benefits and perquisites, governance practices, and other policies and practices.

We believe the process we followed is complete and sufficient for determining whether the Company's practices are *reasonably likely* to encourage excessive risk taking. The Compensation and Management Development Committee believes that our executive compensation program supports the objectives described above without encouraging inappropriate or excessive risk-taking.

# Compensation Committee Report

This report is not deemed to be “soliciting material” or to be “filed” with the SEC or subject to the SEC’s proxy rules or to the liabilities of Section 18 of the Securities Exchange Act of 1934, and shall not be deemed to be incorporated by reference into any prior or subsequent filing by Vontier Corporation under the Securities Act of 1933 or the Securities Exchange Act of 1934, except to the extent Vontier Corporation specifically incorporates this report by reference therein.

The Compensation and Management Development Committee of the Board of Directors has reviewed and discussed with management the Compensation Discussion and Analysis set forth above, and based on such review and discussion, the Compensation and Management Development Committee recommended to the Board of Directors that the Compensation Discussion and Analysis be included in this Proxy Statement for incorporation by reference into Vontier Corporation’s Annual Report on Form 10-K for the year ended December 31, 2025.

Compensation and Management Development Committee of the Board of Directors  
Christopher J. Klein (Chair) | Maryrose Sylvester | David M. Foulkes

## Compensation Tables

The following tables present information concerning the compensation paid to our NEOs.

### Summary Compensation Table

The following table sets forth information regarding fiscal years 2025, 2024, and 2023 compensation for our NEOs.

Name And Principal Position	Year	Salary (\$)	Bonus (\$)	Stock Awards (\$) <sup>(1)</sup>	Option Awards (\$) <sup>(1)</sup>	Non-Equity Incentive Plan Compensation (\$) <sup>(1)</sup>	All Other Compensation (\$) <sup>(2)</sup>	Total (\$)
Mark D. Morelli, President and Chief Executive Officer	2025	1,140,809	—	6,206,906	—	2,079,576	207,388	9,634,679
	2024	1,112,857	—	6,923,752	476,100	1,234,764	196,096	9,943,569
	2023	1,072,500	—	5,953,567	—	2,106,000	192,856	9,324,923
Anshooman Aga, Executive Vice President, Chief Financial Officer	2025	665,277	—	1,888,682	—	810,700	114,408	3,479,067
	2024	644,204	—	2,093,952	317,400	476,560	113,246	3,645,362
	2023	625,000	—	1,669,199	—	812,500	290,537	3,397,236
Kathryn K. Rowen, Executive Vice President, Chief Transformation and Operations Officer	2025	597,522	—	1,225,101	—	668,646	124,670	2,615,939
	2024	590,164	—	1,268,288	317,400	392,940	96,699	2,665,491
	2023	561,875	—	1,112,890	—	520,975	87,016	2,282,756

(1) The amounts reflected in these columns represent the aggregate grant date fair value of all equity awards that we granted to our NEOs, computed in accordance with ASC 718. For all NEOs, the amount in the “Stock Awards” column for 2025 equals the aggregate grant date fair value of all PSUs and RSUs that we granted during 2025. The grant date fair value of the PSU awards reflected in the Stock Awards column is computed based on the probable outcome of the performance conditions as of the grant date. This amount is consistent with the estimate of aggregate compensation cost to be recognized by the Company over the three-year performance period of the award determined as of the grant date under ASC 718. For each executive’s PSU award for 2025, the maximum value as of the grant date, assuming the highest level of performance will be achieved and based on the closing price of the Company’s common shares on the NYSE on the grant date, is as follows: Mr. Morelli — \$ 7,264,036; Mr. Aga — \$ 1,851,057; and Ms. Rowen — \$ 1,200,696. With respect to RSUs, we calculated the grant date fair value under ASC 718 based on the base number of shares of common stock underlying the RSU times the closing price of the Common Stock on the date of grant. The aggregate value of the RSUs granted in 2025 was as follows: Mr. Morelli — \$2,409,369; Mr. Aga — \$920,975; and Ms. Rowen — \$597,394. Information about the assumptions that we used when valuing equity awards is set forth in our Annual Report on Form 10-K in Note 18 to the Consolidated Financial Statements for fiscal year 2025.

(2) The amounts set forth in this column for 2025 include the following benefits:

Name	2025 Company 401(K) Contributions	2025 Company EDIP Contributions	Tax/Financial Planning & Executive Physical	Total All Other Compensation
Mark D. Morelli	\$24,528	\$166,860	\$16,000	\$207,388
Anshooman Aga	\$24,528	\$77,280	\$12,600	\$114,408
Kathryn K. Rowen	\$24,528	\$67,260	\$32,882	\$124,670

**Grants of Plan-Based Awards for Fiscal 2025**

The following table sets forth certain information regarding grants of plan-based awards in the form of stock options, PSUs and RSUs.

Name	Grant Date	Award Type	Estimated Future Payouts Under Nonequity Incentive Plan Awards <sup>(1)</sup>			Estimated Future Payouts Under Equity Incentive Plan Awards <sup>(2)</sup>			All other Stock Awards: Number Of Shares Of Stock Or Units (#)	All other Option Awards: Number Of Securities Underlying Options (#)	Exercise Or base Price Of Option Awards (\$/Share)	Grant Date Fair Value Of Stock And Option Awards (\$)
			Threshold (\$)	Target (\$)	Maximum (\$)	Threshold (#)	Target (#)	Maximum (#)				
Mark D. Morelli	—	Annual Cash Incentive	—	\$1,718,658	\$3,437,316	—	—	—	—	—	—	
	2/20/2025	RSU	—	—	—	—	—	—	62,695	—	\$2,409,369	
	2/20/2025	PSU	—	—	—	—	94,045	188,090	—	—	\$3,797,537	
Anshooman Aga	—	Annual Cash Incentive	—	\$670,000	\$1,340,000	—	—	—	—	—	—	
	2/20/2025	RSU	—	—	—	—	—	—	23,965	—	\$920,975	
	2/20/2025	PSU	—	—	—	—	23,965	47,930	—	—	\$967,707	
Kathryn K. Rowen	—	Annual Cash Incentive	—	\$552,600	\$1,105,200	—	—	—	—	—	—	
	2/20/2025	RSU	—	—	—	—	—	—	15,545	—	\$597,394	
	2/20/2025	PSU	—	—	—	—	15,545	31,090	—	—	\$627,707	

(1) These columns relate to 2025 cash award opportunities under our Incentive Compensation Plan, which were described in more detail above under “—Annual Incentive Compensation.” The amount that each NEO earned under these awards based on actual performance for fiscal year 2025 appears in the “Non-Equity Incentive Plan Compensation” column of the Summary Compensation Table.

