

FY 2024 Earnings Call

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Forward-looking statements are neither promises nor guarantees, but involve known and unknown risks and uncertainties that could cause actual results to differ materially from those projected, including, without limitation: our limited operating history without manufactured non-prototype aircraft or completed eVTOL aircraft customer order; our potential inability to raise additional funds when we need or want them, or at all, to fund our operations; our limited cash and cash equivalents and recurring losses from our operations raise significant doubt (or raise substantial doubt as contemplated by PCAOB standards) regarding our ability to continue as a going concern; our potential inability to produce or launch aircraft in the volumes or timelines projected; the potential inability to obtain the necessary certifications for production and operation within any projected timeline, or at all; the inability for our aircraft to perform at the level we expect and may have potential defects; our history of losses and the expectation to incur significant expenses and continuing losses for the foreseeable future; the market for eVTOL aircraft being in a relatively early stage; any accidents or incidents involving eVTOL aircraft could harm our business; our dependence on partners and suppliers for the components in our aircraft and for operational needs; the potential that certain strategic partnerships may not materialize into long-term partnership arrangements; all of the pre-orders received are conditional and may be terminated at any time and any predelivery payments may

be fully refundable upon certain specified dates; any circumstances; any potential failure to effectively manage our growth; our inability to recruit and retain senior management and other highly skilled personnel; we have previously identified material weaknesses in our internal controls over financial reporting which if we fail to properly remediate, could adversely affect our results of operations, investor confidence in us and the market price of our ordinary shares; as a foreign private issuer we follow certain home country corporate governance rules, are not subject to U.S. proxy rules and are subject to Exchange Act reporting obligations that, to some extent, are more lenient and less frequent than those of a U.S. domestic public company; and the other important factors discussed under the caption "Risk Factors" in our Annual Report on Form 20-F filed with the U.S. Securities and Exchange Commission ("SEC") on March 14, 2024, as such factors may be updated from time to time in our other filings with the SEC.

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# Stuart Simpson Chief Executive





### Our Path to Success

- → Technical progress and route to certification
- → Best-in-class aircraft
- → Focussed OEM business model

