

# Katapult<sup>®</sup>

**Investor Presentation  
November 13, 2025**

# Disclaimer

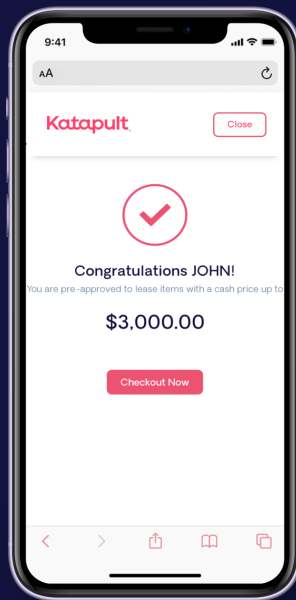
## Forward-Looking Statements

Certain statements included in this presentation, on our quarterly earnings call and in our related press release (collectively, this “presentation”) that are not historical facts are forward-looking statements for purposes of the safe harbor provisions under the United States Private Securities Litigation Reform Act of 1995. In some cases, forward-looking statements may be identified by words such as “anticipate,” “assume,” “believe,” “continue,” “could,” “design,” “estimate,” “expect,” “intend,” “may,” “plan,” “potentially,” “predict,” “should,” “will,” “would,” or the negative of these terms or other similar expressions. These forward-looking statements include, but are not limited to: in this presentation statements regarding our third quarter of 2025 and full year 2025 business outlook; the success of our anticipated marketing efforts; our market opportunity, our ability acquire and retain new and existing merchants and customers; and customer adoption and continued growth of our mobile app featuring Katapult Pay. These statements are based on various assumptions, whether or not identified in this presentation, and on the current expectations of our management and are not predictions of actual performance.

These forward-looking statements are provided for illustrative purposes only and are not intended to serve as, a guarantee, an assurance, a prediction or a definitive statement of fact or probability. Actual events and circumstances are difficult or impossible to predict and will differ from assumptions. Many actual events and circumstances are beyond our control. These forward-looking statements are subject to a number of risks and uncertainties, including, among others, meeting future liquidity requirements and complying with restrictive covenants related to indebtedness; our ability to obtain, and the impact of, stockholder approval related to the preferred stock transaction; potential impact of the conversion of our preferred stock, the execution of our business strategy and expanding information and technology capabilities; our market opportunity and our ability to acquire new customers and retain existing customers; adoption and success of our mobile application featuring Katapult Pay; the timing and impact of our growth initiatives on our future financial performance; anticipated occurrence and timing of prime lending tightening and impact on our results of operations; general economic conditions in the markets where we operate, the cyclical nature of customer spending, and seasonal sales and spending patterns of customers; risks relating to factors affecting consumer spending that are not under our control, including, among others, levels of employment, disposable consumer income, inflation, prevailing interest rates, consumer debt and availability of credit, consumer confidence in future economic conditions, political conditions, and consumer perceptions of personal well-being and security and willingness and ability of customers to pay for the goods they lease through us when due; risks relating to uncertainty of our estimates of market opportunity and forecasts of market growth, including the home furnishings and retail environment; risks related to the concentration of a significant portion of our transaction volume with a single merchant partner, or type of merchant or industry; the effects of competition on our future business; the impact of unstable market and economic conditions such as rising inflation and interest rates; reliability of our platform and effectiveness of our risk model; data security breaches or other information technology incidents or disruptions, including cyber-attacks, and the protection of confidential, proprietary, personal and other information, including personal data of customers; ability to attract and retain employees, executive officers or directors; effectively respond to general economic and business conditions; obtain additional capital, including equity or debt financing and servicing our indebtedness; enhance future operating and financial results; anticipate rapid technological changes, including generative artificial intelligence and other new technologies; comply with laws and regulations applicable to our business, including laws and regulations related to rental purchase transactions; stay abreast of modified or new laws and regulations applying to our business, including with respect to rental purchase transactions and privacy regulations; maintain and grow relationships with merchants and partners; respond to uncertainties associated with product and service developments and market acceptance; the impacts of new U.S. federal income tax laws; material weaknesses in our internal control over financial reporting which, if not identified and remediated, could affect the reliability of our financial statements; successfully defend litigation; litigation, regulatory matters, complaints, adverse publicity and/or misconduct by employees, vendors and/or service providers; and other events or factors, including those resulting from civil unrest, war, foreign invasions, terrorism, public health crises and pandemics (such as COVID-19), trade wars, or responses to such events; and those factors discussed in greater detail in the section entitled “Risk Factors” in our periodic reports filed with the Securities and Exchange Commission (“SEC”), including the Quarterly Report on Form 10-Q for the quarter ended June 30, 2025 that we filed with the SEC.

If any of these risks materialize or our assumptions prove incorrect, actual results could differ materially from the results implied by these forward-looking statements. There may be additional risks that we do not presently know or that we currently believe are immaterial that could also cause actual results to differ from those contained in the forward-looking statements. Undue reliance should not be placed on the forward-looking statements in this presentation. All forward-looking statements contained in this presentation are based on information available to us as of the date hereof, and we do not assume any obligation to update these statements as a result of new information or future events, except as required by law. If we do update one or more forward-looking statements, no inference should be made that we will make additional updates with respect to those or other forward-looking statements.

Our **innovative lease-to-own** solution powers a **two-sided marketplace** that connects consumers to merchants and enables omnichannel transactions at the point of sale



## Who We Are



### Speed & convenience

Decisioning in 5 seconds or less on average



### Growing consumer base

~990,000 approved applications LTM



### E-commerce leader

Over 200 merchants on platform



### Customer satisfaction

Net Promoter Score of 64

**\$1.9 billion**

In Approved LTM Lease Limit

**\$276 million**

In LTM Gross Originations



# Katapult<sup>®</sup>

## Mission Statement

Katapult's mission is to enable consumers to get the durable goods they need when they need them and connect retailers with a growing base of engaged and loyal consumers



# Key Investment Highlights



## Large Addressable Market

Opportunity to expand <1% market share of a \$50-60 Billion total addressable market<sup>1</sup> that includes e-commerce and in-store merchants



## 2-Sided, App-Powered Marketplace

Our AI-powered marketplace is a virtuous, trusted ecosystem that empowers and engages consumers and delivers incremental sales to merchants



## Clear And Compelling Merchant Value Proposition

We offer merchants a pipeline of new, engaged and loyal consumers



## Opportunities to Grow Our Loyal and Engaged Consumer Base

Low customer acquisition costs and high repeat purchase rates (55.3% in Q3 2025)