(2) These columns relate to performance stock unit awards that we granted under our 2020 Stock Incentive Plan. We discuss the performance and vesting conditions and other key terms of these awards in more detail above under “— Long-Term Incentive Compensation.”



### Outstanding Equity Awards at 2025 Fiscal Year-End

The following table summarizes the number of securities underlying outstanding equity awards in the form of stock options, PSUs and RSUs held by the NEOs as of December 31, 2025.

Name	Option grant date	Option awards				Stock awards			
		Number of securities underlying unexercised options (#) exercisable	Number of securities underlying unexercised options (#) unexercisable	Option Exercise Price (\$)	Option Expiration Date	Number of shares or units of stock that have not vested (#)	Market value of shares or units of stock that have not vested (\$) <sup>(1)</sup>	Equity incentive plan awards: number of unearned shares, units or other rights that have not vested (#)	Equity incentive plan awards: market or payout value of unearned shares, units or other rights that have not vested (\$) <sup>(1)</sup>
Mark D. Morelli	2/20/2020	480,314	—	31.46	2/20/2030	—	—	—	—
	2/19/2024	15,000	15,000 <sup>(2)</sup>	41.10	2/19/2034	—	—	—	—
						148,565 <sup>(3)</sup>	\$5,523,647	253,869 <sup>(4)</sup>	\$9,438,849
Anshooman Aga	2/19/2024	10,000	10,000 <sup>(2)</sup>	41.10	2/19/2034	—	—	—	—
						50,582 <sup>(6)</sup>	\$1,880,639	68,703 <sup>(4)</sup>	\$2,554,378
Kathryn K. Rowen	2/23/2017	21,265	—	23.46	2/23/2027	—	—	—	—
	2/22/2018	7,470	—	31.41	2/22/2028	—	—	—	—
	2/25/2019	7,177	—	33.43	2/25/2029	—	—	—	—
	2/20/2020	19,238	—	31.46	2/20/2030	—	—	—	—
	8/15/2020	20,630	—	30.14	8/15/2030	—	—	—	—
	2/19/2024	10,000	10,000 <sup>(2)</sup>	41.10	2/19/2034	—	—	—	—
						32,291 <sup>(7)</sup>	\$1,200,579	43,871 <sup>(4)</sup>	\$1,631,124

(1) We calculated market value based on the closing price of our Common Stock on December 31, 2025, the last trading day of the year, as reported on the NYSE (\$37.18 per share), times the number of unvested shares.

(2) Under the terms of the award, stock options granted in 2024 vests over three years, with 50% vesting on the first anniversary of the grant date and 25% vesting on each of the following two anniversaries.

(3) Includes 36,440 RSUs granted on 2/28/2023, 49,430 RSUs on 2/19/2024 and 62,695 RSUs on 2/20/2025.

(4) Includes, for the applicable NEO, the following PSU grants:

NAME	Target PSUs Granted 02/20/2025 ("2025 PSUs")	Target PSUs Granted 02/19/2024 ("2024 PSUs")	Target PSUs Granted 02/28/2023 <sup>(5)</sup> ("2023 PSUs")
Mark D. Morelli	94,045	88,000	71,824
Anshooman Aga	23,965	24,600	20,138
Kathryn K. Rowen	15,545	14,900	13,426

The number of shares of Common Stock that vest pursuant to the: 2023 PSU awards are based on Vontier's three-year adjusted EPS performance with a rTSR modifier relative to the S&P 500 of  $\pm 15\%$ . The 2024 and 2025 PSU awards are based on 50% of Total Adjusted Operating Profit Margin Expansion and 50% on 3-Year Core Revenue Growth with a rTSR modifier relative to the S&P 500 of  $\pm 15\%$ .

(5) Amounts reflect the 2023 PSU amounts that vested in early 2026 with a payout of 65.7%. 2024 and 2025 unvested PSU are estimated at 100% of target.

(6) Includes 10,217 RSUs granted on 2/28/2023, 16,400 RSUs granted on 2/19/2024 and 23,965 RSUs granted on 2/20/2025.

(7) Includes 6,812 RSUs granted on 2/28/2023, 9,934 RSUs granted on 2/19/2024 and 15,545 RSUs granted on 2/20/2025.

**Option Exercises and Stock Vested During Fiscal 2025**

The following table summarizes RSU and PSU vestings in 2025. The NEOs did not exercise any options in 2025.

NAME	STOCK AWARDS	
	NUMBER OF SHARES ACQUIRED ON VESTING (#)	VALUE REALIZED ON VESTING (\$) <sup>(1)</sup>
Mark D. Morelli	109,744	\$4,196,494
Anshooman Aga	18,417	\$712,229
Kathryn K. Rowen	20,700	\$795,978

(1) We calculated the amounts shown in this column by multiplying the number of shares acquired by the closing price of the shares as reported on the NYSE on the vesting date (or on the last trading day prior to the vesting date if the vesting date was not a trading day).

**Pension Benefits for Fiscal 2025**

None of our NEOs participated in a defined benefit pension plan during 2025.

**Nonqualified Deferred Compensation for Fiscal 2025**

The table below sets forth information regarding participation in the Vontier EDIP with respect to 2025.