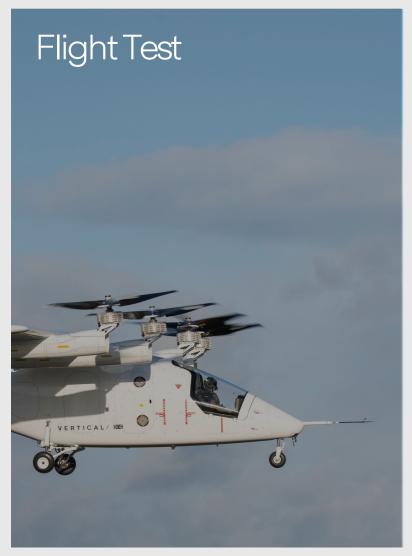


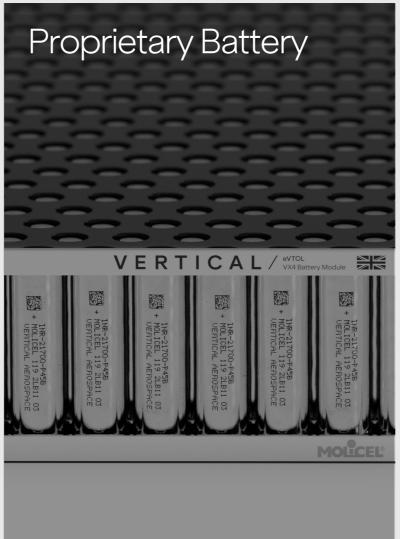


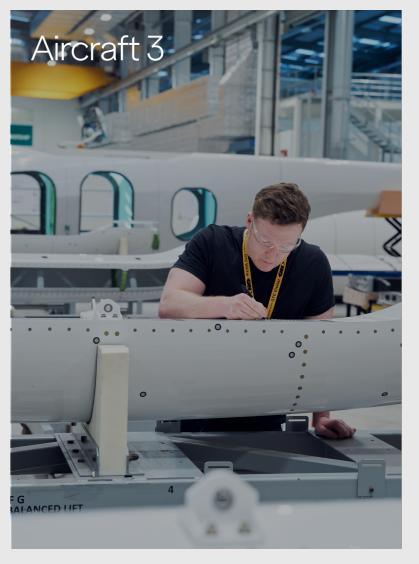


**Technical Progress** 



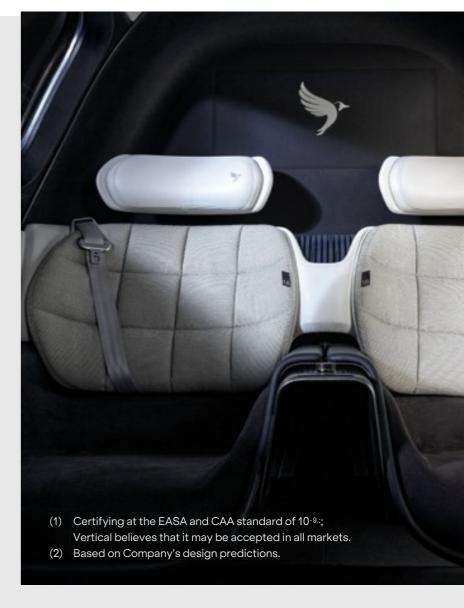






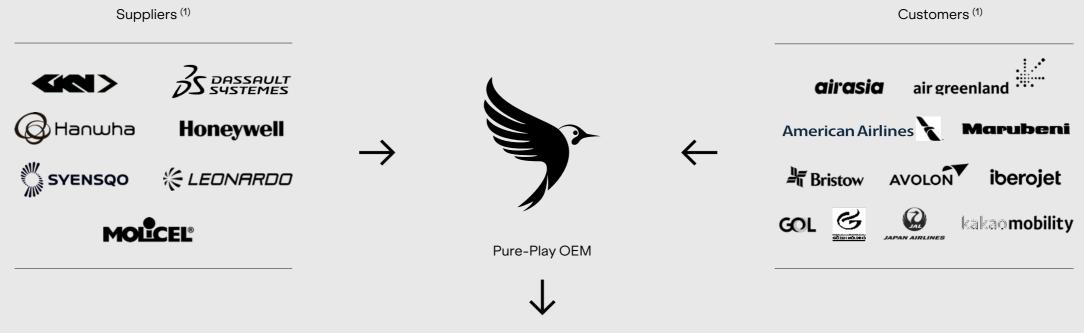


Key Attributes	Unique to the VX4
Certification Approach	In UK & Europe = Globally Portable <sup>(1)</sup>
Safety	Highest Levels of Safety in Aviation  10-9 Equivalent to Large Commercial Aircraft
Passenger Capacity	4 passengers, scaling to 6 Expected Leading Capacity
Luggage Capacity	One check-in bag and one carry-on up to 30kg per person <sup>(2)</sup>





### Pure-play OEM and world-class partnerships drive progress and leading capital efficiency to deliver for globally diversified customers



#### Capital Efficiency with Industry-Leading Results

~75% Lower spend for similar results of competitors<sup>(2)</sup> 350+ Strong expert team vs. headcount >1,000 at peers

(1) Certain customer obligations are expected to be fulfilled via third-party agreements. (2) Calculated as Vertical's operating cost outflow and investment in PPE (as disclosed in Vertical's public filings), with competitor data coming from Joby and Archer's available filings.