## Differentiated Financial Profile

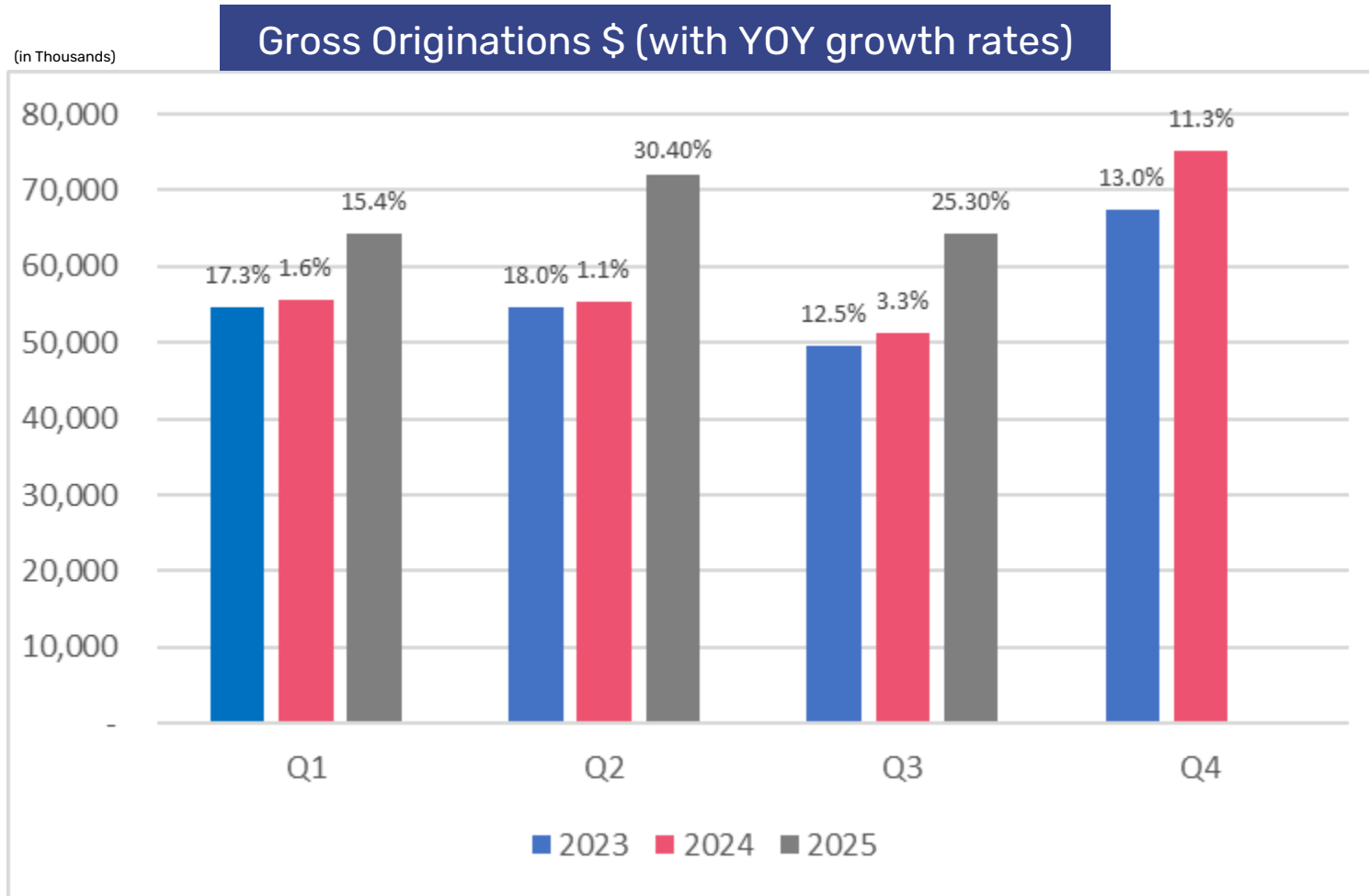
Asset light marketplace model can deliver top-line growth without requiring substantial incremental expenses



## Experienced Management Team

Leadership team with over 100 combined total years in the financial services and retail sectors

# 12 Consecutive Quarters of Gross Originations Growth



Gross origination trends are a leading indicator of future revenue streams

We have grown gross originations yoy for **12** consecutive quarters

**More than 4 million** unique applicants approved to date

Applications grew 80%+ yoy in Q325

Lifetime value continues to grow

# Operating Progress: Recent Highlights

## Marketplace Activity Continues to Grow

### Increasing velocity in our **2-sided marketplace**

- 61% of Q3 gross originations started in our app
- 55.3% of Q3 gross originations were from repeat customers
- Total application volume grew 80%+ y/y in Q3

### Driving consumer engagement with **targeted marketing & new app functionality**

- Q3 Katapult Pay® (KPay) gross originations grew 66% y/y to ~\$26M; ~41% of total
- KPay unique customer count grew nearly 76% year-over-year
- Launched Apple as KPay-enabled merchant

### Strong progress against **merchant engagement initiatives**

- Direct/waterfall gross originations volume was 59% of Q3 originations; up ~42% y/y excluding home furnishings and mattress category
- Tested new pricing and promotional strategies to drive conversion and consumer engagement during key sales moments

### Delivered **growth** across key Q3 financial metrics

- Gross originations grew 25.3% in Q3 y/y
- **Revenue** grew 22.8% in Q3 y/y
- **Adjusted EBITDA**<sup>1</sup> of \$4.4 million

### Announced **capital** transaction that strengthens balance sheet

Katapult **PAY** →





## Underserved consumers



Affordable access to durable goods

# 37% of US Adults<sup>1</sup>

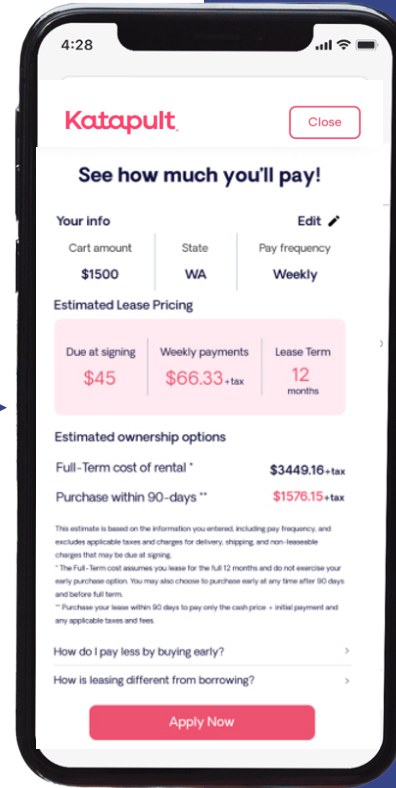
could not cover \$400 of emergency expenses without assistance

# 43% of US Households<sup>2</sup>

had insufficient savings to cover at least three months of living expenses

# \$50-\$60 Billion<sup>3</sup>

Katapult's estimated total US addressable market



Expanding our consumer base with targeted marketing, high repeat rates and partnerships



## E-commerce merchants

# Katapult provides underserved nonprime consumers the purchasing power they need

- 1 May 2023 Federal Reserve System Board of Governors Report on the Economic Well-Being of U.S. Households in 2018
- 2 Financial Health Network US Pulse Report – 2023 Trends
- 3 Calculated by multiplying ~\$180 billion market for online retail across electronics, furniture, appliances and other durables (Wall Street research, June 2020) by 30%, which represents the US subprime consumers (Experian Research, 2021)

# What Is Lease-to-Own (LTO)?

Katapult offers a **Scalable Omnichannel LTO** solution

For consumers who have no/nonprime credit, Katapult LTO enables **new paths to obtain durable goods**

With Katapult's LTO product, customer **understands full cost of ownership**, up-front

- No late fees or penalties. Ever
- Can repay early with options like a 90-day buyout price
- Makes purchases more affordable

Customer makes recurring payments toward **owning goods outright**

- No long-term obligation to continue leasing; goods are returnable at **any time**

**Customer has several options** to acquire ownership of the product they are leasing

- Katapult offers flexibility that can make it more attractive and accessible than traditional financing
- With each payment, customer has the option to continue leasing, buyout or return the item

Katapult LTO provides merchant partners **access to new consumer base**

- 30%+ of US adults don't qualify for traditional financing<sup>1</sup>



## Our 2-Sided Marketplace Thrives When Customers and Merchants Benefit

**61% of our Q3 Gross Originations started in our app marketplace**

We launched our app in late 2022 to create a durable goods shopping destination for consumers.

Since then, we have developed our app into a 2-sided marketplace where consumers can connect to merchants whenever and however they want to shop.

Customers can start and finish their shopping experience in our marketplace with KPay or on hundreds of merchant-partner sites.