NAME	EXECUTIVE CONTRIBUTIONS IN LAST FY (\$) <sup>(1)</sup>	REGISTRANT CONTRIBUTION IN LAST FY (\$) <sup>(2)</sup>	AGGREGATE EARNINGS IN LAST FY (\$) <sup>(3)</sup>	AGGREGATE WITHDRAWALS/DISTRIBUTIONS (\$)	AGGREGATE BALANCE AT LAST FYE (\$)
Mark D. Morelli	\$617,382	\$166,860	\$102,171	—	\$1,843,423
Anshooman Aga	—	\$77,280	\$3,923	—	\$300,792
Kathryn K. Rowen	—	\$67,260	\$5,520	—	\$372,048

(1) This column reflects the amount of base salary and non-equity incentive plan compensation that each NEO deferred in 2025 under our EDIP, as follows:

Name	Salary	Non-Equity Incentive Plan Compensation
Mark D. Morelli	—	\$617,382
Anshooman Aga	—	—
Kathryn K. Rowen	—	—

(2) We included the amounts set forth in this column as 2025 compensation under the “All Other Compensation” column in the Summary Compensation Table.

(3) The amounts set forth in this column represent earnings that are neither above market nor preferential, and accordingly, we do not include these amounts as compensation in the Summary Compensation Table.

The table below indicates for each NEO how much of the EDIP balance set forth in this column that we have reported as compensation in the Summary Compensation Table for previous years.

NAME	Amount Included In “Aggregate Balance At Last FYE” Column That Has Been Reported As Compensation In The Summary Compensation Table For Previous Years (\$)
Mark D. Morelli	\$790,577
Anshooman Aga	\$174,750
Kathryn K. Rowen	\$255,821

### Potential Payments Upon Termination as of 2025 Fiscal Year-End

For illustrative purposes, the following table describes the payments and benefits that our NEOs would have been entitled to receive upon a qualifying termination of employment. The amounts set forth below assume that the triggering event occurred on December 31, 2025. Where benefits are based on the market value of our common stock, we have used the closing price of our Common Stock as reported on the NYSE on December 31, 2025, the last trading day of the year (\$37.18 per share). In addition to the amounts set forth below, upon any termination of employment, our NEOs would also be entitled to (1) receive all payments generally provided to salaried employees on a non-discriminatory basis on termination, such as accrued salary, life insurance proceeds (solely for any termination caused by death), unused vacation and 401(k) plan distributions, (2) receive accrued, vested balances under the applicable EDIP (except that under the applicable EDIP, if an employee's employment terminates as a result of gross misconduct, the applicable EDIP administrator may determine that the employee's vesting percentage with respect to all employer contributions is zero), and (3) exercise vested stock options (except that, under the terms of Vontier's 2020 Stock Incentive Plan, all outstanding equity awards are terminated upon, and no employee can exercise any outstanding equity award after, termination for gross misconduct). Retirement is defined generally as either a voluntary resignation after age 65 or an approved early retirement.

NAMED EXECUTIVE OFFICER	BENEFITS	TERMINATION/CHANGE OF CONTROL ("CIC") EVENT			
		TERMINATION WITHOUT CAUSE <sup>(1)</sup>	RETIREMENT	DEATH	TERMINATION DUE TO CIC <sup>(1)</sup>
Mark D. Morelli	Severance Payment	\$2,291,544	—	—	\$7,161,075
	Target Annual Incentive Award <sup>(2)</sup>	2,079,576	2,079,576	1,718,658	1,718,658
	Benefits continuation	44,348	—	—	55,436
	Value of unvested PSUs that would be accelerated <sup>(3)</sup>	6,790,886	3,170,932	3,359,375	9,479,259
	Value of unvested RSUs that would be accelerated <sup>(3)</sup>	5,523,647	4,090,680	4,310,872	5,523,647
	Outplacement Services	10,500	—	—	10,500
	<b>Total:</b>	<b>\$16,740,501</b>	<b>\$9,341,188</b>	<b>\$9,388,905</b>	<b>\$23,948,575</b>
Anshooman Aga	Severance Payment	670,000	—	—	2,680,000
	Target Annual Incentive Award <sup>(2)</sup>	810,700	—	670,000	670,000
	Benefits continuation	23,613	—	—	47,226
	Value of unvested PSUs that would be accelerated <sup>(3)</sup>	2,013,055	—	910,227	2,747,663
	Value of unvested RSUs that would be accelerated <sup>(3)</sup>	1,811,749	—	1,432,508	1,880,639
	Outplacement Services	10,500	—	—	10,500
	Value of unvested EDIP that would be accelerated <sup>(4)</sup>	—	—	120,317	120,317
<b>Total:</b>	<b>\$5,339,617</b>	<b>—</b>	<b>\$3,133,052</b>	<b>\$8,156,345</b>	
Kathryn K. Rowen	Severance Payment	614,000	—	—	2,333,200
	Target Annual Incentive Award <sup>(2)</sup>	668,646	—	552,600	552,600
	Benefits continuation	21,972	—	—	43,945
	Value of unvested PSUs that would be accelerated <sup>(3)</sup>	1,135,718	—	564,856	1,638,254
	Value of unvested RSUs that would be accelerated <sup>(3)</sup>	1,200,579	—	914,293	1,200,579
	Outplacement Services	10,500	—	—	10,500
	<b>Total:</b>	<b>\$3,651,415</b>	<b>—</b>	<b>\$2,031,749</b>	<b>\$5,779,078</b>

(1) Please see *Other Compensation-Severance Benefits-Vontier Corporation Severance and Change-In-Control Plan* for Officers for a description of the severance benefits our NEOs would be entitled to receive under the Vontier Corporation Severance and Change-In-Control Plan for Officers if the NEO's employment is terminated without cause. The amount reflected for the bonus payout in Termination without cause is the amount actually received for that year. The amounts set forth in the table assume that the NEO would have executed the standard release in connection with any termination without cause.