### Flightpath 2030



Vision	It's About Time: Transforming How the World Moves								
Pioneering Electric Aviation									
Strategic	Pioneering Culture		Redefining Aerospace Best Practice		Intelligent Partnering		Safety Obsessed		
2030 Goals <sup>(1)</sup>	Deliver at least manufa 150 aircraft (Q4- 203		manufacturir (Q4- 2030), St	cturing run-rate  O) Supported by moving towa		ak-even and Zero ard 40% gross accidents			First major upgrade certified
Vertical is Positioned to Achieve Flightpath 2030									
Highest Engineering to the Safety highest standards Standards from the start		The Right Team		Highly-skilled aerd engineers who certified 30+ aircraft	have	Focuse Busine Mode	SS	Similar progress toward certification as other eVTOLs with ~75% lower spend	

than competitors<sup>(2)</sup>

<sup>(1)</sup> These are not projections; they are goals / targets and are forward-looking, subject to significant business, economic, regulatory and competitive uncertainties and contingencies, many of which are beyond the control of Vertical and its management and are based upon assumptions with respect to future decisions, which are subject to change. Actual results may vary, and those variations may be material. For a discussion of some of the important factors that could cause these variations, please consult the "Risk Factors" section of Vertical's latest Annual Report on 20-F and other reports filed with the US Securities and Exchange Commission. Nothing in this presentation should be regarded as a representation by any person that these goals / targets will be achieved and Vertical undertakes no duty to update its goals.

<sup>(2)</sup> Calculated as Vertical's operating cost outflow and investment in PPE (as disclosed in Vertical's public filings), with competitor data coming from Joby and Archer's available filings.



Recent actions proactively address significant investment headwinds and support 2025 goals



#### Investment headwinds addressed clearing the path to take-off:

### \$130m transaction completed December 2024

50% of Convertible Loan Notes Equitized Conversion Rate of Remaining Notes Fixed and Maturity Extended to 2028 in line with Business Plan Timings

Dilution from conversion quantified and capped

#### \$90m new equity in January 2025

Capital Investment from existing + new Investors in January

Capital Support from Insiders inc. \$25m from Mudrick Capital, largest shareholder; >\$60m from new shareholders

### Funding supports delivery of 2025 goals

Allows acceleration of some spending in H2 to de-risk 2028 certification

#### Board strengthened

Industry Veteran Dómhnal Slattery appointed Chairman, having founded and scaled two of the leading global aviation finance firms. Eamonn Brennan, former Director General of Eurocontrol and Chief Executive of the Irish Aviation Authority, appointed Board Adviser to enhance regulatory expertise