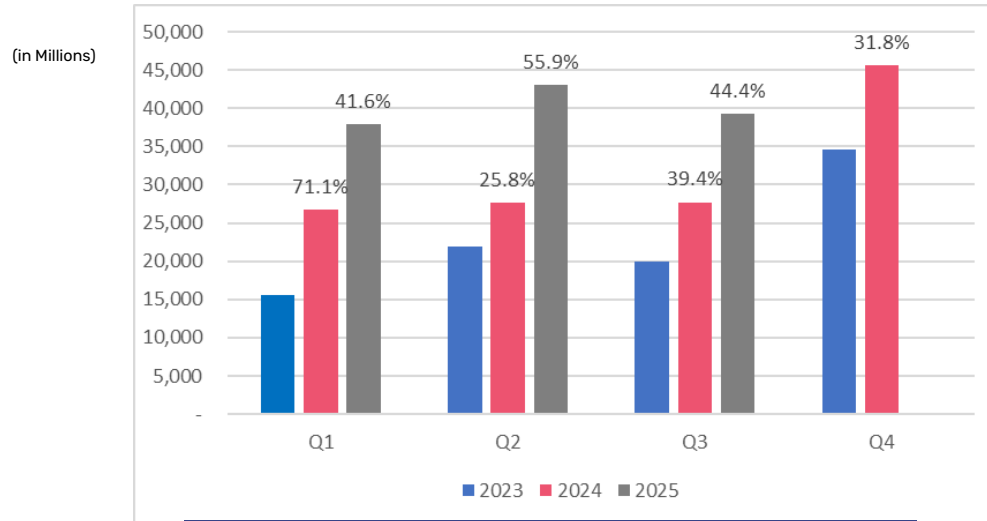
We leverage new app features, marketing and partnerships to increase marketplace velocity, which delivers benefits to customers, merchants and Katapult alike.



# App Marketplace Gross Originations Growing Rapidly

## 61% of Q3 Gross Originations started in app marketplace

### Total App Originations (and y/y growth)



Total App Originations are all gross originations that start in our app

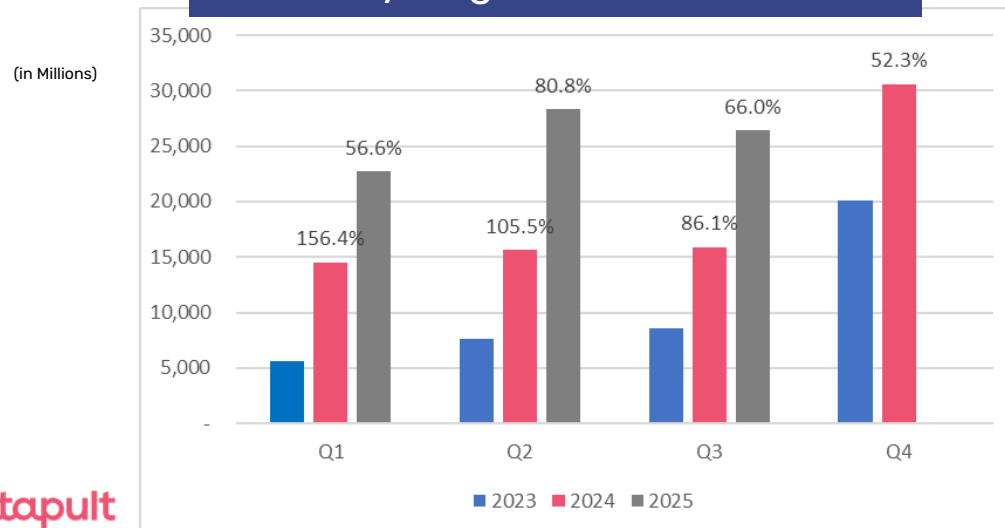
Total App Originations since the launch of our app marketplace in Q123

**\$339.7 million**

**61% of our Q3 Gross Originations started in our app marketplace**

**Total App Originations grew 44% in Q325**

### KPay Originations (and y/y growth)



KPay Originations are gross originations that are transacted using Katapult Pay within our app, and are a subset of Total App Originations

Total KPay originations since feature launch in Q123

**\$196.1 million**

**KPay Originations were 41% of total Gross Originations in Q325**

**KPay Originations grew 66% in Q325**



# Clear and Compelling Merchant Value Proposition



# Clear and Compelling Value to Direct and Waterfall Merchants

- Access to new shoppers drives **incremental sales for merchants**
- **Onboard** new merchants within days
- High **repeat purchase rates** (55.3% in Q3 2025)
- **Higher conversion rates** reduce abandoned carts
- **No recourse or risk** from consumer defaults or returns
- Merchants pay **NO interchange costs** related to transaction

## Select direct and waterfall merchant-partners



**200+ total merchants**

Katapult offers multiple growth channels and **makes integration with merchants easy**

## DIRECT INTEGRATION



Direct off-the-shelf and tech-enabled integration options



Katapult LTO option available to consumers directly on the merchant's checkout page



Integration in as fast as 2 days

## WATERFALL INTEGRATION



Prime lenders refer consumers who may be interested in the Katapult LTO



Katapult is the only LTO provider for many merchant waterfalls



Highly successful integration experience with numerous payment waterfall platforms

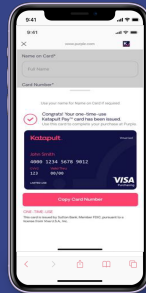
# Our marketplace also features KPay, a transformational feature that facilitates in-app lease originations and accelerates merchant onboarding



Underserved consumers



National merchants



featuring **Katapult PAY<sup>®</sup>**

## Full Service Marketplace Capabilities

Katapult Pay or KPay, a feature in our mobile app, is a 1-time use virtual credit card that consumers can use to check out within the Katapult marketplace. **This means transactions can start and end in our marketplace**

## New merchants, no integration required

KPay allows Katapult to onboard new marketplace merchants without requiring merchant support

## Smarter transactions, fast approval

Our unique AI- and machine learning-powered technology evaluates carts and shopping behavior to determine if a good is leasable and provide lease pre-approval amounts. Allows customers to seamlessly transact

## More data, more insight

Expands our ability to meaningfully engage with customers, increasing repeat rates, and customer ratings

## Our 2-sided Marketplace, a shopping destination

With full service marketplace capabilities, Katapult can retain customer loyalty and refer traffic to our merchant partners, creating a virtuous ecosystem that supports growth

# Instant Access for Mobile Consumers

Select KPay-Enabled Marketplace Merchants

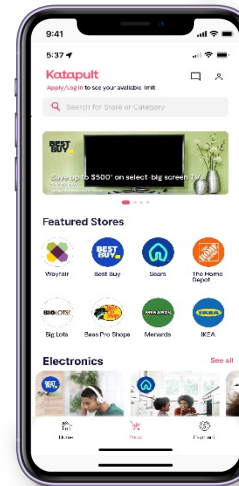


40 KPay-Enabled Merchants



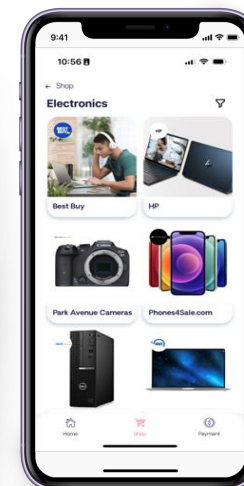
featuring **Katapult.PAY**

KPay lets us onboard merchants without integration support, creating another **growth channel for retailers and more choice for consumers**



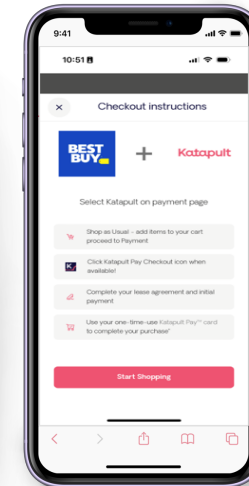
Discover

National merchants on our marketplace



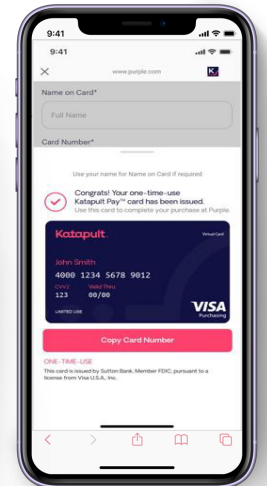
Search

Durable good product categories



Shop

Merchant websites using our in-app browser



Checkout

Friction-free with our 1-time use virtual card

# What merchants say about partnering with **Katapult**

"SimpleTire provides easy, affordable access to one of life's necessities for millions of people. By partnering with Katapult, we can now offer our customers another **flexible way to purchase** from our huge catalog of quality tires."

**Kenny Pratt**, Co-founder and CTO, **SimpleTire**

"With Katapult's help, more people, particularly those who may not have been able to shop with us before, will have **the flexibility and options** they need to obtain the furniture they want."