(2) Pursuant to the Severance Plan, in the event we terminate an NEO without cause not in connection with a change in control, a prorated portion of the NEO's annual incentive award will remain outstanding and be payable at the end of the performance period subject to the satisfaction of any performance measures that had not been met prior to the date of termination. If we terminate a NEO without cause or a NEO resigns with good reason, in either case within two years following a qualified change-in-control, a prorated portion of the NEO's target annual incentive award will immediately vest and be paid. None of the annual incentive awards are prorated for purposes of the table since we assume that the NEO terminated employment on December 31, 2025, which is the end of the performance period for our annual incentive awards, with assumed performance based on target performance.

(3) The terms of Vontier's 2020 Stock Incentive Plan provide for (a) continued pro-rata vesting of certain of the participant's RSUs, PSUs and stock options upon retirement under certain circumstances, and (b) accelerated vesting of a participant's stock options and certain of a participant's RSUs and PSUs if the participant dies during employment.

(4) Under the terms of the applicable EDIP, any unvested portion of the employer contributions that have been credited to the participant's EDIP account would immediately vest upon the participant's death and a CIC termination.

## Pay Ratio Disclosure

We are providing this pay ratio disclosure to comply with Item 402(u) of Regulation S-K promulgated under the Exchange Act. The pay ratio disclosed below is a reasonable estimate derived from our internal records using the methodology described below. This information may not be comparable to the ratio that any other company reports because other companies may have different employment and compensation practices and may use different methodologies, exclusions, estimates and assumptions in calculating their pay ratios.

In calculating our pay ratio, we considered the following:

- We identified our median employee as of October 1, 2024, based on the annual base salary (for all Company salaried employees, other than Mr. Morelli) and the hourly rate multiplied by the scheduled annual work hours (for all Company hourly employees).
- We considered only those full time, part time or seasonal based employees that were employed as of October 1, 2024 in our calculation. In addition, in reliance on the “de minimis” exemption that the rule provides, we identified the median employee from an employee population that excluded the non-U.S. employees from each of the jurisdictions listed below. In compliance with the “de minimis” exemption, the 480 non-U.S. employees in the excluded countries constituted less than 5% of our 10,139 aggregate employees (both U.S. and non-U.S. employees) as of October 1, 2024.

Finland	58	Bulgaria	17	Portugal	3	France	1
Serbia-Montenegro	52	UAE	16	The Netherlands	3	Ireland	1
Romania	51	Poland	15	Ukraine	3	Kazakhstan	1
Thailand	34	Singapore	12	Hungary	2	Mauritius	1
Norway	29	Canada	11	Kenya	2	Moldova	1
Egypt	28	Estonia	11	Swaziland	2	Mozambique	1
Malaysia	28	Latvia	10	Armenia	1	Philippines	1
Turkey	27	Morocco	10	Belgium	1	Slovenia	1
Saudi Arabia	22	Colombia	7	Cote D'Ivoire	1	South Korea	1
Greece	19	Lithuania	6	Croatia	1	Taiwan	1
Spain	19	Namibia	3	Cyprus	1	Vietnam	1

Once our median employee was identified according to the methodology described above, we calculated such employee's total compensation for 2025 in the same way that we calculated total compensation for each of our NEOs that appear in the Summary Compensation Table. The total compensation of Mark D. Morelli, our Chief Executive Officer, and the total compensation of our median employee in 2025 were \$9,634,679 and \$49,163, respectively, resulting in a ratio of Mr. Morelli's compensation to the median employee's compensation of 196 to 1.

## Pay Versus Performance Disclosure

In accordance with rules adopted by the Securities and Exchange Commission pursuant to the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010, we provide the following disclosure regarding executive compensation actually paid and certain Company performance for the fiscal years listed below. The Compensation and Management Development Committee did not consider the pay versus performance disclosure below in making its pay decisions for any of the fiscal years shown.

Year	Summary Compensation Table Total for PEO <sup>(1)</sup>	Compensation Actually Paid to PEO <sup>(1)(2)</sup>	Average Summary Compensation Table Total for Non-PEO NEOs <sup>(1)</sup>	Average Compensation Actually Paid to Non-PEO NEOs <sup>(1)(3)</sup>	Value of Initial Fixed \$100 Investment Based On:		Net Income (\$MM) <sup>(6)</sup>	Adjusted Operating Profit (\$MM) <sup>(7)</sup>
					TSR <sup>(4)</sup>	Peer Group TSR <sup>(5)</sup>		
2025	\$9,634,679	\$13,022,079	\$3,047,503	\$3,730,219	\$113.03	\$189.72	\$406.1	\$656.2
2024	\$9,943,569	\$6,179,460	\$3,155,427	\$2,249,541	\$110.57	\$158.87	\$422.2	\$638.7
2023	\$9,324,923	\$18,677,596	\$2,839,996	\$4,172,979	\$104.48	\$135.24	\$376.9	\$664.3
2022	\$6,358,427	(\$110,112)	\$2,300,506	\$408,028	\$58.26	\$114.48	\$401.3	\$716.2
2021	\$8,686,894	\$5,819,382	\$2,599,946	\$1,802,544	\$92.21	\$121.12	\$413.0	\$684.8

(1) The PEO in each covered year is Mark Morelli. The Non-PEO NEOs for whom the average compensation is presented in this table are: for fiscal 2025, Anshooman Aga and Kathryn Rowen; for fiscal 2024, Anshooman Aga and Kathryn Rowen; for fiscal 2023, Anshooman Aga and Kathryn Rowen; for fiscal 2022, David Naemura, Anshooman Aga, Kathryn Rowen, and Aaron Saak; and for fiscal 2021, David Naemura, Kathryn Rowen, and Andrew Nash.