# Simon 'Si' Davies Chief Test Pilot

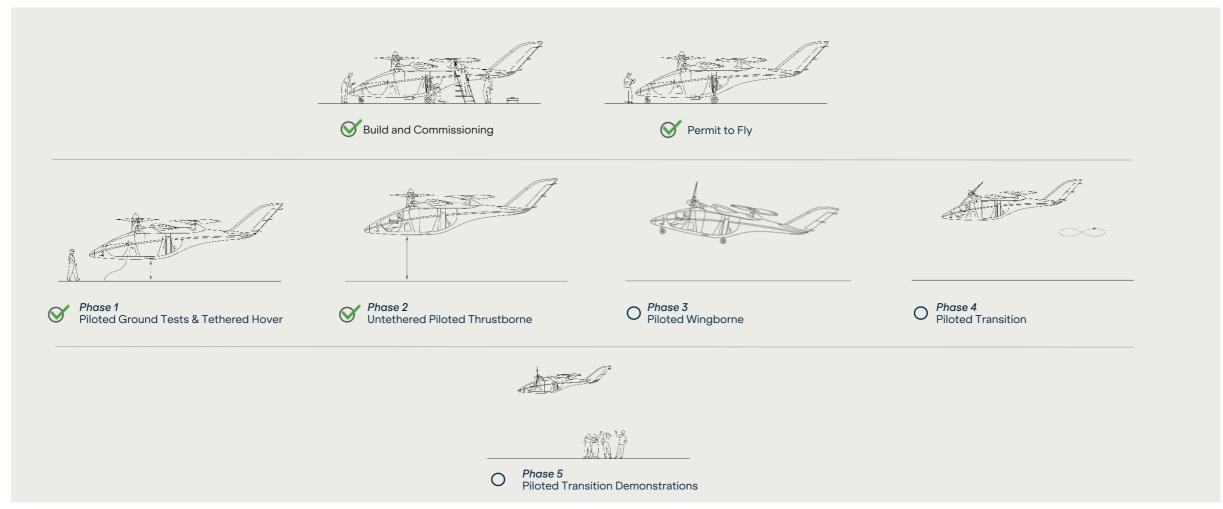






#### Vertical's Robust 2025 Piloted Prototype Flight Test Campaign

Vertical's compliance with the UK Civil Aviation Authority's (CAA's) Permit to Fly regime for the piloted flight tests serves as a mini-certification process and provides confidence in the 2028 certification target



Performing Ahead of Expectations

- → Stable
- → Reliable
- → Simple







# Stuart Simpson Chief Executive

### Financials & Outlook

### Industry leading capital efficiency: fully funded through 2025

- → FY 2024 net cash used in operating activities £46m (\$58m); includes £28m (\$34m) Rolls-Royce cash settlement
- → Net cash outflows from operating activities for FY 2025
  Currently expected approximately £90m £100m (\$110m \$125m)

#### Cash and cash equivalents

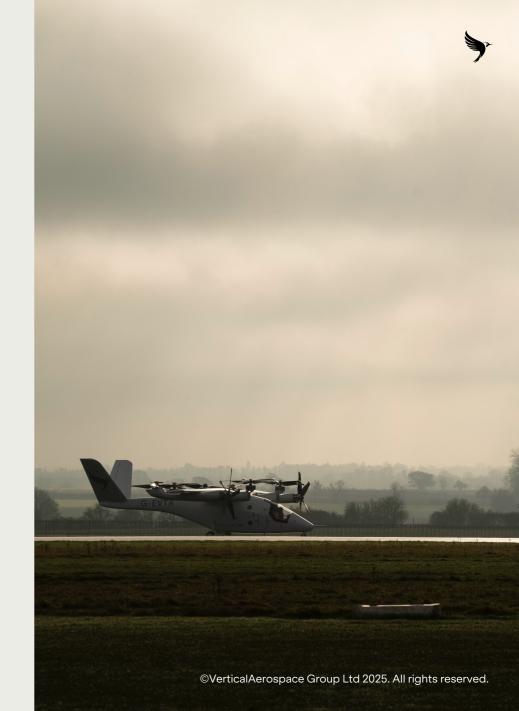
FY 2024	January 2025 Raise (gross proceeds)	11 March 2025
£23m / \$28m	£74m / \$90m	£77m / c.\$100m

### Non-cash P&L finance charge of £688m\* reflecting convertible loan notes

restructuring and revaluation

Date	23 December 2024 (before restructuring)	23 December 2024 (after restructuring)	31 December 2024
Valuation	£119m	£294m	£524m
Share price		\$7.42	\$12.58

<sup>\*</sup>See notes 7, 15 & 23 of the financial statements for detail £688m = (£119m) +£281m\*\* + £524m + £1.4m (associated fees)



<sup>\*\*47.3</sup>m shares issued upon restructuring valued @\$7.42 per share

# Operational Milestones 2025

- → Fly full-scale piloted wingborne
- → Fly full-scale piloted transition
- → Build and fly third full-scale VX4 prototype
- → Fly full-scale piloted flights in real-world use cases
- → Earn further DOA privileges from CAA, including Flight Conditions
- Initiate production with longrange parts purchasing
- → Strengthen operating model and shift approach to focus on execution





### Our Path to Success

- → Technical progress and route to certification
- → Best-in-class aircraft
- → Focussed OEM business model







# Q8A





Contact investors@vertical-aerospace.com