**Jeffrey Gadel**, President, **1StopBedrooms**

"Katapult has been **instrumental in driving sales** and expanding our customer base because we can offer their transparent LTO payment option at checkout."

**Tyler Reilly**, Owner of **Extreme Customs**

"We wouldn't have gotten to where we are at this point without Katapult's **commitment**."

**Shannon Murray**, Director of Business Optimization and Site Stability, **Lenovo**

"We are excited to partner with Katapult to further enable our customers to **more readily attain** the technology that comes with purchasing a new PC."

**Jeffrey Cheng**, Senior Director of Marketing and Sales, **IBUYPOWER**

"We are excited to collaborate with Katapult because of the alignment our brands share when it comes to **transparency** and the **high level of customer service** that we both provide."

**Dov Coleman**, CEO, **Poly & Bark**

"Our strategic partnership with Katapult ultimately contributed to our **growth** and reputation as a customer-friendly and environmentally conscious e-commerce platform."

**Michelle Pena** CEO, **Maxandfix**

"Casper partnered with Katapult so that customers who may not have been able to shop with us before will have **the financial power** to obtain our innovative sleep solutions. We are excited about the potential **to provide access** to our high-quality bedding products to even **more customers** across the United States."

**Rachel Pedicini**, Vice President, **Casper**



# Opportunities to Grow Our Loyal and Engaged Customer Base



# We Meet the Needs of Nonprime Consumers

Millions of Americans Consider Themselves Financially Vulnerable

## Many Americans are struggling

According to a 2024 report from Financial Health Network, ~70% of Americans are Financially Vulnerable or Financially Coping<sup>(1)</sup>  
That's 180 million people

## Income is not keeping pace with expenses

53% report their spending is higher than their income<sup>(1)</sup>

## Savings have been depleted

56% say they don't have enough savings to cover more than 3 months of living expenses<sup>(1)</sup>

## And they don't have access

71% say they don't have a prime credit score<sup>(1)</sup>




Katapult's fair and transparent LTO provides a large, underserved community of consumers with options to acquire durable goods at fair and transparent terms

# Overlooked consumers. Outsized opportunity.

**\$75K**  
average household income



**75%**  
mobile device centric lifestyle



**58%**  
have children



**55%**  
homeowners



**64%**  
married



**53%**  
generation Y or Z



Source: 2022 Experian ConsumerView Report

# Katapult opens doors to the millions of shoppers overlooked by traditional financing



**No Established Credit**  
Katapult provides this consumer with tools to build their credit profile



**Credit Challenged**  
Katapult positions this consumer to rebuild their financial standing



**Good Credit**  
Katapult provides this consumer with buying power




**Easy Application Process**  
No bank account info required; average decision in  $\leq 5$  seconds; multiple leases allowed

# A Positive Consumer Experience

**NPS**   
Net Promoter Score

64

 **Trustpilot**  
4.4



"The **payment options were clearly defined (no hidden fees or anything)**. The process to choose this financing was super fast (pretty much immediate). Payment options make this an affordable option. Highly recommend."  
- GF

"I had a very gratifying experience applying with Katapult. I was very satisfied with the application process. After completing the application form, I was notified immediately of the qualified amount of money I was approved for. The repayment process was clearly outlined!! I'm now a satisfied customer!!"  
- Desiree



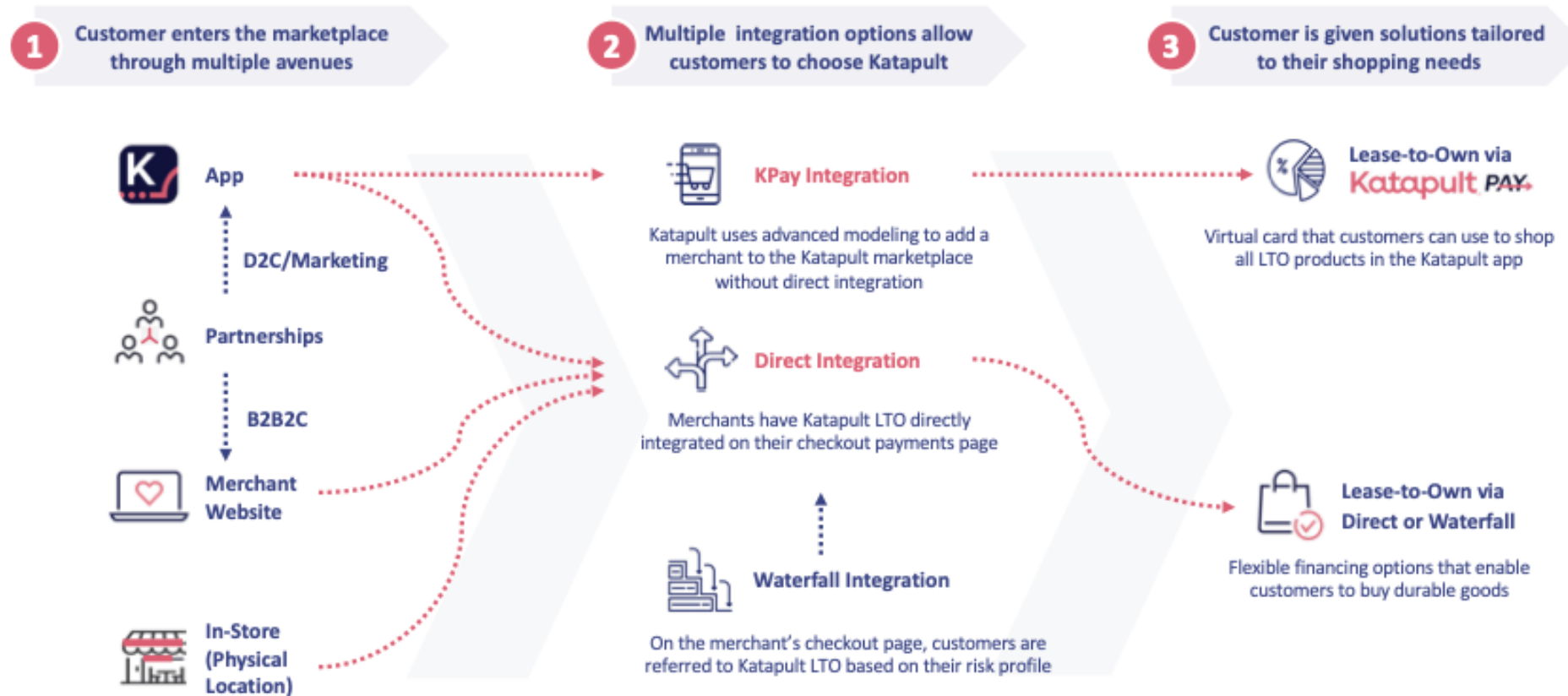
"It was an easy and quick experience. **Everything was spelled out up front and simple to understand**. Customer service was great in answering all my questions and very professional. I'd recommend Katapult. Five stars!"  
- Elisa