(2) The dollar amounts reported in this column represent the amount of “compensation actually paid” to Mr. Morelli, as computed in accordance with Item 402(v) of Regulation S-K. The dollar amounts do not reflect the actual amount of compensation earned by or paid to Mr. Morelli during the applicable year. In accordance with the requirements of Item 402(v) of Regulation S-K, the following adjustments were made to Mr. Morelli’s total compensation for each year to determine the compensation actually paid:

Year	Summary Compensation Table Total for PEO	Exclusion of Stock Awards and Option Awards <sup>(a)</sup>	Inclusion of Equity Values <sup>(b)</sup>	Compensation Actually Paid to PEO
2025	\$9,634,679	\$6,206,906	\$9,594,306	\$13,022,079
2024	\$9,943,569	\$7,399,852	\$3,635,743	\$6,179,460
2023	\$9,324,923	\$5,953,567	\$15,306,240	\$18,677,596
2022	\$6,358,427	\$4,197,627	(\$2,270,912)	(\$110,112)
2021	\$8,686,894	\$4,496,611	\$1,629,099	\$5,819,382

(a) The amounts in this column represent the total of the amounts reported in the “Stock Awards” and “Option Awards” columns in the Summary Compensation Table for the applicable year.

(b) The amounts included in the Inclusion of Equity Values column represent the aggregate of the following components, as applicable: the fair value as of the end of the fiscal year of unvested equity awards granted in that year; the change in fair value during the year of equity awards granted in prior years that remained outstanding and unvested at the end of the year; the fair value as of the vesting date of awards that are granted and vest in same applicable year; the change in fair value during the year through the vesting date of equity awards granted in prior years that vested during that year; a deduction of the fair value at the end of the prior year of awards granted prior to the year that failed to meet applicable vesting conditions during the year; and the value of any dividends or other earnings on equity awards paid during the year that are not otherwise included. Equity values are calculated in accordance with FASB ASC Topic 718. The amounts included or excluded in calculating the Equity Values column are as follows:

Year	Fair Value as of the End of the Fiscal Year of Unvested Equity Awards Granted in that Year	Year over Year Change in Fair Value of Outstanding and Unvested Equity Awards	Fair Value as of Vesting Date of Equity Awards Granted and Vested in the Year	Year over Year Change in Fair Value of Equity Awards Granted in Prior Years that Vested in the Year	Fair Value at the End of the Prior Year of Equity Awards that Failed to Meet Vesting Conditions in the Year	Value of Dividends or other Earnings on Equity Awards Paid During the Year that are not Otherwise Reflected in Total Compensation	Total Equity Values
2025	\$8,836,099	\$474,029	—	\$284,178	—	—	\$9,594,306
2024	\$5,186,043	(\$2,503,830)	—	\$953,530	—	—	\$3,635,743
2023	\$8,630,468	\$5,693,926	—	\$981,846	—	—	\$15,306,240
2022	\$3,413,208	(\$4,736,334)	—	(\$947,786)	—	—	(\$2,270,912)
2021	\$3,646,544	(\$1,664,447)	—	(\$352,998)	—	—	\$1,629,099

(3) The dollar amounts reported represent the average amount of “compensation actually paid” to the NEOs as a group (excluding Mr. Morelli), as computed in accordance with Item 402(v) of Regulation S-K. The dollar amounts do not reflect the actual average amount of compensation earned by or paid to the NEOs as a group (excluding Mr. Morelli) during the applicable year. In accordance with the requirements of Item 402(v) of Regulation S-K, the following adjustments were made to average total compensation for the NEOs as a group (excluding Mr. Morelli) for each year to determine the average compensation actually paid, using the same methodology described above in Note 2:

Year	Average Summary Compensation Table Total for Non-PEO NEOs	Exclusion of Average Stock Awards and Option Awards	Inclusion of Average Equity Values <sup>(a)</sup>	Average Compensation Actually Paid to Non-PEO NEOs
2025	\$3,047,503	\$1,556,892	\$2,239,608	\$3,730,219
2024	\$3,155,427	\$1,998,520	\$1,092,634	\$2,249,541
2023	\$2,839,996	\$1,391,045	\$2,724,028	\$4,172,979
2022	\$2,300,506	\$1,319,375	(\$573,103)	\$408,028
2021	\$2,599,946	\$1,333,253	\$535,851	\$1,802,544

(a) The amounts included or excluded in calculating the Average Equity Values column are as follows:

Year	Average Fair Value as of the End of the Fiscal Year of Unvested Equity Awards Granted in that Year	Year over Year Average Change in Fair Value of Outstanding and Unvested Equity Awards	Average Fair Value as of Vesting Date of Equity Awards Granted and Vested in the Year	Average Change in Fair Value of Equity Awards Granted in Prior Years that Vested in the Year	Average Fair Value at the End of the Prior Year of Equity Awards that Failed to Meet Vesting Conditions in the Year	Average Value of Dividends or other Earnings on Equity Awards Paid During the Year that are not Otherwise Reflected in Total Compensation	Total Average Equity Values
2025	\$2,100,148	\$82,569	—	\$56,891	—	—	\$2,239,608
2024	\$1,430,751	(\$598,087)	—	\$259,970	—	—	\$1,092,634
2023	\$1,664,507	\$976,779	—	\$82,742	—	—	\$2,724,028
2022	\$736,236	(\$1,020,728)	—	(\$288,611)	—	—	(\$573,103)
2021	\$1,130,021	(\$483,969)	—	(\$110,201)	—	—	\$535,851

(4) TSR is calculated by dividing the sum of the cumulative amount of dividends for the measurement period, assuming dividend reinvestment, and the difference between the Company’s share price at the end and the beginning of the measurement period by the Company’s share price at the beginning of the measurement period.

(5) Represents the weighted peer group TSR, weighted according to the respective companies’ stock market capitalization at the beginning of each period for which a return is indicated. The peer group used for this purpose is the following published industry index: S&P 500 Industrials Index.



- (6) The dollar amounts reported represent the amount of net income reflected in the Company's audited consolidated financial statements for the applicable year.
- (7) We determined Adjusted Operating Profit to be the most important financial performance measure used to link Company performance to Compensation Actually Paid to our CEO and Non-CEO NEOs in 2025. This performance measure may not have been the most important financial performance measure for previous years, and we may determine a different financial performance measure to be the most important financial performance measure in future years.