"Huge help **getting my car on the road, thank you!**"  
- Casey

# Customers Can Shop How They Want

## Katapult Customer Journey

Katapult meets customers where they are by offering multiple shopping journeys



# Flexible & Transparent Payment Options

## Drive Customer Loyalty

### FIRST 90 DAYS

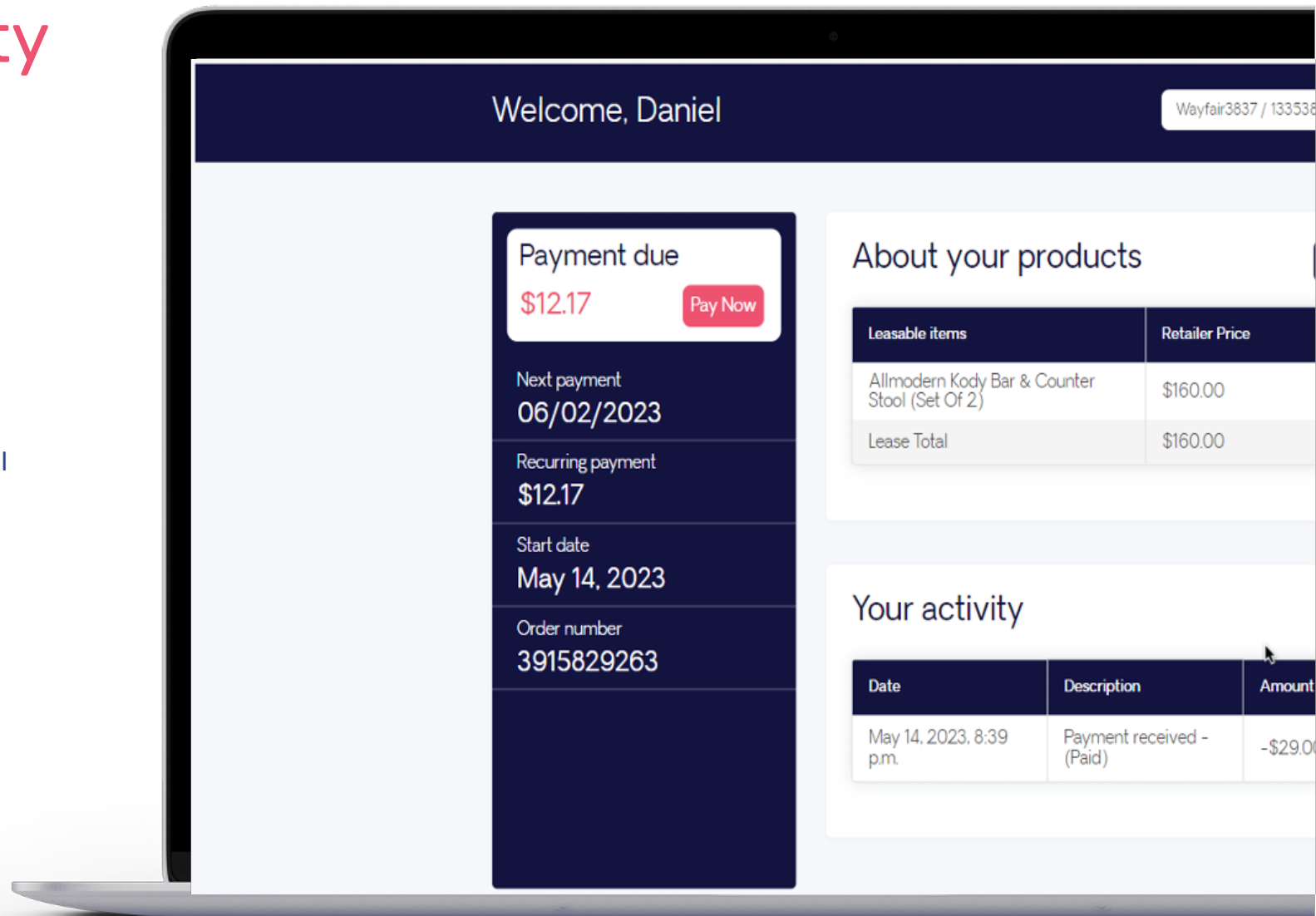
Options available to exercise buyout for the cash price plus as low as 5% fee during the first 90 days

### POST 90 DAYS

Early buyout options also available anytime after the initial 90 days; consumers can purchase for significantly less than the full-term cost to own

### FULL TERM

Payments made over the maximum length of the lease renewal periods equal ~2x the lease origination amount on average



# No late fees. Ever.

# Katapult's Pricing Advantage

The more affordable path to ownership

Analysis of ~800 data points shows Katapult consistently has the lowest prices vs. its two key competitors and financing alternatives commonly available to non-prime consumers.

**This means a consumer can save \$300+ on a ~\$1000 lease**

Retail Price + Initial Fee		Maximum Cost to Own <sup>e</sup>
\$1099 <sup>a</sup> +\$45 <sup>a</sup>	<b>Katapult</b>	\$2,307
\$1099 <sup>b</sup>	Subprime Credit Card	\$2,387
\$1099 +\$65 <sup>d</sup>	LTO Peer #1	\$2,637
\$1099 +\$122 <sup>cd</sup>	LTO Peer #2	\$2,827

Illustrative Example

<sup>a</sup> Assumes 2.05x multiple on \$1099 price and \$45 origination fee; Katapult allows customers to pay cash price unlike competitors

<sup>b</sup> Assumes interest rate of 29.99% and consumer pays minimum monthly payment of 3% until balance paid off

<sup>c</sup> Competitor frequently increases the cash price of an item before adding the cost of financing

<sup>d</sup> Initial fee can be as high as this amount

<sup>e</sup> For illustrative purposes only



# A Better Overall Product for Consumers

	Katapult	Competitor A	Competitor B
Initial Payment	\$45	\$55	\$60*
Turn	2.1x**	2.7x***	2.4x***
No Bank Account Required	✓		
No Late Fees	✓		
No Prepayment Penalties	✓		
No Cash Price Mark-up	✓		✓
No Minimum Income Requirements	✓		✓
Early Buyout Options	90 Days +5% fee	90 Days + \$25 fee	90 Days +10% fee
★ Trustpilot	4.4	3.7	4.7
Download on the App Store	4.8	4.6	4.7



Building a more **inclusive and customer-centric business** that empowers the non-prime consumer shopping experience

\*In some states, the initial payment is part of the lease  
 \*\*On average  
 \*\*\*As high as  
 Data based on information obtained from competitors' sites for similar lease-to-own transactions

# Multiple Opportunities to Grow Our Customer Base



Building full spectrum  
lifecycle marketing  
capabilities

- Data-driven approach to drive customer growth
- New marketing platform to enhance customer targeting
- Will allow us to be more responsive to consumer behavior
- Can leverage insights to create even better platform experiences and drive consumer engagement even higher
- Expect to see benefits for both customer growth and customer repeat rates



# Proprietary Technology Platform



# Our proprietary technology powers our two-sided marketplace delivering benefits to customers and merchants alike

Our integration process is simple and easy for merchants, waterfall platforms and other partners. We can complete a direct integration in as few as 2 days.

We leverage AI and machine learning to create a friction-free customer journey that drives engagement, conversion and repeat purchases.

We are transforming how nonprime consumers shop and how merchants access this underserved segment.



Katapult's AI- and machine learning-driven technology powers our **market-leading underwriting**, translating to higher approval rates...

### Sophisticated Underwriting Process

- ✓ Advanced behavioral learning mitigates credit and fraud risks
- ✓ Utilizes behavioral biometrics, device and location recognition
- ✓ Approval decision using AI inspired machine-learning in 5 seconds or less on average