### Financial Performance Measures

The most important financial performance measures used by the Company to link executive compensation actually paid to the Company's NEOs, for the most recently completed fiscal year, to the Company's performance measures are as follows:

- Adjusted Operating Profit<sup>(1)</sup>
- Core Sales Growth<sup>(1)</sup>
- Adjusted Free Cash Flow Conversion<sup>(1)</sup>

(1) Adjusted operating profit refers to operating profit calculated in accordance with GAAP but excluding amortization of acquisition-related intangible assets, costs associated with restructurings including one-time terminations benefits and related charges and impairment and other charges associated with facility closure, contract termination and other related activities, and the related impact of certain divested or exited businesses or product lines not considered discontinued operations ("Restructuring- and divestiture-related adjustments"), transaction- and deal-related costs, one-time costs related to the separation, amortization of acquisition-related inventory fair value step-up, gains and losses on sale of property, other charges which represent charges incurred that are not part of our core operating results ("Other charges"), and normalization and other adjustments which represent adjustments for standalone public company costs. Core sales refers to total sales calculated in accordance with GAAP but excluding (i) sales from acquired and divested businesses; (ii) the impact of currency translation; and (iii) certain other items. Adjusted Free Cash Flow Conversion refers to free cash flow adjusted for cash received from the sale of property and cash paid for Restructuring- and divestiture-related adjustments, transaction- and deal-related costs, one-time costs related to the separation, and Other charges.

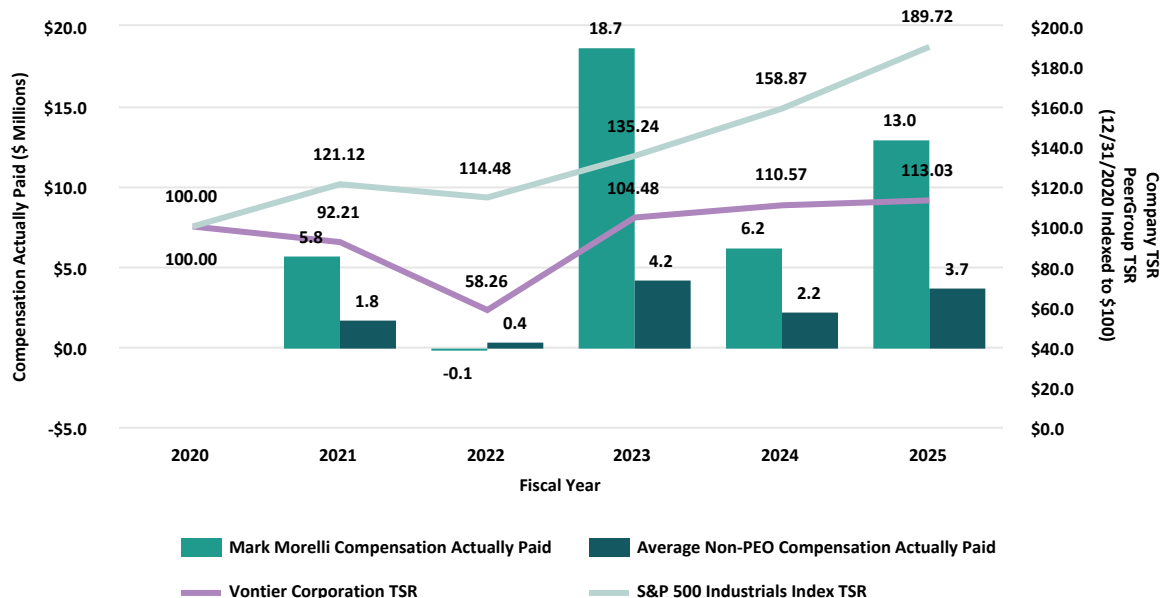
### Analysis of the Information Presented in the Pay versus Performance Table

As required by Item 402(v) of Regulation S-K, the Company is providing the following descriptions of the relationships between information presented in the Pay versus Performance table.

### Compensation Actually Paid and Cumulative TSR

The following graph compares the amount of compensation actually paid to Mr. Morelli and the average amount of compensation actually paid to the Company's NEOs as a group (excluding Mr. Morelli) with the Company's cumulative TSR over the five years presented in the table. The chart also compares the Company's TSR to that of the S&P 500 Industrials Index over the same period.

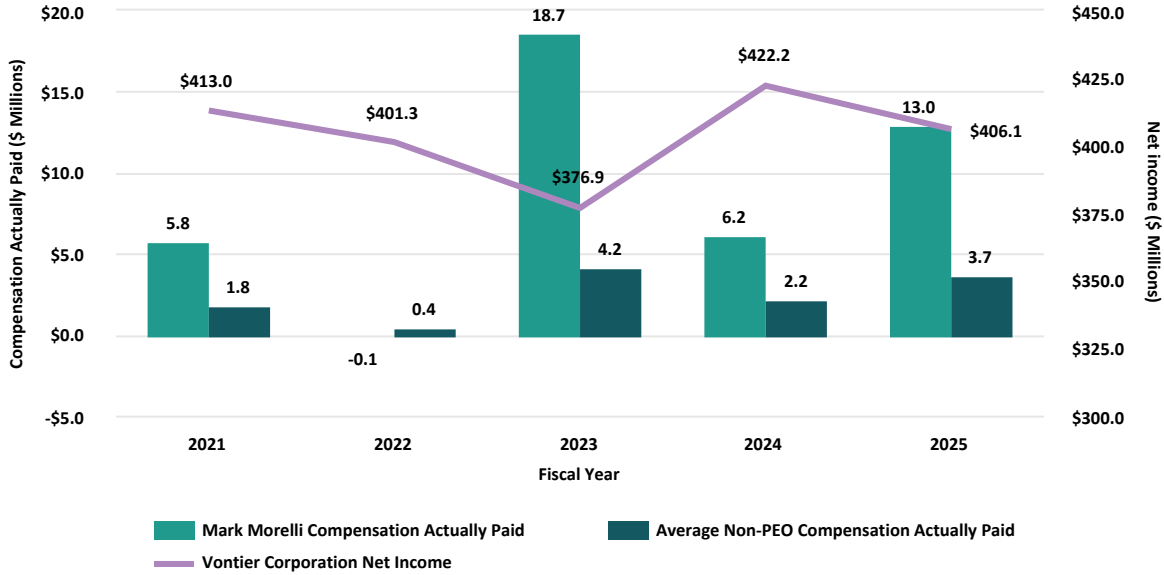
PEO AND AVERAGE NON-PEO COMPENSATION ACTUALLY PAID VERSUS TSR



**Compensation Actually Paid and Net Income**

The following graph provides the amount of compensation actually paid to Mr. Morelli and the average amount of compensation actually paid to the Company's NEOs as a group (excluding Mr. Morelli) compared with the Company's net income over the five years presented in the table.

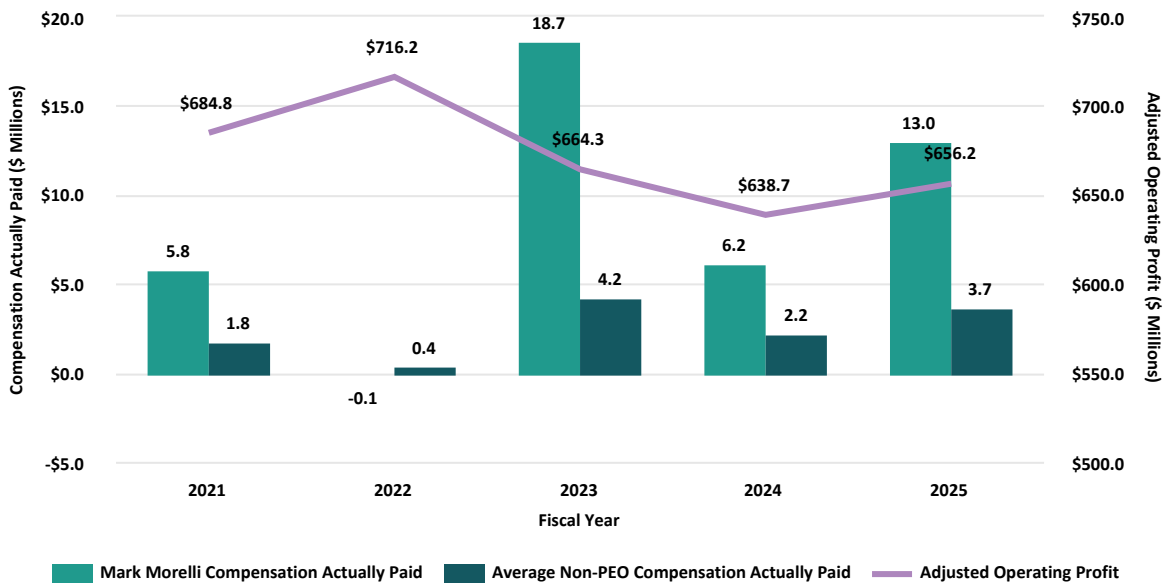
**PEO AND AVERAGE NON-PEO NEO COMPENSATION ACTUALLY PAID VERSUS NET INCOME**



**Compensation Actually Paid and Adjusted Operating Profit**

The following graph compares the amount of compensation actually paid to Mr. Morelli and the average amount of compensation actually paid to the Company's NEOs as a group (excluding Mr. Morelli) with Adjusted Operating Profit over the five years presented in the table.

**PEO AND AVERAGE NON-PEO NEO COMPENSATION ACTUALLY PAID VERSUS ADJUSTED OPERATING PROFIT**



# Equity Compensation Plan Information

All data set forth in the table below is as of December 31, 2025.

Plan Category	Number of Securities to be Issued Upon Exercise of Outstanding Options, Warrants and Rights (A)	Weighted-Average Exercise Price of Outstanding Options, Warrants and Rights (B) <sup>(1)</sup>	Number of Securities Remaining Available for Future Issuance Under Equity Compensation Plans (Excluding Securities Reflected in Column (A)) (C)
Equity compensation plans approved by security holders <sup>(2)</sup>	3,530,264 <sup>(3)</sup>	\$31.38	9,982,107 <sup>(4)</sup>
Equity compensation plans not approved by security holders	—	—	—
Total	3,530,264 <sup>(3)</sup>	\$31.38	9,982,107 <sup>(4)</sup>

(1) The RSUs and PSUs that have been issued under our Stock Plan do not require a payment by the recipient to us at the time of vesting. In addition, under our EDIP, if a participant receives their EDIP distribution in shares of Common Stock, the participant's EDIP balance is converted into shares of Common Stock and distributed to the participant at no additional cost. As such, the weighted-average exercise price in column (B) does not take these awards into account.

(2) Consists of the Stock Plan and the EDIP.

(3) Consists of 3,227,839 shares attributable to the Stock Plan and 302,425 shares attributable to the EDIP. Under the terms of the EDIP, upon distribution of a participant's EDIP balance the participant may elect to receive his or her distribution in cash, shares of Common Stock or a combination of cash and shares of Common Stock (except that any portion of a participant's account that is subject to the Common Stock earnings rate must be distributed in shares of Common Stock). For purposes of this table, we have assumed that all EDIP balances as of December 31, 2025 would be distributed in Common Stock.

(4) Consists of 8,047,491 shares available for future issuance under the Stock Plan and, based on notional phantom shares representing outstanding balances in EDIP accounts as of December 31, 2025, 1,934,616 shares available for future issuance under the EDIP.

# Proposal 3. Advisory Vote on Executive Compensation

In accordance with Section 14A of the Exchange Act, we are asking our stockholders to vote at the Annual Meeting to approve, on an advisory basis, the compensation of our named executive officers as disclosed in this Proxy Statement (the “say-on-pay vote”).