#### Select Attributes

Lease History

Payment Behavior

Mobile Device

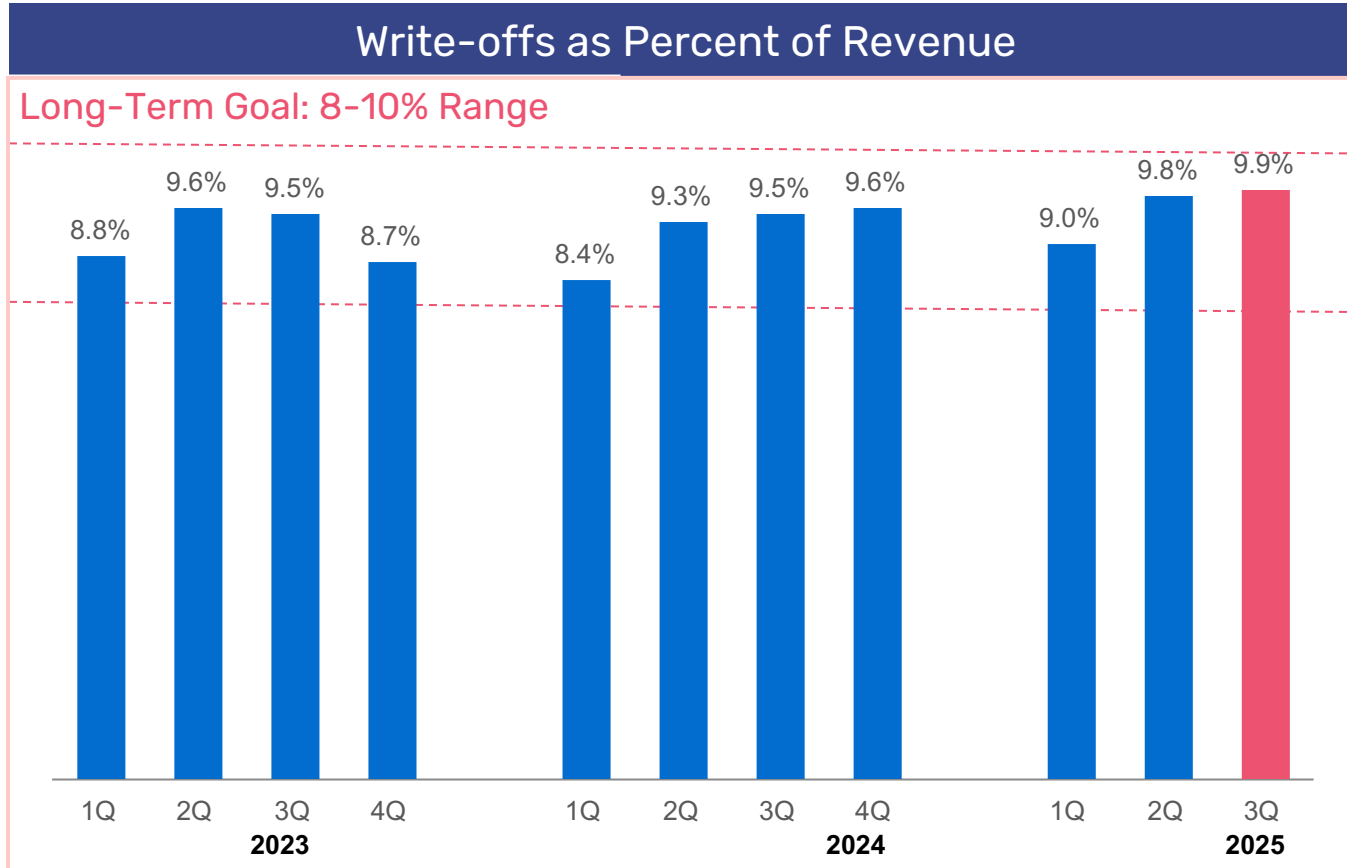
Product Attributes

Shopping Behavior

Behavioral Biometrics



## ...and low write-off rates



## Key Insights

- Our long-term target for write-offs as a % of revenue is 8% to 10%
- Write-offs are calculated based on the estimated performance of current quarter leases compared with the actual performance of historical seasoned lease vintages; calculated as a percent of revenue



# Q3 2025 Financial Highlights



# Strategic Financial Priorities



## Drive Revenue Growth

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- Disciplined growth with strict underwriting and risk controls
- Merchants and other partners offer consistent funnel of new customers with minimal acquisition costs
- With KPay functionality, our two-sided marketplace is designed to be a reliable and scalable source of growth
- Deploying efficient marketing spend to drive B2C volumes



## Execute Path to Profitability

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- Leverage our technology to accelerate top-line growth
- Create operational efficiencies and leverage reduced operating expenses to expand margins
- Invest in growth opportunities that generate ROI



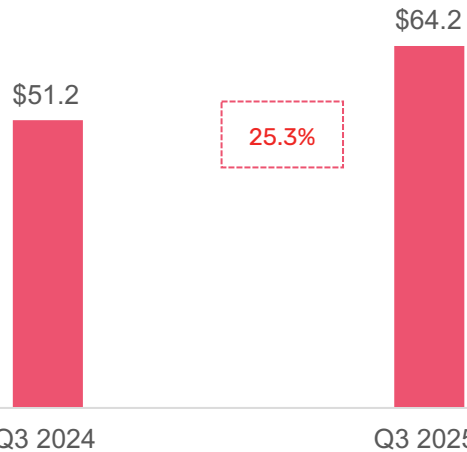
## Optimize Balance Sheet

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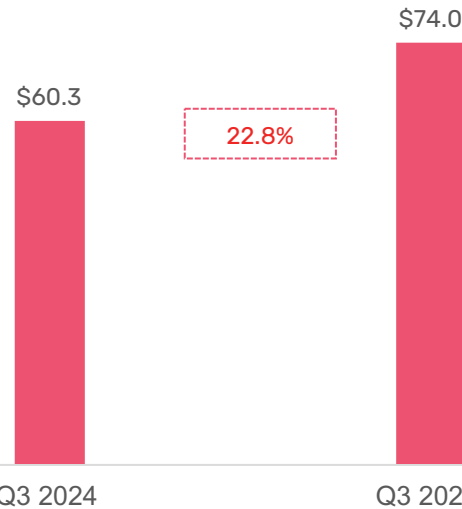
- Ongoing benefit from low capital expenditure e-commerce model
- Exploring opportunities to optimize liquidity and reduce borrowing costs over time

# Q3 2025 Financial Highlights

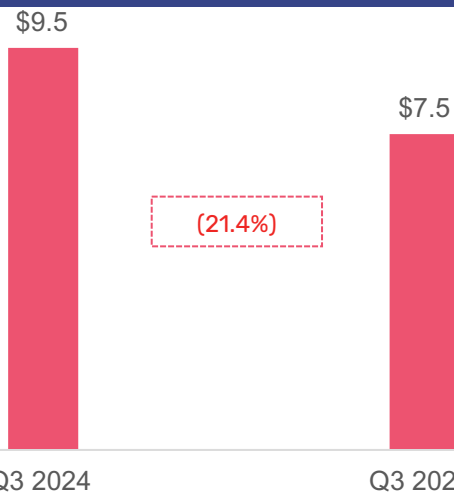
## Gross Originations



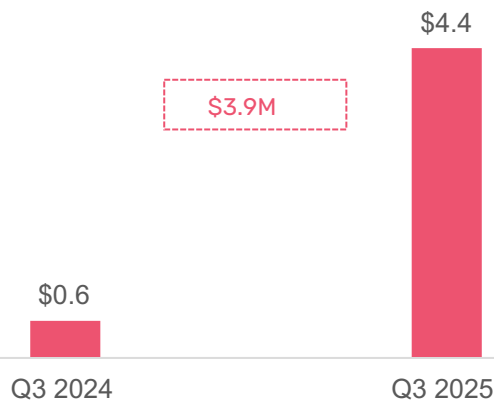
## Revenue



## Fixed Cash Operating Expenses<sup>1</sup>



## Adjusted EBITDA<sup>2</sup>



## Key Insights

### Gross Originations

- Gross originations grew 25.3% y/y; excluding the home furnishings and mattress category, gross originations grew 50% year-over-year

### Revenue

- Revenue increased 22.8% y/y and reflects strong volume performance during LTM as well as continued strong collection efforts and underwriting performance
- Gross origination trends are a leading indicator of future revenue streams. A percentage of revenue is recognized in the quarter in which the origination occurs and increases cumulatively over following quarters.

### Fixed Cash Operating Expenses<sup>1</sup>

- Total operating expenses were down substantially y/y, reflecting our ongoing commitment to fiscal discipline
- Fixed cash operating expenses decreased 21.4% y/y (this excludes underwriting fees and servicing costs, which are variable, and noncash stock-based compensation expense)

### Adjusted EBITDA<sup>2</sup>

- Q3 Adjusted EBITDA increased to \$4.4 million

# Executive team from industry-leading firms



**Orlando Zayas**  
CEO



**Nancy Walsh**  
CFO



**Derek Medlin**  
President & CGO



**Chandan Chopra**  
CTO



**Eric Harmon**  
Strategy



**Jorge Diaz**  
CPO



# Marketplace Growth: Strategic Pillars



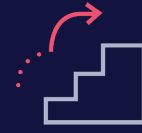
## Grow Merchant Base

Continue to deepen and grow relationships with merchant- and waterfall partners and onboard new KPay-enabled merchants to the Katapult marketplace



## Expand Customer Base

Leverage ROI-positive marketing strategies, partnerships and product enhancements to attract and retain customers



## Sustain High Repeat Rates

Sustain high customer and merchant satisfaction by offering a best-in-class product that drives conversion rates and customer counts higher over time



## Innovate Technology

Develop innovative products that disrupt the industry and create a best-in-class user experience for nonprime consumers

No late fees. Transparency. Fair pricing.