As discussed in detail under the heading “Compensation Discussion and Analysis,” our executive compensation program is designed to attract and retain executives with the leadership skills, attributes and experience necessary to succeed in an enterprise with the Company’s overall size and global footprint; drive sustainable performance that delivers long-term value to stockholders; align the interest of the executives with those of the stockholders; align compensation with the Company’s business strategy; and motivate our executives to demonstrate exceptional personal performance and perform consistently over the long-term at or above the levels that we expect.

Our executive compensation program is structured within a strong framework of compensation governance with a bias toward compensation that is dependent on long-term company performance and with compensation that is balanced to mitigate risks appropriately.

We are asking our stockholders to indicate their support for our named executive officer compensation as described in this proxy statement. Accordingly, we are asking our stockholders to vote on an advisory basis “FOR” the following non-binding resolution:

“RESOLVED, that the compensation paid to the Company’s named executive officers, as disclosed pursuant to the compensation disclosure rules of the Securities and Exchange Commission, including the Compensation Discussion and Analysis, compensation tables and narrative discussion, is hereby approved.”

The vote on this proposal is not intended to address any specific element of compensation; rather, the vote relates to all compensation relating to the Company’s named executive officers, as described in this Proxy Statement. The vote is advisory and is not binding on the Company, the Board, or the Compensation and Management Development Committee and will not be construed as overruling a decision by, or creating or implying any additional fiduciary duty for, the Company, the Board, or the Compensation and Management Development Committee. However, the Board and the Compensation and Management Development Committee value the opinions expressed by stockholders in their votes on this proposal and will consider the outcome of the vote when making future compensation decisions and policies regarding the Company’s named executive officers. We have determined that our stockholders should cast an advisory vote on the compensation of the Company’s named executive officers on an annual basis. Unless this policy changes, the next advisory vote on the compensation of the Company’s named executive officers will be at the 2027 Annual Meeting of Stockholders.



The Board of Directors recommends that stockholders vote **“FOR”** the resolution set forth in Proposal 3.



# Other Matters

Vontier's management is not aware of any other business that may come before the meeting. Under our Amended and Restated Bylaws, the deadline for stockholders to notify us of any proposals or director nominations to be presented for action at the Annual Meeting has passed. However, if additional matters properly come before stockholders at the Annual Meeting, proxies will be voted at the discretion of the proxy holders.

## Website Disclosure

We may provide disclosure in the "Investor – Governance" section of our corporate website, [www.vontier.com](http://www.vontier.com), of any of the following:

- the identity of the presiding director at meetings of non-management or independent directors, or the method of selecting the presiding director if such director changes from meeting to meeting;
- the method for interested parties to communicate directly with the Board or with individual directors, the independent Chair of the Board, or if the Chair is not independent, the Lead Independent Director, or the non-management directors as a group;
- the identity of any member of the Audit Committee, if any, who also serves on the audit committees of more than three public companies and a determination by the Board that such simultaneous service will not impair the ability of such member to effectively serve on our Audit Committee;
- contributions by Vontier to a tax-exempt organization in which any non-management director serves as an executive officer if, within the preceding three years, contributions in any single fiscal year exceeded the greater of \$1 million or 2% of such tax-exempt organization's consolidated gross revenues; or
- any amendment to the Code of Conduct that relates to any element of the code of ethics definition enumerated in Item 406(b) of Regulation S-K, and any waiver from a provision of the Code of Conduct granted to any of our directors, principal executive officer, principal financial officer, principal accounting officer, or any other executive officer within four business days following the date of such amendment or waiver.

Web links throughout this document are provided for convenience only and are not intended to be active hyperlinks to the referenced websites. The content on the referenced websites does not constitute a part of this Proxy Statement.

# Stockholder Proposals for Next Year's Annual Meeting

Pursuant to Rule 14a-8 under the Exchange Act, a stockholder who wishes to have a proposal included in Vontier's proxy statement for the 2027 Annual Meeting of Stockholders, the proposal must be submitted in writing to Vontier's Corporate Secretary at Vontier's principal executive offices, 5438 Wade Park Boulevard, Suite 600, Raleigh, North Carolina 27607, and received no later than December 11, 2026 in order to be considered for inclusion. To comply with the universal proxy rules, stockholders who intend to solicit proxies in support of director nominees other than the Company's nominees must provide notice that sets forth the information required by Rule 14a-19 under the Securities Exchange Act of 1934.

Stockholders intending to present a proposal at the 2027 Annual Meeting of Stockholders without having it included in the Company's proxy statement must comply with the advance notice requirements set forth in the Company's Amended and Restated Bylaws. If a stockholder fails to provide timely notice of a proposal to be presented at the 2027 Annual Meeting of Stockholders, the proxies provided to Vontier's Board will have discretionary authority to vote on any such proposal which may properly come before the meeting. Assuming that the 2027 Annual Meeting of Stockholders is held during the period from April 26, 2027 to June 25, 2027 (as it is expected to be), in order to comply with the advance notice requirements set forth in the Company's Amended and Restated Bylaws, appropriate notice would need to be provided to Vontier's Corporate Secretary at the address noted above no earlier than February 4, 2027 and no later than March 6, 2027.

BY ORDER OF THE BOARD OF DIRECTORS

Courtney S. Kamlet  
Corporate Secretary

Dated: April 10, 2026

COPIES OF VONTIER'S ANNUAL REPORT, THIS PROXY STATEMENT, PROXY CARD OR VOTING INSTRUCTION FORM MAY BE OBTAINED, WITHOUT CHARGE, BY WRITING TO VONTIER OR AT [WWW.PROXYVOTE.COM](http://WWW.PROXYVOTE.COM). REQUESTS SHOULD BE SENT TO THE ATTENTION OF INVESTOR RELATIONS AT OUR CORPORATE OFFICES WHICH ARE LOCATED AT 5438 WADE PARK BOULEVARD, SUITE 600, RALEIGH, NORTH CAROLINA 27607.