# Appendix

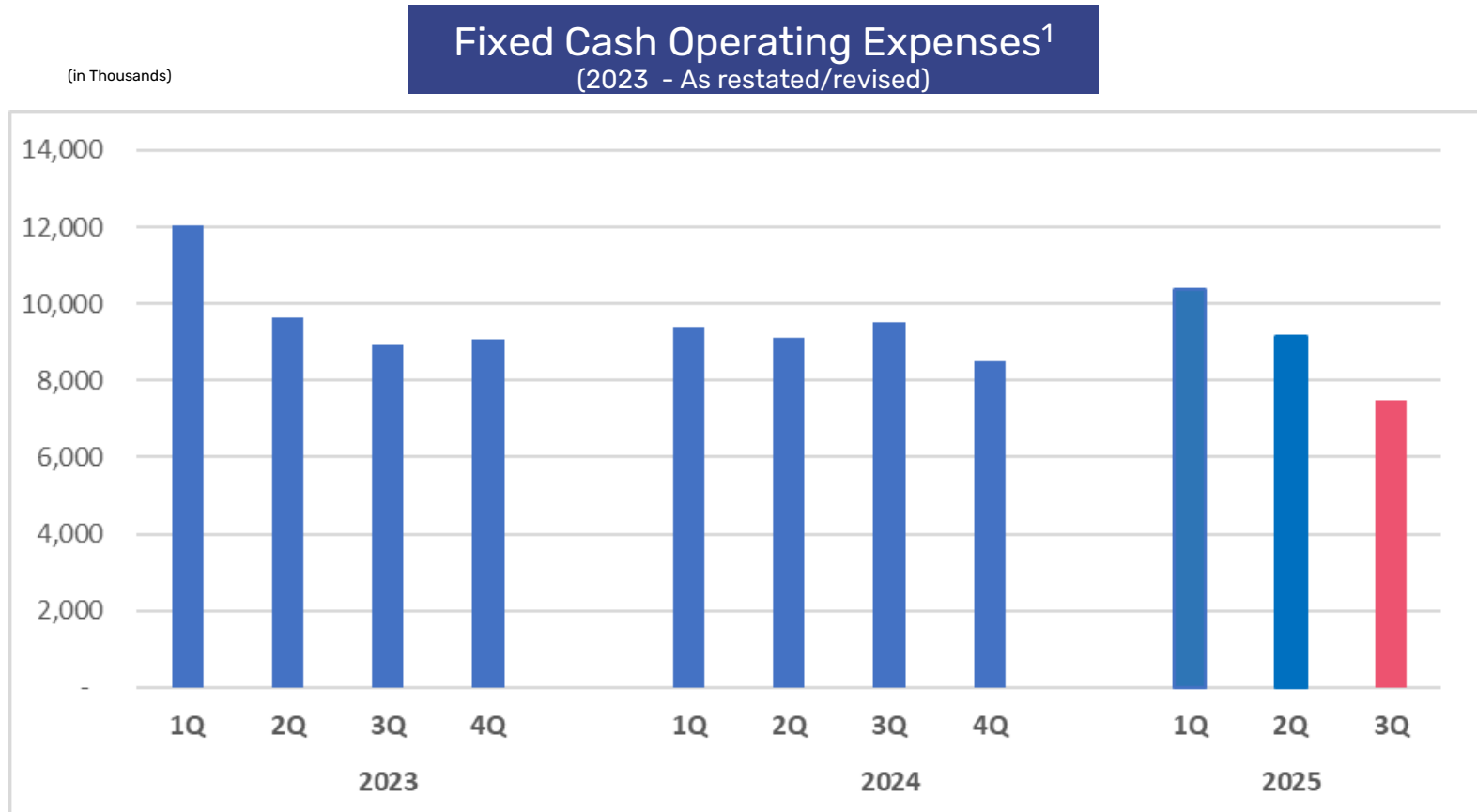


# Q3 2025 Financial Results

\$ in millions (unaudited)	Q3 2025	Q3 2024	YoY Variance (\$)	YoY Variance (%)
<b>Gross Originations</b>	\$64.2	\$51.2	\$13.0	25.3%
<b>Total Revenue</b>	\$74.0	\$60.3	\$13.7	22.8%
<b>Gross Profit</b>	\$14.6	\$11.9	\$2.6	21.8%
<b>OpEx</b>	\$12.1	\$16.4	\$(4.3)	(26.3%)
<b>Net Loss</b>	\$(4.9)	\$(8.9)	\$3.9	44.3%
<b>Non-GAAP<sup>1</sup></b>				
<b>Fixed Cash OpEx<sup>1</sup></b>	\$7.5	\$9.5	\$(2.0)	(21.4%)
<b>Adj. EBITDA<sup>1</sup></b>	\$4.4	\$0.6	\$3.9	698.7%
<b>Adj. Net Loss<sup>1</sup></b>	\$(1.0)	\$(4.1)	\$3.1	76.5%

<sup>1</sup> See appendix for reconciliation of these non-GAAP measures to nearest GAAP measure.

# Fixed Cash Operating Expense Trends



<sup>1</sup> Fixed Cash Operating Expenses is a non-GAAP measure. See appendix for a reconciliation to the nearest GAAP measure

## Fixed Cash Operating Expenses

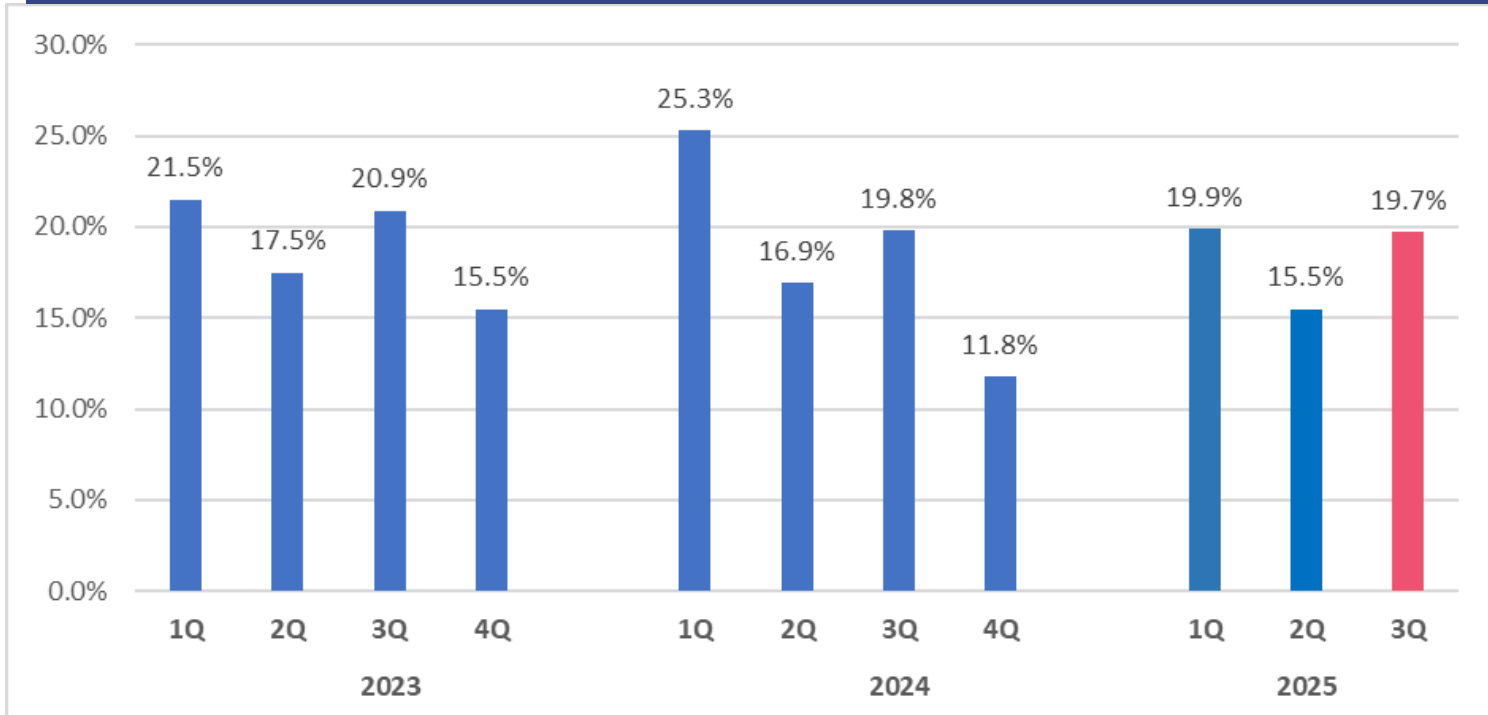
Fixed cash operating expenses represent ongoing expenses within our control

We are optimizing previous investments as well as the expense savings initiatives we put in place in the beginning of 2023

We believe we can leverage these actions to deliver operating leverage and profitability over time

# Historical Results (As Restated/Revised)

## Gross Margin Percentage



### Key Insights

We achieved Gross Profit of \$14.6 million in Q325, up ~21.8% y/y; Gross Margin was ~19.7%

Gross Margin can be impacted by front-loaded lease depreciation, depending on the timing of growth in any given quarter.

We recognize estimated accelerated lease depreciation and impairment within our cost of revenue. Total depreciation expense is front-loaded over the portfolio's asset life based on the historical actual results of buyout timing, and at origination for expected lease impairment. As a result, depending on the timing of the origination in the quarter, this can have a temporary, but disproportionate, impact on Gross Profit during times of rapid growth. We also recognize all estimated costs related to impairment of property held for lease based on historical trends at the time of the origination.

Our target Gross Margin range is 18-20%

Gross Margin is calculated as Gross Profit as a percent of total revenue

# How Gross Originations Become Revenue: Balance Sheet and P+L Impact



## Balance Sheet

Our credit agreement requires KPLT to maintain a minimum level of cash

Lease is originated

Lease value validated by 3P vendor and sent to Lender for funding

Lender funds 95% of lease value; Katapult funds 5%. Funded value is added to debt

100% of lease value added to Property Held for Lease

Lease value amortized based on historical depreciation curves

Ongoing customer payments become restricted cash until they are collected & settled and moved to cash & cash equivalents



## Revenue

Cost of revenue is primarily composed of inventory amortization expenses and lease servicing costs

Lease is originated

Percent of lease value is realized as revenue in the quarter in which the lease is originated

Remainder of lease value recognized as revenue over life of lease as customer makes payments



## Write-offs as a % of Revenue

Reduce Property Held for Lease on Balance Sheet and increase Cost of Revenue on P+L

Lease is originated

Post-origination, the amount of a write-off is based on substantially matured vintages

We “true-up” reserve estimate based on actual performance of the matured vintages and disclose as **write-offs as a % of revenue**



# Non-GAAP Reconciliations



# Disclaimer

## Non-GAAP Financial Measures

Fixed cash operating expenses is a non-GAAP measure that is defined as operating expenses less depreciation and amortization on property, equipment and capitalized software, stock-based compensation expense, litigation settlement and other related expenses, debt refinancing costs, and variable lease costs such as servicing costs and underwriting fees. Management believes that fixed cash operating expenses provides a meaningful understanding of controllable ongoing expenses.

Adjusted EBITDA is a non-GAAP financial measure that is defined as net loss before interest expense and other fees, stock-based compensation expense, debt refinancing costs and loss on extinguishment of term loan, change in fair value of warrants and derivative liability, transaction related costs, depreciation and amortization on property and equipment and capitalized software, litigation settlement and other related expenses, provision (benefit) for income taxes, interest income, and provision for impairment of leased assets.

Adjusted EBITDA is useful in evaluating the Company's performance because this measure:

- Is widely used to measure a company's operating performance;
- Is a financial measurement used by rating agencies, lenders and other parties to evaluate the Company's credit worthiness; and
- Is used by the Company's management for various purposes, including as a measure of performance and as a basis for strategic planning and forecasting.

Adjusted net loss is a non-GAAP measure that is defined as net loss before change in fair value of warrants, stock-based compensation expense, litigation settlement and other related expenses, and debt refinancing costs.

Management believes the use of non-GAAP financial measures, as a supplement to GAAP measures, is useful in that they eliminate items that are either not part of our core operations or do not require a cash outlay, such as stock-based compensation expense. Management uses these non-GAAP financial measures when evaluating operating performance and for internal planning and forecasting purposes. Management believes that these non-GAAP financial measures help indicate underlying trends in the business, are important in comparing current results with prior period results, and are useful to investors and financial analysts in assessing operating performance. However, these non-GAAP measures exclude items that are significant in understanding and assessing Katapult's financial results. Therefore, these measures should not be considered in isolation or as alternatives to revenue, net loss, cash flows from operations or other measures of profitability, liquidity or performance under GAAP. You should be aware that Katapult's presentation of these measures may not be comparable to similarly titled measures used by other companies.

# Non-GAAP Reconciliations

## Fixed Cash Operating Expenses

(in thousands)

	Three Months Ended September 30,	
	2025	2024
<b>Operating Expenses</b>	<b>\$ 12,089</b>	<b>\$ 16,396</b>
Less:		
Servicing costs	1,184	1,160
Underwriting fees	753	490
Stock-based compensation expense	801	1,485
Debt refinancing costs <sup>(1)</sup>	413	—
Transaction related costs	1,031	—
Depreciation and amortization on property and equipment and capitalized software	258	403
Litigation settlement and other related expenses	173	3,352
<b>Fixed cash operating expenses</b>	<b>\$ 7,476</b>	<b>\$ 9,506</b>

(1) For the three months ended September 30, 2025, debt refinancing costs consist of expenses associated with the Special Meeting of Stockholders held on August 6, 2025, to obtain shareholder approval for the issuance of convertible shares and warrants as required by the Refinancing Agreement.

# Non-GAAP Reconciliations

## Adjusted EBITDA

(in thousands)

	Three Months Ended September 30,	
	2025	2024
<b>Net loss</b>	\$ (4,949)	\$ (8,888)
Add back:		
Interest expense and other fees	5,900	4,801
Stock-based compensation expense	801	1,485
Debt refinancing costs and loss on extinguishment of term loan <sup>(1)</sup>	413	—
Change in fair value of warrants and derivative liability	1,573	(20)
Transaction related costs	1,031	—
Depreciation and amortization on property and equipment and capitalized software	258	403
Litigation settlement and other related expenses	173	3,352
Provision (benefit) for income taxes	(50)	47
Interest income	(11)	(332)
Provision for impairment of leased assets	(722)	(295)
<b>Adjusted EBITDA</b>	<b>\$ 4,417</b>	<b>\$ 553</b>

(1) For the three months ended September 30, 2025, debt refinancing costs consist of expenses associated with the Special Meeting of Stockholders held on August 6, 2025, to obtain shareholder approval for the issuance of convertible shares and warrants as required by the Refinancing Agreement.

# Non-GAAP Reconciliations

## Adjusted Net Loss

(in thousands)

	<b>Three Months Ended September 30,</b>	
	<b>2025</b>	<b>2024</b>
<b>Net loss</b>	<b>\$ (4,949)</b>	<b>\$ (8,888)</b>
Add back:		
Stock-based compensation expense	801	1,485
Debt refinancing costs and loss on extinguishment of term loan <sup>(1)</sup>	413	—
Change in fair value of warrants and derivative liability	1,573	(20)
Transaction related costs	1,031	—
Litigation settlement and other related expenses	173	3,352
<b>Adjusted net loss</b>	<b>\$ (958)</b>	<b>\$ (4,071)</b>

(1) For the three months ended September 30, 2025, debt refinancing costs consist of expenses associated with the Special Meeting of Stockholders held on August 6, 2025, to obtain shareholder approval for the issuance of convertible shares and warrants as required by the Refinancing Agreement.